



TE RIPOATA O TE TAU

2024









anga

(verb) to face, move (in a certain direction), facing, pointed at.

whakamua

(modifier) forward, ahead, towards
the front.

The TRONPnui Annual Report 2024 is inspired by the kupu "Anga Whakamua".

The online Te Aka Maori Dictionary provides a definition of these two words. However when you read through the pages of our report you will see different interpretations and expressions of this theme.

TRONPnui is building pathways for the future development of the lwi. *He ara whakamua*.

Ngati Porou Oranga is supporting our hapori to face their challenges and move forward in their lives. *Kia anga whakamua!*

Toitu Ngati Porou is funding activities that draw from our rich cultural heritage to help inform the future. *Me hoki whakamuri, kia anga whakamua.*

Nāti Growth is charting a strategic direction ahead to grow our Ngati Porou asset base. *Te anga whakamua.*

RINGATOI

"Te Aronui" by Paora Peipi.

The cover for this year's TRONPnui Annual Report is called "Te Aronui". Created by Paora Peipi (Ngati Porou, Te Aitanga-a-Hauiti, Ngati Rangi, Ngati Uepohatu), Paora is a graduate of Toihoukura and founder of Mrpeipz Designs, Paora is an artist whose work is deeply rooted in te ao Maori, specialising in digital design that honours both tradition and innovation.

"Te Aronui" draws its inspiration from our Annual report theme, "Anga Whakamua". It represents holding on to our traditions as Ngati Porou, while transitioning into a new era.

Framing the outside is Te Aronui taniko pattern, which encompasses the Porourangi Poutama.

Te Aronui refers to the vision of Te Runanganui o Ngati Porou to create a better pathway forward for nga uri whakatipu o Ngati Porou. The Porourangi Poutama represents our Ngati Poroutanga to which we hold fast.

www.instagram.com/mr.peipz/

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Visit our website to learn more about TRONPnui Group and our operations: www.ngatiporou.com

Te Runanganui o Ngati Porou Rautaki 2019-2024



TE REO O NGATI POROU ME ONA TIKANGA

OUR VISION

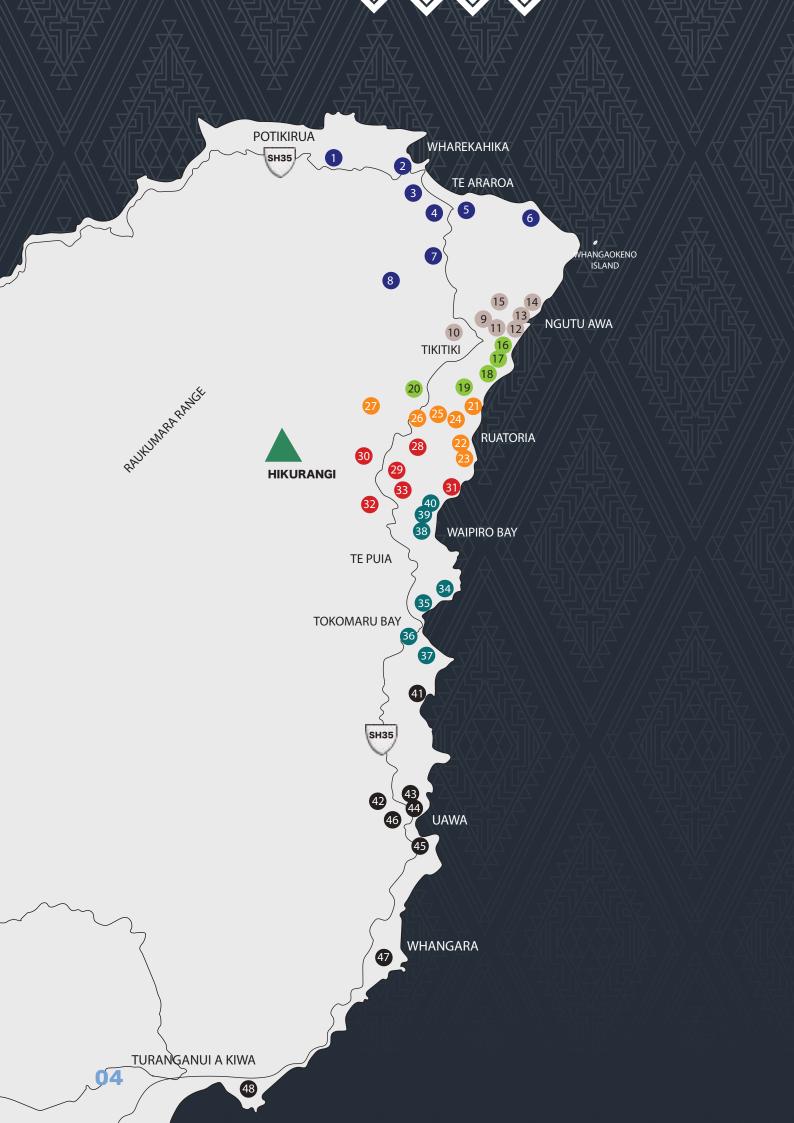
Te Whakapumau i te Mana Motuhake o Ngati Porou mo nga Uri Whakatipu

View from Titirangi maunga (Uawa) looking towards Cooks Cove.



OUR MISSION

Mahi ngatahi kia tu pakari ai a Ngati Porou. Te Kaupapa Rautaki provides the strategic direction of Te Runanganui o Ngati Porou. The Strategic Plan is structured around the concept of a Wharenui, with the foundation provided by Te Reo o Ngati Porou me ona tikanga. The Wharenui is held up by five Pou representing the key strategic goals of the organisation – Rangatira, Whanau, Matauranga, Kaitiaki and Whairawa.



ROHENGA TIPUNA MAP

POTIKIRUA KI WHANGAOKENA

1. Potaka

2. Hinemaurea

3. Punaruku

4. Paerauta (Tutua)

5. Hinerupe

6. Matahi o te Tau

7. Awatere

8. Te Kahika (Hurae)

WHANGAOKENA KI WAIAPU

9. Putaanga

10. Kaiwaka

11. Rahui

40 Taylor

13. Hinepare

14. Ohineawaiapu

15. Karuai

12. Taumata o Tapuhi

POHAUTEA KI TE ONEPOTO

16.Tikapa

17.Te Horo

18.Waiomatatini

19.Kakariki

20.Tinatoka

TE ONEPOTO KI RAHUIMANUKA

21.Reporua

orua

22.Umuariki 23.Ruataupare

24.Mangahanea

25. Uepohatu

26. Rauru (Taumata o Mihi)

27. Te Heapera (Mangarua)

RAHUIMANUKA KI MATAAHU

28. Kariaka

31.Whareponga

29. Hiruharama

32. Rongohaere (Pahou)

30. Te Aowera

33.Rongoitekai (Penu)

MATAAHU KI KOKORONUI

34. Te Ariuru

//

35. Waiparapara

35. vvaiparapara 36. Pakirikiri

37. Tuatini

38. Iritekura 39. Taharora

9. Tanarora

40.Te Kiekie

KOKORONUI KI TE TOKA A TAIAU

41.Anaura

45.Hauiti

42. Hinemaurea ki Mangatuna

46.Te Poho o Rawheoro

43.Okuri

47. Whangara

44. Puketawai

48.Te Poho o Rawiri



Te Runanganui o Ngati Porou

BOARD OF DIRECTORS



POHATU POUTU ROHENGA TIPUNA 1



WAYNE ABRAHAM ROHENGA TIPUNA 1



PATRICK TANGAERE ROHENGA TIPUNA 2 Chairperson



TARYNE PAPUNIROHENGA TIPUNA 2



GEORGE KONIAROHENGA TIPUNA 3



HEKIA PARATA ROHENGA TIPUNA 3 Deputy Chair



WATTIE GOLDSMITH ROHENGA TIPUNA 4



KAREN MCCLUTCHIE ROHENGA TIPUNA 4



BOBBI MORICEROHENGA TIPUNA 5



KANEWA STOKES
ROHENGA TIPUNA 5



JUANITA TIMUTIMU ROHENGA TIPUNA 6



NA RAIHANIA ROHENGA TIPUNA 6



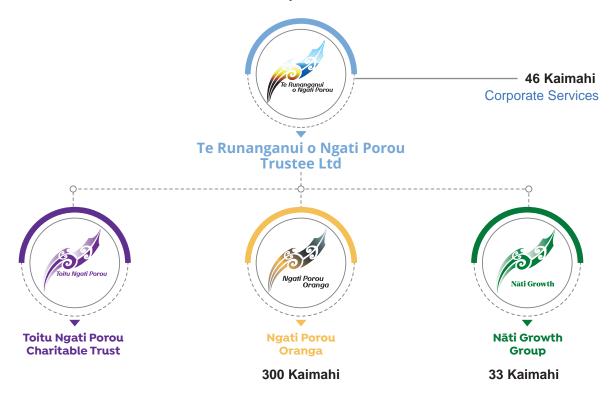
ALANA IRWINROHENGA TIPUNA 7



ANNETTE WEHI
ROHENGA TIPUNA 7

Mana Whakahaere Organisational Structure

TRONPnui Group Total: 379 Kaimahi



TE RUNANGANUI O NGATI POROU

Te Runanganui o Ngati Porou is a Trust. It was established by trust deed dated 14 December 2010. The purpose of the Trust is to receive, administer, manage, protect and govern collective iwi assets on behalf of, and for the benefit of, nga uri o Ngati Porou.

TE RUNANGANUI O NGATI POROU TRUSTEE LTD

Te Runanganui o Ngati Porou Trustee Ltd is the corporate trustee of Te Runanganui o Ngati Porou Trust. It represents the collective interests of Ngati Porou iwi members. Its board of 14 directors (Elected Representatives) exercises strategic governance over its subsidiaries – Toitu Ngati Porou, Nāti Growth (formerly Ngati Porou Holding Company Ltd) and Ngati Porou Oranga (formerly Ngati Porou Hauora). The Chief Executive Officer is responsible for operational activities on behalf of Te Runanganui o Ngati Porou.

TE RUNANGANUI O NGATI POROU GROUP CORPORATE SERVICES

Te Runanganui o Ngati Porou Group Corporate Services provides operational support to Te Runanganui o Ngati Porou, Ngati Porou Oranga and Toitu Ngati Porou.



Count us in: Ngati Porou Register Update

The Ngati Porou Register is a database of Ngati Porou lwi registered members' names, whakapapa and contact details which is maintained by Te Runanganui o Ngati Porou.

Our records show 27,971 Ngati Porou are registered on the Iwi database, with more than half those numbers being aged 50 years plus. Over the last year TRONPnui has made a concerted effort to increase the numbers on the Ngati Porou Register through:

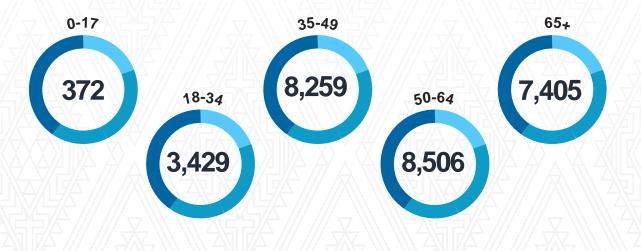
- » Promoting on our TRONPnui Group communication channels, including website, Facebook, newsletter panui and internal networks.
- » A registration drive in the lead-up to the 2023 TRONPnui board elections.
- » Encouraging whanau to register during the series of community Raumati Roadshows.

By registering as an Iwi member on the Ngati Porou Register you are contributing to the future development of Ngati Porou. You are also:

- » Acknowledging your whakapapa connections to Ngati Porou Iwi, hapu and marae.
- » Eligible to apply for Grants such as Education Grants, Cultural Grants, Sports Grants and Special Grants.
- » Eligible to vote in TRONPnui elections (if you are 18 years old or over) and other voting processes.
- » Eligible to stand for election to the TRONPnui board of directors.
- » Able to receive panui via email or postal updates from TRONPnui.
- » Able to have your say about the future direction of TRONPnui.







REGISTERED IWI MEMBERS BY AREA

TAIRAWHITI	AOTEAROA AUSTRALIA		REST OF THE WORLD
6,863	26,718	1,123	130

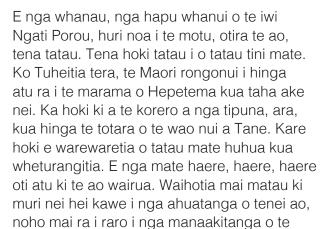




Nga korero a te Tiamana TRONPnui Chairman's report



PATRICK TANGAERE
Chairperson



Ka hoki mai nga korero ki a tatau te hunga ora,

Tihei mauri ora.

wahi ngaro.



ME TIRO WHAKAMURI, KIA ANGA WHAKAMUA

As the new Chair of TRONPnui, I not only feel grateful and privileged to be elected into this position 12 months ago, but also realise I am standing on the shoulders of Ngati Porou giants. Great Ngati Porou leaders such as Dr Apirana Mahuika and Dr Te Kapunga Dewes to name two, are whom I used to watch in awe as a young boy at many of our marae, as they worked tirelessly on behalf of our people to build the Runanga and help create a better future for us.

So when I was asked to suggest a theme for this year's TRONPnui Annual Report, the kupu 'anga whakamua' were among the first ideas that came to mind. In order for our organisation to move forward into the future, we must look towards and recall the lessons and legacy from our past: Me tiro whakamuri, kia anga whakamua.

Part of this legacy is our outgoing TRONPnui Chairman, Ta Selwyn Tanetoa Parata (KNZM), who served 37 years in the roles of Board Member and Deputy Chairman of the Runanga and later as a Director and Chairman of the Runanganui.



Hui a Iwi, January 2024.

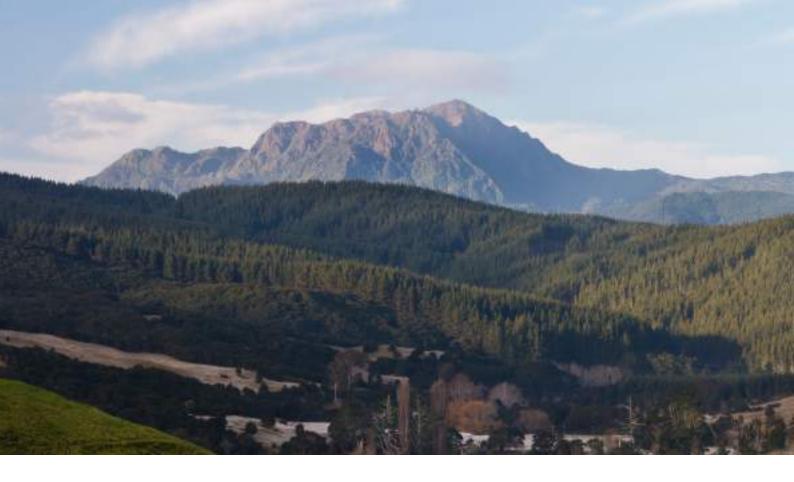
Ta Selwyn is another Ngati Porou giant I would look up to as a youngster admiring his ability to whaikorero alongside our pakeke, recite whakapapa and sing our Ngati Porou anthems and moteatea alike.

One of the great honours in my new role as Chair was to welcome other iwi and invited dignitaries from around the motu to the Investiture Ceremony for Ta Selwyn at Uepohatu in Whakarua Park. It was a beautiful occasion full of our waiata and whaikorero, and we are fortunate our Tairawhiti Iwi Radio Stations captured the event on livestream for our uri around the world to partake in this celebration of Ta Selwyn and 'To tatau Ngati Poroutanga'.

Another part of our TRONPnui legacy are the twelve outgoing TRONPnui Directors (Rei Kohere, Ani Pahuru-Huriwai, Dean Moana, Lilian Tangaere-Baldwin, Derek (Tini) Fox, Marijke Warmenhoven, Tui Warmenhoven, Ta Selwyn

Tanetoa Parata (KNZM), Te Rau Kupenga, Trudy Lewis, Maui Tangohau, Kelly Blackman). I mihi to all the outgoing Directors and thank you for the contribution you made to Ngati Porou through your role. I also thank you for the support, wise words of advice and lots of laughter you gave me during our times together.

I especially mihi to five of these outgoing TRONPnui Directors, who had represented the interests of their respective Rohenga Tipuna since the board was established in 2011. They could not stand again to be elected, as our current Trust Deed states you cannot serve more than three consecutive four-year terms. The loss of their institutional knowledge with their departure, combined with an 85% new change in the total make-up of our TRONPnui governance, cannot be understated.





HE ANGA WHAKAMUA

But as the saying goes, 'Ka pu te ruha, ka hao te rangatahi', and our new net still needs to go out fishing at the ngutu awa. So the second half of the financial 2023/2024 year has been a period of transition, as our new members (Wayne Abraham, Pohatu Poutu, Taryne Papuni, George Konia, Hekia Parata, Wattie Goldsmith, Karen Tangi Ki Ngatirangi McClutchie, Bobbi Morice, Kanewa Stokes, Juanita (Whiti) Timutimu, Alana Irwin, Annette Wehi) got to grips with their new governance roles and responsibilities.

Collectively as a new board we have also had to work on forming new relationships and getting into sync with one another. Part of this bonding has involved discussions about a new direction forward, he anga whakamua. We have been looking at technical updates to the TRONPnui Trust Deed to keep up with relevant legislation, and we are also in the planning stages for setting a new TRONPnui Strategic Plan. Our subsidiaries have embarked on completing their strategic five-year plans, and we will soon join them in painting the big picture of what the next five years looks like for us. Our 2024-2029 Strategic Plan will outline our big goals as TRONPnui Group, and what we need to do to achieve them.

Ngati Porou Iwi members already gave us their initial thoughts about what they would like to see in this big picture, when we held the Ngati Porou Hui-a-Iwi at Uepohatu in the beginning of 2024. Our get-together on January 13th, had a very good turnout with more than 200 Ngati Porou attendees, with some even joining online. We originally called the hui in response to the call by the late Kingi Tuheitia for Ngati Porou to attend the Kotahitanga Hui-a-Motu at Turangawaewae. Before attending, we wanted to make sure first of all that Ngati Porou wanted to attend, and then what would our stance be if we did go to the national hui.

When we held the Hui-a-lwi at Uepohatu, our whanau and hapu not only shared their concerns about the Government's policies and provided the mandate for Ngati Porou to attend the Kotahitanga Hui, they also shared their 4 key priorities for Ngati Porou going forward:

- 1. Te Reo me ona Tikanga
- 2. Te Taiao
- 3. Hauora
- 4. Te Mana Motuhake

These four kaupapa, will help to inform our strategic planning document which we intend to release in early 2025.





ANGA WHAKAMUA!

I would like to end my report by giving a big acknowledgement to all the operations staff and management who work for TRONPnui Group. While we TRONPnui Directors have been sorting ourselves out at a governance level, the kaimahi of Ngati Porou Oranga, Toitu Ngati Porou, Nāti Growth and TRONPnui Corporate, have just been quietly carrying on with the work that needs to be completed.

