

The Directors  
Project Glow Topco Limited (the "**Company**")  
C/O Alter Domus (Uk) Limited 10th Floor  
30 St Mary Axe  
London  
EC3A 8BF

8 September 2025

Dear Sirs / Madams,

**Project Glow Topco Limited – Registration Document Consent Letter**

We refer to the registration document to be published by the Company dated the date hereof (the "**Registration Document**").

We consent to the inclusion in the Registration Document of our name and the information sourced to us (the "**OC&C Information**"), in the form and context in which it appears, and to our report containing the OC&C Information (the "**Report**") being put on public display in accordance with item 21.1 of Annex 1 of the UK version of the Commission Delegated Regulation (EU) 2019/980 (the "**Prospectus Delegated Regulation**").

As required by item 1.2 of Annex 1 of the Prospectus Delegated Regulation and for the purposes of rule 5.3.2R(2)(f) of the Prospectus Regulation Rules of the Financial Conduct Authority (the "**FCA**") (the "**PRRs**"), we authorise and accordingly take responsibility for the OC&C Information in the Registration Document and confirm that we have taken all reasonable care to ensure that, to the best of our knowledge, the OC&C Information contained in the Registration Document is in accordance with the facts and makes no omission likely to affect its import at the time of approval and publication.

This letter and the Report are provided solely for the purposes of complying with the Prospectus Delegated Regulation and the PRRs in connection with the proposed admission to the official list of the FCA and to trading on London Stock Exchange plc's main market for listed securities of the shares in the Company or any member of its group and for no other purpose.

Save for any responsibility we may have under PRR 5.3.2R(2)(f) (which is owed only to persons to whom such responsibility is expressly owed under the Financial Services and Markets Act 2000 ("**FSMA**")), we do not accept any responsibility or liability to any other person for the contents of the OC&C Information or otherwise. To the fullest extent permitted by law, we disclaim all liability to any person other than the persons to whom such responsibility is expressly owed under FSMA.

Yours faithfully,



Name: Alex Birch

For and on behalf of  
**OC&C Strategy Consultants LLP**