



TE RUNANGANUI O NGATI POROU

TE RIPOATA O TE TAU ANNUAL REPORT

2023



OUR VISION

Te Whakapumau i te Mana Motuhake o Ngati Porou mo nga Uri Whakatipu.

OUR MISSION

Mahi ngatahi kia tu pakari ai a Ngati Porou.

Te Kaupapa Rautaki provides the strategic direction of Te Runanganui o Ngati Porou.

The Strategic Plan is structured around the concept of a Wharenui, with the foundation provided by Te Reo o Ngati Porou me ona tikanga. The Wharenui is held up by five Pou representing the key strategic goals of the organisation – Rangatira, Whanau, Matauranga, Kaitiaki and Whairawa.



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He mihi.

Tena tatau Ngati Porou
otira nga uri o te maunga e kore e nekeneke,
nga uri a kei te aha ma,
he iwi moke he whanoke.

Noho ai au i te pa o Hiruharama
i nga wai takaro o aku tipuna i nga wai taheke o te
Mata,
i te mahau o taku tipuna whare i a Kapohanga a rangi,
te pupahitanga o Te Aowera, Te Aitanga a Mate, Te
Whanau a Rakairoa, Ngati Ira, Te Awe Mapara.
Kia anga whakarunga ai ki te Ahi a te Atua, hei reira

maioha atu ki nga maunga whakahi, nga puke korero,
nga wai kaukau o te whare tapu o Porou Ariki Te
Matatara a Whare Te Tuhi Mareikura o Rauru. Ko tona
tuanui, ko Ranginui, tona papa ko Papatuanuku,
hanake ki te uru ko te rarangi maunga o te
Raukumara ki te rawhiti ko te Hikumutu, te kuaha ki te
raki kei Potikirua, te tomokanga o te tonga kei te Toka
a Taiau.

Haruru ana hoki te hinganga o nga kai hautu o taku
waka, auahi ana taku raru e.
Koutou aku iti, aku rahi, aku whakamataku hoatu ki
Matangireia takoto ki te aio o te rangi.

Wi Tawaho Mackey, ko koe ra tena te kanohi atawhai,
te kawai tuitui o to tatau papatipu o Uepohatu, te
ngakau manaaki, ahu hoki i nga whenua tuku a
o tatau matua tipuna. Kia koe te Papa, Te Aranga
(Sonny) Rangiwai, taku taina a Tom Irwin, haere
koutou ki te putahitanga o Rehua ki te huinga o te
kahurangi okioki atu ki te po.

Me whakaaronui kia ratau ma ki tua o te arai, a, me
whakaaronui ano hoki kia tatau nga kai pupuri o a
ratau tikanga, korero tuku iho, taonga tuku iho.

E hika, ka mau te wehi te whakarukea mai a
Tawhirimatea, kaore ano pea tatau kia kitea he tau
penei rawa mo te whakamatautau i a tatau tonu, a
tangata, a taiao hoki.

Heoi ano ko te whirinakitanga atu ki te Kingi Nui i
arohaina mai, i manaaki i a tatau i tau ai te marie.

“Whakapaua tou ngakau ki te whakawhirinaki ki a
Ihowa, kaua e okioki ki tou matauranga ake. I ou
ara katoa whakaaro ki a ia, a, mana e whakatika ou
huarahi.”

He tau ke noa tenei me ona korero me ona tohu,
paraungia mai ki roto i te ripoata nei,
hei reira e kite ai e pe ana o tatau ringa, o tatau
ngakau ki te waha i nga kaupapa maha
ma nga whanau, ma nga hapu, ma nga haponi, ma
Ngati Porou, ma te Tairawhiti otira mo ngai tatau e ahi
ka nei i te wa kainga.



Year in review

2023 has been a watershed year for Ngati Porou and Te Runanganui o Ngati Porou. The four severe weather events that rained destruction throughout our rohe and the confronting environmental disaster unfolding in our back yard required us to take a dual approach. The first approach was focused on the safety and care of our whanau, securing power, communications and roading networks for communities. The second approach was planning for the remediation and protection of our Taiao and our Mana Motuhake. We need to be unequivocal in leading the Ngati Porou recovery, reset and rebuild, to ensure our whanau, communities and whenua flourish and prosper, our infrastructure is fit for purpose and our homelands are secure.

Notwithstanding these daunting challenges, ongoing pandemic risks, unpredictable global markets, and the rising costs of living, the Runanganui group attended to core business, consolidated operations, expanded services, invested in Ngati Porou capacity and capability, and achieved a \$6.32 million net profit. Details about expansion, progress, and achievements across the Runanganui group, are covered in other sections of this report.

Runanganui board members were required to step in and lead five key work streams this year due to the additional pressures on the organisation. The work streams were Ngati Porou Cyclone and Recovery and Taskforce, Raukumara-Te Whanau a Apanui treaty negotiations, Raukumara Pae Maunga, inter-iwi engagements, and regional partnerships. The key principles underpinning our approach are; the assertion of Ngati Porou mana motuhake, retention of our rangatiratanga, application of Ngati Porou matauranga and reo me ona tikanga in our approach, and adhering to our responsibilities as Kaitiaki.

Cyclone relief and recovery

I am immensely proud of the Nati response to Cyclone Gabrielle – our rescue and relief efforts. This included around the clock mobilisation of civil defence and emergency teams, marae providing shelter throughout our rohe, 24/7 road surveillance and maintenance by local roading contractors, logistics, networking, requisitioning and distribution of essential supplies and equipment by the 'Subbies' – Wiwi Nati CG, and our taurahere, and the completion of the Ngati Porou Response and Recovery Plan by our Recovery Taskforce. Their unity of purpose, dedication, work ethic



and willingness to go over and beyond the call of duty was our point of difference. "He iwi moke, he whanoke."

Tiaki Tangata, Tiaki Kainga

The top priority for the Ngati Porou Recovery Taskforce was the safety, protection and preparedness of our whanau and communities for future disasters and emergencies. Tiaki Tangata, Tiaki Kainga (3TK) is the operational work programme established by the Taskforce focussed on strengthening personal and community responsibility for Safety and Emergency preparedness.

The six priorities of Tiaki Tangata Tiaki Kainga (3TK) are as follows:

1. Radio communications network
2. Fuel supply & storage
3. Base equipment & training
4. Marae/welfare hubs equipment
5. Safety and emergency preparedness plans
6. Information, education and communications programme

The Ngati Porou East Coast Emergency Management network (NPEC-EM) is not an operational arm of the Runanganui, however, the Runanganui provides administration support and acted as the fundholder for the \$2.6 million plus funding secured by the 3TK from central government agencies, philanthropic groups, local Trusts and the Ngati Porou Cyclone Recovery Fund.

This funding has been used to:

Establish and equip the NPEC-EM network made up of 11 bases located in Wharekahika, Te Araroa, Tikitiki, Rangitukia, Ruatoria, Te Puia Springs, Waipiro Bay, Tokomaru Bay, Tolaga Bay, Whangara and Kaiti. There are also outposts at Potaka and Anaura Bay.

STATUS: Completed

Provide civil defence and emergency response training for NPEC-EM volunteers.

STATUS: First tranche of training completed – ongoing

Install an upgraded functional radio communications network system across the NPEC-EM network, purchase equipment and provide comms training.

STATUS: Completed

Establish and equip marae and community Welfare Hubs (24 required due to terrain, road conditions and safe access).

STATUS: Considerable progress made; work to be completed in the next 6 months.

Safety and Emergency Preparedness Plans for every household, valley, hapu/community, and district.

STATUS: Work commenced; to be completed in the next 18 months.

Information, Education and Communications programme for whanau and communities inviting and supporting them to take greater responsibility for their safety and emergency preparedness.

STATUS: Work commenced; to be completed in the next 18 months.

Collate, document, and quantify the NPEC Cyclone Gabrielle response, relief, and recovery story in partnership with the East Coast Exchange

STATUS: Completed

Response to “From outrage to Optimism” (O2O) – Ministerial Inquiry into Land Use Report

The confronting realisation of the perilous state of our Taiao and the ten-year window to take urgent and transformative actions to remediate and revitalise our Taiao is a matter of grave concern to the Runanganui. The board resolved to support the forty-nine recommendations in the ‘O2O’ report. I recommend reading the report if you have not already done so, it provides a clear blueprint for what needs to be done. Some recommendations require immediate action and others will take time, as they will require shifts in thinking, practices, and behaviours.

The immediate recommendations that need to be actioned are:

1. Establishment of a woody debris taskforce to coordinate the clean-up, de-risk catchment debris accumulations and plan for and respond to future events.
2. Direction to be provided to GDC to include land-use policy in its regional planning instruments to support a mosaic of sustainable land uses which reflect the characteristics of individual catchments.
3. Urgent focus on land management policy and funding for stabilising existing gully erosion in all land uses in Tairāwhiti.
4. Restrict large-scale clear-felling of plantation forests in Tairāwhiti and Wairoa in favour of staged coupe harvesting.
5. Approve a Just Transition process for Tairāwhiti.
6. Government agreement to provide capital for a proof-of-concept investment for whenua Māori owners to transition to a mosaic of high-value land uses.



7. Prioritise the establishment of the Tairāwhiti regional planning committee in Tranche 1, under the new Spatial Planning Act legislation.
8. Ensure the next GPS and National Land Transport Programme enables provision of adequate maintenance and renewals for SH35 and SH2.

The government's initial response to O20 is underwhelming. It is tentative when it needed to be bold. Ngāti Porou must now step up and lead. It is our home that is in a perilous state and facing a parlous future.

The Raukumara and Te Whanau a Apanui treaty settlement negotiations

Ngāti Porou has actively supported Te Whanau a Apanui in their treaty settlement negotiations with the Crown. Principally, this has involved their negotiations on the terms of settlement of Conservation matters, especially those concerning the Raukumara Forest Park. Ngāti Porou acknowledges the close kinship ties between the iwi and our reciprocal obligation for the support Te Whanau a Apanui provided to Ngāti Porou during our treaty settlement negotiations.

Both iwi regard the Raukumara Pae Maunga as a shared taonga to be cared for jointly. In 2019, the board of Te Runanganui o Ngāti Porou agreed to amend our deed of settlement to accommodate Te Whanau

a Apanui. This resulted in an extension of the terms of our settlement to Te Whanau a Apanui so that their area of interest within the Raukumara Forest Park could be treated in the same way. This would have the effect of treating the Raukumara as one undivided Conservation Forest and both iwi sharing associated rights and responsibilities.

As their negotiations moved on, Te Whanau a Apanui were able to negotiate a proposal for a new and separate Conservation Management Strategy (CMS) area comprising the combined rohe of Te Whanau a Apanui and Ngāti Porou. Further, a joint body was proposed, whose purpose will be to restore and protect the health and well-being of the Raukumara lands for present and future generations and prepare a conservation management strategy for the new CMS area. The board of Te Runanganui o Ngāti Porou agreed to support the establishment of the new CMS area and the creation of a Raukumara joint body.

At a late stage in negotiations, Ngāti Porou learned that the Crown considered that the wider Kaiti area could not be included in the Ngāti Porou part of the new CMS area. Their reason was that the Rongowhakaata deed of settlement contained reference to their area of interest extending across Kaiti and their agreement would be required for the boundary of the new CMS to include Kaiti.

Ngāti Porou negotiators strongly defended the right of Ngāti Porou to include all of its tribal territory



within a CMS based on Ngati Porou and Te Whanau a Apanui iwi boundaries. Agreement with the Crown on the inclusion of Kaiti in the CMS was not reached by the time Parliament rose which meant that the Te Whanau a Apanui settlement deed could not proceed to initialing by the Crown and iwi negotiators in August this year as planned.

Negotiations continued, however, and on the basis that Ngati Oneone, Te Whanau a Iwi, and Te Aitanga a Mahaki agree to the inclusion of Kaiti within the Ngati Porou part of their proposed CMS area, Ministers eventually agreed to sign off on the CMS area and the conservations provisions in the Te Whanau a Apanui settlement deed. The Te Whanau a Apanui deed was eventually initialled in September enabling Te Whanau a Apanui to move forward.

Assuming Te Whanau a Apanui ratify and complete their settlement, the Ngati Porou settlement deed will be amended in accordance with the agreements reached by the Crown, Te Whanau a Apanui, and Ngati Porou. The new CMS area, comprising the combined rohe of the two iwi, will be named the "Raukumara CMS area" and the joint body will be named "Te Whakahaere Takirua mo Te Raukumara."

Mahi Ngatahi

The respectful and productive relationships we have with Te Aitanga a Mahaki and Ngai Tamanuhiri has accrued a number of benefits for all our iwi, ranging from housing gains through Toitu Tairawhiti Housing Ltd, education gains through Maru Whakatipua, shared leadership in Rau Tipu Rau Ora, recovery work programmes, our collective support for the findings and recommendations in O20, and positioning Tairawhiti as a Tranche 1 and Just Transition region. These are all substantive work streams and it is the collaborative approach that we three iwi have taken that has enabled us to pool our resources, expertise, and lobbying capability to progress shared priorities at pace.

Our joined-up approach and strategic approach has also enabled us to be proactive members of the National Iwi Chairs Forum (NICF), leading and influencing a number of key workstreams and added to the constructive engagement we have enjoyed with the Prime Minister and Senior Cabinet Ministers.



Raukumara Pae Maunga restoration

The long-term mission of the Raukumara Pae Maunga restoration project is to restore to good health some 200,000 hectares of native forest in and around the Raukumara Forest Park. The project is a joint effort by DOC, Ngati Porou and Te Whanau a Apanui led by a governance group consisting of 2 members from each of DOC, Ngati Porou and Te Whanau a Apanui.

The governance group is focused on:

1. Fine tuning its strategic planning for the Raukumara Pae Maunga project;
2. Exploring options for an independent, iwi-led governance entity to assume full responsibility for both project and financial management;
3. Investigating possible future complementary funding sources; and
4. Supporting the management and operational aspects of the project.

This year, two operational teams – one serving the Te Whanau a Apanui side of the Raukumara and the other serving the Ngati Porou side – were established, albeit that the teams work as a collective. Forty-two staff have been employed across the two teams, most of whom are affiliated to either or both iwi and live locally.

Three office base sites have been established at Te Kaha, Te Araroa and Ruatoria and they serve as hubs for operations and community engagement activities. The operational adjustments have resulted in improved project efficiency and productivity.

Operations have been organised into four specialised areas and progress made in each area include:

1. Deer and Goat Management

- Aerial culling has resulted in 4,446 deer and 571 goats being eradicated from the Forest Park.

2. Operations

- Four intensively monitored sites near local communities have been established to provide those communities with small-scale insights to effective monitoring and pest management efforts when applied within native forest areas.

3. Communications and Engagement

- Working with educational institutions to develop Taiao curriculum components and programmes that revolve around the restoration of the Raukumara,

- Engagement with schools and kohanga centres has led to joint contribution to the planting of 7,500 native trees across the project area.
- Engagements with hapu and local communities through wananga, haerenga, roadshows, door-to-door engagement, expos, planting events, and hikoi, has fostered deep connections for the people with the Raukumara and the project.