They have been out in the communities caring for our whanau in need, supporting our marae, creating wealth from our whenua, making sure the paper-work gets done and the bills are paid. We, as TRONPnui Directors, owe them our deep gratitude, as without them we wouldn't have a functioning TRONPnui outfit.

The old people I grew up around always stressed the importance of 'doing the do'. Despite the many challenges or obstacles that may come your way, you have to carry on and move forward. Anga whakamua! Just get on with it! Forge ahead! As Chair of TRONPnui, I am keen for myself and fellow Directors to practise more of this advice.



NGA MIHI O TE WA

Meri Kirihimete and hapi niu ia to all our Ngati Porou whanau - both here at home and those far away. I look forward to 2025 and to keep forging ahead.

Ma Te Atua tatau e manaaki.

Patrick Tangaere,

Tiamana, Te Runanganui o Ngati Porou.

E te ti, e te ta! Te wahitanga o Ta Herewini Tanetoa Parata



Kaore kei te korikori
whawhai ana mai koe
Kia kite aku mahi e
Aue matakitaki, matakitaki,
E Porou!
Ka rawe ke ou mahi
Ka tika ha!
Taku powhiri,
Taku powhiri.

Haere mai, haere mai, Haere mai, haere mai, Aue ki taku hui, hi! Kare pea ina tata tonu nei, he hui nui whakahirahira i tu atu i tenei te whakawahinga i a Ta Herewini Tanetoa Parata na ona mahi i whakakaotia nga iwi o te motu kia whakanuia i a ia.

He ra koanga ngakau mo nga whanau, hapu, iwi ano hoki i tae mai ki te powhiri i nga manuhiri tuarangi i whakaekea i te papatipu o Uepohatu ki te paka whutupaoro o Whakarua.

Nana i whakaohoria i te taanga manawa i te wairua o nga matua tipuna ki roto i tena, i tena o matou i reira. Ko te tini i rongohia te mauri o nga mahi aori nana matou o Ngati Porou i whakawhaiti i tena rangi okawa. Ara te tapu o roto, me te noa i te hakari tika mo te Kingi ra noa.

Ina te ataahua, te atamai o nga tikanga whakanui, whakarangatira i to tatou tangata Rangatira, Ariki Tauroa no roto ona whakakanohitanga i a Ngati Porou, a, i nga mahi nui o te motu nana i tia, i ranga i roto i nga tau nui kua paheke.

He whakaaturanga tiketike mo te katoa ki te kite atu i te rere o nga mahi powhiri, haka, waiata, moteatea me te rarahi o nga utanga whaikorero i hipokina atu ki runga i a Ta Herewini i taua ra whakarangarangaihi.



Kua oti tou te manako ko koe ra te tangata o te ngakau whakahihiko, whakahihiri e Ta Herewini Parata. No te iwi te honore ki te whakanui i ou mahi o roto i nga tini tau e whakapau werawera ana ki te hikina i te tuanui o te ora mo te katoa.

E toru nga pou o te Ao Maori nau i arahi:

Ko te Pou o Te Hahi Mihingare, ko te Pou o Te Matatini me te Pou o Nga Rangatira o Nga Iwi Maori o te motu e kia nei ko te Iwi Leaders Group.

He hiki maitai tera no tohou tipua. Waihoki, au mahi arahi i Te Runanganui o Ngati Porou, nga marae, nga tangihanga, nga ahuwhenua. Kei whea mai koe e hika! Ko te taiwhakarunga, ko te taiwhakararo ko koe tena kei nga wahi katoa.

He pitau whakareia koe e Ta Herewini i nga taiwhakahukahuka o te moana mo to iwi o Ngati Porou kaoreha mo nga iwi katoa o Niu Tireni hipoki na. Tena ka tuohu ko nga uri e.

E inoi ana kia noho mai te tomairangi atawhai o to tatou Ariki a Ihu Karaiti ki runga i a koe me to hoa rangatira a Reiri Amohaere, a korua tamariki mokopuna ano hoki mo ake tonu atu.

Amine.























Photos by Eruera Walker, Walker Media Limited and ©PeeNi Visuals



Nga korero a Te Kaihautu CEO's report



CEO

Tena tatau Ngati Porou,

I want to start off my report back for the year by expressing my sincere appreciation to the outgoing TRONPnui board and, in particular, former Chairman Ta Selwyn Parata, KNZM, with whom I worked closely. I very much valued their guidance and support during their tenure as directors, especially during the difficult times our organisation responded to the extreme weather events that have fractured our region.

I also want to pay my heartfelt thanks to our TRONPnui Group kaimahi for all their hard work. Over the past 12 months our staff have continued to go over and above what it says in their job descriptions. Month after month, I witnessed first hand our teams give everything they could possibly give to support whanau recovering from the continuing aftermath of the cyclones and severe flooding. Our kaimahi also supported our communities to grow their resilience and increase their sense of security. This is an extremely complex and delicate task to carry out, in an environment where anxiety and uncertainty is still felt across the rohe.



RECOVERY TO RESILIENCE

When I look back on the 2023/2024 year, it has played out to me like a game of two halves. In the first half, coming straight off the back of Cyclone Gabrielle, Ngati Porou was under pressure and we had our backs up against the wall. TRONPnui had to switch quickly from cyclone response into cyclone recovery mode. Our roading infrastructure had been severely damaged, our marae and homes were in serious need of repair, and our taiao had been littered with forestry slash. The recovery efforts of our organisation were focused on supporting communities to clean up the woody debris from waterways and whenua, find the resources to restore marae and kainga, and advocate for our roads and bridges to be properly fixed and not ignored.

In the second half of the year, our TRONPnui game plan pivoted more towards investing in community resilience work. Our Special Projects team went out to marae and communities to provide them with their own equipment, training and resources in the event of future civil emergencies and natural disasters. Our Ngati Porou Oranga teams supported whanau to become more resilient and increase their own capacity and capability in the face of future difficulties.





STRENGTH TO STRENGTH

It has always been a key challenge for TRONPnui to secure sufficient resources to support our whanau and communities. The past year has been no different, especially in these fiscally constrained times with the amount of government funding available for delivering community services decreasing. To counteract this, we have had to leverage off our key strengths: making the most of the resources we have; being agile to the changing needs of whanau and changing policies of government; and being resilient to the headwinds that could easily knock us off our direction of travel.

Resourcefulness, agility and resilience are also the key strengths I have observed in our Ngati Porou Oranga kaimahi. Over the past year I have witnessed Ngati Porou Oranga go from strength to strength, as the services they provide to our whanau have expanded. The social footprint of Ngati Porou Oranga has also grown and you can find out more about the positive impacts they have made to whanau and communities in the NPO section of the annual report.



TRUE GRIT

A series of Raumati Roadshows held earlier this year along the Coast showcased the whanau and community services offered by Ngati Porou Oranga, and also marked the one year anniversary of Cyclone Gabrielle. The Roadshows provided the opportunity to acknowledge and thank Ngati Porou communities for their resilience and "true grit" in the aftermath of Cyclones Gabrielle and Hale.

I have always been truly humbled by the strength of our Coast communities. Amongst all the awangawanga they have experienced in recent years, our whanau and hapu have demonstrated their own unique varieties of resilience such as "Whareponga grit", "Maraehara grit", and "Mangahauini grit".

However it is important to also recognise that resilience does have its limits. A Whanau Voice survey undertaken during the Raumati Roadshows identified that our people placed mental health as their top hauora priority. I am pleased to say that we have already made moves towards supporting the mental wellbeing journeys of our whanau, and building our capacity to provide increased mental health support. For me, this is a positive development that came out of all the negativity from last year.

TRONPnui kaimahi Albie McFarlane (centre) celebrated her 25 years of dedication to the organisation. Pictured with Karin Mahuika (left) and George Reedy (right).







ANGA WHAKAMUA

Looking ahead to next year, I am looking forward to supporting our new board and new board Chair, with implementing the strategic plan they are in the process of developing.

I am also looking forward to supporting the initiatives we are pursuing with our strategic partnerships: in health with the Tairawhiti Iwi Maori Partnership Board; in housing with Toitu Tairawhiti Housing; and in roading with Transport Rebuild East Coast (TREC). We are also pursuing a potential Tairawhiti Recovery Authority, which would look like joint governance by the Crown, council and iwi/hapu, responsible for the maintenance, recovery and resilience work on State highways and local roads.

But most of all I am excited about supporting initiatives where we can 'forge ahead' as our Chair says, and turn up the dial on making a difference for our people. Instead of carrying on as we are on projects where there is little discernible change, I am keen to "anga whakamua," rather than just, "mahi atu".

Our changing Ngati Porou demographics also support this approach. Census 2023 stats showed that our Ngati Porou population had jumped from approximately 70,000 in 2013 to 102,480 in 2023. More than half of these Natis (56.7%) are under the age of 30 years. With a very youthful Ngati Porou population, TRONPnui will soon reflect the kinds of ambitious goals and aspirations these Nati 'Gen Z' have for their whanau, whenua and whakapapa.



NGA MIHI O TE WA

I wish you and your whanau a very Meri Kirihimete and if you are coming back home for New Years, don't forget to register for your marae's Pa Wars team. We'll see you in Ruatoria on January the 3rd, 2025!

Aku mihi nui ki a koutou, ki a tatau katoa.

Nga manaakitanga,

George Reedy,

CEO, Te Runanganui o Ngati Porou



Ko Hikurangi te maunga Ko Waiapu te awa Ko Ngati Porou te iwi:

CENSUS 2023

In September 2024, Te Kahui Raraunga released Census 2023 information relating to Maori Descent and Iwi Affiliation on the Te Whata iwi data platform. Some of the latest Census 2023 figures about Ngati Porou are reproduced below. To find out more go to: www.tewhata.io/ngati-porou

102,480



AFFILIATED TO NGATI POROU

56.7% OF NGATI POROU WERE UNDER THE AGE OF 30 YEARS



51.6% OF NGATI POROU WERE WAHINE AND 47.9% WERE TANE





14.8% OF NGATI POROU HELD A TERTIARY QUALIFICATION (BACHELOR'S DEGREE (LEVEL 7) OR HIGHER) GBTIQ

5.3% OF NGATI POROU BELONGED TO THE LGBTIQ+ COMMUNITY



54.8% OF THE NGATI POROU LGBTIQ+ COMMUNITY WERE 15-29 YEARS OLD

24.6% OF NGATI POROU OWNED OR PARTLY OWNED THEIR OWN HOUSE



63.4% OF NGATI POROU AGED 15 YEARS AND OVER, HAD FULL OR PART-TIME EMPLOYMENT







9.2% OF NGATI POROU WERE SELF-EMPLOYED

18.5% OF NGATI POROU HAD A TOTAL PERSONAL INCOME OF MORE THAN \$70,000/ YEAR







Te Whakatoputanga o nga Piuta



FINANCIAL PERFORMANCE



FINANCIAL POSITION

GROUP REVENUES OF: \$78.20m

(up from \$65.25 million in 2023)

GROUP TOTAL ASSETS OF: \$310.35m

(up from \$298 million in 2023)

GROUP EXPENSES OF: \$71.49m

(up from \$58.93 million in 2023)

GROUP EQUITY OF: \$259.13m

(up from \$251.79 million in 2023)

GROUP EARNINGS BEFORE
INTEREST
AND TAX (EBIT) OF:
\$8.01m

(up from \$7.95 million in 2023)

GROUP EQUITY TO TOTAL
ASSETS
(OWNERSHIP %):
83.49%

(down from 84.49% in 2023)

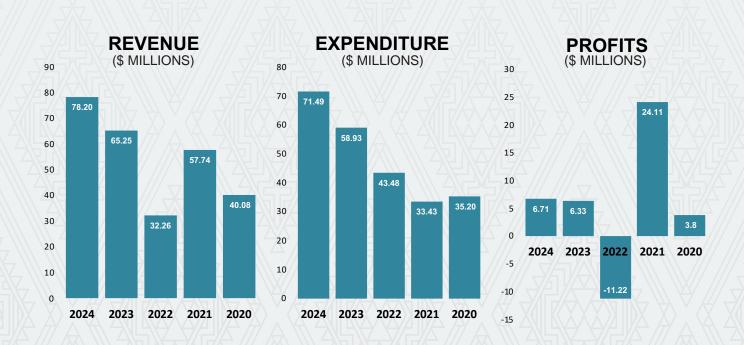
GROUP NET PROFIT AFTER
TAXATION OF:
\$6.71m

((up from \$6.32 million in 2023)



SUMMARISED STATEMENT OF FINANCIAL PERFORMANCE

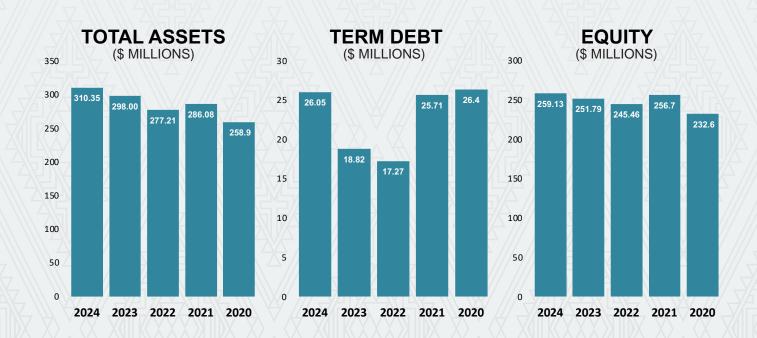
	2024	2023	2022	2021	2020
	NZ\$'000	NZ\$'000	NZ\$'000	NZ\$'000	NZ\$'000
Revenue	78,197	65,254	32,257	57,744	40,078
Expenses (excl interest)	70,186	57,305	42,750	33,192	34,775
EBIT	8,011	7,949	-10,493	24,552	5,303
Interest expense	1,294	991	390	239	420
Net profit before tax	6,717	6,958	-10,883	24,313	4,883
Tax	12	633	352	196	1,062
Net profit	6,705	6,325	-11,235	24,117	3,821
Net profits derived from:	1//				
Commercial activities	10,547	9,224	-8,366	24,644	6,517
Tribal, cultural, health	-3,830	-2,266	-3,221	-331	-1,634
Tax	-12	-633	-352	196	1,062
Net profit	6,705	6,325	-11,235	24,117	3,821





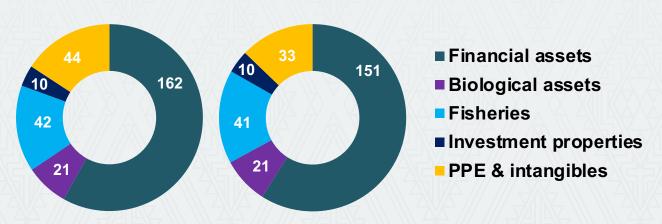
SUMMARISED STATEMENT OF FINANCIAL POSITION

	2024 NZ\$'000	2023 NZ\$'000	2022 NZ\$'000	2021 NZ\$'000	2020 NZ\$'000
Current assets	30,995	43,042	26,361	23,326	20,969
Non-current assets	279,357	254,957	250,851	262,754	237,968
Total assets	310,352	297,999	277,212	286,080	258,937
Current liabilities	32,441	31,312	17,380	25,721	15,268
Non-current liabilities	18,783	14,898	14,368	3,660	11,087
Total liabilities	51,224	46,210	31,748	29,381	26,355
Net assets	259,128	251,789	245,464	256,699	232,582
Total equity	259,128	251,789	245,464	256,699	232,582





BREAKDOWN OF NON-CURRENT ASSETS



Te Ngutu Awa, Waiapu.







Post-Cyclone Recovery and Resilience: Marae Hub Restoration

A month before Cyclone Gabrielle hit the eastern seaboard on February 14 2023, destroying homes, livelihoods and the landscape, another tropical cyclone had paid the Tairawhiti region an unwelcome and terrifying visit.

On 10 January 2023, Cyclone Hale made landfall, triggering a State of Emergency for the rohe. Roads and hillsides were washed away, flood waters threatened businesses and livestock and woody debris choked rivers and beaches.

Among the key pieces of community infrastructure and sites of cultural importance that were damaged, were several of our Ngati Porou marae. When Cyclone Gabrielle came along, further serious damage was caused, essentially putting these marae out of action. This made it difficult,

if not impossible for many marae to effectively function and manaaki the people during these times of crisis.

TRONPnui, in partnership with Te Puni Kokiri, worked with the whanau of four of these affected marae, to help restore their role as central welfare hubs of the community. Assessors were brought in to calculate the extent of the damage, followed by the commissioning of contractors to carry out the repair work.

Aunty Lois McCarthy-Robinson from Pakirikiri marae and Aunty Mary Chaffey from Te Ariuru marae shared what repair work needed to be undertaken at their marae.



PAKIRIKIRI MARAE REPAIR WORK (TOKOMARU BAY): KORERO BY LOIS MCCARTHY-ROBINSON

After Cyclone Hale, the roof on the marae and wharekai began leaking, and the damage worsened significantly after Cyclone Gabrielle. The severe leaks put the cultural assets of the marae, including the kowhaiwhai and tukutuku panels, at risk due to staining from the water damage. Preserving these taonga became an urgent priority.

Our focus was on protecting these cultural assets, so I immediately began searching for urgent funding. With the support of Te Runanganui o Ngati Porou, who brokered funding from Te Puni Kokiri, we were able to cover the costs of the repairs. I must express my immense gratitude for the financial support we received.

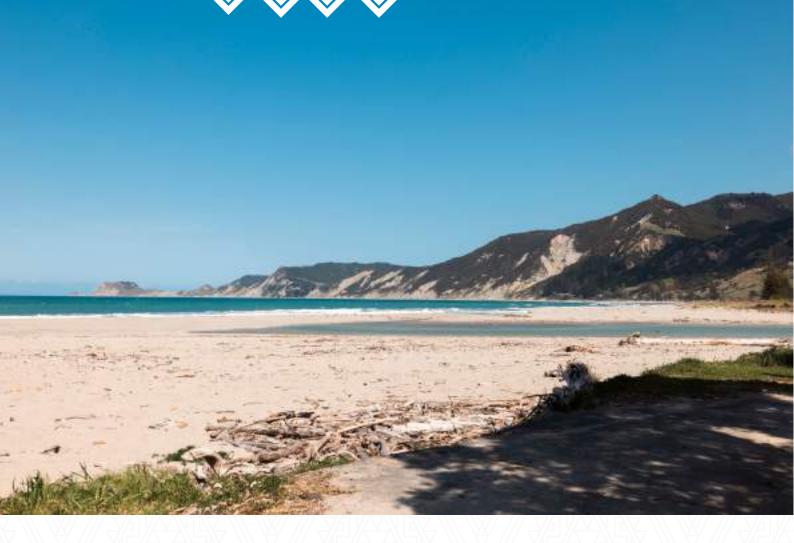
The total cost of renewing the roof was approximately \$187,000. The work involved removing the old corrugated iron and installing new Colorsteel Maxx roofing. Some timber purlins were replaced where necessary, and new custommade back pan flashings and barge flashings were installed. While these additional jobs were part of the overall roof renewal, the primary focus was on ensuring the wharenui and wharekai were waterproof and protected for the next 30 to 35 years. The renewal of the roof was essential to preserving our taonga within the marae for future generations.

Our three marae in Tokomaru Bay experienced severe damage as a result of Cyclones Hale and Gabrielle. Tokomaru Bay bore the brunt of the cyclones, cutting off from the rest of the world and causing significant disruption.









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TE ARIURU MARAE REPAIR WORK (TOKOMARU BAY): KORERO BY MARY CHAFFEY

The cleanup at Te Ariuru Marae required extensive work. Both the Kohanga next door and the marae suffered severe damage, with significant flooding and silt accumulating throughout the Wharekai, behind the marae, and in the Kohanga Reo playground. The Kohanga bore the brunt of the damage however.

We needed the use of earthmoving equipment to clear debris, install and repair fencing where possible, disinfect the kitchen and common areas with chemical cleaners, remove damaged equipment, and dispose of waste off-site. Water blasting was also done to clear silt from affected areas.

'Probuild' was brought in to handle the cleanup work, which was impressive. They sanitized everything, including the toys and playground equipment of the Kohanga, to ensure tamariki could return to a clean and healthy environment. All of the marae's chairs and tables were damaged,

but TRONPnui gave all their tables and chairs from the retired restaurant area at Te Tini o Porou.

The initial shock of what had happened delayed our response to the damage. Cyclone Hale caused the first wave of destruction, and Cyclone Gabrielle further exacerbated the situation. The marae had no insurance and we had closed down due to the extent of the required repairs.

Lisa Whakataka from TRONPnui reached out to offer support. Tui Ferris from Te Puni Kokiri also stepped in after visiting Tokomaru Bay with her whanau and noticing that little progress had been made in addressing the damage at the marae and Kohanga. Tui offered to assist the whanau in getting the help needed for the cleanup and repairs. Lisa also worked with us to provide kai packs, so that we could deliver the packs to whanau in Waima. We also delivered kai packs to other whanau in Tokomaru Bay and beyond.

We embraced the Anga Whakamua attitude, realising we needed to carry on. This experience strengthened our resilience as a whanau and highlighted the need to develop our Marae Hub to better care for whanau in Waima during future crises.

TRONPNUI AND TPK ALSO SUPPORTED HINETAMATEA MARAE AND WAIPARAPARA MARAE

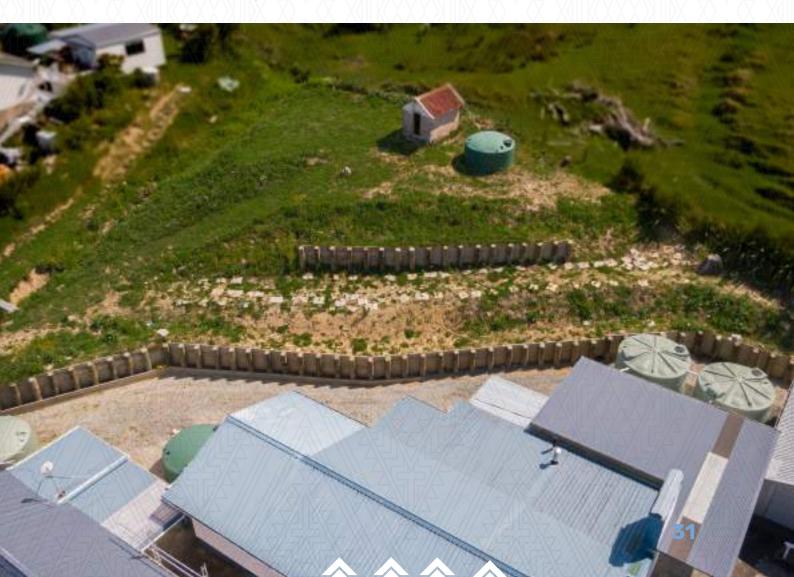
Hinetamatea Marae Repair Work (Anaura Bay)

- » Earthmoving equipment brought in and work started on reinstatement of the septic system.
- » Delivery and installation of roading metal to access this area.
- » Reconnect water tanks and check system.
- » Repair the driveway and backfill.

Waiparapara Marae Repair Work (Tokomaru Bay)

- » Install approximately 70m of retaining walls behind marae.
- » Remove damaged tanks and set new foundations, re-connect tanks.
- » Repair driveway and backfill.

Waiparapara Marae new retaining wall.





Post-Cyclone Recovery and Resilience: Whangaia te iwi



In April 2024, we were able to help ease some of the immediate pressure whanau had been feeling due to the cost-of-living crisis with the delivery of 800 boxes filled to the brim with a variety of breakfast foods such as baked beans, rolled oats, honey, tinned fruit and packets of tea and coffee. Our Ngati Porou Oranga teams delivered the breakfast food boxes over 4 weeks to wh anau most in need of support.

We were able to do this using the left-over money from the Food Secure Communities funding the Ministry of Social Development had offered our organisation in June 2023. The Ministry offered us this funding for the bulk distribution of kai due to recognising our mahi feeding the people in the aftermath of the Cyclone and flooding events of early 2023.

The Food Secure Communities funding allowed us to procure 900 emergency food boxes for our rohe. This kai is stored in 9 emergency containers along the Coast: 100 boxes each are in Wharekahika, Tikitiki, Te Araroa, Ruatoria, Te Puia, Tokomaru Bay, Uawa, Whangara and Kaiti.





Raumati Roadshows

One year on from Cyclone Gabrielle, Te Runanganui o Ngati Porou held free community events to acknowledge and thank Ngati Porou communities for their resilience and 'true grit'.

These events were held in some of the most remote and rural communities along State Highway 35, with many severely affected by Cyclone Gabrielle: Te Araroa, Ruatoria, Te Puia Springs, Tokomaru Bay, Uawa and Kaiti.

The Raumati Roadshows had something for all ages: fun-filled tamariki activities, delicious kai, live entertainment, and a perfect chance to meet our Ngati Porou Oranga services. We also had on display samples of emergency food boxes, and the roadshows provided a chance to discuss and think about planning and preparing for future emergencies.





Post-Cyclone Recovery and Resilience: Tiaki Tangata, Tiaki Kainga

After the extreme weather events of 2022 and 2023 devastated our rohe, the top priority for the Ngati Porou Cyclone Recovery Taskforce was the safety, protection and preparedness of our whanau, hapu and communities in the event of future disasters and emergencies. As a result, the Taskforce established a two-year operational work programme, Tiaki Tangata, Tiaki Kainga (3TK). The goal of 3TK is to help strengthen personal and community responsibility in regard to safety and emergency preparedness.



During its first 12 months of operation, 3TK completed its mahi to help build the capacity and capability of the Ngati Porou East Coast Emergency Management (NPEC EM) network.

The NPEC EM network is made up of community volunteers with 11 bases located across Ngati Porou in Wharekahika, Te Araroa, Tikitiki, Rangitukia, Ruatoria, Te Puia Springs, Waipiro Bay, Tokomaru Bay, Tolaga Bay, Whangara, and Kaiti. There are also outposts in Potaka and Anaura Bay.

NPEC EM network's first responders are a crucial first line of defence when there is a natural disaster, a State of Emergency is declared, or at any time our communities become shut off due to the precarious and fragile state of our roads and energy infrastructure.

3TK supported the volunteers by upgrading the network's radio communications system and providing appropriate training. Work to support the network's need to access fuel supply, storage capacity, and means of distribution has also been completed. The 11 network bases received a boost through the supply of resources, training and equipment (containers, generators, Starlinks, chainsaws, specialised torches, PPE, tools etc).



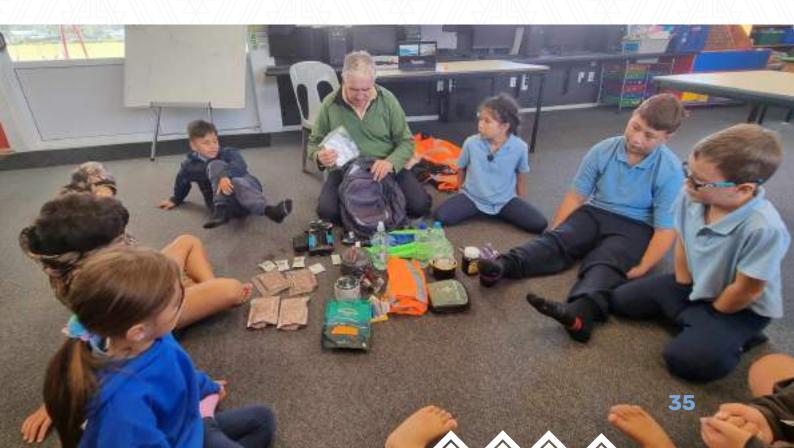




SAFETY AND EMERGENCY PREPAREDNESS PLANS

Our marae and kura have always provided a welcoming place of refuge and focus for our communities, and the important role they play has come into more prominence with the recent spate of natural disasters and States of Emergency. In acknowledgement of this role, 3TK is currently progressing work to formally establish and equip 24 Marae and Community Welfare Hubs along the Coast. The increasing severity of flooding, storms and cyclones due to climate change makes it vital we ensure our Marae and Community Welfare Hubs are well-prepared and ready to manaaki and awhi the people.

Another workstream 3TK is progressing is encouraging the uptake of Safety and Emergency Preparedness Plans for every household, valley, hapu/community and district. One of the ways 3TK has tried to achieve this at a whanau level is within the classrooms of our kura. The 3TK team has been working with students to promote the use of "grabbags", emergency packs and emergency plans. We have had positive feedback from this approach and many students are returning home to gently pressure their parents to create their own whanau grab-bags and discuss plans for civil emergencies.











INFORMATION, EDUCATION AND COMMUNICATIONS

3TK is also running an ongoing Information, Education and Communications programme, which encourages whanau and communities to take greater responsibility for their safety and emergency preparedness. The programme uses a wide range of engagement mediums to attract the attention and participation of whanau, through regular interviews and advertisements on Radio Ngati Porou, interactive workshops, competitions and digital media. You may have already seen some of this mahi on 3TK's Facebook page Tiaki Tangata, Tiaki Kainga. The page's popular Facebook posts include workshops on how to prepare a maara kai at home, and wananga with pakeke from the community sharing their knowledge about to how make your own kangawaru and kanga pungarehu.



HOW TO BECOME MORE INVOLVED

If you are interested in becoming a Ngati Porou East Coast Emergency Management Network volunteer, or you want to learn how your whanau and kainga can become more prepared and resilient in the case of a civil emergency, contact the team at 3TK who can put you in touch with the right people.

Kai sovereignty: 3TK partnered with Erana Reihana, a group of rangatahi and their whanau supporters, to run a full day workshop in Ruatoria learning how to preserve surplus fruit. There was a huge turnout and those who attended took home jars of tino reka apples and feijoas.

East Coast Emergency Management Network

TIAKI TANGATA TIAKI KAINGA

Keep your whanau, hapu and community safe and protected in case of a civil emergency.

Make a plan Get prepared. Be Informed



MAKE A PLAN



GET PREPARED



STAY INFORMED

Contact Tiaki Tangata Tiaki Kainga to learn more about how you can be ready.

Kia Rite! Whitiki!

CONTACT US!

Email: tiakitangata.tiakikainga@gmail.com FB: Tiaki Tangata, Tiaki Kainga





TAIAO HACKATHON II

Following on from our inaugural Hackathon event held earlier in the year, in August 2023 we gathered with kaimahi from Crown Research Institutes and government ministries in Turanga to help us platform 'Friends of Ngati Porou Tima Taiao'. By creating the conditions for this roopu to come together - to feed in their expertise, creativity, ideas and resources to support place-based rangahau - we have been able to increase our intellectual grunt.

This has enabled us to lead research bids rather than being named partners, including the submission of *Whakanui: Whenua, Wai, Whanau-Ngati Porou approaches to ecological-economic transformation*. The motivation for this bid was in testing Ngati Porou concepts and the ability of our people and our places to transform our practices of tino rangatiratanga, mana motuhake and kaitiekitanga into a regional ecological-economic system that strengthens people and places to transition from surviving to thriving.

Though our bid was not successful, we remain committed to finding opportunities that support Tima Taiao to deliver research and science that is place PAI (participatory-action-inquiry) and that supports transparent-open-accountable (TOA) decision making.



MINISTERIAL INQUIRY INTO LAND USE 2023-24 AND THE LARGE WOODY DEBRIS CLEAN-UP

In September 2023, Ngati Porou Tima Taiao hosted the Minister-appointed advisors to the Inquiry into Land Use (MILU) concerning woody debris and sediment-related damage in Tairawhiti and Wairoa. Ngati Porou Tima Taiao showed the Ministerial Inquiry advisors the effects of woody debris around our takiwa, with particular regard to de-escalating the impact on our major bridges including Rotokautuku.

Te Runanganui o Ngati Porou made a submission to the MILU in February 2023, which helped inform the MILU report, titled *Outrage to Optimism* (O2O), published in May 2023, and the Government response to O2O published in August 2023.

After the devastating impact of Cyclone Gabrielle, TRONPnui Tima Taiao undertook a risk assessment that identified and considered potential threats to our State Highway 35 infrastructure and the resulting impacts of woody debris on our people, places, businesses and especially services like access to kai and healthcare.

Makarika Site Area 1 was identified as high priority because of the volume of slash and whole trees with root plates still attached and the downstream effects from Makarika on the Waiapu bridge. Without this bridge, emergency access via SH35 becomes impossible, complicating rapid responses to urgent situations and slowing down recovery efforts.

Tima Taiao then facilitated and managed the removal of large woody debris from a site in the Mata river area to de-risk the downstream effects of the woody debris accumulated in the upper reaches of the river catchment.

The work was delivered in such a way to assist with creating local employment opportunities for Ngati Porou businesses and people continuing to live and work in the Ngati Porou takiwa. This was critically important as the employment situation post-cyclone Gabrielle, for many of our whanau, involved having to relocate out of the takiwa.

Specifically, the entire site and project employed:



It took four months to clean up the 49.07 hectare site. Weather was the biggest challenge, even during the traditional summer season, sometimes making working conditions difficult. Over 80,000 tonnes was removed including some native timber that has been set aside to support marae whanau with their whakairo mahi.

This mahi was a partnership between Gisborne District Council, TRONPnui and our contractors. The work was delivered by our contractors with a piiki mihi ki a Rewi Contracting and Ruatorea Logging.

Summer Interns in front of woody debris pile.







NGA TAUIRA RAUMATI

This year five Ngati Porou rangatahi, passionate about whenua, wai, and whanau participated in our 10-week summer intern programme. Through Taumata Whakapumau, the collective of whanau claimants for the WAI 262 Treaty Claim, we brought in our interns to develop and discuss their whakaaro on what "tiaki taonga" meant for them as rangatahi. They also identified kaupapa or taonga important to them ki roto i te takiwa o Ngati Porou, and the issues impacting these species or kaupapa.

The kaupapa rangahau they chose were:

- » Te Ara Kakahi: The use of freshwater mussels to decrease sediment output within the Waiapu.
- » PSP: Paralytic Toxic Poisoning, the effects on our kapata kai.
- » Law vs Lore: The impacts of LAW on Tikanga Maori.
- » Cultural mapping: Climate change impact on wahi tapu.
- » PhD research: The impacts of ocean acidification on kina.

One of the key highlights of their internship was their haerenga to Te Whanganui a Tara where they visited back of house collections at Te Papa Tongarewa, Nga Taonga Sound and Vision, National Library of New Zealand/ Alexander Turnbull Library. They also visited Zealandia – Te Maara a Tane, where they saw living taonga in the native sanctuary.



HORETIRETI WHENUA SLIDING LANDS PROGRAMME

TRONPnui is the Vision Matauranga partner to GNS and Massey University's Joint Centre for Disaster Research who were successful in their 2023 Endeavour Funding bid for the Horetireti Whenua Sliding Lands programme. This bid was built off the back of the collective mahi undertaken by organisations immediately after the North Island's severe weather events in early 2023.

Through this mahi we hosted a wananga at Iritekura marae, Waipiro Bay for our rangahau partners which included Maximilian Dixon, a representative from Washington State's tsunami disaster team. We drove up to the base of Hikurangi, and went as far afield as Te Araroa where the team saw first-hand some of the challenges our people and our places are dealing with.

As part of this ongoing mahi Ngati Porou Tima Taiao kaimahi, along with our whanaunga Ben Green of Tairawhiti Emergency Management Office, visited the Pacific Northwest in the United States to meet with some of their indigenous peoples and discuss indigenous approaches to emergency and disaster management. We also discussed indigenous approaches to environmental stewardship.





HE ORANGA WAI

Though Te Mana o te Wai has been removed from the Water Services Act, this does not change our expectations that our people are deserving of first-class drinking water, wastewater and stormwater networks, and that the health and wellbeing of water and the wider environment are of paramount importance. We remain steadfast in our commitment and mahi to ensure Ngati Porou whanau have access to clean, safe and secure drinking water through the rollout of our mahini-wai through our He Oranga Wai ki ro' Pa project with completion expected by year's end.

Ngati Porou Tima Taiao has also continued to engage with the Department of Conservation about Cultural Redress mahi (as per our Ngati Porou Claims Settlement Act 2012), and the Gisborne District Council on the Waiapu Catchment Plan and the Joint Management Agreement.



Policy submissions

Over the course of the last financial year, Ngati Porou Tima Taiao has written numerous submissions to Government and Council, applying a Ngati Porou-centric approach that is consistent and in keeping with the principles that support Ngati Porou Tino Rangatiratanga, Ngati Porou mana motuhake, Ngati Porou kaitiekitanga.

The submissions have included (but were not limited to):

» Select Committee for Environment inquiry into climate adaptation

- » Biodiversity Credits System
- » Emergency Management Act
- » Fast Track Approvals Bill
- » Local Government (Water Services Preliminary Arrangements) Bill; and Amendment Paper 41
- » Regional Land Transport Plan 2023 to Gisborne District Council
- » Government Policy Statement (GPS) for Land Transport 2024-2034
- » Science System Advisory Group (SSAG) initial inquiry
- » Navigation Safety Bylaw to GDC (which was referenced extensively by the Council in its reporting)
- » Science System Advisory Group (SSAG) initial inquiry

We have also prepared three major research and funding bids, project plans for Large Woody Debris sites, and contributed to first tranche Regional Spatial Strategies and Natural and Built Environment Plans (only for the Government to repeal the new legislation within its first 60 days in office).