4. Aerial 1080

- Aerial application of 1080 toxin during the year encompassed an area of 59,757 hectares of a total area of 118,626 hectares of the Raukumara Forest Park to be treated.
- Treatment to date has all been on the Te Whanau a Apanui side of the Raukumara watershed.
- Post-application monitoring shows that in these areas rat and possum presence has been reduced to virtually undetectable levels.
- The balance of the 1080 application area lies within the Ngati Porou rohe, however due to the adverse weather conditions throughout the year the 1080 application within Ngati Porou had to be postponed to around October 2023.

I want to express my deep respect and appreciation to Rei Kohere, the Runanganui deputy chair for his leadership and oversight of the Raukumara Pae Maunga project and his involvement alongside Tira Johnson and me on the Raukumara and Te Whanau a Apanui Treaty Negotiations.

Ko te whakapumau i te mana motuhake o Ngati Porou, tona mana Atua, mana tangata, mana whenua, mana moana.

While the various business arms of the Runanganui group will highlight key milestones achieved in the past twelve months, I want to highlight some of the milestones that I believe are consistent with and contribute to the five strategic goals – Pou of the Runanganui.

Whanau

NGATI POROU ORANGA

I am proud of the progress that Ngati Porou Oranga has made in joining up whanau ora, health, social care, housing, and education services. This enables us to provide integrated wrap-around support to whanau, hapu, and communities. The integration of services design and delivery, consolidation of operations, resources, staff, service hubs, and

relocation of the Puhi Kaiti Clinic to Te Tini o Porou are already producing tangible improvements and additional benefits for whanau.

PAE ORA - HEALTH REFORMS

The Runanganui in collaboration with the Turanga iwi provided strategic leadership and oversight in the establishment of the Tairawhiti Iwi Maori Partnership Board (IMPB) and Tairawhiti Localities Plan, two major levers for change arising out of the Hauora Reforms and the Pae Ora Healthy Futures Act 2022. I would like to acknowledge Amohaere Houkamau who, along with members of our iwi and Localities Roopu Whakahaere, has led the establishment of the IMPB and development of our Locality Plan.

NGATI POROU HAPU AND MARAE LEADS AND NGATI POROU HAUORA/ORANGA

Acknowledgement needs to be given to the work and leadership provided by the Ngati Porou Hapu and Marae Leads and Ngati Porou Hauora, now Ngati Porou Oranga, for the on-the-ground care, medical and wellbeing support they provide to whanau and communities throughout the year in responding to the ongoing COVID threat and during Cyclones Hale and

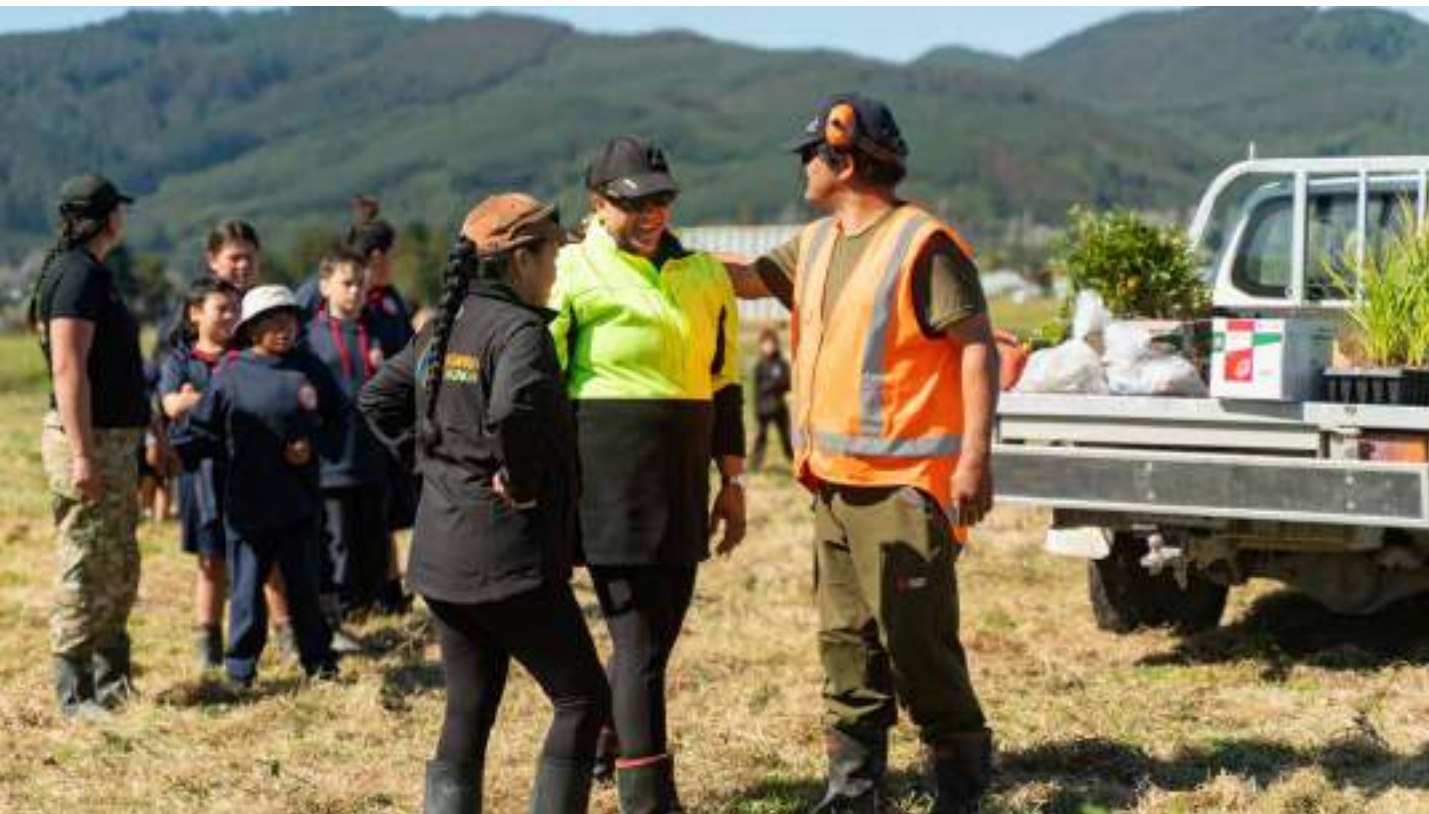
Gabrielle. I would like to see more investment made in growing their capacity and capability and anchoring their operations in all our communities across the Coast.

Matauranga

TOITU NGATI POROU

The outreach approach taken by Toitu Ngati Porou this year in moving their hui around our rohe is a timely reminder of the proactive approach that we need to take to engage with and conduct two-way communications with our whanau and hapu, and taurahere.

I am pleased with the ongoing investment in growing the skills, knowledge, and expertise of Ngati Porou uri throughout Aotearoa – through our education grants and scholarship programmes. The Marae grants this year were a welcome injection of funds and the investment in Ngati Porou reo, wananga and matauranga events gave additional value through providing spiritual and emotional relief for whanau and communities fatigued by operating in crisis mode for unprecedented periods of time.



Kaitiaki

In addition to the initiatives undertaken by our Runanganui Taiao team and the Raukumara Pae Maunga project, we have progressed three other significant work programmes.

1. TAKUTAIMOANA TRUSTS

The Runanganui continues to provide administrative support to the six Takutai Kaitiaki Trusts who govern and manage nga rohe moana o nga hapu o Ngati Porou on behalf of those hapu who signed the 2017 Deed of Agreement.

2. TE MANA O TE WAI - HOROUTA-TAKITIMU ENTITY F

In recognising that the 3 Waters Bill provides opportunity for whanau, hapu, and iwi, Ngati Porou has joined the Te Mana o Te Wai-Horouta-Takitimu Collective alongside 14 other iwi from Potikirua in the north, Waikaremoana to the west and Mokai Patea to the south, and the 6 Councils spanning Tairāwhiti, Wairoa and Hawke's Bay to participate in the Three Waters Reform. I want to thank Tina Porou and the Poipoia team for the leadership and 'hard yards' that they have put in, not only for Ngati Porou and Tairāwhiti, but for our whanaunga to the south and indeed the National Iwi Chairs Forum – Pou Taiao group. As Chair of Pou Taiao I have seen the strategic advice and support that Tina has provided to iwi and the hard negotiations she has led with government officials.

3. TRANCHE 1 - REGIONAL PLANNING

Tairāwhiti Iwi and the GDC have agreed to work together to position Tairāwhiti as one of the Tranche 1 regions for leading the RMA system reforms. First Tranche Regions will be the first to set up their regional planning committees (RPCs), which develop regional spatial strategies (RSS) and natural and built environment (NBE) plans. A joint working party of iwi and council staff has been formed to scope the specific interests and needs of Tairāwhiti.

Whai Rawa

NĀTI GROWTH

A new name and new CEO have led to a new focus for Nāti Growth. They have committed to focus on four key areas: invest in business operation improvements, enhance existing businesses, target high social impact investments, and bring together the right assets and industry mix required to meet growth projections,



I look forward to seeing the social benefits and commercial gains from a strengthened property development portfolio and growth in the cultural capital, biodiversity returns, Nāti SME expansion arising from investments in Te Ara Tipuna, and the proposed native nursery.

Rangatira

The position we took in leading our own recovery and our right to be at the table for all decisions relating to Ngati Porou recovery priorities and investments in our rohe is an expression of the Mana Motuhake approach we took because the 'cavalry' did not come and we can only trust and have confidence in ourselves.



I am humbled by the unconditional aroha and support provided throughout these challenging times, moments of despair and frustration. Ngati Porou were responsive and resourceful, leveraging kinship, kaupapa, and business connections across the motu.

I pay tribute to all the iwi, individuals, organisations, businesses, and government agencies that provided funding, transport, food, water, essential supplies, equipment, and in-kind support to Ngati Porou during and in the aftermath of Cyclone Gabrielle.

We made progress this year under extraordinary circumstances and I would like to personally thank Ngati Porou, the Runanganui group, boards, management and staff for your collective efforts and commitment to protecting and caring for our kainga, taiao, and whanau. The interests and wellbeing of Ngati Porou has and should always be front and centre of all we do as Ngati Porou Inc.

E tu Rangatira ai tatau

Winds of change

Much of this year's report references the challenges that we have faced and continue to face as we traverse a climate of change, uncertainty, new challenges, and

opportunities. The immediate changes that will impact Ngati Porou are the changes to our Runanganui board and the incoming government.

This year, nine of the fourteen current Runanganui directors are standing down, four are standing in the current board elections, and one is awaiting confirmation of 'noho kaenga' status. As one of the inaugural TRONP directors I am clear about the definition and intent of noho kaenga representation, that is representatives who reside in the rohe for most if not all of the time. As Pine Taiapa said, "You cannot kaea a Ngati Porou haka from Wellington or anywhere else." He kanohi kitea, he ringa e tu.

I am excited by the calibre of the candidates standing for election this year and the potential they have to confirm their vision and strategic direction for the organisation and provide governance oversight. I am confident the new board will set clear expectations for all Runanganui entities and activities remain steadfast in ensuring Ngati Porou interests are protected, promoted, and provided for.

This is my final year as a director and the Chair of Te Runanganui o Ngati Porou, having served 37 years on the Runanganui and its predecessor Te Runanga

o Ngati Porou. I reflect with some nostalgia on our humble beginnings: a \$18,000 bank balance funded by iwi members, three staff, including our CEO who was on secondment from DSW, and the many great Ngati Porou leaders that I served with, the likes of Uncle Api, Uncle Koro, Uncle Tom Te Maro, Aunty Iritana, Uncle Tate, Uncle Tamati, Uncle Phil and Uncle Noel. I am proud of what we have achieved, the hundreds of Ngati Porou that we have employed, the businesses that we have supported and the growth of our iwi inc. If I have two regrets, I believe we should have done more to future proof 'to tatau Ngati Poroutanga', ona matauranga, to tatau reo me ona tikanga' and protect our Taiao.

I am thankful for the strong and respectful relationships that have been reforged with our Te Aitanga a Mahaki, Ngai Tamanuhiri and, until recently, Rongowhakaata relations. The Toitu Tairawhiti alliance has been mutually beneficial and underscores the value of whakapapa-based relationships, shared aspirations and interests. Kei te mihi atu ki a Pene Brown, Pauline Hill me Moera Brown.

The joint approach to our Takutaimoana, Te Tiriti o Waitangi negotiations, Raukumara Pae Maunga and Te Ara Tipuna reinforced the whakapapa links, shared history, legacies, and geographic proximity between Ngati Porou and Te Whanau a Apanui.

I hope that we have done all that we needed to do, at Ngati Porou, whanau, hapu, marae, taurahere and iwi inc levels, to remain resolute uncompromising in our pursuit of Ngati Porou mana motuhake, mana tangata, mana whenua, mana moana and the promotion of Ngati Porou reo me ona tikanga. I look forward to the years ahead and hope that the Runanganui group stays true to that cause.

Kei te mihi ki nga kai tiaki, te hunga na koutou i tohia kia waha i nga kaupapa a Ngati Porou a to tatau Runanganui. Ka makere awau, a Rei Kohere, a Ani Pahuru Huriwai, a Lilian Tangaere Baldwin, a Tui Warmenhoven i runga i nga ture a Te Runanganui, e makere ano hoki a Maui Tangohau, a Kel Blackman, a Trudy Lewis me Te Rau Kupenga, kua kore ratau e tu a ratau ringa mo tenei Pooti.

He mihi hoki ki nga kaitiaki o Toitu Ngati Porou, Nati Growth, Ngati Porou Oranga, nga kamupene whakatipu rawa, Pakihiroa Farms, mo nga werawera kua pau i a ratau mo te orangatonutanga o Ngati Porou.

Nga mihi ki to tatau CEO George Reedy mona i hautu te waka, mo te whakaara i a Ngati Porou Oranga, ki

nga kaimahi hoki mo nga mahi kua oti i a ratau.

Kati, aku mihi nui rawatu kia koutou Ngati Porou, kei te wa kainga e pupuri nei i te ahika o nga whanau o nga hapu o nga hapori. "Ehara taku maunga a Hikurangi i te maunga nekeneke, he maunga tu tonu mai i te po i te ao, ko toku mana no tua whakarere he ihu to mai no te po."

Kia Ngati Porou kei te whenua, e kuhu na, e whakato, e whakatinana i te mauri Nati kia tatau kei whenua. Iwi ke ahakoa te aha, "Te Kainga tupu te ai ona rite e kore e rite."

Kia Ngati Porou kei te ao e hapai nei i a Ngati Porou "e hoki koe ki o maunga ki o awa kia puehutia e nga hau o Tawhirimatea".