It is never a dull moment with regard to "taiao" mahi and the diverse kaupapa we deal with is neverending. Kia Nati te tu, kia Nati te whakaaro, kia Nati te korero, he wiwi, he Nati.



Raukumara Pae Maunga Restoration Project



Work on the Raukumara restoration project continued throughout this past year under the oversight of the Raukumara Governance Group which comprises two members each from Ngati Porou, Te Whanau a Apanui, and the Department of Conservation. Rei Kohere and Tui Warmenhoven are the TRONPnui-appointed Ngati Porou representatives.

The long-term mission of the Raukumara Pae Maunga restoration project is to restore to good health some 200,000 hectares of native forest in and around the Raukumara Forest Park.



PROJECT GOVERNANCE

The Governance Group's work has principally been focused on:

- » Receiving regular reports from Management on the progress of restoration work and providing guidance and support to their efforts.
- » Overseeing the completion of application of aerial 1080 pest control toxin over public conservation lands in the Raukumara Ranges and on some abutting privately-owned Maori lands.
- » Planning for a new entity (a charitable trust) to be jointly controlled by Ngati Porou and Te Whanau a Apanui, to assume responsibility for overall management of the Raukumara Pae Maunga restoration project. The intention is for the remaining balance of the original \$34.4m of Crown funding, currently administered by the Department of Conservation, to be transferred to the new entity.
- Planning for resourcing and managing the vital continuation of the restoration programme beyond the current Crownfunded project horizon of 30 June 2026. It is estimated that, to consolidate current gains, the project requires at least \$7m per annum for a further 10 years.



PROJECT MANAGEMENT

Management of the Raukumara Pae Maunga restoration project (RPM) is led by General Manager, Jade King Hazel, Department of Conservation Director for the Eastern North Island Region. Jade manages three operational project teams: one is based within the Ngati Porou rohe and another is based in the Te Whanau a Apanui rohe. Both these teams mirror each other structurally and work collaboratively.

The Ngati Porou team is led by Operations Manager, Wattie Goldsmith, and Comms and Engagement Manager, Ario Rewi. The third team, delivering the Deer and Goat programme is led by George Cooper, based in Whakatane, with his team straddling both iwi rohe. The RPM staffing numbers reached a total of 35 employees, 99% being iwi-affiliated with most living at home within the combined iwi rohe of Ngati Porou and Te Whanau a Apanui.



THE TABLE BELOW PROVIDES DATA THAT SUMMARISES THE IMPACT OF RPM **RESTORATION ACTIVITIES AS OF JULY 2024.**

DEER AND GOAT CULLING







COMMS AND ENGAGEMENT

Wananga, Roadshows, Hui, Haerenga with hapu, kura, landblock owners, iwi leadership forums, hunting clubs, community members

members visited aerial 1080 loadout sites during

lwi and community operations

10KAIMAHI

AERIAL 1080 POSSUM AND RAT CONTROL

115,825HA COVERED

76% POSSUM

PRESENCE BEFORE 1080
APPLICATION, ONE OF THE LARGEST
PERCENTAGES IN THE COUNTRY

0-1% RAT AND POSSUM PRESSENCE AFTER 1080 APPLICATION

99%

82% PRESENCE (AS MONITOR MONITOR

BEFORE 1080 APPLICATION, ONE OF THE LARGEST % IN THE COUNTRY

35,000 - HA

PRIVATE MAORI LAND COVERED

0% 1080 PRESENCE IN THE WATER

RAT AND POSSUM KILL-RATE AFTER 1080 APPLICATION

>> LAND OPERATIONS

4 INTENSIVELY MANAGED SITES (IMS) ESTABLISHED:

TRAPPING AND MONITORING

6 MONITORING SITES ESTABLISHED OF R A U K U M A R A

590 TRAPS DEPLOYED IN THE IMS AREAS 47.6 KMS
TRACKS ESTABLISHED IN
IMS AREAS

3 KAIMAHI
TRAINING IN SITE LEAD1080 OPERATIONS





GEORGE REEDY CEO





NGATI POROU ORANGA BOARD



NA RAIHANIA Chairperson



AGNES WALKER

Deputy Chair



NAOMI WHITEWOOD



JESSICA KEEPA

Ngati Porou Oranga

Ngati Porou Oranga is a subsidiary of Te Runanganui o Ngati Porou, and one of the smallest Primary Health Organisations (PHO) in Aotearoa.

Ngati Porou Oranga has three key units that provide comprehensive and integrated service delivery. These are:

HAUORA

We are the sole primary healthcare provider for the East Coast; aiming to respond to community-led priorities for our iwi to thrive.

HOUSING

Working with whanau to find, sustain, and maintain housing opportunities within the Ngati Porou rohe.

Find out more about services at www.npo.org.nz

WHANAU ORANGA

A continuum of services to help our whanau within the Ngati Porou rohe and greater Gisborne City to enjoy and overcome obstacles.





AGNES WALKER
Ngati Porou Oranga
Deputy Chair

Ko nga mihi whanui ki a tatau nga uri a Porourangi, nga hapu whanui o te iwi o Ngati Porou. Tena tatau i roto i nga tumomo ahuatanga o te wa. E kore e warewaretia te hunga kua wheturangitia. Kua tangihia ratau, kua mihia, kua ea te wahanga ki a ratau. Otira ka hoki mai ki a tatau te hunga ora, anei nga korero e pa ana ki te hauora o Ngati Porou.

This year, to the end of June 2024, has been one of significant change. The new governance board that started in May 2024 sends a big mihi to everyone involved in what has been a challenging year for NPO, with special acknowledgement to the outgoing Ngati Porou Oranga Board members who provided a strong platform to launch from: Selwyn Parata, Rei Kohere, Wi Pere Mita, Dr Emily McNicholas, Ani Pahuru-Huriwai and Patrick Tangaere. I, together with Naomi Whitewood, from the previous board, welcome new board members Na Raihania and Jessica Keepa.

Despite all the challenges, NPO saw its gross revenue grow from \$29m to \$38m. This has been the first full year of operations following the merger of our Hauora, Whanau Oranga and Housing services under the one entity, which has allowed us to pause, reset and focus on what the community values most.

The answer to this is key to unlocking the effectiveness of NPO and will shape what success looks like for us.

Ngati Porou Oranga Deputy Chair report



Our direction is limited by two main ingredients. These being:

- » The lack of resources.
- » The fact that with the lack of resources, most, if not all resources coming into NPO are contractual in nature with specific outcomes and targets attached to them. This gives us very little room to maneuver and shape what we can do.

This, however, does not stop us from continuing to advocate to our numerous stakeholders on what an improvement to the wellbeing of Ngati Porou looks like. It is no secret that we face difficult times ahead with funding cuts across all facets of Government, which will ultimately result in funding cuts for service providers such as ours. Despite this, we will continue to push for better support and resources from Government. The agility and leanness of NPO becomes ever more critical to ensure that our communities continue to receive the same high levels of services that we are here to provide.

For us to succeed, the collective effort of all involved is required. In times like this, our strategic goals become ever more vital in shaping the direction of travel for Ngati Porou Oranga.

All our divisions are key to ensuring that the wellbeing disparities between us and more fortunate communities are reduced. Our focus throughout the year has been on providing culturally appropriate healthcare, addressing mental health issues, and promoting overall wellbeing. These programs are designed to support individuals and families, fostering a strong and resilient community. We must ensure access to healthcare, social support, and housing services remain in place. We will continue to tailor our services to the community's needs.

At the end of the day, it is our Ngati Porou values and knowledge systems which will see us through. This needs to be woven into every fabric of our services. Every little bit of improvement in the wellbeing of our people is a win for us, no matter how large or small.

Hauora sonya smith, DIRECTOR OF HEALTH



Against a backdrop of another year of ongoing structural change in the NZ health system, our NPO Hauora services have continued to forge ahead, seeking opportunities for the wellbeing of our people. We have been largely left unfazed by the 'revolving door' of public health officials, commissioning partners and changes of expectation from the new government. We know we have to 'kia anga whakamua' – build new pathways forward, create new relationships, adapt to new policies, and just get on with it. Our report features four areas where we have made progress over the past year, and what we are developing next.



OUR WORKFORCE

In February 2024 we celebrated the achievement of one of our Ngati Porou nurses, Lydia Albejay, who passed her panel assessment and qualified as the youngest person in Aotearoa to become a Nurse Practitioner. Nurse Practitioners are autonomous clinicians who provide the full spectrum of health care in a way which is similar to our doctors. This includes diagnosing illnesses, prescribing medicines, admitting and discharging patients

from hospital, and ordering special tests such as X-RAYS and CT scans.

Having another Nurse Practitioner to bolster our ranks, helps to lessen the pressure on our clinical staff. However, our workforce challenges continue with a shortage of permanent nurses and GPs. While we have a steady locum GP workforce and a current reliance on overseas trained nurses, we remain committed to growing our own Ngati Porou clinical health workforce. This also means expanding our workforce to include non-regulated kaimahi, to help meet the diverse needs of whanau. We are fortunate to have our Kaiawhina and Mataora to call upon when required, to help support our clinical teams when dealing with whanau by utilising their range of skills and community outreach. Telehealth is another area we are looking into growing, not to replace existing services, but to expand our access to services, particularly after-hours urgent care.



OUR SERVICES

NPO Hauora entered into a PRIME (Primary Response in Medical Emergencies) contract this year, with the service going live in August 2024 from our Matakaoa clinic. The PRIME service utilises the skills of specially trained rural GPs and/or rural nurses in Matakaoa to support the ambulance service, where the response time for assistance would otherwise be significant or where additional medical skills would assist with the patient's condition. NPH had this contract in the past, but was let go due to poor funding. However support and funding for the service has recently improved, which will enable us to address high urgent and acute care needs for whanau living in the most northern region of Ngati Porou.

Our immunisation teams have also been busy working weekends and evenings to deliver our Ngati Porou immunization strategy through attending community events, such as the Raumata Roadshows. This has allowed us to make gains in enabling whanau to avoid preventable diseases.



Dame Cindy Kiro and husband Dr Richard Davies meet some of the dedicated team at Te Puia Springs hospital before reviewing some of the facility improvements.

"in response to whanau feedback, we established call-free 0800 numbers for clinics. Whanau with low or no credit can still easily make contact with our medical centres, without impacting their phone credit."



OUR INFRASTRUCTURE

To strengthen the resilience of our facilities to extreme weather events, marked enhancements have been made to back up our power/internet/radio communications. Other climate resilient improvements have been made to the buildings across Hauora's six clinic sites from Kaiti to Matakaoa.

Our Te Puia Springs Helipad has also had a significant upgrade, while our Matakaoa Clinic has benefitted from a new helipad. Although the Eastland Trust Helicopter can land in some difficult places, the helipads ensure vital infrastructure is available in times of need. The helipads make for greater ease and safety when a waiting ambulance is transferring patients via stretcher to the helicopter.



OUR WHANAU RESPONSE

Mental Wellbeing featured consistently as the highest priority, from feedback received from whanau who participated in the Raumati Roadshow surveys and our series of hui held with marae and hapu. As a result, planning is underway to launch a partnership between NPO and Mahi a Atua/Te Kurahuna, where we jointly deliver a new primary mental health approach called "Tūporeariki." Tūporeariki, represents an indigenous healing journey where whanau are supported to wananga the issues that keep them stuck, using purakau, moko, music and whanaungatanga.

Also in response to whanau feedback, we established call-free 0800 numbers for clinics. Whanau with low or no credit can still easily make contact with our medical centres to arrange appointments or re-order prescriptions, without impacting their phone credit.

Our next steps

- » Nati Pepi hubs will be appearing on the Coast soon, providing dedicated spaces to support whanau through pregnancy and early years.
- For the remainder of 2024, NPO Hauora will be widening access to diagnostics through Point of Care testing. The aim is to reduce travel for whanau and provide more real time treatment.
- » Planning is underway to support hapu development with projects that will have direct service delivery benefit outcomes for whanau, and research project outcomes.



Supporting data



Screening and Immunisations

CARDLOVASCULAR RISK ASSESSMENTS



OUTSTANDING 1,112

DIABETES ANNUAL CHECKS



OUTSTANDING

65+FLU IMMUNISATIONS



OUTSTANDING 545

HPV SCREENING



OUTSTANDING

CHILDHOOD IMMUNISATIONS (15MNTH MILESTONE)



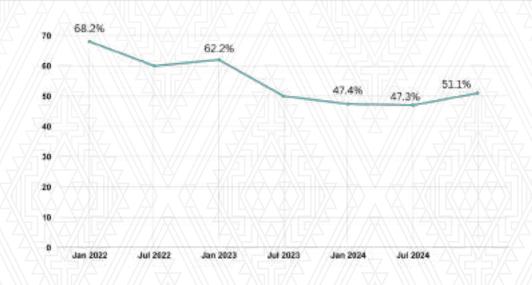
OUTSTANDING

BREAST CANCER



OUTSTANDING 526





Conditions in the Community

ASTHMA



PEOPLE 1,407

DIABETES



PEOPLE

COPD



PEOPLE 280

GOUT



PEOPLE

CARDIOVASCULAR DISEASE



PEOPLE

SERIOUS MENTAL HEALTH



PEOPLE

CANCER



PEOPLE

Top 7 Cancer Categories

- » 175 Breast
- 119 Male Genitourinary (e.g. prostate)
- 77 Digestive (e.g. colorectal)
- 75 Blood
- 51 Skin
- 37 Female Genitourinary (e.g. cervical)
- 37 Respitory (e.g. lung)



Centre of Excellence Te Rangiwairua a Paratene Ngata

HUTI PUKETAPU-WATSON, GENERAL MANAGER



PHOTO: (In order from left to right)

Lee Tan - Independent Representative Member Distinguished Emeritus

Professor Graham Hingangaroa Smith - Independent Representative Member

Tuta Haereroa (Chair), Ngati Porou Oranga Representative

Associate Professor Phillip Wilcox | B.ForSci(Hons), PhD Kaiawhina Māori

Professor Don Matheson – Independent Representative Member

Huti Watson, Ngati Porou Oranga Representative

The late Dr Paratene Ngata's vision for Ngati Porou "to lead our own research, as a tikanga and research-based centre of excellence for Hauora Maori," is not only alive and well, but thriving. Our report provides a brief overview of our activities over the 2023/2024 year.



Six years after the Centre was opened in Te Puia Springs, our research capacity and capability has grown significantly. Every year we put the karanga out around the world, to our Ngati Porou researchers, medical students and Masters and PhD candidates and invite them to conduct and facilitate a wide range of research projects. Currently we have 13 active research projects in progress, with 3 completed over the last 12 months.

Our partnerships with top academic and health research institutions provide the opportunity for our Ngati Porou kairangahau to identify the key health challenges that exist in our rohe as well as potential solutions. Our new partnership with Putahi Manawa (Centre of Healthy Hearts for Aotearoa New Zealand Research Excellence) is an example of this. Through their inaugural Maori Summer Research Scholarship Programme, Fushia Tibble, a University of Auckland Biomedical student who was raised on the Coast, was able to return home during summer for 10 weeks to support CREBRF gene research. We are trying to gain a better understanding of the impact the CREBRF variant can have on the risk of developing type-2 diabetes and related metabolic conditions like gout, obesity, and heart disease.

BESPOKE DATA AND ANALYTICS SYSTEM

We developed a bespoke data and analytics system tailored to our demographics and needs. The system is based on the 'Thalamus' application used by many health organisations across New Zealand. Thalamus is able to provide real time data and information, including dashboards to support health services prioritisation of skill and resources for planning and monitoring purposes. Our immunisation research and Ngati Porou Oranga's clinical strategy and decision-making will benefit from the data extracted from Thalamus. This year we also established an independent Ethics and Advisory Group with expertise in health, research and data analytics.

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IDENTIFICATION OF HAPU AND COMMUNITY HEALTH PRIORITIES

Starting with Te Araroa, we went out to 4 marae and 1 community-based group to gather information to help inform Ngati Porou Oranga health priorities and health plans. The key priorities broadly identified included: Mana Motuhake o nga hapu, te reo me ona tikanga, health of whanau and taiao, responsiveness and improvement of health systems and delivery, poor infrastructure.

We also conducted an eight question 'whanau voice' survey during the Ngati Porou Oranga Raumati Roadshow at the beginning of 2024. We gathered a total of 376 survey entries from whanau from six communities, and analysed the results to help inform Ngati Porou Oranga's decision-makers.

Mental Health, diabetes, immunisations, drug and alcohol support, and gout, in that order were identified as the top five priorities by whanau. In response to the question, "What does wellness or wellbeing look like to you and your whanau?" the number one theme identified was whanau, followed by mental wellbeing, kai, fitness/active, and housing. When asked what solutions would work for you and your community, the top 5 themes were, in order of most responses: education, access to healthcare services, community engagement, healthcare professionals, community resources.

WHANAU VOICE SURVEY RESULTS TOP 5 HAUORA PRIORITIES

1 MENTAL HEALTH

02 DIABETES

N3 DRUG + ALCOHOL SUPPORT

IMMUNISATIONS

N5 GOUT



"My project this summer was on the CREBRF gene with Ngati Porou Oranga, and learning how Ngati Porou is creating its own system in health research. Seeing firsthand that there is a way and a method to do that within taha Maori and Ngati Porou matauranga has been incredible. It's really encouraging for me as a future researcher."

- Fushia Tibble, 2023 Putahi Manawa Summer Scholarship recipient.



Centre of Excellence Te Rangiwairua a Paratene Ngata

COMPLETED RESEARCH PROJECTS

- » Manu Caddie (Te Weu Tarawhiti, University of Auckland): "Research into health and wellbeing impacts of adverse weather conditions – Te Weu me Te Wai Proposal."
- » Bev Lawton (Victoria University): "Trialing equity tools in cervical screening – HPV self-testing and point of care technology."
- » Dr Samantha Marsh (Auckland University), Dr Amber Young (Otago University), and Taylor Davis (Hapai Te Hauora Auckland): "Effective engagement for immunisation of pepi Maori in primary care."



ACTIVE RESEARCH PROJECTS IN PROGRESS

- » Jordon Lima (University of Otago): "Mau Tena Kiwai o te Kete, Maku Tenei Equitable Application of ctDNA to the New Zealand Maori Population." [Supporting Ngati Porou PhD students].
- » Gina Waters (Matai Research Centre): "The role of motor fidgeting on executive functioning in ADHD."
- » Erina Korohina (Te Ara Poutama): "Te Ara Poutama Living Well with Heart Disease."
- » Sue Wells and Sue Crengle (University of Otago): "Vascular Equity for Aotearoa New Zealand (VAREANZ)." [A 5-year Health Research Council (HRC) Programme grant based on a Maori / non-Maori partnership].