Aku mihi mutunga kore ki taku whanau, aku poupou taku tuara i roto i nga tau, te hunga i tautoko pumau pono i au i nga kaupapa a Ngati Porou i te ao i te po, ko aku matua tipuna, ko aku taina tuakana tuahine ko aku hungarei, ko aku taokete, ko toku hoa rangatira tena, me aku tamariki mokopuna.

Mauriora kia Ranginui e tu nei, mauriora kia Papatuanuku e takoto nei, mauriora ki te taiao e tauawhi nei i a tatau, tipu matoro ki te ao.

Ta Selwyn Tanetoa Parata (KNZM)

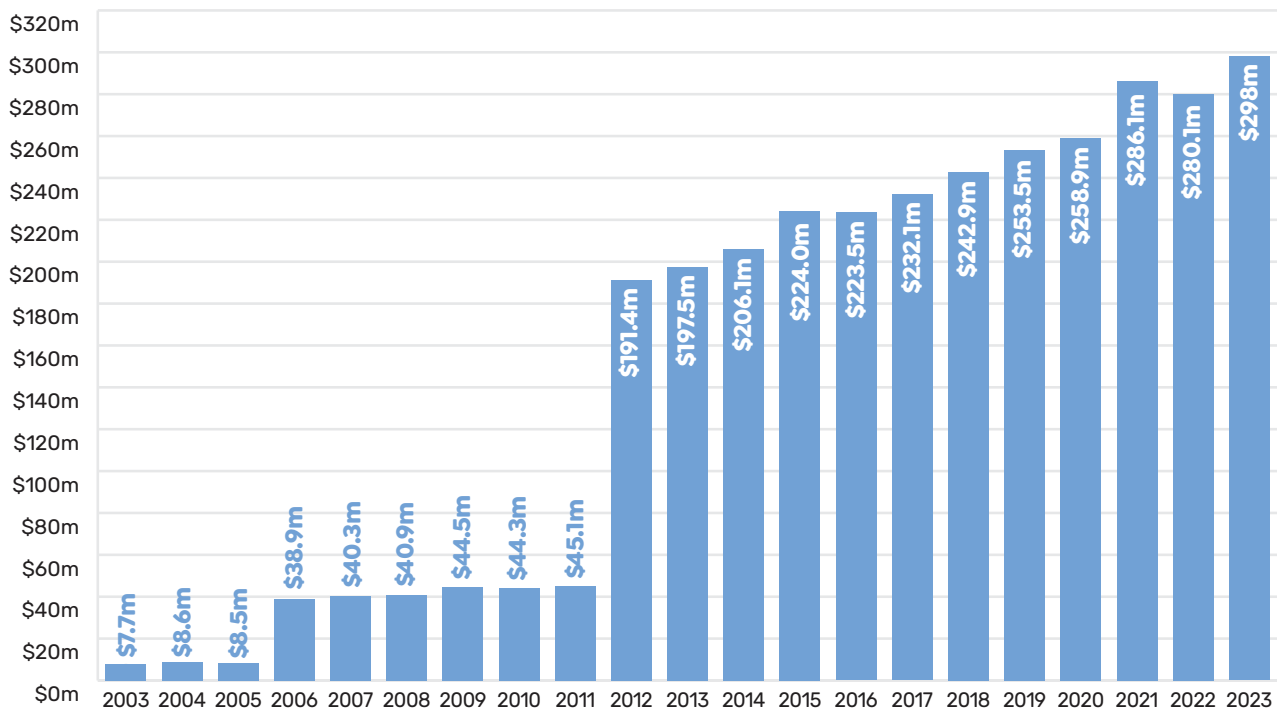
Tiamana | Te Runanganui o Ngati Porou



My snapshot of significant milestones in the journey of the Runanganui group over the past 37 years that I have served as a director, Deputy Chair and Chair

- Te Runanga o Ngati Porou established under Te Runanga o Ngati Porou Act.
- Radio Ngati Porou established with assistance from the runanga.
- Delivery of Maori Access Scheme (MACCESS) begins.
- Te Ara Kainga Report released of Ngati Porou children to whanau care.
- Purchase of Pakihiroa Station from the Crown for and on behalf of Ngati Porou.
- Mana Loans portfolio transferred to the runanga.
- Ngati Porou celebrate 150 years since the signing of Te Tiriti o Waitangi at Te Hatepe.
- Legal title to Pakihiroa, part of Hikurangi maunga, transferred back to Ngati Porou.
- Te Whare Wananga o Ngati Porou established.
- Inaugural C2000 events commence.
- Integrated Ngati Porou Social Services Programme begins.
- WAI 272 Treaty Claim was lodged with the Waitangi Tribunal by Api Mahuika on behalf of Te Runanga o Ngati Porou.
- Runanga establishes Porou Ariki as office base in Turanga.
- Puanga station purchased.
- Ngati Porou Hauora (NPH) established.
- Ngati Porou Housing report completed.
- Release 'Ngati Porou Mana Motuhake' discussion document on the performance and future directions of the runanga.
- Runanga delivers Low Deposit Rural Lending programme.
- Runanga Strategic Plan 1998-2003 approved at Rahui-Hui a Iwi.
- Whaia te iti Kahurangi – first iwi education partnership formed with Ministry of Education to strengthen education in Ngati Porou East Coast communities.

WHAKATIPU RAWA



- Legal title to the whole of Hikurangi maunga vested in the runanga on behalf of Ngati Porou.
- Housing, education, health, and social services integrated into Ngati Porou Whanau Oranga.
- Maui Whakairo erected on Hikurangi maunga and Te Aio o Nukutaimemeha relocated to Te Hatepe at Rangitukia.
- Inaugural Sponsorship of ECRU and renaming the team – Ngati Porou East Coast.
- Hosted Ngati Porou millennium event with dawn ceremony on Hikurangi.
- Ngati Porou inter-marae sports festival (Pa Wars) established as key event in Ngati Porou annual events calendar.
- Runanga purchases Raparapaririki Homestead.
- Ngati Porou and Ministry of Education Partnership-rebranded E Tipu E Rea.
- Ngati Porou Fisheries Ltd established and interim board of directors appointed.
- Inaugural Te Rangitawaea Festival and Nati Awards.
- Ngati Porou and Te Whanau a Apanui signed terms of negotiation with the Crown regarding foreshore and seabed.
- Ta Apirana Ngata Memorial lectures commemorating 100th Anniversary of Ta Apirana Ngata's entry to Parliament.
- Secured mandate from majority of Ngati Porou hapu to support direction of foreshore and seabed negotiations.
- Mandate to establish Porou Ariki Trust as Mandated Iwi Organisation for receipt of fish settlement assets confirmed.
- Final Ngati Porou WAI 262 hearings held in Ngati Porou.
- Inaugural Ngati Porou Achievement Awards held to commemorate 20th anniversary of runanga.
- 2005 Ngati Porou Hui Taumata – review of progress since 1985 Hui Taumata and strategic visioning for next 25 years.
- Ngati Porou Annual Calendar of Events comprising Hikurangi Dawn Ceremony.
- Inter-marae Sports Festival, Te Aranga a Matariki, Ngati Porou Hui Taurima.
- Whakatau ki nga pakeke a Ngati Porou and Ta Apirana Ngata Memorial Lectures.
- Foreshore and seabed heads of agreement signed with the Crown.
- Runanga mandate to enter into direct negotiations to settle all historical Ngati Porou Treaty Claims recognised by the Crown.
- Ngati Porou Treaty of Waitangi Deed of Settlement signed.
- Ngati Porou Claims Settlement Act 2012 passed in Parliament.
- Purchase of Te Tini o Porou and Makarika Station.
- \$5.5 million grants paid out to Ngati Porou Marae.
- Ngati Porou Holding Company appointed to manage assets on behalf of TRONPnui.
- Toitu Ngati Porou established to guide social and cultural outcomes.
- Ngati Porou Reo Strategy – approved.
- Ngati Porou COVID Response.
- Formalise Tairawhiti Iwi Alliance – Toitu Tairawhiti.
- Founding partner of Rau Tipu Rau Ora (Regional Leadership Group).
- Hosted National Iwi Chairs Forum at Te Poho o Rawiri and Uepohatu.
- Establishment of Ngati Porou Oranga and rebranding HoldCo – Nati Growth.



Nga korero a Te Kaihautu CEO's report

Tena tatau Ngati Porou,

When I looked back at my korero from last year's annual report, a sense of déjà vu hit me. It was dedicated to the resilience of our Coast communities who showed "true grit" as they "rolled up their sleeves to deal with the aftermath of extreme weather events". Less than three months after those words were first published, our Ngati Porou people had to do it all again. On 14 February 2023, Cyclone Gabrielle hit our region leaving a wake of devastation not seen since Cyclone Bola struck the Coast over three decades before in 1988.

WEATHERING THE STORM

Like Cyclone Bola, Cyclone Gabrielle has had a profound impact on our rohe, our infrastructure, our whenua and, most importantly, our people. But unlike Bola, our communities have also had to weather the COVID crisis and the Cost of Living crisis, adding to our social, health and economic issues.

Our responsibility as Te Runanganui o Ngati Porou has remained the same before and after Cyclone Gabrielle: keeping our communities safe and keeping our service delivery running. However, for 3 months non-stop it was all hands on deck and our kaimahi across the TRONPhui Group had to pivot and adapt during the Cyclone response and recovery stage.

COMMUNITY COLLABORATION

In collaboration with our local Civil Defence volunteers along the Coast and our regional Emergency Response agencies, our kaimahi supported where-ever needed. This could include conducting welfare checks on vulnerable whanau and pakeke or standing up a distribution warehouse providing essential items such as kai parcels, hygiene packs, and baby products. Kaimahi were also redeployed to support other community welfare centres or help key infrastructure like our hospital. This was all in addition to helping their own whanau or community clear slash and silt from Marae, homes and farmland.

But we were not alone in our efforts. We at home in Ngati Porou would like to thank each and every person, whanau, Marae, hapu, iwi, taurahere and business who sent whakaaro from across Aotearoa and abroad to support our whanau. At last count, your koha came to almost \$2.4 million, and the first drops of this putea went to provide essential household relief to affected whanau, support for our Marae, and financial assistance for business and farming operations.

ADAPT AND THRIVE

In this post-recovery phase, we have already started lobbying the Government to support ways we can future-proof whanau, hapu, Marae and our communities, in particular ensuring our Ngati Porou emergency management network is appropriately equipped and resourced. But, as I wrote in the previous 2022 Annual Report, "being prepared in the event of an emergency isn't enough. We must also look for ways in which we can adapt and thrive".



One of the ways we have been doing that is the relocation of the Puhi Kaiti Clinic to Te Tini o Porou in Kaiti. This marked one of the final steps in the integration of Ngati Porou Hauora into Ngati Porou Oranga. Now in the heart of Kaiti, we have our social services, housing and health service under one roof, and the potential for innovative projects and kaupapa to emerge from this collaboration is limitless.

THE ROAD AHEAD

Although there have been numerous challenges, and no doubt will continue to be so, it has been an absolute honour and a privilege to serve Ngati Porou. I look forward to the road ahead, working with the new and returning TRONPhui board members in the coming year. I also pay deep respect to our Chairman, Ta Herewini Parata, who has steered our waka through both calm and rough waters over many years.

In 12 months time when I look back at my 2023 CEO report, the main thing I hope to recognise in this korero is the amazing Nati community spirit coming to the forefront, ahakoa nga piki me nga heke. Although we are rurally isolated, and can easily be cut off from the rest of the world with the snap of a power line or communication cable, or by slips destroying our roads and bridges, we are not truly alone.

Ko Hikurangi te maunga
Ko Waiapu te awa
Ko Ngati Porou te iwi

Aku mihi nui ki a koutou, ki a tatau katoa.

Nga manaakitanga,

George Reedy | CEO Te Runanganui o Ngati Porou



Knighthood a very special day for Ngati Porou

"A very special day for Ngati Porou", was the reaction of Rei Kohere, Deputy Chairman of Te Runanganui o Ngati Porou, on the announcement of the Knighthood bestowed on Selwyn Tanetoa Parata in this year's King's Birthday honours.

"The KNZM, Knights Companion of the New Zealand Order of Merit, conferred on Selwyn is well deserved and one that the rank and file of Ngati Porou will celebrate with enthusiasm and appreciation", said Mr Kohere.

During the past forty-five years, Mr Parata has applied his skills and leadership to support the retention and promotion of te reo ake o Ngati Porou me ona tikanga and share his knowledge and practice with whanau, hapu, and iwi members, throughout the coast and the country.

Selwyn has worked at all levels of whanau, hapu, and iwi development, contributing to the retention and development of whanau lands, connecting whanau with their marae, whakapapa, and cultural heritage, developing hapu cultural assets and infrastructure, and promoting and implementing initiatives that contribute to the wellbeing and prosperity of Ngati Porou at home, across the country and the expat Natis throughout the world.

He has served as a board member, deputy chair and chair of Te Runanganui o Ngati Porou for the past 37 years. During this time, he has been at the forefront of several cornerstone developments, including the establishment of the runanga whanau oranga and hapu social services, Ngati Porou Fisheries Settlement, Ngati Porou Treaty of Waitangi Settlement, establishment of the Ngati Porou Runanganui, holding company and Toitu Ngati Porou, the Nga Hapu o Ngati Porou Rohe Moana Act and Ngati Porou Oranga.

Fellow board member Maui Tangohau said, "what I appreciate about Selwyn's leadership is that he leads from the back, cooking and organizing the kitchen at marae, setting up the wharenuui, and he leads from the front, speaking on the paepae, leading waiata and karakia".

"I have also had the opportunity to work with Selwyn in the Church, Hahi Mihingare, Anglican Church, in his capacity as the Chairman of Te Pihopatanga o Aotearoa, as a Trustee of Te Hui Amorangi ki te Tairawhiti and as a member of the Anglican Synod Standing Committee. We are both on the Tairawhiti Cultural Development Trust, which is responsible for the Tairawhiti Regional Kapahaka competition and of course on the Te Matatini executive committee, which Selwyn chairs", said Mr Tangohau.

"Our chairman has contributed significantly to uphold our unique Ngati Porou identity and worked tirelessly not just for our iwi but for other iwi through his participation in the national Iwi Chairs Forum. Similarly, he has worked in the best interests of Tairawhiti and the people of Tairawhiti, in his capacity as the chair and



previous co-chair of Rau Tipu Rau Ora, the Tairāwhiti regional leadership group,” said George Reedy, Chief Executive for Te Runanganui o Ngati Porou.

“Maintaining the ‘ahi ka’ and nurturing the “Nati’ in Ngati Porou citizens is a lifetime commitment, which he has tirelessly applied himself to, and is now enjoying the benefits of, with the rise and emergence of the next generation of Ngati Porou leaders”.

“The Runanganui also appreciates the support that his wife, Amohaere Houkamau, children, grandchildren and wider whanau have provided, to Selwyn, over the years. Commitment to service and duty always comes at a cost usually borne by the whanau”.

“Acknowledgment needs to be given to our Treaty partner for their recognition of Selwyn’s contribution, indeed the commitment of Ngati Porou to being an honourable Treaty partner”.



Nga Rohenga Tipuna o Ngati Porou

POTIKIRUA KI WHANGAOKENA

- | | |
|---------------------|----------------------|
| 1. Potaka | 5. Hinerupe |
| 2. Hinemaurea | 6. Matahi o te Tau |
| 3. Punaruku | 7. Awatere |
| 4. Paerauta (Tutua) | 8. Te Kahika (Hurae) |

WHANGAOKENA KI WAIAPU

- | | |
|----------------------|------------------|
| 9. Putaanga | 13. Hinepare |
| 10. Kaiwaka | 14. Ohineawaiapu |
| 11. Rahui | 15. Karuai |
| 12. Taumata o Tapuhi | |

POHAUTEA KI TE ONEPOTO

- | | |
|------------------|--------------|
| 16. Tikapa | 19. Kakariki |
| 17. Te Horo | 20. Tinatoka |
| 18. Waiomatatini | |

TE ONEPOTO KI RAHUIMANUKA

- | | |
|----------------|----------------------------|
| 21. Reporua | 25. Uepohatu |
| 22. Umuariki | 26. Rauru (Taumata o Mihi) |
| 23. Ruataupare | 27. Te Heapera (Mangarua) |
| 24. Mangahanea | |

RAHUIMANUKA KI MATAAHU

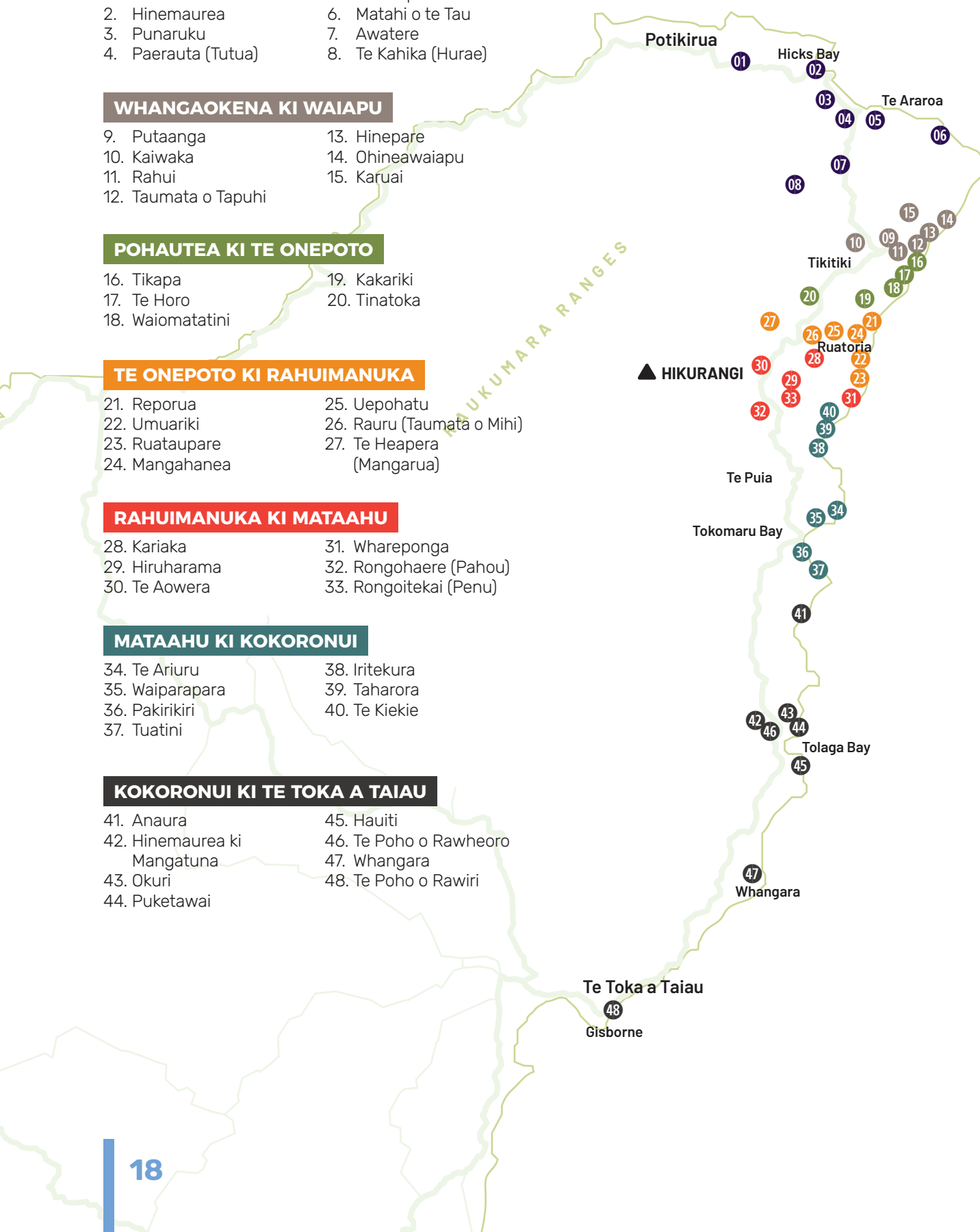
- | | |
|----------------|------------------------|
| 28. Kariaka | 31. Whareponga |
| 29. Hiruharama | 32. Rongohaere (Pahou) |
| 30. Te Aowera | 33. Rongoitekai (Penu) |

MATAAHU KI KOKORONUI

- | | |
|-----------------|---------------|
| 34. Te Ariuru | 38. Iritekura |
| 35. Waiparapara | 39. Taharora |
| 36. Pakirikiri | 40. Te Kiekie |
| 37. Tuatini | |

KOKORONUI KI TE TOKA A TAIU

- | | |
|-----------------------------|------------------------|
| 41. Anaura | 45. Hauiti |
| 42. Hinemaurea ki Mangatuna | 46. Te Poho o Rawheoro |
| 43. Okuri | 47. Whangara |
| 44. Puketawai | 48. Te Poho o Rawiri |



Nga Kaitiaki o Te Runanganui o Ngati Porou

Te Runanganui o Ngati Porou Elected Representatives

POTIKIRUA KI WHANGAOKENA



Rei Kohere

Te Whanau a Tarahaui
Te Whanau a Hunaara
Te Whanau a Hinerupe
Te Whanau a Rerewa



Ani Pahuru-Huriwai

Te Whanau-a-Tuwhakairiora
Te Aotaki
Te Aopare
Hinerupe

RAHUIMANUKA KI MATAAHU



**Ta Selwyn Tanetoa
Parata (KNZM)**

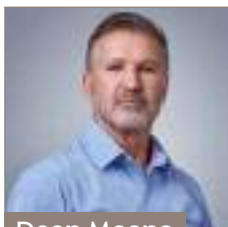
Te Aitanga a Mate
Te Aowera
Te Whanau a Rakairoa
Ngati Horowai
Whanau a Ruataupare
Ngati Uepohatu



Te Rau Kupenga

Te Aowera
Te Aitanga a Mate

WHANGAOKENA KI WAIAPU



Dean Moana

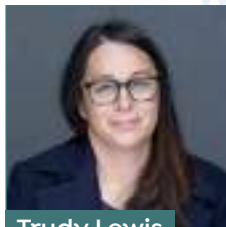
Te Whanau a Takimoana
Te Whanau a Hinepare
Ngai Tane
Te Whanau a Umuariki
Ngati Uepohatu



Patrick Tangaere

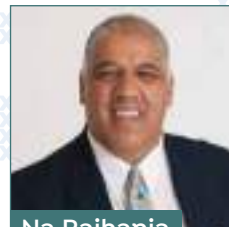
Ngai Tane

RAHUIMANUKA KI MATAAHU



Trudy Lewis

Te Whanau a Ruataupare
Te Whanau a Te Aotawarangi



Na Raihanian

Te Whanau a Ruataupare
Te Whanau a Te Aotawarangi

POHAUTEA KI TE ONEPOTO



Lilian Tangaere-Baldwin

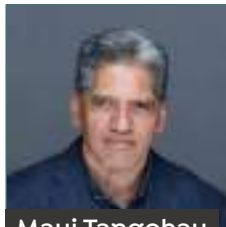
Ngai Horowai
Te Aitanga a Mate
Ngai Tane
Te Whanau a Umuariki



Derek (Tini) Fox

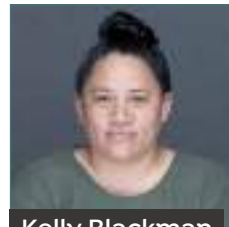
Ngai Horowai

KOKORONUI KI TE TOKA A TAIAPU



Maui Tangohau

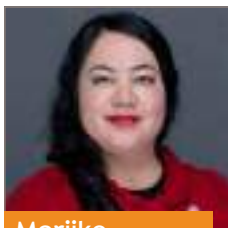
Nga hapu o Hauiti



Kelly Blackman

Te Whanau a
Te Rangipureora
Ngati Kuranui
Ngati Ira

TE ONEPOTO KI RAHUIMANUKA



**Marijke
Warmenhoven**

Ngati Rangi
Ngai Tane
Te Whanau a Ruataupare ki
Tokomaru
Ngati Horowai
Uepohatu
Te Whanau a Umuariki



Tui Warmenhoven

Ngati Rangi
Ngai Tane
Te Whanau a Ruataupare ki
Tokomaru
Ngati Horowai
Uepohatu
Te Whanau a Umuariki

Mana Whakahaere Organisational Structure



Te Runanganui o Ngati Porou Trustee Ltd

Te Runanganui o Ngati Porou Trustee Ltd is the corporate trustee of Te Runanganui o Ngati Porou Trust. It represents the collective interests of Ngati Porou iwi members. Its board of 14 directors (Elected Representatives) exercise strategic governance over its subsidiaries – Toitu Ngati Porou, Nāti Growth (formerly Ngati Porou Holding Company Ltd) and Ngati Porou Oranga (formerly Ngati Porou Hauora). The Chief Executive Officer is responsible for operational activities on behalf of Te Runanganui o Ngati Porou.

Te Runanganui o Ngati Porou Group Corporate Services

Te Runanganui o Ngati Porou Group Corporate Services provides operational support to Te Runanganui o Ngati Porou and its subsidiaries.



| Te whakatoputanga o nga piuta

Financial performance

- ↑ **Group revenues of:**
\$66.06m
(up from \$32.25m in 2022)
- ↑ **Surplus from commercial activities of:**
\$8.54m
(up from a loss of \$8.36m in 2022)
- ↑ **Group earnings before interest and tax (EBIT) of:**
\$7.95m
(up from \$10.49m deficit in 2022)
- ↑ **Group net profit after taxation of:**
\$6.32m
(up from \$11.23 million deficit in 2022)

Financial position

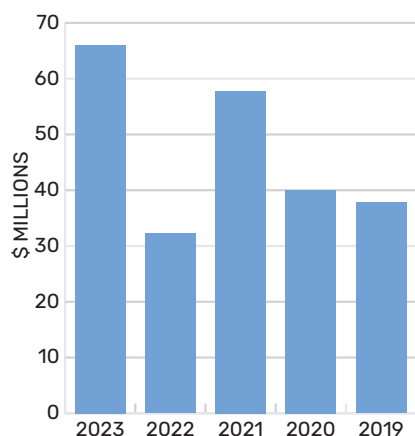
- ↑ **Group total assets of:**
\$298m
(up from \$280.08 million in 2022)
- ↑ **Group equity of:**
\$251.79m
(up from \$245.46 million in 2022)
- ↓ **Group equity to total assets (ownership %):**
84.49%
(down from 87.64% in 2022)



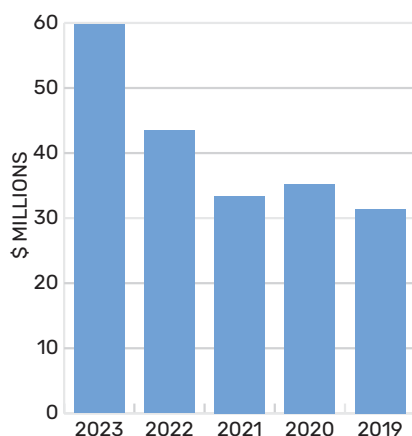
Summarised statement of financial performance

	2023 NZ\$'000	2022 NZ\$'000	2021 NZ\$'000	2020 NZ\$'000	2019 NZ\$'000
Revenue	66,064	32,257	57,744	40,078	37,812
Expenses (excl. interest)	58,115	42,750	33,192	34,775	30,917
EBIT	7,949	-10,493	24,552	5,303	6,895
Interest expense	991	390	239	420	437
Net profit before tax	6,958	-10,883	24,313	4,883	6,458
Tax	633	352	196	1,062	1,128
Net profit	6,325	-11,235	24,117	3,821	5,330
Net profits derived from:					
Commercial activities	8,537	-8,366	24,644	6,517	9,750
Tribal, cultural, health	-1,579	-3,221	-331	-1,634	-3,292
Tax	-633	-352	196	1,062	1,128
Net profit	6,325	-11,235	24,117	3,821	5,330

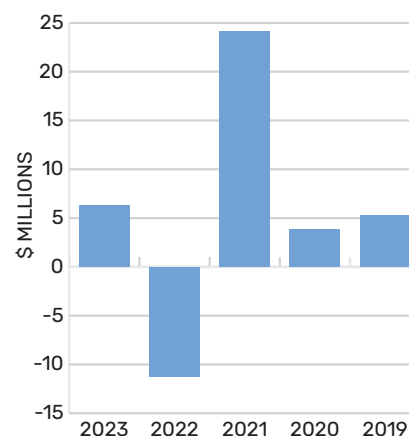
REVENUE



EXPENDITURE



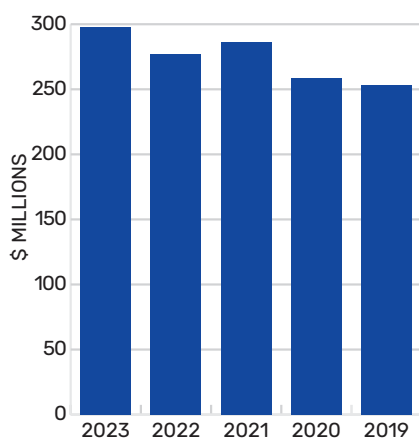
PROFIT



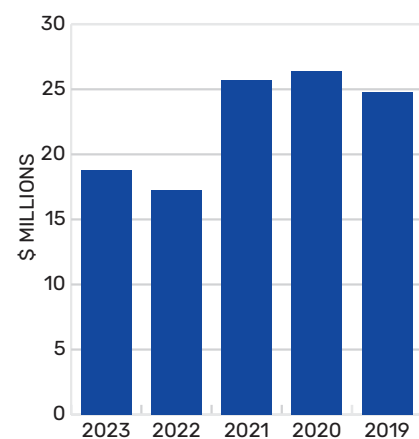
Summarised statement of financial position