- » Jamie-Lee Rahiri (Te Piringa Kotuku): "Surgery on State Highway 35 (SOS-35) – An Inquiry."
- » Fushia Tibble (Auckland University): "Closing the Knowledge Gap; What factors may affect cleft and palate A gene environment study of risk factors involved in cleft lip and/or palate." [Supporting Ngati Porou Medical students further study].
- » Huhana Moselen (University of Auckland): "Te kohanga o te tui – An AI digital toolkit for early language acquisition of Te Reo Maori."
- » Dr Amber Young (University of Otago): "Protecting hapu mama and pepi from vaccine preventable diseases."
- » Dr Samantha Marsh (University of Auckland), Dr Amber Young (University of Otago), Huti Watson (Ngati Porou Oranga) and Tyler Gray (Ngati Porou Oranga): "A hyper local approach to addressing low immunisation."
- » Alan Davidson (University of Auckland): "CALCRL."
- » Peter Shepherd (University of Auckland, Maurice Wilkins Centre): "CREBRF."
- » Stephen Robertson (University of Otago), Phil Wilcox (University of Otago), Cris Print (Manatu Hauora), and Huti Watson (Ngati Porou Oranga): "RAKEIORA Path Finder Research Programme."
- Dr Phil Wilcox (University of Otago) Professor Stephen Robertson (University of Otago):
 "Aotearoa Variome/He Kakano". A national Genomic Resource for Maori in Aotearoa."





Housing

LISA WHAKATAKA, DIRECTOR OF HOUSING AND DEVELOPMENT



Over the past twelve months, the Ngati Porou Oranga Housing team has been on a journey, working tirelessly to support vulnerable and homeless whanau. This period has been marked by challenges and triumphs, each step contributing to our collective mission of providing safe, stable, and supportive housing.

Our success is a testament to the unwavering dedication of each team member, who went above and beyond to ensure that every whanau received the support they deserved. Whether through long interventions, creative problem-solving, or simply offering a listening ear, our team demonstrated an extraordinary level of compassion and professionalism.



KA TIPU – HOMELESSNESS SERVICE BEGINS

This year, our Ka Tipu housing service successfully delivered a homelessness contract in conjunction with Te Runanganui o Turanganui a Kiwa (TROTAK). The service began in May 2024, and referrals began to flow in quickly after the program went live. From June to August, we achieved success with a number of referrals and outcomes. Those whanau were supported by being placed quickly into Emergency Housing and Transitional Housing, preventing them from further living in their cars.



EMERGENCY HOUSING COLLABORATION WITH MSD

The team scheduled frequent meetings with the Ministry of Social Development (MSD) to develop the relationship between the two agencies. This relationship was crucial in supporting our whanau in emergency housing, allowing them to become more independent and achieve their goals.

Our relationship with MSD has assisted whanau transition to permanent accommodation, as emergency housing is only temporary. Our service began in September 2023, with twenty-two persons served (14 in Gisborne and eight along the Coast). With the recent government changes, the focus has shifted from motels to more sustainable housing, such as Kainga Ora houses.

The Government's new policy has had an impact on emergency housing on the East Coast, which we are no longer funded to serve. We are happy to be able to continue supporting our clients in the Gisborne region in finding more appropriate accommodation for the duration of our contract, which extends until June 2025.

"Over the past 6 months, 9 new homes have been successfully delivered to our whanau across the area from Hicks Bay to Ruatoria."

SUSTAINING TENANCIES SERVICE PREVENTS EVICTIONS

Sustaining Tenancies is a service for tenants in private rentals or public housing who are at risk of losing their place to live. This service works with tenants on issues that are putting their tenancy at risk. Those issues could range from struggling to pay their rent, to dealing with mental or physical health concerns, or risk factors such as addiction or family violence.

Over the last year, we have helped thirty-eight whanau avoid being evicted from their rental homes, allowing them to keep their present rental or find alternative housing. When tenants are on track with their whanau-led goal plan and are no longer at risk of losing their tenancy, the support service will work with them on a new plan that will see them no longer needing to use Sustaining Tenancies' services.

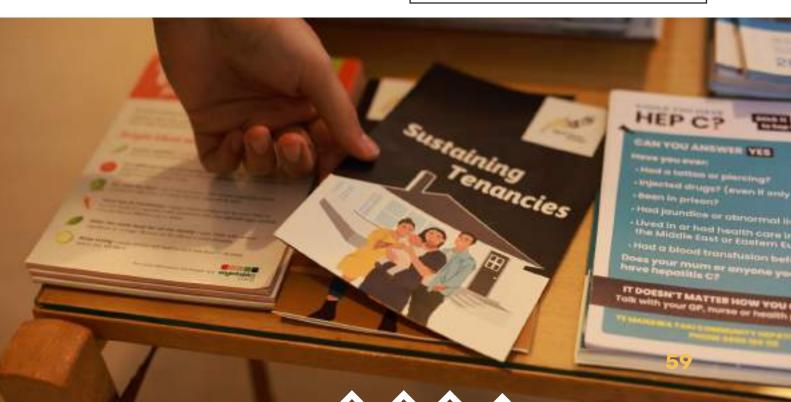
"Over the last year, we have helped thirty-eight whanau avoid being evicted from their rental homes"

KA TIPU PROVIDES SAFE HAVEN

We worked with a 35-year-old single mother and four of her children aged between 6 and 12 years old. She had become homeless while seeking refuge from an abusive relationship and was unable to obtain assistance from mainstream provider, Women's Refuge. She and her tamariki were living in her vehicle, until her adult son who lives overseas stepped in and paid for a room at a local motel for his mother and siblings to sleep in.

The mother reached out for assistance from our Ka Tipu service and we supported her to be quickly assessed by MSD. She was given a placement in a motel that was able to accommodate the needs of her whanau. She was also provided with weekly support to help settle and also navigate the emergency housing space. Additional support was also made available to help connect her with social services, kai support, and guidance when issues arose.

Now her children have enrolled back into kura, and she has been learning new employment skills working with machinery. She is currently being considered for a transitional house.





Housing Statistics



TRANSITIONAL HOUSING 2023-2024 STATISTICS

The transitional housing space varies from month to month. Whanau tend to have lengthier stays within the service in comparison to emergency housing.

Over the 2023-24 year 21 whanau left our service including:

- » Nine whanau placed in private rentals,
- » Six in Kainga Ora houses,
- » Six had tenancies discontinued due to poor behaviour.

At the end of the financial year, we provided transitional housing to:

- » Fifty-three whanau (62 adults and 131 children) in Gisborne
- » Five whanau (6 adults and four children) on the Coast.





HOME OWNERSHIP

The Toitu Tairawhiti Home Ownership programme is a service for whanau aspiring towards homeownership. Toitu Tairawhiti Housing Ltd is the organisation responsible with a collective of 6 lwi. Each lwi has a director representative on the Board of TTHL. Each lwi has autonomy to operate within its boundaries.

24 IN PROGRESS

PUBLIC/SOCIAL HOUSING

Social housing refers to affordable rental housing provided by the government and community housing providers (CHPs).

17 WHANAU

PRIVATE RENTAL

7 PRIVATE
RENTALS HOMES

TRANSITIONAL HOUSING

Transitional housing gives families, whanau and individuals a warm, dry, safe place to stay if they're in immediate and severe need of housing. They're also provided with wrap-around support services.

50 HOMES



EMERGENCY HOUSING

Accommodation for those who have nowhere to stay tonight or in the next 7 days. It is a short-term housing solution with wrap around support.

8 WHANAU

HOMELESS

To reduce people who are cronacly homeless.

8 WHANAU

OWITAINAC





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HOME REPAIRS INITIATIVE

In response to the adverse weather events of 2022 and Cyclones Hale and Gabrielle, we managed a Housing Repairs initiative that would address urgent housing repairs caused by those events. Funded by Te Puni Kokiri, the project focused on restoring and improving living conditions which would improve whanau wellbeing.

In a separate collaboration and to assist displaced whanau requiring immediate need, Toitu Tairawhiti Built Smart Housing, funded and provided temporary cabins and infrastructure, while NPO Housing managed the logistics. Our combined efforts resulted in safer and healthier homes for the community.

Many thanks to our two staff who have been leading the work in the home repairs space from Tokomaru Bay up to Potikirua. They have been ensuring our contractors are completing the mahi in a timely manner, while also ensuring that our whanau needs are being met in the limited funds made available.

Thank you also to Te Puni Kokiri for funding such an important kaupapa for our whanau on the East Coast, who would never be able to afford the repair costs alone, such as for a new roof.

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AFFORDABLE HOUSING PROGRAMME WITH TOITU TAIRAWHITI HOUSING UPDATE

Over the last year, we have seen a succession of highs and lows with the NPO and Toitu Tairawhiti Housing Limited housing program, which has required far more attention than expected. Faced with many challenges after the extreme weather events, there has been pressure to progress in an efficient manner to meet the expectations of whanau and Toitu.

However, we still find this is a good option for our whanau, who would ordinarily have to go to a bank for a mortgage. Given that our whanau do not have to put down a financial deposit the positives are they pay an interest-free mortgage over a ten-year period and own their own home on their whenua.

Over the past 6 months, nine new homes have been successfully delivered to our whanau across the area from Hicks Bay to Ruatoria. These homes are new constructions, designed with 3- and 4-bedroom configurations. The whanau eagerly await the arrival of their new homes and are present on-site to welcome them early in the often-cold winter mornings. The joy and satisfaction evident on their faces upon receiving their homes is a gratifying experience for all involved.

This achievement is a testament to the successful execution of a housing project that meets the needs of our whanau. It is important to acknowledge the significant efforts of Toitu staff and Ngati Porou Oranga Kaitakawaenga in managing and coordinating with architects, designers, engineers, and the local Council. Their work was crucial in securing the necessary building consents to facilitate the delivery and placement of these homes.



ON THE HORIZON

As we look to the future, our focus remains on building upon the successes of the past year. We are committed to enhancing our services, expanding our reach, and continuing to advocate for systemic changes that address the root causes of homelessness. Our vision is a community where every whanau has access to safe and stable housing, and where support is tailored to their individual needs.



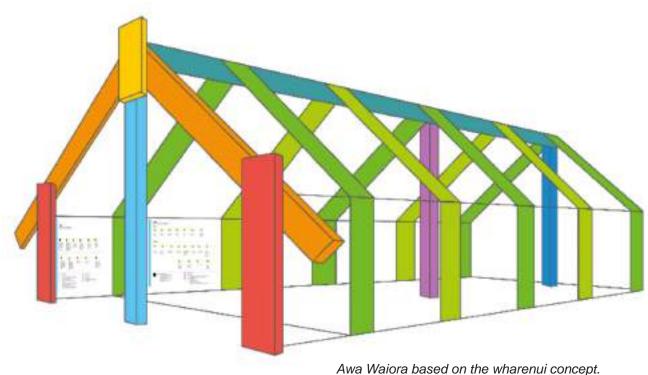
Whanau Oranga

MIN VETTE, WHANAU ORANGA DIRECTOR

It has been a rawe year for Ngati Porou Whanau Oranga. We've got the most kaimahi on board that we have ever had and supported nearly 1000 new whanau referrals in the past year. We have over 20 NPO Whanau Oranga social services, and this year we've almost completed reorganising our service lines to ensure they are refreshed, and each one positively impacts and supports the other services. This has included consolidating our Care services. We are now stronger in our knowledge, practice, and capabilities needed to meet the strict legislative requirements and standards to provide our own Ngati Porou Iwi Care to our mokopuna and whanau.

This year we also developed and implemented our own Ngati Porou Whanau Oranga approach model to service delivery, "Awa Waiora." Awa Waiora is based on the wharenui concept and supports a tikanga, whanaungatanga, mana motuhake, kaimahi ora, and innovative approach to all our interactions with whanau. This will be one of the "Nati" points of difference in how we practice and incorporate our Ngati Poroutanga into our work with whanau.

As Whanau Oranga Director, it is always my pleasure to korero to our kaimahi and find out what is happening out in the communities. Our Services in Schools kaimahi are always busy, working closely with principals, staff, and whanau in the schools and supporting holiday programs. Our parenting and whanau voice kaimahi are also always on the go, visiting whanau within the comfort of their own home environments, and supporting them to reach their goals. To find out for yourself some of the activities NPO Whanau Oranga kaimahi have been up to, please continue reading our report.





HAPU SOCIAL SERVICES

The Hapu Social Services Program delivers holiday programs for our tamariki during the school holiday period.

NUTRITION AND PAKEKE WELLBEING

Support and empower whanau to increase their uptake and long-term engagement in regular physical activities and improve their nutrition and build their capacity to manage their own wellbeing.

ATTENDANCE KAIARAHI OFFICERS

Attendance Kaiarahi Officers work in schools, to prevent the disengagement of our tamariki and rangatahi in kura.

RANGATAHI SERVICES

The Rangatahi Service offers support for 15 to 24-year-olds not in employment, education, or training, focusing on mentoring to enhance wellbeing, achieve economic independence, and access financial assistance for education or work.

ACC KAUPAPA MAORI NAVIGATION

ACC Kaupapa Maori Navigation Service delivers thorough assistance for those who may be currently navigating ACC's systems and processes.

ATTENDANCE SERVICES

Attendance Services support tamariki and rangatahi to keep them in education.

SOCIAL WORKERS IN SCHOOLS

The SWiS service connects school, home, and community to promote better life outcomes, positive education, and safe social and health outcomes for tamariki.

Whanau Oranga Services

TUHONO WHANAU

Tuhono Whanau is a free, home-based service supporting pepi and their whanau with personalized guidance, community access, and parenting skills to enhance health and wellbeing.

TE PAE ORANGA PANELS

Te Pae Oranga Panels help youth and adults aged 17 years and older engage with community peers and kaumatua to create personalized plans that promote behavioral change and reduce reoffending while addressing victims' needs.

WHAKAORA KOTI

Whakaora Koti is a Ngati Porou Oranga initiative providing culturally sensitive, whanau-centric support to help families navigate the court system and ensure their voices and needs are heard.

WHANAU WELLBEING

Whanau Wellbeing and Support Service provides support for whanau who are in crisis, or at high risk of poor life outcomes.

TE IHU WAKA

Te Ihu Waka is a marae-based program designed for Maori offenders, though many non-Maori also benefit, aiming to inspire change by helping participants discover and apply traditional Maori principles, values, and disciplines in their daily lives.

HAU AROTAHI - BAIL SUPPORT

Hau Arotahi - Bail Support Services (BSS) supports people applying for bail. Once people are on bail, Bail Support Officers can help them access programmes and support services they need.

SHARED CARE SERVICES

Shared Care Services provides a nurturing home for rangatahi, promoting creativity and collaboration while ensuring they remain connected to our papakainga.

WHANGAIA KETE

Whangaia Kete is a dedicated team that provides interventions aimed at enhancing opportunities for mana motuhake for whanau experiencing family harm.

TIAKI TANGATA

Taiki Tangata aims to achieve Ngati Porou Oranga's strategic goals by promoting wellbeing and reducing re-offending rates through navigational and mentoring services for participants and their whanau during the transition from prison to community.

MANAAKI KAIAWHINA

In the Manaaki space, our goal is to see whanau thriving and achieving mana motuhake, with Manaaki Kaiawhina prioritizing their voices and working collaboratively to address unique needs and challenge systemic barriers to support.

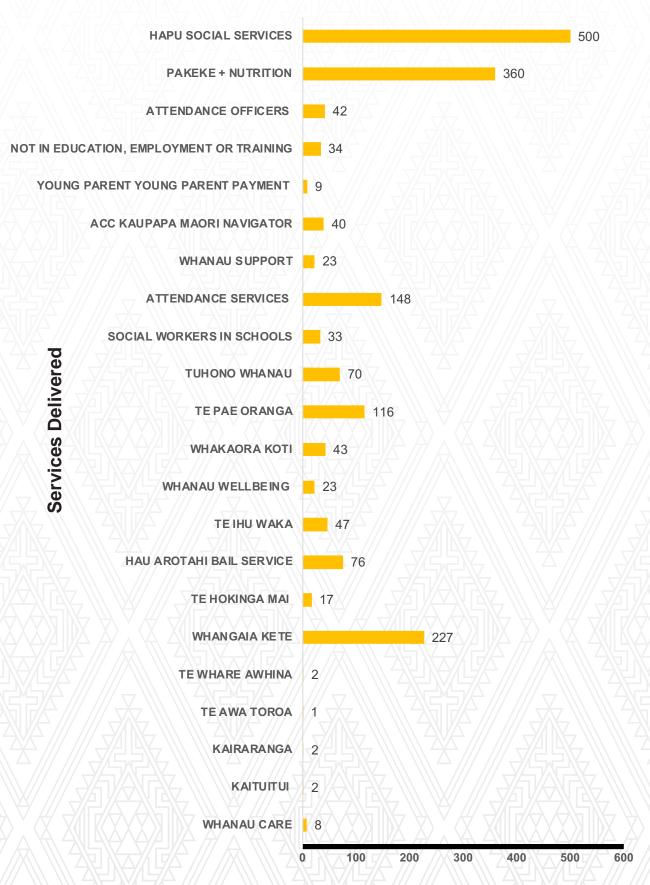
WHANAU CARE

Whanau Care Service collaborates with Oranga Tamariki to reconnect mokopuna in care with their Ngati Porou whanau and hapu, prioritizing their goals and aspirations in the support provided.

WHANAU ENGAGEMENT

The Whanau Engagement in Education Kaikokiri works closely with whanau and supports them to ensure that they are safe and have a plan to engage or re-engage in an education or a matauranga Maori pathway.

WHANAU ORANGA SERVICES DELIVERED







SERVICES IN SCHOOLS

Kaimahi from Social Workers in Schools (SWiS) and Whanau Oranga Attendance Service (WOAS), provide programmes based on values such as whakawhanaungatanga, manaaki, and awhi tatou ki a tatou. The programmes also support rangatahi to develop their confidence, wellness, education, team-work and other life-skills. Over the past year, our team delivered 15 programmes with 233 tauira participating.

One programme involved 11 tauira from Tolaga Bay Area School, Ngata Memorial College, Te Waha o Rerekohu Area School and TKKM O Kawakawa Mai Tawhiti. The students participated in a hands-on practical learning experience to support their educational and career opportunities. The tauira passed Level 2 and Level 3 as qualified baristas, which gives our rangatahi the opportunity to work in the hospitality industry, anywhere around the world.

Another activity involved our WO Kaiawhina Trish Hina who worked with Tolaga Bay Area School Girls Rugby Team. Trish supported the young wahine to be self-motivated, attend trainings, attend school and wear their school uniform. The team entered the Tairawhiti Secondary School Girls Rugby comp, winning first place in the season.



INTENSIVE SERVICES

Intensive Services collaborates with whanau to meet their needs and goals during often stressful and traumatic times. Most of the whanau we engage with are primarily involved in the justice, corrections, and family harm systems. Our goal is to provide essential support and tools to help them navigate their current situations. This year our kaimahi in Bail Support and Whakaora Koti assisted a woman returning home after her release from prison. They greeted her at the airport and took her to her temporary accommodation, ensuring she had essential items, such as food, for her first night. In the following days, they checked in with her and supported her in attending appointments with MSD and other services. She also received further ongoing support from Corrections and expressed gratitude for the warm welcome and assistance she received upon arriving in Gisborne.