	2023 NZ\$'000	2022 NZ\$'000	2021 NZ\$'000	2020 NZ\$'000	2019 NZ\$'000
Current assets	43,042	26,324	23,326	20,969	14,527
Non-current assets	254,957	253,761	262,754	237,968	239,001
Total assets	297,999	280,085	286,080	258,937	253,528
Current liabilities	31,312	23,820	25,721	15,268	13,426
Non-current liabilities	14,898	10,801	3,660	11,087	11,340
Total liabilities	46,210	34,621	29,381	26,355	24,766
Net assets	251,789	245,464	256,699	232,582	228,761
Total equity	251,789	245,464	256,699	232,582	228,761

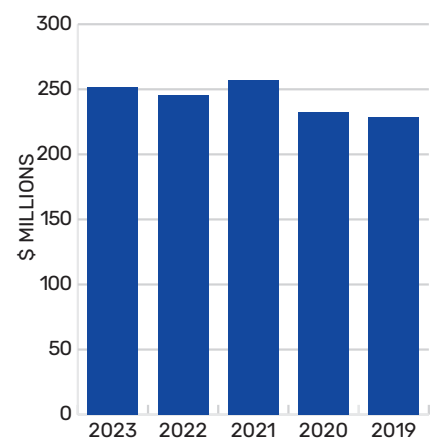
TOTAL ASSETS



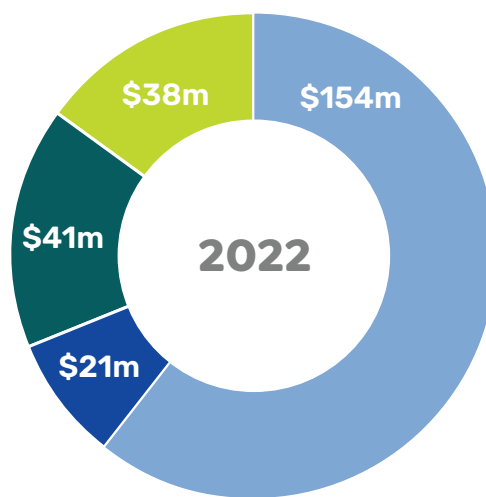
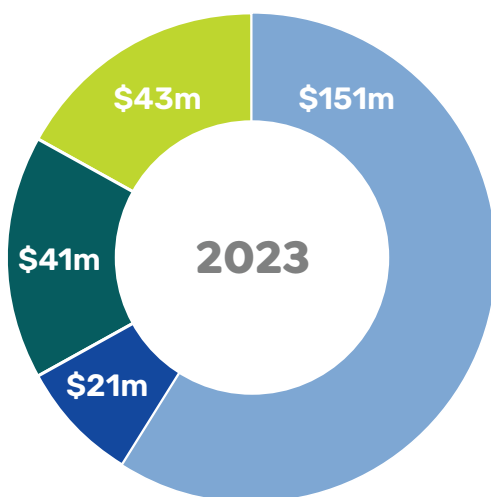
TERM DEBT



EQUITY



BREAKDOWN OF NON-CURRENT ASSETS



- Financial
- Biological
- Fisheries
- Property

From Wai 272 to Ngati Porou Post-Treaty Settlement

30 years in the making

It has been over a decade since 29 March 2012, when a strong contingent of Ngati Porou packed into the public gallery of the debating chamber at Parliament to observe the third and final reading of the Ngati Porou Claims Settlement Bill. Many of the pakeke who traveled down to Ponēke have now passed away, but their legacy and moemoea continue in their aspirations for their mokopuna.

Twenty years before, these same pakeke had supported WAI 272, the Ngati Porou Treaty claim lodged in 1992 by Dr Apirana Mahuika, former Chairman of Te Runanga o Ngati Porou. The claim was made on behalf of all Ngati Porou whanau and hapu affected by breaches of their Treaty rights by the Crown.

After a long journey to have these historical injustices addressed, the Ngati Porou Claims Settlement Act came into force on 6 April 2012. This achievement closed one chapter in the story of Ngati Porou development, and marked the beginning of a new one. Te Runanganui o Ngati Porou, Toitu Ngati Porou, Ngati Porou Oranga and Nati Growth are part of this new chapter. The Ngati Porou Treaty Settlement is supporting Ngati Porou whanau and hapu to write their own stories about a thriving, prosperous future, by growing a strong cultural, social, environmental and economic base for the people.



Relationships

Protocols

Letter of commitment

Relationship accord

Cultural retention and development

This redress established new relationships between Ngati Porou and the Crown with formal commitments, protocols and agreements.

These included relationships with Archives New Zealand, the National Library, and Te Papa Tongarewa; and the Ministers of Conservation, Arts, Culture and Heritage, and Energy and Resources (regarding minerals).

The Ngati Porou-Crown Relationship Accord was established through the Deed of Settlement. The purpose of the Accord is to deliver improved outcomes from government investment in the rohe. It also aims to strengthen Ngati Porou input into priority setting and decision-making related to government funding and responsibilities focused on:

- erosion control within the Ngati Porou rohe;
- infrastructure, including communications, energy, and roading; and
- social services, including health and education within the Ngati Porou rohe.

The Accord established an annual summit where Ministers meet with representatives of Ngati Porou to monitor the progress of the Accord.

The Crown paid \$20 million to Ngati Porou to be applied towards the cultural and historical redress aspirations of Ngati Porou.



Financial & commercial redress

Financial redress

Commercial redress

This redress recognised the economic loss suffered by Ngati Porou arising from Treaty breaches by the Crown.

Ngati Porou received financial and commercial redress worth \$90 million plus interest, accumulated forestry rentals, carbon units, and properties.

Ngati Porou had the option to purchase certain Crown-owned lands in the Ngati Porou rohe within two years of the settlement date and lease these properties back to the Crown. This land included several school sites and police-owned properties.

Ngati Porou has a right of first refusal over a significant number of other properties if they become surplus to the Crown's requirements. This right continues for 170 years from the settlement date. These include properties held by Housing New Zealand, Police, Ministry of Education, New Zealand Defence Force, Ministry of Justice, Department of Conservation, and the Department of Corrections.

Cultural redress

Strategic conservation partnership

Sites transferred to Ngati Porou

Management of sites

Statutory acknowledgments

This redress supported the establishment of strategic and practical arrangements for Ngati Porou to have connections to historical, cultural and spiritual sites of significance recognised by the Crown.

This included the vesting, in Ngati Porou, of 15 sites formerly administered by DOC and Land Information NZ, and the creation of a partnership to develop a separate section in the region's Conservation Management Strategy, Nga Whakahaere Takirua mo nga Paanga Whenua o Ngati Porou.

Reconciliatory redress

Crown apology

Airing of Treaty grievances process


New Zealand Defence Force scholarships and higher defence training

The Crown acknowledged that, as a Treaty partner, Ngati Porou had fulfilled its obligations under Te Tiriti o Waitangi and made a significant contribution to New Zealand. But, in return, the Crown had not fulfilled its role as Treaty Partner. The Crown apologised to Ngati Porou for breaching Te Tiriti.

The Crown provided the opportunity for Ngati Porou claimants to air their grievances. In recognition of Ngati Porou's military service, the Crown agreed to rename military scholarships after a Ngati Porou tipuna if the recipient of the scholarship is Ngati Porou.

TO FIND OUT MORE ABOUT THE NGATI POROU TREATY SETTLEMENT

Read the Ngati Porou Deed of Settlement in full at NZ Government website:

 www.govt.nz/browse/history-culture-and-heritage/treaty-settlements/find-a-treaty-settlement/ngati-porou/ngati-porou-deed-of-settlement-documents/

Watch the story behind the Ngati Porou Treaty Settlement at Te Tai:

 teara.govt.nz/en/te-tai/ngati-porou-home

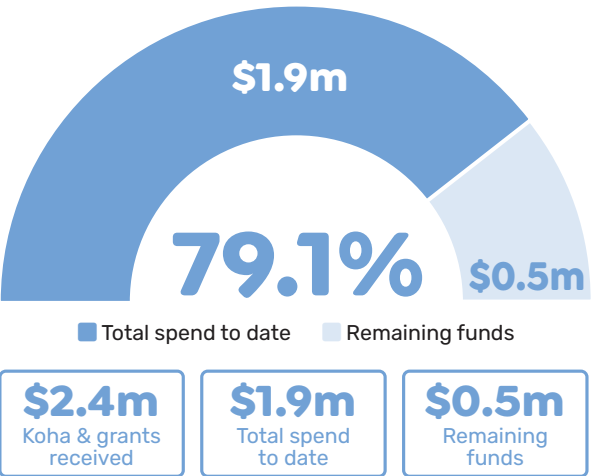
He iwi moke, he whanoke

By Ngati Porou, for Ngati Porou emergency response & recovery

Cyclone Gabrielle was no match for the indomitable Nati spirit as it unleashed its full force across Te Tairāwhiti in February this year. Although our region was forced into extended periods of isolation when our vital lifeline, State Highway 35, was cut off from the rest of the country, our communities came together to defy the odds. With power, communications and roading networks down for many days, and in some places for weeks, we applied our resilient 'He iwi moke, he whanoke' approach and created immediate 'by Ngati Porou, for Ngati Porou' Cyclone response and recovery solutions.

With more super storms like Cyclone Gabrielle predicted to hit our region more frequently, our challenge is to learn from this recent extreme event so we can be more prepared for more stormy weather. Some of the insights and data we collected from our communities in the aftermath of Gabrielle are shared below. We have already reached out to our whanau, hapu and communities to seek their whakaaro on what they can do to strengthen their whanau and household preparedness and how TRONPnui working with our 13 Emergency Management hubs can improve our support and responses to our hapu, marae and community responsiveness and preparedness in the future. This work will continue into the coming year.

CYCLONE RELATED KOHA & GRANTS UPDATE



2

Marae were severely damaged during the storm, Puketawai and Hinemaurea ki Mangatuna.

100

welfare flights organised by Air Ruatoria and Te Runanganui o Ngati Porou for whanau in need to travel between Ruatoria and Gisborne in the aftermath of Cyclone Gabrielle.



30

Starlink terminals were donated and distributed to Ngati Porou communities.

107

TRONPnui kaimahi involved in Cyclone emergency response activities.

19

Ngati Porou marae were used as evacuation/welfare centres during and after Cyclone Gabrielle. They were staffed by Ngati Porou ahi kaa who supported whanau until they were officially stood down.

200

whanau hosted by Te Poho o Rawhiri Marae, including whanau evacuated from the city centre and RSE workers released from employment.

He mihi

Tenei te mihi a Te Runanganui o Ngati Porou ki a koutou katoa, koutou i toro mai i te ringa awhina ki a matau i te heiputanga mai o te awha o Kaperiera, nga iwi, nga hapu, nga whanau, nga marae, nga kura, nga hoa, nga ropu tautoko, nga pakihi, nga umanga, nga tari kawanatanga me era atu o koutou. E kore e makere i o matau ngakau, e kore e tawhiti atu i o matau whakaaro te aroha, te whakaaronui i tukuna mai ki a matau. No reira e hika ma, ka whakapau atu te ngakau ki a koutou katoa, tena koutou, tena koutou katoa.

We would like to express our appreciation for the massive work of our Taurahere, who set up collection points across Aotearoa to gather much needed supplies to support our whanau, hapu, and communities, at home. We had 5+ collection points across the motu which dispatched 20+ deliveries to Whakarua Park in Ruatoria and the Boatshed in Gisborne. These two distribution centres sorted and deployed kai, water, essential items, and other products to Ngati Porou East Coast Community Civil Defence hubs across the rohe and in some instances throughout the wider Tairāwhiti. We also would like to thank the people, families, businesses and organisations that gave whakaaro, koha of money, services and equipment.

E kore e ea te katoa o nga mihi i roto i nga kupu iti nei, heoi a tona wa, a tona wahi.

Kia tau nga manaakitanga o te wahi ngaro ki runga ki a koutou, otira ki a tatau katoa.



Ngati Porou Taskforce and Recovery Plan

The Runanganui established the Ngati Porou Recovery Taskforce in mid-April to prepare a Ngati Porou Response and Recovery Plan, Recovery Implementation Plan (short-term) and a Reset and Build Back Better Plan (medium/long-term). The Taskforce comprised Runanganui trustees, CE, staff, civil defence and emergency staff, iwi members who led cyclone response and recovery efforts at home, and members of the 'wiwi nati' network that sourced equipment, funding, and logistical support from across the motu.

The Ngati Porou Recovery Taskforce completed and submitted the Ngati Porou Recovery Plan to Ministers and the Cyclone Recovery Unit in mid-July and completed a Communications and Crisis Management Plan in August.



“A sense of duty to support our ahi kaa who are always there to support us when we come home. Those that keep the home fires burning are so critical to our identity as Wiwi Nati, all that you do as haukainga to keep home going is appreciated and when the going gets tough for you we are here. It was our turn to give, to support, to show the meaning of He Wiwi Nati. The support was incredible! Our Taura Here whanau really pulled together and demonstrated our commitment to home.”

– **Taurahere coordinator**

“We were all part of a team that had mobilised to make sure whanau were safe and had access to what we needed.”

– **Kaiti / Turanga Coordinator**

“What motivates me? The wellbeing of our whanau – that’s a priority. Our whanau deserve more and better effort as far as these emergency responses go. Our communities deserve equity in support and access. We need to continue to shake up the system, disrupt the current political landscape – to protect our landscape, our people, our place.”

– **Te Aitanga-a-Hauiti Whare Hauora CEO**

“Because this is my community that I love and my whanau know that I always put others first. Plus we don’t get much outside support here.”

– **Te Puia CDEM Volunteer**

“I felt I had to do it for my people. My family was pai so I didn’t need to worry about them, enabling me to give my all to my community. And I would do it again in a heartbeat.”

– **Ruatoria CDEM Volunteer**

“Pre-planning is the key, talk and keep talking to key people that you will need to make it happen, if you wait till an emergency happens and then try to make it happen you will more than likely fail.”

– **Potaka / Lottin Point Local Business Owner**

CYCLONE GABRIELLE RECONCILIATION

INCOME/RECEIPTS	\$ TRONPnui	\$ TOITU
Total Koha received	1,510,539	77,020
Total Grants received	250,000	-
Receipts from fundraising events	-	172,753
Funding received for generator purchase	-	386,739
TOTAL	1,760,539	636,512

EXPENSES / PAYMENTS		
Generator purchase	41,739	446,086
Purchase of GPS units	-	5,611
1.1 Koha paid	333,073	-
Freight/transport	37,080	11,786
1.2 Resources	372,716	-
Travel – land/air	27,549	-
Kai/catering – public	27,293	276
Equipment hire	24,722	-
Motor vehicle fuel	11,132	-
Contractors	10,604	-
Gift vouchers	12,591	-
Other expenses	24,769	-
1.3 TRONPnui contribution to Tiaki Tangata	500,000	-
	1,424,697	463,759

FUNDS YET TO BE USED	335,842	172,753
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1.1 KOHA PAID	
46 Ngati Porou Marae	\$222,000
Te Aitanga a Mahaki	\$20,000
Tatau Tatau o Te Wairoa	\$10,000
Ngati Kahungunu	\$20,000
Small businesses & farms	\$273,000
1.2 RESOURCES	
Credit made available for whanau	\$15,000
Radio comms	\$75,000
Rural Education Programme – ACE courses	\$20,000
1.3 TRONPNUI CONTRIBUTION TO TIAKI TANGATA	
Tiaki Tangata	\$500,000



\$222,000

Koha paid to 46
Ngati Porou Marae

\$50,000

Koha paid to
other iwi

\$15,000

Credit made available
to whanau

\$500,000

TRONPnui contribution
to Tiaki Tangata Tiaki Kainga

\$273,000

Assistance to small businesses
and farms

\$75,000

Radio Transmitters
Radio Ngati Porou

Ngati Porou Taiao



Ngarangi Walker
General Manager | Taiao

Nga kohinga korero Taiao o Ngati Porou

Kitenga whanui – the Ngati Porou rohe is enriched by its indigenous flora and fauna and diversity, effective biosecurity, and responsiveness to future impacts like climate change.

Over the past 12 months, the Ngati Porou Tima Taiao has:

- Grown to a team of 9 kaimahi;
- Hosted 8 interns over the summer of 2022–2023; and,
- Responded to extensive policy and legislation changes and challenges.

During this time there have been two cyclones, six flood events, and, widespread road closures.

Raumati Interns

Eight (8) interns applied for our inaugural Nga Tauira Raumati programme. Two of our summer interns came to us by way of Puhoro, the only Indigenous STEM academy

of its kind in the world. The interns were able to undertake kaupapa-rangahau which included the following topics:

- Sedimentation and its impacts on awa and whenua.
- Moana-based investigation.
- Pest management.
- Policy programmes to support taiao mahi.
- Maori Land Court and whenua Maori mahi.

Relationships

We are fortunate to have a couple of distinguished academics in our neighbourhood. Dr Ngahuia Mita, invited the interns onto the waka 'Tairawhiti' early in the summer programme, and Dr Naomi Simmonds, hosted a korero on her geography and environmental planning experiences. Both wahine spoke on what it means to them to be kaupapa Maori researchers and the importance of knowing your people and their places.

The interns and Taiao kaimahi visited SCION, the Crown research institute in Rotorua that specialises in research, science and technology for forestry and woodand, and AgResearch, another Crown research institute that specialises in agri-based science and innovation.

Te Runanga o Ngati Awa hosted the team for their Korehaha Whakahau, the first iwi-led Predator Free 2050 project.

Nga Hau Awhiowhio o Hale me Gabrielle

For four weeks following the arrival of Cyclone Gabrielle, during the National State of Emergency, the Ngati Porou Tima Taiao worked to:

- Deliver over 4,500 newspapers in the Ngati Porou areas of Taranaki.
- Assist kaimahi in Te Araroa, Waipiro Bay, and Tokomaru Bay, working with whanau to ensure our pakeke were kei te pai.



- Prepare care and kai packs for emergency kaimahi that were stationed at Te Tini o Porou in the first 48-hours of the SOE, with no power.
- Support the welfare centre that Te Runanganui o Ngati Porou stood up at Te Tini o Porou and the Ngati Porou warehouse that was set up to receive koha of kai, clothes, and equipment that came in from all over the country.

After the Cyclone

The introduction of the Severe Weather Emergency Recovery Act in March 2023 saw our participation through the recovery phase increased on a weekly basis in hui with the Ministry for the Environment. The purpose here was to ensure Te Runanganui o Ngati Porou had a voice in the conversations concerning Orders in Council enabling Gisborne District Council's response and recovery efforts to support the district to rebuild.

The Ngati Porou Tima Taiao held a 'hackathon' that was supported by various Crown research institutes, government departments and agencies, as well as private sector organisations, and whanau. The

purpose of the hackathon was to bring together a diversity of ideas, thinking, and potential solutions for the problems our Ngati Porou taiao is facing, and to broaden the reach of Ngati Porou.

Ministerial Inquiry into Land Use

One of the recommendations from the Hackathon was to ensure that te Tima Taiao participated in, and prepared a submission to, the inquiry.

The inquiry's purpose was to investigate past and present land use in the region with reference to storm damage and its causes, current practices, and regulatory and policy settings. This also included the impact of storm damage caused by woody debris.

Our submission discussed how environmental stewardship is not in conflict with economic development and that both strands of mahi can be umbrellaed by kaitiekitanga and our focus on whanau, whenua, and wai.

One of the key insights of our submission was "quicker mobilisation of the research and science sector at



national level to ensure impacted whanau, hapu, and iwi entities have quick access and quick support to gather data to support our decision-making”.

Our submission to the Ministerial Inquiry has also ensured our ongoing presence in korero around the district that involves land utilisation, research-science-technology-innovation for recovery, and that our ambitions are imprinted in the discussions and plans.

Te Arawhiti – Adverse Weather Events Fund

Following on from the devastation caused by Cyclone Hale and Cyclone Gabrielle, we received some putea from Te Arawhiti and their Adverse Weather Events fund. This putea was used to increase Ngati Porou community readiness, responsiveness, and improved relationships through communications and engagement with Radio Ngati Porou.

This putea has also meant we have been able to bring in more kaimahi. Their work will help ensure that Ngati Porou whanau have increased independence in adverse weather events, including storms and droughts.

Resource Management

The biggest piece of legislative change was the introduction of the Natural and Built Environment Act that came into effect earlier this year. This piece of work has been a focus for Ngati Porou Taiao for the last three years and replaces the Resource Management Act 1991. These changes are also informing the Spatial Planning Act and the Climate Change Adaptation Act.

We are working to build relationships with international organisations to bring innovative and pioneering solutions to the myriad of problems our whanau face with their whenua, waimaori, and waitai.





Ko Maui Tenei 2024

Ngati Porou Tima Taiao has developed hononga with ECX (East Coast Exchange) and Toha Technologies. Toha is a local technology project that launched the ECX as a gift to the region following the completion of a major four-year research and development phase in Tairāwhiti. This project attracted \$17m of private capital investment and 'Ko Maui Tenei' is the opportunity to integrate Toha's R&D with Ngati Porou aspirations to connect large-scale investment to frontline solutions. The Toha team are specialists in payments and data infrastructure for climate action and environmental solutions. The vision of Ko Maui Tenei concerns:

- **Rangahau** – that is informed by our people and our places.
- **Putaiiao** – applied science that uses what we know in practical ways for our people and our places.
- **Hangarau** – information, communication, technology that aids our mahi and ability to go faster.

Whenua ora! Wai ora! Whanau ora! Whai ora!



Progressing the co-development of Waiapu Catchment Plan

To recognise the enduring relationship of Ngati Porou with Wai and particularly the Waiapu Catchment, Gisborne District Council and Te Runanganui o Ngati Porou (on behalf of Nga Hapu o Ngati Porou) entered into a Joint Management Agreement (JMA) in 2015. The JMA enables joint decision making on notified resource consents and planning documents, and the co-development of the Waiapu Catchment Plan.

DEVELOPMENT OF THE WAIAPU CATCHMENT PLAN WILL:

- Give effect to Te Mana o te Wai and the Ngati Porou Joint Management Agreement.
- Ensure the mauri and values of waterways are recognised, protected and enhanced.
- Align with Ngati Porou and community values and aspirations.
- Ensure residents and stakeholders have opportunities to inform how water will be managed.
- Provide clear direction for sustainable management of freshwater in the catchment.

Essentially the plan will cover how people interact with the awa, how they use it and protect it. This means it is imperative, as kaitiaki and ahi kaa, that the whanau of the Waiapu are part of how this is designed.

3 Waters Bill provides opportunity for whanau, hapu and iwi

The Water Services Bill passed into law providing an improved framework for providing healthier drinking water, culturally appropriate wastewater management, and a platform for the investment needed to achieve these aspirations.

We recognise the intent of the reform and are focused on ensuring that Te Tiriti o Waitangi and Te Mana o te Wai are implemented in a manner which opens the door for improved participation in this sector for our people as leaders, as kaitiaki, as customers and as providers in the new structures.

Decades of underinvestment, particularly in infrastructure that supply Maori communities, is a key issue as well as the legacy of three waters assets on lands that were confiscated and are of cultural importance to our whanau with many discharges continuing to go into waterways. Particularly, for our whanau on the East Coast, our infrastructure needs face significant underinvestment, exposing our vulnerability to climate change and requiring bespoke





solutions for those of Ngati Porou who live off the municipal supply. It is envisaged that this reform will provide a platform to transform the way we manage this space, as long as whanau, hapu and iwi are driving solutions and implementation.

Three waters has become a controversial issue over the last 18 months. In particular the focus for us has been on, ensuring that the mauri of our waters and lands is protected and supported, that our whanau, hapu and iwi have free access to safe drinking water and that we have decision making powers over the way in which infrastructure is developed and operated within our takiwa. Since Cyclone Gabrielle and Hale

this has become even more immediate. Although the Water Services Act has had many changes leading up to its enactment, the current legislation provides for Te Mana o te Wai, the principles of Te Tiriti o Waitangi and a role for iwi to lead the establishment and operation of what is currently called Entity F which is the proposed organisation that will take over the three waters from councils. With the Government not yet in place, this is all very uncertain and there is expected to be significant change, however the collective of Iwi across Entity F and its 15 iwi have agreed to work together to consider the pathway going forward and strategy. Irrespective of the current policy regime the roopu will continue to advocate in this space for its whanau.

Communications & Engagement



Dorina Paenga
Senior Manager / Projects, Marketing & Communications

Ngati Porou celebrate Covid response

Ngati Porou communities from Wharekahika to the Waiapu Valley and across to Waipiro Bay, Tokomaru Akau and Uawa held whanau events to celebrate the massive and amazing mahi their hapori had done to respond to Covid-19. The events were generously funded by Karawhiua and supported by Ngati Porou Oranga (formerly Ngati Porou Hauora) and Te Runanganui o Ngati Porou. Thank you to our hapu leads, ninjas, Tuarai and warriors for keeping so many of our vulnerable whanau safe through the COVID-19 pandemic.

Census 2023 count us in

Cyclone Gabrielle wasn't enough to deter the Ngati Porou census collectors from Te Mana Whakatipu, a partnership between Te Runanganui o Ngati Porou, Te Runanga o Turanganui a Kiwa and Stats NZ.

Due to the severe weather disruptions, an extension was granted for the 2023 Tairāwhiti Census programme from 8 April to 1 June 2023. This allowed our Ngati Porou Census kaimahi to continue to go out to our communities to make sure that our Iwi counted in this year's Census. Census data is used to make decisions about the planning, funding and delivery of our local health and welfare services and impacts economic and cultural investment in our rohe.

We encouraged our people to participate in the Census by utilising many communication channels, including educational videos, a dedicated website, text messages, billboards, brochures, and panui such as our Nati Link. Our kanohe kitea activities were also effective ways to motivate our whanau to complete their census forms. We went door-knocking, visited local schools and workplaces, hosted information hui, and organised fun community events where we gave out kai and prizes. Motivated to take part was a 93 year old pakeke who filled out a census form for the first time in his life.

Ngati Porou Marae calendar Matariki edition

A special 18-month Matariki edition of the Ngati Porou Marae Calendar was launched in July 2023. The calendar featured eighteen of our Ngati Porou Marae and wharenuī, and was a popular merchandise item to buy on our website.

Keeping Natis connected online

Our TRONPnui and Ngati Porou Oranga social media, web pages and Nati Link panui kept Ngati Porou everywhere up to date with what was going on at home and the mahi our cultural, social, environmental, and business units were doing on behalf of the people. From profiling Ngati Porou making their mark in the world, to announcements about whanau vax days, to information about how to apply for education grants, our online communication channels created and shared stories to help keep Natis connected.

Ngati Porou tech company TORO Technology is enhancing digital support for the Ngati Porou Registration Database. Following a thorough system evaluation, they are close to finalising an upgraded solution. The goals encompass an improved user interface, streamlining the registration process, and introducing enhanced reporting functionalities. Future endeavors involve deepening ties to cultural heritage by incorporating captivating content, safeguarding it using digital Marae twins, and empowering young tribal members through technology education and training in digital content creation.



“

My kids had a great time, and also made me complete my census forms.”

Horouta Whanau Ora Flood & cyclone response



Pou Tikanga

Horouta Whanau Ora is a collective of partner organisations in the Tairāwhiti region. Including Te Runanga o Turanganui a Kiwa, Kaiti Primary School, Te Whare Hauora o Te Aitanga a Hauiti and Te Whare Maire o Tapuwae (Wairoa). All partners come together to form Horouta Whanau Ora Collective.

Our area of operation spans over 320kms along the eastern boundary of Ikaroa Rawhiti from Potaka at the northern point to Mohaka at the southern end. The terrain is vast, unforgiving, unpredictable and unlike anything else across the motu. United through a Whanau Ora approach, the collective recognises, supports and develops opportunities for whanau to realise their true potential through focusing upon their aspirations. Horouta Whanau Ora is inclusive of the larger Ikaroa Rawhiti Whanau Ora Collective which united in response to the unprecedented damage inflicted by Cyclones Hale and Gabrielle.

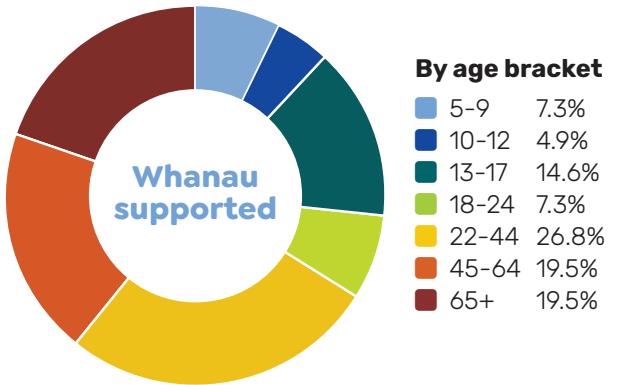


Finance & resources

Redeployment of Whanau Ora funds has been primarily through Kaiarahi redeployment, Whiria Nga Hua and Whanau Direct - all in conjunction with Cyclone Gabrielle-specific funding received from various sources.

Collaborations continue with District Councils, Recovery Units, Red Cross, Tatau Tatau, local Pataka Kai, Te Puni Kokiri, Ministry of Social Development, Regional Councils, Kainga Ora, Te Whatu Ora, Wairoa Young Achievers Trust, local marae, Maori providers and Pou within communities. These collaborations are intended for the mobilisation of large-scale operations in conjunction with one another, for whanau to receive supports that are substantial, ongoing and comprehensive - rather than disjointed, disconnected and miscalculated as has been seen in some instances.

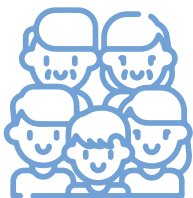
Kaiarahi and kaimahi are still navigating redeployment to Marae Evacuation Centres to provide essentials - petrol, kai, medical needs, counselling, advocacy etc.