KAUPAPA MAORI NAVIGATION SERVICE ACC

The Kaupapa Maori Navigation ACC service has been in place for a year with 25 referrals. Our Kaiurungi, Chris Haenga, has done well in navigating many whanau through the domain of ACC and its multifaceted processes, not to mention the hundreds of staff they may come into contact with. He goes over and above to establish robust relations with Kiritaki (Clients) based on strong whanaungatanga, mutual respect, and understanding, which underpin all discussions.

Our cultural approach bodes well for long-lasting relationships. It is the best and most natural way for interactions to occur with whanau, particularly when sharing details of their injuries, both physical and mental, current and historical. It can be a daunting space for our whanau. Nevertheless, within our rural and isolated environment, this new service has the ability to take it to the next level and provide advocacy for Kiritaki requiring further support from ACC in Te Tairawhiti.



HAPU SOCIAL SERVICES

NPO Whanau Oranga had the utmost privilege of supporting over 500 whanau and hapu members to attend Hapu, Community and Rangatahi programs this year. Hapu Social Services is an area of whanau engagement with immeasurable fun, joy and the happiest of times alongside the growth and development of our Rangatahi over the school holidays.

A big mihi to the other roopu we have supported to run Rangatahi and Community events. Among them are Ruatoria Gamers, Manaaki Matakaoa, CAYAD Hicks Bay, Te Aroha Kanarahi Trust and Te Araroa Progressive Association Incorporated.





We tautoko our pakeke and kaumatua to attend events as a way for them to stay healthy and connected to their hapu, marae and community. Participation is key for our elders, and we know that by supporting their interactions it helps to reduce feelings of isolation, enabling them to be happy and thrive.

Over the year, we have supported our pakeke to attend several events including a Christmas Hakari and monthly luncheons where they were treated to healthy kai, manicures, hair-cuts, waiata, karaoke, making wooden taonga, and mirimiri. These events also provided the opportunity for NPO Hauora kaimahi to conduct blood pressure tests, and for our pakeke to listen to guest speakers on issues that concern them.

"This will be one of the "Nati" points of difference, in how we practice and incorporate our Ngati Poroutanga into our work with whanau."



Te Pae Oranga Facilitation has been a busy space with Hui Matua/Community Panels held at Te Tini o Porou in Kaiti and Kariaka Pa in Ruatoria. The Police refer participants who come from all walks of life, including other ethnicities, whanau and professionals who are diverted from the Courts to Te Pae Oranga.

Te Pae Oranga is a mana-enhancing option that allows the offender to voice their apology for what's going on for them at the time and for the victim to be heard. Hence, "the talk, listen and become well" tikanga that overarches Te Pae Oranga. Whanau in particular gain immense relief when they see a Facilitator they whakapapa to. One comment one of our kaimahi at a hui experienced was, 'Man...Aunty I'm glad it's you!'

Talking to our kaimahi helps them to open up when they find it difficult to communicate with their immediate whanau; in particular the underlying reasons they felt compelled to act. It can be an emotional yet positive release and experience for them. Participants are thankful to our Te Pae Oranga panels for helping them to plan a positive



way forward, including referrals to counsellors and other supports that NPO Whanau Oranga can wrap around them. Te Pae Oranga has also supported several participants through the myriad of criteria to gain, renew or reinstate their drivers licences. Whanau often say they are elated 'they no longer have to look over their shoulders when they drive'.

"Te Pae Oranga is a mana-enhancing option that allows the offender to voice their apology for what's going on for them at the time and for the victim to be heard."



CARE SERVICES

Care Services focuses on supporting tamariki mokopuna in State Care, particularly those from Ngati Porou, in partnership with Oranga Tamariki. This involves providing care and resources to ensure their wellbeing and addressing their cultural and social needs. As of 31 July 2024, there were 471 tamariki in care across the motu identified as having Ngati Porou whakapapa. This equates to 17% tamariki Maori in care. Our frameworks of Te Ara Kainga and Awa Waiora are woven into our service/practice.

Whanau Care involves transferring existing Oranga Tamariki caregivers and tamariki to our service, where a skilled and qualified team of kaiawhina wraps around and supports the whanau in their huarahi. Our team is currently working with two caregivers and five tamariki.

Te Whare Awhina is where we provide round-the-clock care for tamariki in State Care who need temporary placements in a whanau home environment. This kind of service is crucial for ensuring that children have a safe and supportive environment when they're in need of care. Our team is currently working with two rangatahi on their huarahi to independence. Other tamariki come in and out for short stays with us, we are ready to receive them, day or night, with open arms.

We support Ngati Porou tamariki in State Care through hui with whanau, enabling us to produce a cultural report filled with whakapapa, korero and/or whanau photos to gift to the tamaiti. This kaupapa assists with clearing the pathway home for Ngati Porou tamariki and ensures they know who they are and where they come from. Our team has supported two tamariki in State Care with their whakapapa korero.



Horouta Whanau Ora

DR CURTIS BRISTOWE, GENERAL MANAGER





The Horouta Whanau Ora collective is made up of Ngati Porou Oranga, Te Runanga o Turanganui a Kiwa, Kaiti Primary School, Te Whare Hauora o Te Aitanga a Hauiti and Te Whare Maire o Tapuwae. The area covered spans over 320kms from Potaka at the northern point to Mohaka at the southern end. The HWO Collective is united through a Whanau Ora collective approach, which recognises, supports and develops opportunities for whanau to realise their true potential through focusing upon their aspirations. What follows is a snapshot of the collective HWO initiatives undertaken and achieved during the 2023/2024 year.



WHIRIA NGA HUA

An enterprise fund that responds to the needs and issues critical to whanau.



Pakeke in
Te Tairawhiti
received
firewood



 Collective Wananga were held with whanau.



TERAU ARONA

Whanau received essential home repairs.

WHANAU DIRECT

A fund enabling whanau to access resources to meet immediate, short- and long-term needs. A thematic analysis of the funding applications identified the following essential whanau needs:

FOOD AND LIVING SECURITY.

RELIABLE HEATING SOURCE.

RELIABLE POWER SOURCE.

13

HELP WITH OVERDUE HOUSEHOLD BILLS.

VEHICLE SAFETY.

15

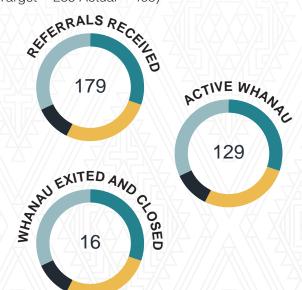
ACCESSIBILITY TO SCHOOL RESOURCES AND CLOTHING.

16



HWO Kaiarahi continue to service whanau in Te Tairawhiti, empowering them to seek to fulfil their dreams and aspirations. Eight new Kaiarahi were employed in the 2023/2024 year, with HWO Kaiarahi exceeding KPI Targets by 160%

(Target = 255 Actual = 408)





NGA TINI WHETU

Te Tira Kahurangi is a new programme introduced this year under the umbrella of Nga Tini Whetu. Designed to empower whanau, it acknowledges that the first 1,000 days of a baby's life is the most crucial to ensuring the best start in life. The initiative therefore supports hapu mama or mama who have pepi from ages 0-3 years in a 3-year journey of development and transformation. HWO are currently leaders in the reporting field for NTF as acknowledged by the Whanau Ora Commission Agency.



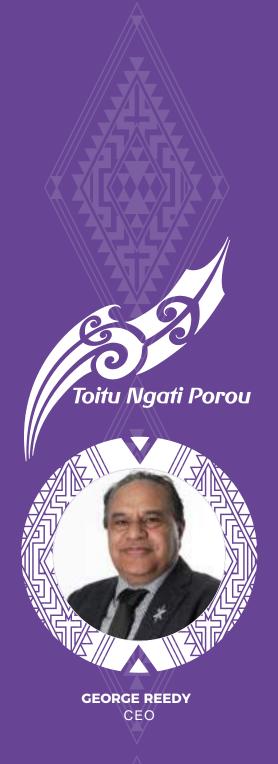


EMERGENCY PREPAREDNESS

» Based upon proactive preparation for the future, HWO is currently developing an emergency response strategy to strengthen our ability to respond, aid and assist our whanau and communities in times of emergency.

PROFESSIONAL DEVELOPMENT

- » 8 Horouta Whanau Ora kaimahi are currently studying towards the Whanau Ora diploma.
- » Horouta Whanau Ora kaimahi will complete the Social Return on Investment Accredited Training and Social Value International Level One Associate certification.



Seventeen Year-Old Ishtar Mackey-Huriwai from Rangataua o Aotearoa was one of the Ngati Porou rangatahi supported by Toitu Ngati Porou to attend the International and Thai Martial Arts Games held in Phuket, Thailand earlier this year.





TOITU NGATI POROU BOARD



PATRICK TANGAERE Chairperson



ERANA REEDY
Deputy Chair



WI PERE MITA



HINEMOA AWATERE



KAAPUA SMITH



Toitu Ngati Porou

RHONDA TIBBLE, GENERAL MANAGER

"Ma wai ra e taurima Te marae i waho nei? Ma te tika, ma te pono Me te aroha e."

"Ma wai ra e taurima," na Henare Te Owai.









TOTAL OTHER GRANTS

Total Other Grants includes:
Special Grants/Sports Grants/
Cultural Grants.

SOUP OF TOTAL KURA GRANTS

Kura Grants Funding
(Putea collected by Willie Apiata VC
Cyclone Gabrielle Fundraiser in 2023,
and topped up by TRONPnui).



Ma wai ra e taurima? Who will take responsibility? Who will guide us? These kupu are often repeated in the same breath when we talk about cultural succession planning on our marae, paepae and in our whanau, kura and communities.

Nga Kaitiaki me nga Kaiwhakahaere o Toitu Ngati Porou believe each Ngati Porou person has a part to play, as well as a responsibility, in ensuring our Ngati Poroutanga continues to flourish for the benefit of future generations. It is also our responsibility and role as Toitu Ngati Porou.

As the cultural development and wealth distribution arm of Te Runanganui o Ngati Porou, our report provides a 12-month overview about how we carried out our responsibility as a cultural steward. It also shows the many ways we supported Ngati Porou uri to foster their Ngati Poroutanga. Whether that be through expressing their Te Reo ake o Ngati Porou me ona tikanga, demonstrating their mahi toi and mahi hakinakina, or developing their skills and matauranga.



HE ANGA WHAKAMUA 2024-2029

Looking ahead towards the end of this decade, the Toitu Ngati Porou board has set some exciting and ambitious goals for our five-year 2024-2029 Strategic Plan. These goals include the establishment of a Ngati Porou Whakapapa Unit, the development of a Ngati Porou Iwi Exhibition at Te Papa, and the creation of a marae and taurahere-led 'strategic think-tank' forum.

Ngati Poroutanga is at the heart of our strategy which contains many opportunities for Ngati Porou uri, kei te kainga and kei te whenua, to grow their reo, tikanga and matauranga and generate positive cultural outcomes. The full Toitu Ngati Porou strategic document will be published in tandem with the release of the TRONPnui Strategic Plan 2024-2029.



NGA MIHI NUI

We would like to thank out-going board members Ani Pahuru-Huriwai, Harata Gibson, Naomi Whitewood, Agnes Walker and Ngarimu Parata for their valued contribution to the Toitu Ngati Porou Board. We also welcome new Toitu Ngati Porou board members Erana Reedy, Hinemoa Awatere, and Kaapua Smith alongside sole remaining member of the previous board, Patrick Tangaere.



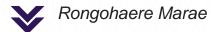
Ma Wai ra project update

Ahakoa haere koe ki hea
E kore te whenua e neke
Ka noho tuturu mo to
hokitanga mai
Kia puhia koe e nga hau o te
wa kainga
Ko Ngati Porou te Iwi.

E rere Waiapu, e rere ra
Ki te moana ki a Tangaroa
Waiapu te awa tapu
Te awa o te Iwi
Nga roimata o te whenua
E rere ra.

"Te Wa Kainga," na Patrick Tangaere



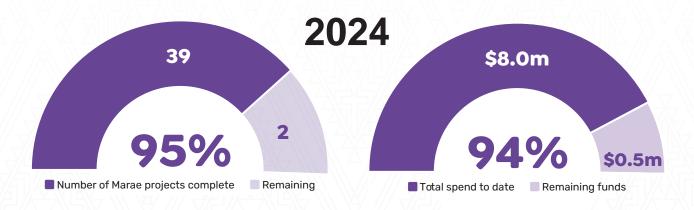








There are only two remaining marae renovation projects to be completed, with an expected completion date of 31 December 2024.



Hinepare Marae

New roof for Wharenui

Taumata o Mihi (Rauru) Marae

Wharenui repairs
Upgrade to front of marae
Install water tanks

Kariaka Marae

Water storage and Plumbing Landscaping

Rongohaere Marae

Driveway upgrade

Rongoitekai (Penu) Marae

Driveway upgrade

Waiparapara Marae

Water tank and installation Wharenui and Wharekai Flooring

Taharora Marae

Drainage

Driveway

Carpark

Hinemaurea ki Mangatuna Marae

Building - roof and floor repairs
Painting and Fencing
Electrical works
Carpark



Special Grants

"Ka hoki nei au ki te Tairawhiti E taki ana au i Te Papa Tipu o Horouta Wananga, Horouta whanaunga whakamau tonu atu ki Tikirau nga waka u mai Te kura a Mahina ka whanatu taku tira ma takutai Kei Patangata, Tumoana kotore Kei Maniaroa he kuri paka na Uetuhiao e roha mai ra Ka wehe Apanui ka wehe a Porou Kei te Kawakawa mai i Tawhiti ko te whanau a Tuwhakairiora Kei Waiapu te tainga o Te Riu o Horouta Ko Te Iwi Tena Ngati Porou."

"Ka hoki nei au," na Pita Awatere.



This year a total of \$292,315 of Special Grants funding was approved at the discretion of the Toitu Ngati Porou board. Applications for this category are those that exceed what our Cultural and Sports Grants can fund. From the number of applications received, 13 were funded.

Our Special Grants fund supported our rangatahi and pakeke to represent the Tairawhiti at Tu Mana Kuratahi, Kapa Haka Kura Tuarua o Te Motu and Tamararo, and demonstrate the cultural excellence from our region. Our future sporting stars were given a financial boost to attend National Maori Basketball Tournaments and waka ama wananga.

We also supported significant celebrations, including 150 years of Te Waha o Rerekohu School, 85 Years of Whitireia Whare Tipuna and the investiture of Ta Herewini Parata. We also contributed towards the creation of historical and cultural development projects: Ngati Porou and Treaty of Waitangi, Te Whakaora i Te Rangitawaea, and Ngati Porou Marae Restoration Symposium.

One of the Special Grants we awarded was a considerable investment of \$120,000. This funding went towards assisting the dramatic retelling of the story of our illustrious tipuna, Tuwhakairiora and Ruataupare. The Toitu Ngati Porou Board viewed the project as an integral way to ensure more of our historical and cultural narratives were captured for the benefit of our rangatahi.

It was also important that rangatahi be involved in the production both in front of and behind the camera, and that the reo spoken by the actors was in te mita o Ngati Porou. The finished product is a six-episode series, called Kairakau 4: The Rise of Tuwhakairiora, which can be viewed on Maori Television streaming platforms.

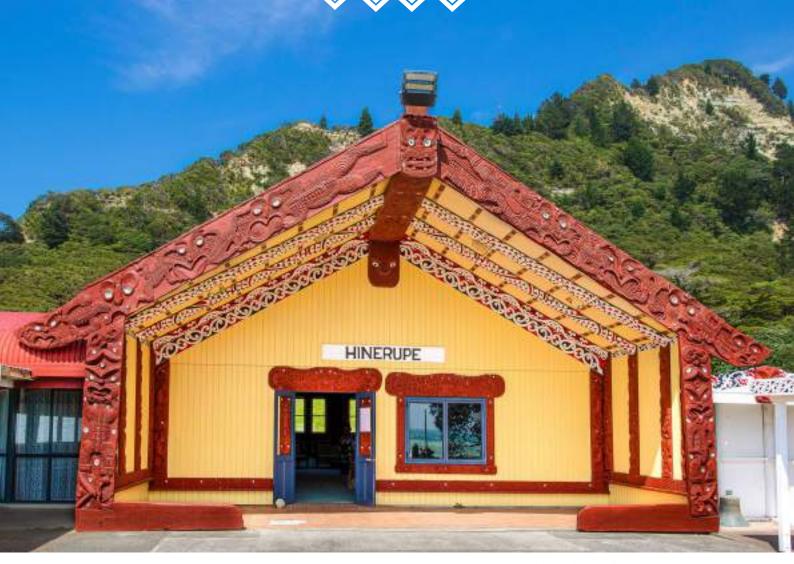


Photo by Hiko Media House



NGATI POROU MARAE RESTORATION SYMPOSIUM

Hinerupe marae in Te Araroa hosted the inaugural Ngati Porou Marae Restoration Symposium from Nov 5th to 10th, 2023. Invitations were sent out to marae within the rohe, which attracted 100 participants, with 20-30 attending each day. The purpose of the symposium was to raise awareness on Maori Heritage Restoration for our fully carved marae throughout Ngati Porou.

Speakers included:

- » Victor Walker: Korero regarding taonga from Te Aitanga a Hauiti that were repatriated from overseas, the journey that was taken for taonga and how their people appreciate having their taonga back in the area.
- » Robin Hapeta: History of the wharenui Te Aotaihi – Awatere marae, the building of the complex and how the marae artwork is contemporary design and the whakamarama for the tukutuku, pou whakairo.

- Michelle Wanoa: Presentation on the rebuilding of Hinerupe marae after fire destroyed the marae complex in April 1996. This presentation was for the benefit of our Ngati Porou marae whanau who may be faced with the reality of one day losing their marae complex as of a result of a fire or a natural disaster.
- » Professor Anne-Marie Gillies: Presentation regarding Archives research and Ngati Kahungunu Collections. Raising the awareness of our whanau to generate ideas of how to manage their own marae collections.

Presentations were also delivered by Heritage New Zealand Pouhere Taonga, Te Papa Museum, Nga Taonga Sound and Vision, Tairawhiti Museum and Radio Ngati Porou. The organisers of the Symposium, Nga Tapuwae Cultural Mapping Roopu received \$15,000 towards holding the event.

BEHIND THE SCENES: THE MAKING OF "THE RISE OF TUWHAKAIRIORA."

The filming of Tuwhakairiora and his life's mission to avenge the murder of his grandfather was a whanau and hapu affair for the cast and crew who worked on the series.

Filmed on location in Wharekahika, the main cast had strong whakapapa connections to the area, with some, including Te Kohe Tuhaka ("Tuwhakairiora") and Tioreore Ngatai-Melbourne ("Hinerupe") already having starred in prestigious films and theatre productions. Writer and director of the series, Maruia Jensen (Te Whanau a Tuwhakairiora) says he grew up with the story of Tuwhakairiora and likens the internecine warfare of 16th century Tairawhiti to a Maori Game of Thrones. "The battles themselves were legendary, but so too were the alliances forged between hapu."

Ani Pahuru-Huriwai who played Hinemaurea, said it was an honour to be in the role of a prominent tipuna of Ngati Porou. "We were anxious because we are not just telling a story of anybody - these are our actual tipuna. It's their story and our history we

have grown up with as Ngati Porou. "We hope the whanau are really happy with it,"

Kairakau 4: The Rise of Tuwhakairiora had its world premiere at Te Kura Kaupapa Maori o Kawakawa mai Tawhiti in Wharekahika in September 2024.









Nga Kaiwhakari

- » Tuwhakairiora: Te Kohe Tuhaka.
- » Ruataupare: Moerangi Tihore
- » Te Auahikoata (Ruataupare's sister): Keeti Moana Clarke
- » Hinerupe: Tioreore Ngatai-Melbourne
- » Te Aotaki (Ruataupare's father) Taiarahia Melbourne
- » Hinemaurea (Ruataupare's mother): Ani Pahuru-Huriwai
- » Hukarere (Tuwhakairiora's brother): Tamati Tangohau
- » Whaene (Grandmother of Tuwhakairiora): Kararaina Ngatai-Melbourne
- Te Ataakura (Mother of Tuwhakairiora):Tangimangaone Pewhairangi
- » Poroumata (Grandfather of Tuwhakairiora):Robin Hapeta
- » Te Koreke: Maaka Pohatu
- » Taratu: Lionel Wellington





Cultural Grants

"Whiua ki te ao
Whiua ki te rangi
Whiua ki nga iwi katoa
Kaua rawatia e tukua e
Kia memeha e."

"Whakarongo," na Ngoi Pewhairangi



Cultural Grants are provided to individuals (\$350) or groups (\$1250) and apply specifically to participation in events with a cultural purpose. If applications exceed these limits, applicants can apply for a Special Grant determined at a monthly Toitu Ngati Porou board meeting.

In 2023/2024, \$5,350 worth of Cultural grant funding was distributed to 5 successful applicants. Ngata Memorial College received \$1250 towards costs for hosting the 2024 Manu Korero competition. Ngata Memorial College also received \$1250 towards supporting a Cultural Exchange to Rarotonga. TKKM o Nga Taonga Tuturu ki Tokomaru also received \$1250 towards supporting a Cultural Exchange to Rarotonga. Paea Haenga received \$350 to support participation in the Lytton High School cultural Exchange programme to Japan.



Te Aitanga a Mate Whareponga Whenua Collective received \$1250 towards their Cultural Exchange to Thailand. The Collective went to Thailand for 8 days to foster meaningful connections with other indigenous cultures, while embracing sustainable living practices centred around food sovereignty and local resource utilisation. They attended workshops, shared knowledge with the local people, and visited villages and schools to learn about their water harvesting practices.





Matariki Events

A total of \$52.5K worth of funding was distributed among seven marae or groups to hold Matariki events in 2024. Due to the wet and windy weather conditions many of the roopu holding events had to delay their festivities. However when they were able to be held, our Ngati Porou communities benefited from the colourful and creative approaches to celebrating Te Tau Hou Maori.







KAIRANGI, TOKOMARU BAY

Images supplied by Albie Raihania







"Ko Matariki te whetu hei arataki e. A tutuki noa ki te mutunga e. Puritia nga tohutohu o te wa. Kia manawanui kia rangimarie."

"Ko Matariki te Whetu," na Tuini Ngawai





Tertiary Education Grants

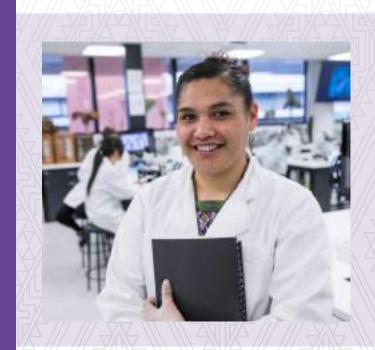
"Uia mai koia,
whakahuatia ake
Ko wai te whare nei e
Ko Te Kani
Ko wai te tekoteko kei runga
Ko Paikea, Ko Paikea."

"Paikea," na Mikare Pewhairangi.



This year Toitu Ngati Porou distributed \$292,000 in Education Grants (\$1000 for each undergraduate and \$2000 for each post-graduate). Tertiary Education Grants are available to registered iwi members pursuing higher education in Aotearoa, whether at a university, technical institute, private training entity or wananga.

Toitu Ngati Porou received a total of 302 Tertiary Education Grant applications in 2024, exceeding the past four years' figures. However, 72 were unsuccessful, mainly due to having incomplete Ngati Porou lwi registrations. Of the 230 successful applications, 63 were at Postgraduate level and 167 at Undergraduate. The number of female applicants outnumbered male applications by 181 to 49.



²⁰²⁴ \$292K

\$97K

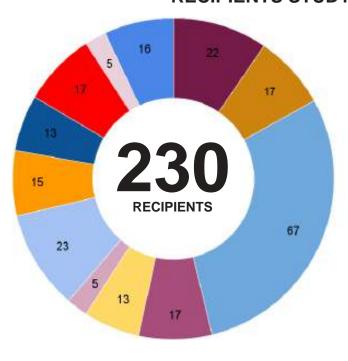
63
POSTGRADUATES

167
UNDERGRADUATES

27
POSTGRADUATES

43
undergraduates

WHAT AREAS ARE OUR 2024 EDUCATION GRANT RECIPIENTS STUDYING IN?



 Business/Finance 	22
Education	17
Health	67
• Law	17
 Maori Studies/Indigenous 	13
 Media/Film&TV 	5
Other	23
 Science/Environment 	15
Social Work/Social Science	13
 Te Reo Maori 	17
Trades/Engineering	5
 Visual Arts/Design/Architecture 	16

Te Amohaere Ngata-Aerengamate was one of the 230 successful applicants who applied for a Tertiary Education grant this year. Te Amohaere is currently a PhD Student at Victoria University of Wellington, who holds a Bachelor of Science in Marine Biology from the University of Auckland. She also holds a Master's in Molecular Microbiology from Victoria University of Wellington, where she graduated with A+ distinction. She is now in the final year of her PhD in Maori Philosophy, where she combines her diverse skill set to research kina sovereignty for whanau, hapu, and iwi on the East Coast.

MARU WHAKATIPUA SCHOLARSHIPS

TRONPnui through Maru Whakatipua, its iwi education partnership with Tairawhiti iwi, also provided the following scholarships.

- » Three x \$10,000 Kura Mahita Teacher Training scholarships awarded to Teia Wirepa, Karangawai Olsen and Grace Kopua White.
- » One x \$5,000 Whakapakari Kaiako-Professional Learning Development scholarship awarded to Puri Hauiti.



Pa Wars and Dawn Ceremony

"Te Wiwi Nati o Porourangi
He iwi Moke no Waiapu
No Whanga-o-Kena, no
Hikurangi
He Wiwi he Nati he Whanoke."

'Te Wiwi Nati," na Ta Apirana Ngata.



Toitu Ngati Porou is a proud supporter of the Ngati Porou Calendar of Events. The top 2 events in this calendar are the Hikurangi Dawn Ceremony on January 1st, followed closely on January 3rd by the Ngati Porou Inter-Marae Sports Festival (aka Pa Wars).

The Dawn Ceremony has huge significance in that Hikurangi Maunga is the first place in the world to see the sun rise each day. However due to the weather conditions and an evaluation of the Pakihiroa Farms track, regretfully the decision had to be made to cancel the Hikurangi Dawn Ceremony 2024. The sunshine and good weather came though fortunately for Pa Wars 2024.

This year, Pa Wars was held in Ruatoria and spread across four local venues with Whakarua Park being the main base. The other venues included Ngata Memorial College, TKKM o Te Waiu o Ngati Porou and Ruatoria RSA. An estimated 3500-4000 people attended throughout the course of the day. As always, Ngati Porou far and wide were eager for Pa Wars and whanau were happy to be able to gather and engage in some healthy intermarae rivalry. The event is designed to strengthen whanaungatanga and promote healthy lifestyle practices as well as providing a fun day out for whanau. This year's event saw people arriving as early as 6am to lock in a prime spot for their marae.

Of the 33 activities on offer, the titles for the fastest, brainiest and strongest are always highly contested. This year saw a good mix amongst the marae with prizes and bragging rights shared around.

Although the main kaupapa of the festival is to celebrate tribal kinship of friendly competition and a healthy lifestyle, for many of the marae participants there's also an added incentive for attending. Up for grabs are monetary rewards for their marae, sponsored by some Ngati Porou and local businesses, for making the top three placings in each category, where a total of \$14,300.00 is distributed out to the winning marae.

This year Pakirikiri Marae took out the honours of top marae followed by returning marae Hinemaurea ki Wharekahika Marae in second place and Hinerupe in third place. Full results can be found on the Pa Wars facebook page.

www.facebook.com/Ngatiporoupawars





Sports Grants

"Tu mai ra Hikurangi Me to mana rangatira Tenei ahau to Mokopuna Ko te Tairawhiti."

"Taku Manawa," na Kahu Waitoa.



Ngati Porou athletes and sports people were assisted by Toitu Ngati Porou Sports Grants to represent their community, region or the country in the 2023/2024 year. A total of \$33,801 was distributed to 54 Ngati Porou individuals or groups. Among them were Hunter Eyles who represented New Zealand at the 2023 World Junior Darts Competition in Gibraltar, Ngati Porou members from Rangataua O Aotearoa who attended a Muaythai Camp Festival in Thailand, and Horouta Masters Women Waka Ama who competed in the 2024 National Waka Ama Competition in Karapiro.

NGATI POROU KI TE AO O MUAYTHAI

Ngati Porou rangatahi from Rangataua o Aotearoa were supported by a Sports Grant from Toitu Ngati Porou towards the costs of attending the International and Thai Martial Arts Games held in Phuket, Thailand, from March 10 to 17, 2024. The event brought together martial artists worldwide to compete in various disciplines and showcase traditional martial arts.

Rangataua o Aotearoa is a Muay Thai club based on Te Reo me ona Tikanga. Rangatahi members from the club competed in the event's Muay Thai section, a form of martial art and combat sport that originated in Thailand. The Games allowed the Ngati Porou rangatahi to develop their fighting skills and gain experience at an international competition level. One rangatahi who travelled to Thailand was Ishtar Mackey-Huriwai, a seventeenyear-old wahine from Gisborne. Her attendance at the event was a key milestone towards her journey to be selected to represent Aotearoa at the 2024 Olympic Games in Paris. The sport of Muaythai made its first appearance as a demonstration sport at the Olympic Games this year. As a NZ Muay Thai Olympic team member, Ishtar participated in matches with athletes from 23 other nations competing.





Photo Credit: Melissa Mackey-Huriwa

Above: Ishtar Mackey-Huriwai at the 2024 Olympics.





HENARE WALKER





NĀTI GROWTH BOARD



TA ROBERT MCLEOD

Chairperson



DEAN MOANADeputy Chair



BOBBI MORICE



BAILEY MACKEY



DIANA PUKETAPU 93



Nāti Growth Chairman's report

Kia ora tatau Ngati Porou,

The primary commercial objective of Nāti Growth Ltd is to maximize its distributions over time to the Runanganui Group to maximize its social and cultural outputs to the iwi. In this context, I am delighted to report that Nāti Growth has made a net profit after tax of \$10.5m in the year to 30 June 2024, which is \$1.3m up on last year's profit to 30 June 2023 of \$9.2m. From this profit, we have paid \$6m in distributions to the Runanganui Group in the 2024 year, to assist it to maximize its social and cultural outputs to the iwi.



Ta Robert McLeod
Chair
Te Whanau a Rakaihoea



CAPITAL AND RESOURCE REALLOCATION

We have made several operational changes, investments and divestments during the year to improve our overall business performance. Our CEO Report will give the detail on our exciting new investments, and I will lightly touch on two divestments. First, the Hauiti Berries joint venture (JV) was closed during the year with some of its resources redeployed to our newly established Native Nursery. The closing of the Hauti Berries JV was an unfortunate and unavoidable choice between closure or making an increased investment in our horticultural products. The expanded investment option was not acceptable to both joint venturers.

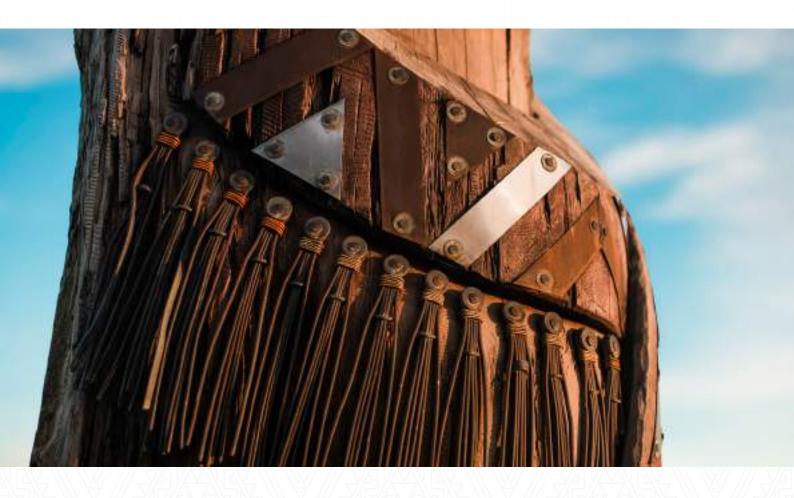
The Real Fresh retail store was also closed, with those resources and efforts being diverted to deliver more cost-effective products to Ngati Porou - including the more remote reaches of the rohe. The first significant reform initiative has been to improve our mobile fish truck product offering. We have also established an Ahikaa committee to better identify and develop new commercial initiatives in our rohe.



ASSET ALLOCATION

Our ability to maximize dividends to the Runanganui Group directly depends on the profitability of our investments. These investments involve a trade-off between profitability and risk, given a basic law of finance is that higher expected profitability usually involves higher risk. For example, if we invested all our money in government stock, we could substantially avoid risk, but that would come at a much lower return. This in turn would mean either lower dividends to the Runanganui Group and/or depletion of Nāti Growth's capital.

Most investment firms like us and other iwi manage this risk/return trade-off by investing in a diversified portfolio, because spreading risk reduces overall portfolio risk. The common asset categories open to investment firms, in the order of highest to lowest expected profitability and risk are: venture capital, businesses, private equity, shares, property and bonds. Our primary task as Nāti Growth governors and managers, is to optimally allocate our capital to these asset categories. Our Statement of Investment Purpose and Objectives (the SIPO) regulates these allocation decisions.





INVESTMENT APPROACH

Nāti Growth has historically relied on external fund advisers to invest in the above asset categories, either directly in the asset (e.g. by buying land and buildings) or indirectly via fund managers (by buying units in a unit trust that invests in equities or fixed income). Currently, that advisor role is performed by Māpua Wealth (previously known as My Fiduciary). Fund advisors including Māpua Wealth and fund managers charge fees and require direction and monitoring from the firms appointing them.

As we look to the future, we must be well-positioned to achieve the best asset allocations and performance to maximize risk-adjusted returns. We target more direct investments in critical areas such as land and buildings, by piggy-backing partnerships and joint ventures with specialized expertise. We believe this strategy will deliver a more optimal investment portfolio that maximizes dividends to the Runanganui Group over time, which is our primary responsibility and goal.



DIRECT INVESTMENT MANAGEMENT

To achieve these goals, we must develop the internal capability of Nāti Growth to be an investment company, by expanding our human skills and internal systems. This raises the question of whether this capacity should be in-house or outsourced. I'm unaware of any other prominent iwi that completely outsources this function and responsibility. A level of in-house monitoring and governance is required between the owner organization and the third-party fund advisors and managers. Deep expertise is also required on both sides of this coin.

The closer management of our funds and the shifts that have been made into direct investments has been integral to our stable performance this year amidst an economically challenging environment. It sets a strong platform for the future, which is covered in more detail in our CEO report.



HENARE WALKER

CEO

Ngai Tane, Hinerupe ki Waiapu, Ngati Rangi, Te Aitanga a Mate, Te Whanau a Hinekehu

Tena tatau nga uri a Porourangi,

The diversified nature of our portfolio has been a key aspect in producing a solid year-end financial result despite 2024 being another economically dire year for the country. A sustained period of challenges has seen further exacerbation of the "cost of living crisis" while we continue to work through the recovery from COVID, Cyclone Gabrielle, increasing interest rates and high inflation, putting further strain on business and whanau alike. This stresses the importance of building a more resilient balance sheet, which can continue to support our group in these times, through delivering distributions and direct investment in our rohe. The past year has seen significant change in our business structure, to better position ourselves to grow our asset base and returns, to deliver our two key goals:

Grow our returns to grow our dividends to the Runanganui and Toitu Ngati Porou.

Grow our investment and positive socio-economic impacts in our rohe.



KEY OPERATIONAL CHANGES

After a prolonged delay due to the ongoing weather events, we were happy to finally open our state-of-the-art honey extraction facility in Te Araroa in Febuary 2024. The closure of Hauiti Berries JV saw the redeployment of our people and infrastructure into establishing a native nursery in Ruatoria. This will enable our native afforestation programs and further work in this area with the wider community.

Our Real Fresh seafood retail store in Gisborne was closed as it was not financially sustainable, which allowed us to shift focus onto the newly invested Captain Morgans food retail business. We also worked to improve the Real Fresh fish truck delivery throughout the rohe by increasing the reach back up around the Coast, while at the same time reducing the price in order to provide cost effective kai moana to our people who do not have these options locally.





GEOGRAPHICAL DIVERSIFICATION OF ASSETS



PORTFOLIO SHIFTS

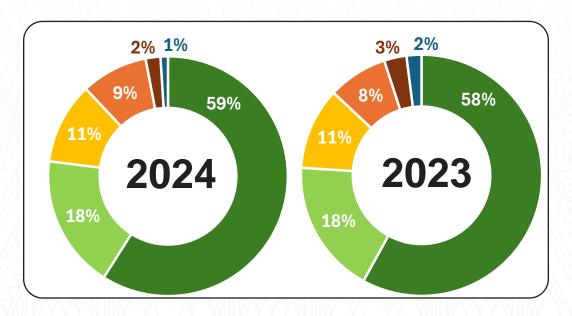
While balancing our investment focused on local and direct impacts, we continue to ensure we maintain a diverse portfolio and target high growth opportunities which includes prospects farther afield, so we can provide higher distributions for social and cultural programs. We continue to see strong returns from our Akaroa Salmon investment based in the South Island and have supported the reinvestment of returns into growing this business. With an aim to provide further geographical diversification of our direct asset holdings and grow our property portfolio we invested in a "best-in-class" asset and acquired an interest in the redevelopment of the JW Marriott hotel in downtown Auckland.