Ikaroa-Rawhiti

Whanau across Ikaroa-Rawhiti have demonstrated resilience beyond belief, with support still arriving in waves as a new sense of normality begins to form. Displacement is still very real with the availability of temporary accommodation and alternative housing measures slim at best. Council assessments and insurance assessments are ongoing for those who were able to be insured – those without face a future of anxiousness and uncertainty as they try to salvage what little they have left. The kindness of local communities continues to amaze with the mentality of whanau and manaaki being demonstrated throughout the wider motu off the backs of empathetic individuals within these communities. Given the manual labour

component of the clean-up, manpower as a resource is essential and desired at this point in time. Those within the community who have dedicated time and effort to silt removal are low in energy and their spirits are waning. An injection of energy from volunteer working groups, as has been seen with Tamaki-Nui-a-Rua, Tainui iwi and Te Arawa Whanau Ora, gives whanau respite in their efforts and creates momentum for the clean-up to continue. In order for whanau to reestablish themselves, first their whare must be habitable with the next step in the process moving to furnishing and appliances once they have a secure place to be delivered.



756

Whanau supported



\$77.2k

Manaaki pack investment



386

Manaaki packs distributed



220

Homes supported



178

External referrals



58

Kaimahi redeployed



Activities

The scope of mahi allocated to our Kaiarahi is unprecedented at this time. Through the on-the-ground acquisition of relevant knowledge, Kaiarahi are providing a broad array of assessments and check-ins to whilst battling a severe reluctance for support due to mistrust of the system. Mainstream services, insurance companies and support agencies have been slow-moving, tainting the offer of a helpful hand through false promises and a lack of execution. Collectives within the Whanau Ora network are having to leverage their community relationships more than ever to gain a foothold with our people as they attempt to take matters into their own hands.

- Kaiarahi are advocating fiercely across all agencies as the immediacy of the situation has started to reduce. TAS and Emergency housing options are now charging whanau, when they were initially free, even when sources of employment and income are still in limbo with no apparent end in sight.
- Anxiety is rising where whanau are still attempting to survive in inadequate homes facing cold and unsafe conditions.
- Whenua remains uninhabitable and whanau are not being communicated with to explain due process, leaving insecurity and unease when considering what the future holds.
- Kaiarahi walk the full journey with whanau with desired outcomes being returning to their whenua or finding a new, suitable home as a long-term solution.

Top 5 priorities



HAUORATANGA



KAI SOVEREIGNTY



SILT REMOVAL



**TEMPORARY
ACCOMMODATION**



INSURANCE



Ngati Porou Oranga





Ngati Porou Oranga

Ngati Porou Oranga brings together our iwi health provider, Ngati Porou Hauora, and our iwi social services and housing provider, Whanau Oranga, under one umbrella. Launched in October 2022, over the last 12 months the kaimahi of both organisations have been implementing ways to work together as one Ngati Porou Oranga whanau while continuing to deliver services to the community.

The transition to one health and social services entity happened during a difficult time for Te Tairāwhiti. Major flooding and cyclone events, on top of the cost-of-living crisis, has made every-day life challenging for our community. They have had to deal with road and bridge washouts and limited access to basic necessities like kai, running water and electricity while at the same time trying to keep their whanau safe from COVID-19 and the return of seasonal cold and flu viruses.

In these challenging times, it is even more essential that the kaimahi and services of Ngati Porou Oranga continue to weave together. Our goal is for Ngati Porou Oranga to become a one-stop shop for the community to receive the best wrap around support that considers their holistic wellbeing and not just one aspect of their oranga.

To make that happen, our kaimahi based at Te Tini o Porou in Kaiti and at our Coast-based offices in Uawa, Te Puia, Ruatoria and Te Araroa, are working hard behind the scenes to provide joined up whanau-centred services. Already some of the benefits that come from integrated ways of working have been realised. Institutional barriers to care have been broken down, new opportunities for funding and resources have come about, and the capacity and capability of Ngati Porou Oranga is growing.



Hauora Services

Hauora has experienced its most significant structural change in decades both internally and externally. This comes off the back of Covid and also unprecedented challenges in demand requiring different ways of working.

Late 2022 we learned to live with Covid. Whilst Covid supported mass vaccination efforts and meant we could develop our Kaiawhina workforce into vaccinator roles, the flow-on effect saw a reduction in childhood immunisations.

Tairawhiti had a constant hammering of bad weather with at least five storms in the past year shutting roads, destroying bridges and cutting off communities. Our Hauora teams, many of whom were impacted themselves ensured our largest facility, Te Puia Hospital, maintained business continuity. We cannot thank our teams enough for their efforts in serving our whanau during those difficult times.

Farewell to Rose Kahaki

We bade farewell to Rose Kahaki who has retired to the Makarika Valley surrounded by her mokopuna.

The introduction of a Medical Director in Dr Kiriana Bird and Director of Health Sonya Smith supported furthering plans laid from the previous year to a successful transition to considerable change. Advancing practice has seen our first nurse attaining prescribing rights with six others on her coat tails.



Our new Executive Medical Director, Kiriana Bird.



Sonya Smith

Director of Health

Rebranding

The rebranding as Ngati Porou Oranga has helped whanau plot their way alongside our services amongst the change. Communications across all platforms now look and feel different.

"Tera te haeata, takiri ana mai i runga o Hikurangi! "

"Behold the first light of dawn is reflected from the crest of Hikurangi!"

The colour palate chosen for our Ngati Porou Oranga tohu is inspired from the lines of our celebrated haka taparahi, Kura Tiwaka Taua. The colours are representative of the first rays of the rising sun dancing upon Hikurangi, heralding the dawn of a new day, and in this context heralding new beginnings with Ngati Porou Oranga. Within the colour design is represented three key aspects of our wellbeing: Taha Tinana (Gold), physical wellbeing, Taha Hinengaro (Black) mental and emotional wellbeing and Taha Wairua (Grey) spiritual wellbeing. Collectively melded together they represent holistic wellbeing, or Oranga.

Puhi Kaiti clinic relocation

The relocation of Puhi Kaiti from the Kaiti Mall to Te Tini o Porou on Tyndall Road stands out as a turning point for our primary care services in the last year. The new venue supports the integration of our hauora kaimahi with the social services and housing support kaimahi of Ngati Porou Oranga.

The new venue also supports an improved workflow, and our patients have remarked on the improved facility being brighter and cleaner. A second Horouta Pharmacy will open before the end of the year within the new clinic, providing the community with easier access to prescriptions.

Waka Manaaki East Coast health shuttle

A free service was launched in June to support East Coast-based patients to attend their health appointments in Gisborne. The new service was so popular that it quickly moved from running three days a week to five days a week. Waka Manaaki has given whanau concerned about access to care a much-needed boost. The launch of Waka Maanaki could not have come at a better time, as our community struggled with road and vehicle access issues and the ongoing cost-of-living crisis.

Many patients spend time at Te Tini o Porou in the downtime between appointments. Most have not visited before and are pleasantly surprised at the whakawhanaungatanga with our Ngati Porou Oranga kaimahi. Unintended benefits have also been the use of the van for daily freight and, if there are spare seats, for staff who need to travel between office locations. To make a booking on Waka Maanaki call 0800 777 078.

Facility changes

Many improvements were made after Cyclone Gabrielle, including the use of Starlink internet for business as usual for all our sites. The way we manage power and water has changed forever as we continue to build resilience into all sites.

The biggest facility change came from relocating the Puhi Kaiti General Practice to the Te Tini o Porou site. The surrounds are a marked improvement with Ngati Porou framing in abundance. Dr Kiriana Bird brings a strong teaching focus to the practice.

Access to care

Access to care has been a big focus for the second half of the year. Post-cyclone fixed wing flights to Ruatoria airfield continued to ensure Hospital specialists ran clinics giving access to the East Coast. Additionally, Cyclone funding enabled NPO to get the Waka Manaaki health shuttle running. This was a specific request from whanau coming out of Localities feedback but also came at a time that the financial impact of petrol costs could be mitigated through subsidised health transport. We continue to look at more opportunities to provide assessment, diagnostics and treatment closer to home.

Research

NPO have appointed an Ethics committee. This further supports Ngati Porou Tino Rangatiratanga in this area ensuring our own ethics approval, substantive proposal review and information and consent processes are managed well to benefit Ngati Porou.

The CREBRF gene study is one of our longest running research partner programmes which may influence how we store and use energy that we get from food. This gene variation is common in Maori and Pasifika. This trial was designed by research staff at the Universities of Auckland and Otago, in a partnership with Ngati Porou Hauora and the Moko foundation.

The gene variant may protect against diabetes and support precision medicine around treatment for certain cancers. This test is now accessible and results able to be shared with specialists to alter medicine regimes based on presence of this gene.

In the pipeline for 2023/24 year

DENTAL SERVICES WILL RETURN TO THE COAST

For the first time in nearly five years dental surgery for rangatahi and tamariki will be available again on the Coast from March 2024. We will also support the return of Trinity Koha Dental Clinic in November 2023.

MORE NURSE PRESCRIBERS COMING ON BOARD

Currently we have two Nurse Prescribers, with another 6 kaimahi on track to complete their Nurse Prescriber studies by the end of 2023. This is another direct benefit of the Clinical leadership now in place.

PUMAU-CENTRE OF EXCELLENCE AND POPULATION HEALTH

The establishment of Pumau-Centre of Excellence and Population Health has already contributed to whanau-centered research projects and had flow-on effects to our clinic service delivery. It is anticipated these benefits will continue throughout 2023/2024.





PRIMARY HEALTH | 1 July 22 – 30 June 23

Clinical analysis

60.3% CERVICAL SCREENING
Women aged 25–69 smear or HPV self-tested

39% DIABETES
Annual checks completed

72.5% CARDIOVASCULAR RISK
Assessment

41.6% BREAST SCREENING
Women aged 45–60 screened

39% FLU VACCINATION
65+ years old vaccinated for influenza

62.2% SMOKING BRIEF ADVICE
Whanau presenting to primary care screened for smoke-free status

BED OCCUPANCY UTILISED

88% Long term care **33%** Medical
26% Respite **28%** Maternity

Mama & pepi



WHANAU HOME VISIT SUPPORT **48**



HAPU WANANGA **5**



CAR SEATS **56**



COTS / SLEEP SAFE DEVICES **19**



BREASTFEEDING **10**

Maternity

BIRTH RATES

7 Te Puia Hospital **10** Gisborne Hospital



Mental Health & Addictions

181 Whanau supported **1646** Whanau contact

Workforce profile

NUMBER OF STAFF: 164

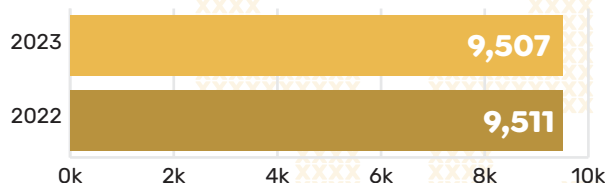
Full time: **76**

Part time/fixed term: **52**

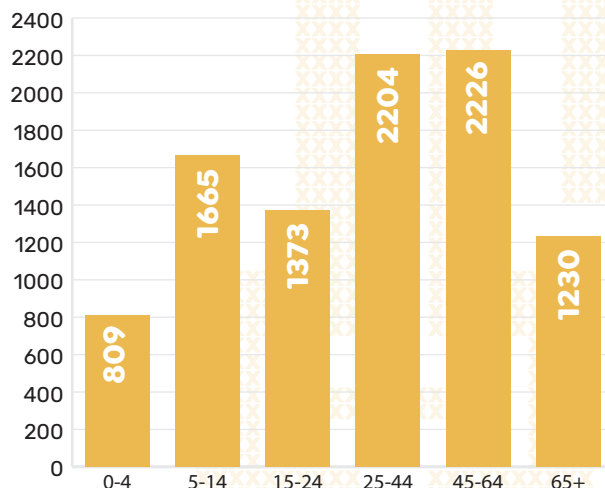
Casual: **36**



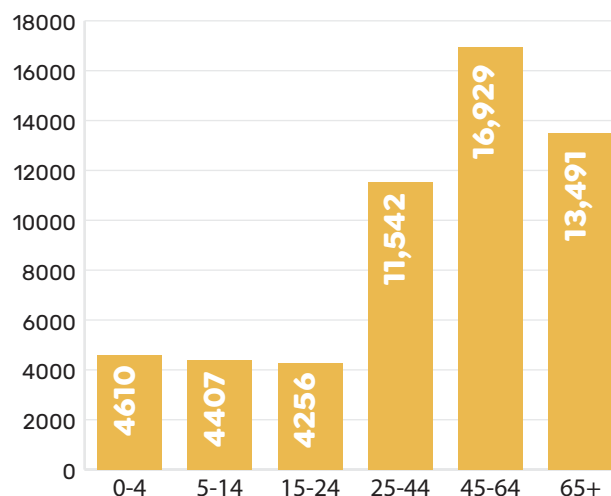
PHO enrolments



PHO ENROLMENTS BY AGE GROUP



PHO utilisation by age group



Total GP visits **24,024**
Total nurse visits **31,211**
Highest visits by **45-65 year olds**

Allied services



A&E VISITS **506**



PHYSIO **956**



XRAY **288**

Housing Services



Lisa Whakataka
General Manager | Housing

Housing partnerships

Our goal over the last 12 months was to increase our service capacity and competency while continuing to foster relationships with other iwi, Gisborne District Council, Kainga Ora, funding organisations, and other stakeholders. We remain active in the Toitu Tairawhiti Housing space, supporting Ngati Porou whanau with their aspirations towards home ownership.

Increased capability

Our housing team has gradually grown our staff capacity and ability to meet the demands of our community with their pressing housing issues. Despite Cyclone Gabrielle being a challenging period, we were able to increase our capability to support whanau affected by the Cyclone, particularly those who were displaced or requiring home repairs.

Transitional housing success stories

We provided approximately 170 whanau members with accommodation in our transitional housing units over the past year. For all of these whanau, they desperately needed to find a place to stay, made even more difficult in recent years due to the lack of affordable housing options in the Tairawhiti rohe. Although only temporary, our team was able to provide two wahine with some breathing room, while they searched for a more sustainable housing solution for their young whanau. Learn more about both their stories in the korero below.

A VERY DETERMINED MAMA

A Mama, with four tamariki under the age of six, had been given notice by her landlord to move as he wanted the house back. At the time she was carrying a high-risk pregnancy and had to finish at her mahi. She was determined to find a whare for herself and her children and applied for every rental in town, even sharing her story to find a home on a local Facebook rental accommodation page.

Her search was made more difficult as she was competing with at least a hundred other people for somewhere to rent. When she joined our service we supported her in her search to find something more permanent. After three months of looking and finding no luck, she reluctantly registered for emergency housing with MSD. However, a week before eviction, we moved the whanau into one of our transitional houses. She loved the house and couldn't thank the housing team enough for all their support during this very stressful time. She continued looking for her own whare and was finally successful a month later, allowing the whanau to move out of the transitional home into private rental accommodation.