A strategic shift to a higher growth portfolio mix in our managed funds, particularly into global equities, resulted in strong returns this year. We reallocated a portion of these returns, into various direct financial and business investments that are less correlated to the financial markets. This reduces our exposure to volatility and provides further balance across our portfolio in regard to liquidity, asset growth and cash flows.

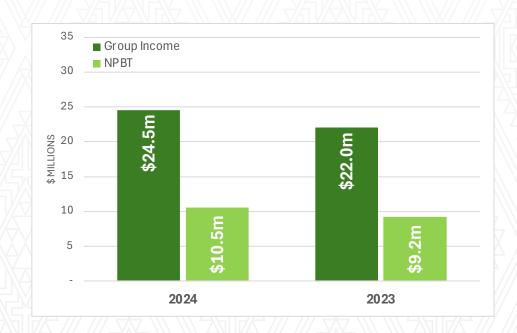
In 2025 we will look to escalate the re-engineering of our portfolio and expect to see more benefits of these earlier investments. After primarily focusing on optimizing our operations over the last year, we are also better positioned to put more emphasis on the local benefits we can provide via direct investment or supporting local businesses to grow.







GROSS INCOME VS NET PROFIT BEFORE TAX

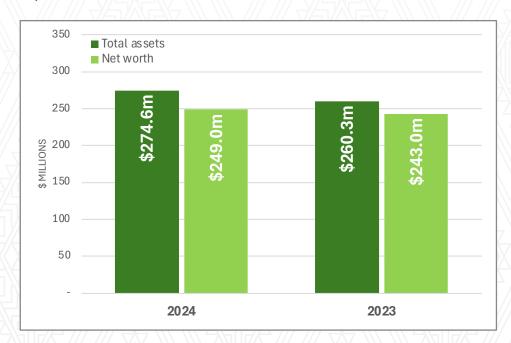


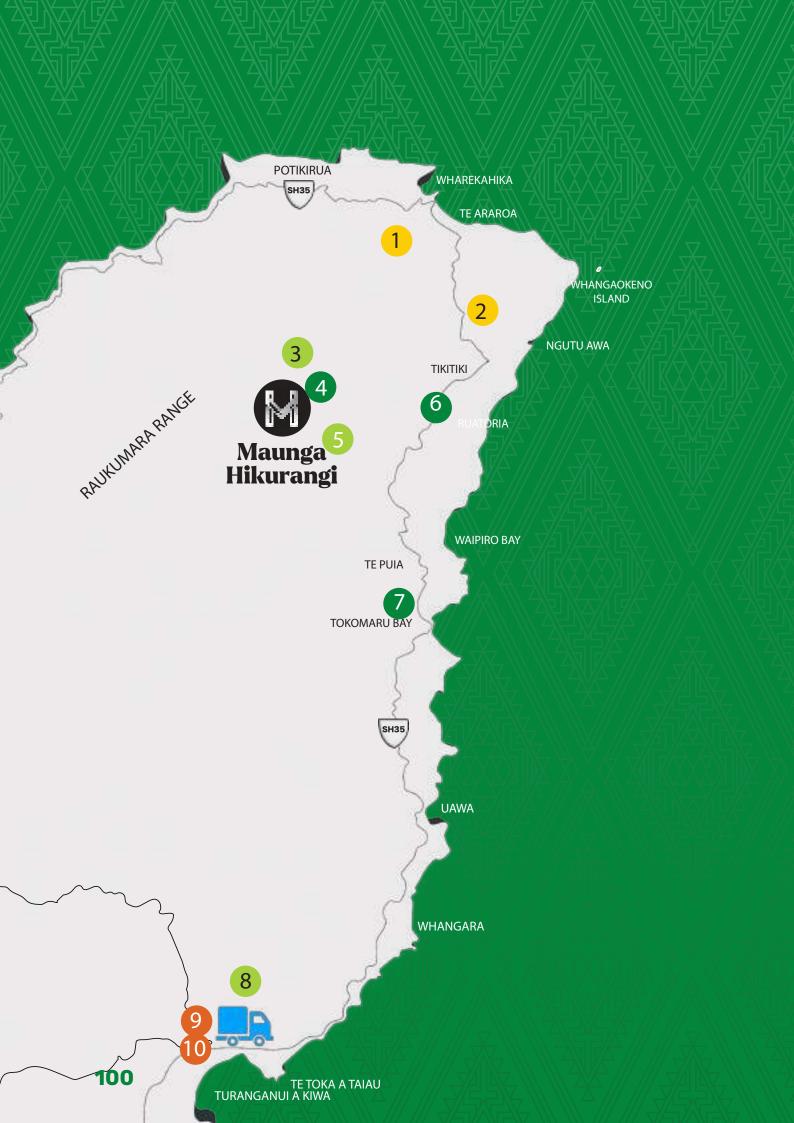


SUMMARISED STATEMENT OF FINANCIAL PERFORMANCE

Income Statement	2024 NZD '000	2023 NZD '000	Change
Trading Income	4,972	4,313	659
Cost of Sales	(2,107)	(1,987)	(120)
Gross Margin	2,865	2,326	539
Other Income	19,561	17,684	1,877
Operating Expenditure	(9,036)	(8,555)	(481)
EBITDA	13,390	11,455	1,935
Depreciation & Amortisation	(657)	(426)	(231)
EBIT	12,733	11,029	1,704
Net Interest Expense	(2,186)	(1,805)	(381)
NPBT	10,547	9,224	1,323
Balance Sheet	///, 🛣		
Total Assets	274,568	260,296	14,272
Total Liabilities	(25,525)	(17,288)	(8,237)
Total Shareholders' Equity	249,043	243,008	6,035
Other Measures	7/6		
Distributions to shareholders	6,000	6,000	X
Dividend	4,893	4,983	(90)
Interest Toitu	1,107	1,017	90

INVESTMENT PERFORMANCE







Tairawhiti region

NGATI POROU MĀNUKA HONEY
Porou Miere (Mānuka Honey extraction) facility)

NGATI POROU MĀNUKA HONEY
(Apiary business)

3 NGATI POROU PAKIHIROA FARM

4 RUATORIA FORESTS

5 NGATI POROU MAKARIKA FARM

6 NATIVE NURSERY

7 TOKOMARU FORESTS

8 / NGATI POROU PUANGA FARM

9 NATI PROPERTIES

10 CAPTAIN MORGANS

FISH TRUCK



Nāti Growth is a diversified asset management company, overseeing more than \$270 million of assets across a broad range of active and passive investments.

Our portfolio consists of a broad range of financial assets, as well as other direct active and passive investments in various industries including: property, seafoods, forestry, sheep and beef farming, manuka honey, tourism and retail.

While focused on driving local investment in our rohe, we are also geographically diversified with investments in the Auckland region and the South Island.

Our business activities help provide economic stability and resilience in Ngati Porou. We aim to provide sustainable returns and opportunities for our people and community to grow, develop and prosper. Key to our success is working collaboratively with future-focused partners to drive sustainable outcomes and prosperity for the lwi.

Ngati Porou Mānuka[™]

MAUNGA HIKURANGI



KEY BUSINESS AND INVESTMENT BRANDS

- » Nāti Growth
- » Nati Properties
- » J.W. Marriott
- » Pakihiroa Farms Limited
- » Ngati Porou Mānuka
- » Porou Miere
- » Maunga Hikurangi
- » Ngati Porou Seafoods Group
- » Aotearoa Fisheries Limited / Moana
- » Iwi Collective Partnership
- » Port Nicholson Fisheries
- » Captain Morgans



W NGATI POROU SEAFOODS GROUP

- » Owns and manages significant fishing assets, including quota providing us with an annual catch entitlement of over 4,000 metric tonnes, with commercial fishing rights to 75 New Zealand fish species.
- » Largest partner within the Iwi Collective Partnership, among 18 other like-minded Maori fishing entities, to which we lease all of our annual catch entitlement.
- » 7.5% stake in Aotearoa Fisheries Limited (trading as Moana), the largest Maori-owned fisheries company in New Zealand.
- » Holds a non-controlling interest in Ahi Mokopuna Limited Partnership, a joint venture dedicated to the sustainable farming of seareared salmon.

AGRICULTURE

- » Owns three farms: Pakihiroa Farm nestled at the foot of Maunga Hikurangi, Makarika in Ruatoria, and Puanga on the outskirts of Gisborne.
- » Operations support around 25,000 stock units, including over 12,000 ewes and 1,500 cattle, covering a combined area of 2,770 hectares.
- » Produce premium sheep, beef, and wool for international markets, with key exports including lamb to Europe and beef to the United States.



FORESTRY

- » Oversees and manages approximately 28,000 hectares of forestry land, much of which includes former Crown Forest Land returned through our Treaty Settlement.
- » As a key industry in terms of employment in our rohe we are dedicated to providing sustainable business practices.
- » As kaitieki of our whenua, we are dedicated to sustainable land use, blending our traditional knowledge and expertise with cutting-edge science and best practices.

₩ PROPERTY

- » Growing a diverse portfolio of property investments across residential, commercial and agricultural sectors throughout New Zealand.
- » Property investment is a key focus of our portfolio, with a variety of active and passive holdings from development to mature investments.
- » Portfolio includes prime locations such as Waikanae Beach in Gisborne, interests in the redevelopment of the JW Marriot in downtown Auckland, and short-term accommodation options in Gisborne.





Business Portfolio

MĀNUKA HONEY

- » Ngati Porou Mānuka created to share our premium Mānuka Honey with the world, harnessing the natural beauty and remoteness of our land.
- Producing honey from vast stands of wild manuka and eco-sourced transplants, with over 1,800 beehives located along State Highway 35, surrounded by untouched native forests and coastal settlements.
- » Over 75 years of beekeeping expertise, our team trains local workers to ensure the production of premium quality honey.
- » Operates Porou Miere, a 1,000 sqm state-ofthe-art extraction and processing facility based in Te Araroa.
- » www.npmanuka.com





Provide a unique cultural experience on Maunga Hikurangi, a place of great spiritual and cultural significance for our people, and the first place in the world to see the sunrise.

 Our offerings cater to both domestic and international manuhiri seeking a deeply personal and meaningful cultural experience. www.maungahikurangi.com







Noema 2023

CAPTAIN MORGANS PURCHASE

Captain Morgans, an "iconic" beachfront cafe and fish and chip shop in Gisborne was acquired by Nāti Growth in November 2023. The property was also purchased as a strategic long-term investment in one of Tairawhiti's busiest spots.

Since the acquisition, we have focused on improving food safety and quality, standardising systems and processes, increasing sales, as well as improving costs, stock and inventory management. We are currently developing the site, as it has lacked a bit of care and attention over the years, with the goal to achieve as much as possible before the busy summer months. The branding is also being reviewed, although we will keep some elements the same to keep some of the nostalgic feeling, including the famous Captain Morgans ice-creams.



Porou Miere Mānuka Honey extraction facility



Pepuere 2024

POROU MIERE MĀNUKA HONEY EXTRACTION FACILITY OPENED

The Porou Miere Mānuka Honey extraction facility was officially opened on 9 February 2024.

The 1,000 m2 Porou Miere facility, centrally located in Te Araroa, houses a state-of-the-art extraction line, along with a large storage area.

In the past, the expansion of the honey industry in Ngati Porou was limited by the remoteness of our region. Beehive boxes had to be taken from hives across the East Coast and transported to Gisborne for extraction. Now, once local beekeepers have harvested their hives, they can take their product to Porou Miere for processing. Quality control requirements and certifications can also be completed there. By extracting honey closer to the source, over time the whole process can be more time-efficient and cost-effective.

The Porou Miere facility has already created a number of new jobs. As well as supporting established apiarists, it has also provided opportunities for new people to enter the industry and unlock more of the East Coast's potential.

With the new extraction facility fully operational, we plan to develop a vertically integrated honey business, from the land to the brand. We are building awareness of the Ngati Porou honey brand, and establishing long-term supply chains in the domestic and export markets. When established, these efforts will be shared with local Ngati Porou independent operators.



Maehe 2024

J.W. MARRIOTT AUCKLAND

In March 2024, as part of our growing property portfolio, we acquired a 13.2% interest in the redevelopment of the JW Marriott Hotel in downtown Auckland. This is our second direct investment outside of our rohe after Akaroa Salmon. This is a part of our strategy targeting higher returning investments to expedite the asset growth to facilitate the increase of the distributions we make back into the community across the group.

Producing higher returning investments will also provide more funding to invest in more projects and businesses like our native nursery that may not produce as high financial returns but is targeted at job creation in our rohe as well as driving better environmental outcomes on our whenua.



Apereira 2024

NGATI POROU SEAFOODS

Ngati Porou Seafood Limited acquired a further 485 kg of lobster quota ('CRA 4') during the year, with annual catch entitlement commencing from 1 April 2024. The industry saw a 20% Total Allowable Commercial Catch ('TACC') reduction and 10% shelving of lobster Annual Catch Entitlement ('ACE') in area 3 ('CRA 3'). Our purchase offset some of this reduction.

We have partially reinvested profits from our Akaroa investment to further expand this highly successful business.





NATIVE NURSERY AND NATIVE PLANTINGS

In April 2024, we began planning to repurpose the horticulture tunnel infrastructure from Hauiti Berries into a green house and shade house for a native nursery in Ruatoria. This has proven to be both functionally effective and cost efficient. The project is still a work in progress, and the site will likely be commissioned with an official opening around February 2025.

As kaitieki of our whenua, we've also embarked on a Reforestation Project, beginning at Sponge Bay, just outside of Gisborne. This site was chosen because much of the coastal forest has been lost, and we believe in the value of restoring these natural habitats. Recently, our team planted 4,000 native plants, with another 8,000 to come next winter as a part of a community planting day.

Photos courtesy of Paula Walker.

Financial Report Whairawa









LEONARD WARID

CFO and GM

Corporate Services

The financial information and summarised financial statements on the pages that follow are an extract of the full financial statements for the year ended 30 June 2024.

These summary financial statements are prepared in accordance with FRS 43: Summary Financial Statements.

The full audited financial statements can be found on our website: www.ngatiporou.com



Te ngako o nga korero mo nga piuta

STATEMENT OF COMPREHENSIVE INCOME AND EXPENSES



TOTAL REVENUE



The above represents Gross revenue numbers (i.e before any expenses). This was predominantly attributed to a strong growth in service delivery income from new and existing contracts (\$9.6m) coupled with an improved financial performance of our managed funds (\$2.4m).

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PERSONNEL COSTS



Personnel costs saw an increase of \$7.5m. This was mainly due to an increase in full time employees (FTE's) required to service new contracts and expansions in the scope of existing contracts. Other contributing factors were pay parity adjustments during the year for health and social services kaimahi.



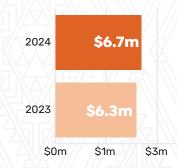
OTHER OPERATING EXPENSES



Total Operating expenses has increased by \$4.8m due to an increase in inflation (3.3%), and additional operating costs required for new service delivery contracts. Program delivery expenses increased by \$3.2m and contractor/consultant costs increased by \$1.8m.



NET PROFIT (AFTER TAX)



The continued strong returns in financial markets together with an increase in service delivery income corresponded with the overall increase in expenses. In summary this resulted in a positive movement in Group net profits of \$0.4k from \$6.3m in 2023 to \$6.7m in 2024.

STATEMENT OF FINANCIAL POSITION





Total assets represents items of economic value owned by the Group. These increased by \$12.3m which was mainly a result of additions to the Group's property plant and equipment (\$11m) and an increase in the value of investments (\$12m). This was partially offset by decreases in cash and cash equivalents (\$5.3m), trade and other receivables (\$2.1m) and work in progress (\$3.5m).





Total liabilities represents the combined debts and obligations that the Group owes to outside parties. These have increased by \$5m which were mainly due to an increase borrowings of \$7m offset by a decrease in trade payables of approximately \$2.0m.

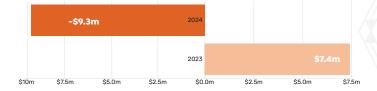
STATEMENT OF CASH FLOWS





Cash flow from operating activities represents the amount of money the Group generates from its ongoing, regular business activities. The negative cashflow from operating activities is a result of high levels of inflation which has pushed up the cost of operations across the Group. Pay parity adjustments has also contributed to the increase in cash outgoings related to personnel costs.

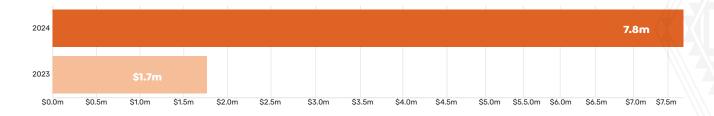




Cash flow from investing activities represents the cash generated or spent in relation to investment activities. Investing activities include purchases of long-term assets such as property, plant, and equipment (PPandE), investments in marketable securities such as stocks and bonds etc. The net cash outflow in investing activities of \$9.3m during the year is a result of additions to property, plant and equipment.



Cash flow from financing activities represents cash used to fund the Group. Financing activities include transactions involving debt and other borrowings. The net cash inflow of \$7.8m is a result of additional borrowings made during the year to fund investments.





SUMMARISED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

	2024 NZ\$'000	2023 NZ\$'000
Income		
Service delivery income	45.951	36,329
Commercial trading income	4,369	4,044
Rental income	1,830	1,297
Interest income	660	200
Dividend income	3,119	3,548
Realised and unrealised gains on asset valuation	13,942	11,590
Income share from associates and joint ventures	2,880	3,677
Other income	5,446	4,569
Total income	78,197	65,254
Expenses		
Personnel costs	(36,063)	(28,589)
Other expenses	(31,709)	(26,864)
Depreciation expense	(2,414)	(1,852)
Finance cost	(1,294)	(991)
Total expenses	(71,480)	(58,296)
Net surplus before tax	6,717	6,958
Other comprehensive income		
Total comprehensive income before tax	6,717	6,958
Less Tax expenses	(12)	(633)
Total comprehensive income after tax	6,705	6,325



SUMMARISED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

	2024 NZ\$'000	2023 NZ\$'000
Assets		
Total current assets	30,995	43,042
Total non-current assets	279,357	254,957
Total assets	310,352	297,999
Liabilities		
Total current liabilities	32,441	31,312
Total non-current liabilities	18,783	14,898
Total liabilities	51,224	46,210
Net assets	259,128	251,789
Equity		
Reserves	2,703	2,703
Non controlling interests	634	-
Retained earnings	255,791	249,086
Total equity	259,128	251,789