AROHA WRAPPED AROUND MAMA AND TAMARIKI

A Mama with seven children aged from 2 years to 16 years old had been living in Emergency Accommodation at a commercially run camping ground for 17 weeks. Due to the size of the family, they were living in different cabins in different areas of the campground. Prior to this, the whanau had been living on the floor of a friend's house for two years. Three of the children presented with high needs such as Oppositional Defiant Disorder (ODD), ADHD, developmental issues and non-verbal interaction. They also weren't attending school.

Our housing team stepped in and helped move the whanau to one of our transitional homes. In addition to our aroha, we also wrapped around the whanau support from Ngati Porou Oranga and other services, including Whanau Ora, Youth Services, Tairawhiti Beneficiary Advocate and Moni Ora. Since the move to our transitional whare, the whole whanau are now enrolled with a doctor and all the children are enrolled at kindy, primary or high school. Mama now has a warranted and registered vehicle and can pay for her own power and gas. She has welcomed all the support services and the children are doing well at school.

In the pipeline for 2023/24 year

SERVICES EXPANSION

Our intentions are to expand into the Emergency Housing, Homelessness and Housing development space, and to continue to improve the services we currently carry out with whanau and stakeholders.

HUXLEY ROAD DEVELOPMENT

The Ministry of Housing Urban Development and Te Runanganui o Ngati Porou are currently discussing funding for the development of Huxley Road. Soil testing is well under way, and funding has been authorised to start the infrastructure phase. We intend to construct several affordable rental homes for whanau.



HOME OWNERSHIP

The Toitu Tairawhiti Home Ownership programme is a service for whanau aspiring towards homeownership. Toitu Tairawhiti Housing Ltd is the organisation responsible with a collective of 6 Iwi. Each Iwi has a director representative on the Board of TTHL. Each Iwi has autonomy to operate within its boundaries.



28 IN PROGRESS

PUBLIC/SOCIAL HOUSING

It is targeted at households that are most in need of housing, who can't access or sustain a tenancy in the private rental market for a range of reasons.

9 WHANAU UP THE COAST

10 WHANAU IN GISBORNE



PRIVATE RENTAL

Rentals within the open rental market or affordable rentals through a community housing provider.

13 PRIVATE RENTAL HOMES



TRANSITIONAL HOUSING

Transitional housing gives families, whanau and individuals a warm, dry, safe place to stay if they're in immediate and severe need of housing. They're also provided with wrap-around support services.

43 WHANAU



EMERGENCY HOUSING

Accommodation for those who have nowhere to stay tonight or in the next 7 days. It is a short-term housing solution with wrap around support.

9 WHANAU UP THE COAST

13 WHANAU IN GISBORNE



HOMELESS

New Contract (still evolving)

To reduce people who experience homelessness. Support at the right time can prevent someone from becoming homeless or needing emergency housing.

Whanau Oranga Services



Min Vette

General Manager | Whanau Oranga

Whanau Care Services

The launch of our Whanau Care Services has been a major accomplishment decades in the making for Ngati Porou, since the 1988 Te Ara Kainga report called for repatriation of Ngati Porou mokopuna in State Care, and the Ngati Porou *Caring for our Tamaiti Mokopuna* report in 2019, which mapped out the pathway home.

Whanau Care Services is a new service of Ngati Porou Oranga where we have legal status to care for tamariki who have been removed from their whanau and put in Oranga Tamariki Care. Our Whanau Care Services support the return of Ngati Porou mokopuna into the care of their whanau, hapu, iwi. We have two different streams of Care: Kaitiaki Mokopuna; Shared Care with Oranga Tamariki; with a third in the pipeline, Te Ara Kainga (Ngati Porou Model of Care).

Shared care with Oranga Tamariki

In this programme our team supports rangatahi with high and complex needs. We look after them in a whare called "Te Awe Toroa", which is not a lock-up but a place where rangatahi are supported with a roster of skilled staff and whanau around the clock.

A young wahine that we brought out of a Youth Justice residence in Wellington has been with us at Te Awe Toroa for a year and is now transitioning to independence and back to her whanau. Another young wahine was supported by our Te Awe Toroa team leader to apply for local employment. After numerous attempts, she was finally successful in securing a casual waitressing position and has been offered full-time work.



483 Oranga Tamariki

483 tamariki have been identified as being of Ngati Porou descent (nationally), in the Gisborne/Wairoa sites there are 51 Ngati Porou tamariki. We currently have 4 tamariki back in our (Ngati Porou) Care and are planning to have all of them back within the year ahead.

Kaitiaki mokopuna

In this programme we bring our Ngati Porou tamariki out of Oranga Tamariki and into Iwi care, with the view to connect them with their whakapapa, identity, and Ngati Poroutanga. As we are new to this work and want to ensure that we get it right, we are prioritising tamariki who are in stable care and those in non-whakapapa care to be back in whakapapa care. We have completed the transition of our first few tamariki and kaitiaki into Iwi care.

Supporting our tamariki back to kura

Over the last year, kaimahi from our Ngati Porou Social Workers in Schools (SWiS) and Attendance Services (AS) have engaged with over 1,200 tamariki and their whanau, in partnership with Tairāwhiti kura. Nationally, only 40% of tamariki are attending school regularly (regularly is defined as attending more than 90% of the time). Regionally, our rohe is high in non-attendance statistics.

Our kaimahi provide full social work support including whanau hui, agency collaboration and advocacy, and also organise group programme wananga such as Matariki events and holiday programmes. Our kaimahi also facilitate specific one-to-one intervention for tamariki at risk, including counseling, therapy, confidence building and anger management activities. In the future we are looking to provide new Kaiarahi positions to work in the school to provide a strategic overview of patterns that appear which could lead to non-attendance. The goal is to turn the tide on the percentage of Ngati Porou tamariki not attending kura through intervening before it becomes an issue. Find out more about the korero below about how our SWiS and AS kaimahi have helped support our tamariki back to kura.

480 Welfare Response

After Cyclone Gabrielle and after the immediate emergency response, Whanau Oranga services provided follow-up visits/calls to 480 whanau. These follow-ups provided a well needed interaction that supported the hinengaro health and stability of the people.

1,008 Services in Schools/Kura

Social Workers in Schools and Attendance Services have provided intervention, either through individual whanau social work support or through group work with other whanau, to over 1,008 tamariki.

54 Whanau Wellbeing, Alcohol & Other Drugs Counselling

Our service has supported 54 individuals to plan and work towards goals that assist their state of mauri ora and overcome issues. Many of these whanau have started from a state of crisis, depression, high risk of poor life outcomes.

Building our Kaitieki Caregiver workforce base

We have had a steady flow of enquiries from our whanau interested in being a Kaitieki Caregiver, and help bring our Ngati Porou mokopuna home to their whanau and hapu. To help build Kaitieki capacity across our whanau, we have been running Kaitieki Wananga offering information, training, and support to people wanting to take up a Kaitieki Caregiver role. Over the next 12 months we will be increasing our recruitment activities across Te Tairāwhiti, and holding more Kaitieki wananga and Whanau Care road shows. If you are interested in becoming a Kaitieki Caregiver, please contact us at Ngati Porou Oranga.

A transition plan put into action

One tamaiti supported by SWiS had not been attending kura and there were concerns around unacceptable behavior, including regularly vaping within the school grounds. With whanau support, a plan was put in place for the tamaiti to be transitioned back into kura starting with attending in the mornings for the first week, then attending until lunchtime for the second week, gradually progressing to a full day.

The tamaiti was also supported to attend STAND, Tu Maia's 5-week in-house programme in Gisborne, with our SWiS kaimahi providing transport and encouragement each week. The tamaiti is now completing full weeks at school, has stopped vaping and showing settled behavior. Through the assistance of SWiS and the Kaiako from Tu Maia, the tamaiti has developed a positive outlook on education where he is able to identify his ambitions, dreams and what he is passionate about.

Home visits for a mama in need of support

One of our AS Kaiawhina partnered up with their SWiS colleague to engage with a Mama about her child's attendance, which was less than half of a normal school week. The home visits helped the Mama to make her whare a safe, warm and homely environment, for her and her tamariki. Before the intervention by Ngati Porou Oranga, there had been a lack of furnishings and basic necessities. The whanau slept on mattresses on the floor with a single blanket on each mattress, and the Mama suffered with stretched finances and little support. Our kaiawhina worked alongside the Mama to help reduce her stress with planning and helped access the right networks and support services. Now her child now has a high rate of school attendance.

Tuhono Whanau Family Start

For the first time in a few years our Tuhono Whanau Family Start programme achieved a full capacity of eight kaimahi, working with 50 tamariki and whanau. We are able to help more pepi, tamariki, mokopuna and their whanau and help generate positive outcomes, healthy development and thriving relationships. The findings of a survey we did with seven whanau pointed to the success of Tuhono Whanau. Twelve months after exiting the programme in 2022, there were no findings of abuse within the whanau, which speaks to the transformation they made because of the intervention of this programme.

Another story of transformation is about a whanau we began working with in March 2023. Whanau mental wellness impacts the home environment, internally and externally. Hoarding, heavy clutter, and the home's disrepair reflected whanau mauri. Prior to working with the whanau, they would not accept support from various services. Our skilled Tuhono Whanau Kaiawhina managed to gain trust and the whanau are now engaging in home visits and openly discussing and working through their needs and aspirations. They are receptive to consistent support and want to connect with education and other positive interests. There have been huge changes within the whanau and in the home environment. They have decluttered, the lawns are mowed, they are happier and feel safe. We celebrated the positive changes with the whanau as they have a new sense of purpose and continue towards their pathways of transformation and mauri ora.

Rangatahi acknowledged for contribution to the community

Among the activities the youth services team does to support rangatahi, include help with driver's licenses, study choices, employment experience opportunities and assisting rangatahi to turn their ideas into action. One of our Youth Coaches has been working with a young wahine Maori for a while now. Earlier this year the rangatahi received a Volunteer youth award for her outstanding contribution to the community and was invited to Te Wiki Tuao a-Motu National Volunteer Week 2023 in Wellington. However due to the State of Emergency in our region, she was not able to attend. But her commitment to her community on the East Coast continues, and she is also studying for a Certificate in Rongoa Maori at Te Wananga o Aotearoa.



Toitu
Ngati Porou





Toitu Ngati Porou Nga korero a te Tiamana

E nga whanau, otira nga hapu o Ngati Porou whanui, kei te tautoko au i nga mihi a te upoko o te Poari matua ki a kotou, ki a tatau. Nga mea o te kainga, nga mea kei te whenua, he mihi mahana ki a tatau katoa.

Ka maharatia o tatau tini mate kua huri ki tua o te arai. Ahakoa i mate mai i hea, i nehua ki hea, ka haere tonu te mihi aroha ki a ratau. Mai rano te korero tuku iho, e kore te hunga mate e warewaretia.

Ko te hunga kua wheturangitia ki a ratau, ko tatau nga waihotanga a ratau ma e kawe nei i nga ahuatanga o te ao hurihuri nei.

Ahakoa i patua te whenua me nga rori e te awha i te timatanga o tenei tau i haere tonu nga mahi a te poari Toitu.

Ko te tino hiahia a te poari mo tenei tau ko te huri haere ki nga rohenga tipuna ki te whakarongo ki nga whakaaro o tena rohe, o tena takiwa hei awhina i a matau ki te tuhi he mahere rautaki hei arahi i a tatau ki te hapai i nga kaupapa hei whakapakari i to tatau Ngati Poroutanga i waenganui i nga Nati huri noa i te ao.

Na te he o nga huarahi i te timatanga o te tau kare te poari i tae ki nga rohenga tipuna katoa. I tenei tau i tae matau ki roto o Kawakawa Mai Tawhiti me Te Riu o Waiapu. I tae hoki etahi mema o te poari ki Akarana i runga i te karanga a te taurahere o reira kia haere matau ki te whakarongo ki nga hiahia o te whanau kei reira, ki te tiroiro hoki ki nga mahi e mahitia ana e ratau kei tera takiwa.

Hei te tau e heke mai nei ka tae atu te poari ki era o nga rohenga tipuna e tatari tonu ana ki te whakaputa o ratau whakaaro ki te aroaro o te poari kia tutuki ai te mahere rautaki hei arahi i te poari ki te whakatinana i nga kaupapa e hiahia ana e tatau te Wiwi Nati.

Otira, e whai ake nei te whanuitanga o nga kaupapa me nga mahi i tautokotia ai e te poari Toitu Ngati Porou i tenei tau.

Kia tau te atawhai a te kaihanganga ki a tatau.

Patrick Tangaere | Tiamana

Ko Hinepare, Rahui me Rakaitemania oku Pa
Tumuaki, TKKM o Taperenui a Whatonga



Toitu Ngati Porou nga mema o te poari

TOITU NGATI POROU BOARD MEMBERS



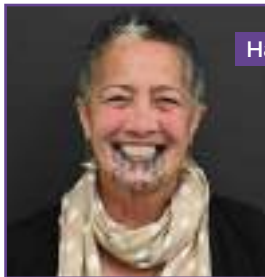
Ani Pahuru-Huriwai

Ko Te Whanau a Tuwhakairiora
Te Whanau a Te Aotaki me Te Whanau
a Te Aopare nga hapu
Tumuaki - Tairawhiti REAP



Agnes Walker

Ko Te Aitanga a Mate te hapu



Harata Gibson

Ko Ngati Oneone te hapu
Ko Ngati Porou te iwi
*Chairperson - Te Poho o
Rawiri Marae, Ngati Oneone Hapu*



Wi Pere Mita

Ko Te Whanau a Ruataupare
ki Tuparoa me
Te Whanau a Hinetaupora nga hapu
Ko Te Heapera (Mangarua) me
Ruataupare ki Tuparoa nga Marae
*Lawyer & Mediator - Laidlaw
Consultants*



Naomi Whitewood

Ko Tuatini te Marae
Ko Te Whanau a Ruataupare me Te
Whanau o Te Aotawarirangi nga hapu
*Regional Director - Te Tairawhiti, Te
Matau a Maui, Kainga Ora*



Ngarimu Parata

Ngati Porou te iwi
*Kaiarahi Maori - Principal Advisor
Maori Reserve Bank of New Zealand*



Hikurangi Dawn Ceremony

Tera te haeata e takiri
ana mai ki runga o
Hikurangi...

The 2023 New Year was celebrated by over 100 people, who gathered at Te Takapau a Maui to welcome in a new dawn. The group was made up of a number of first-timers and many faithfals making their annual pilgrimage to experience this uniquely Ngati Porou cultural and spiritual event.

TRONPnui has made a number of improvements to the safety measures taken over the years which include assembling at the Pakihiroa Woolshed for four-wheel drive vehicle checks, sharing of final safety messages, and organising the convoy to ensure experienced drivers and safety wardens are dispersed throughout the group.

Although the day was overcast and there was no sunrise as such, the korero given on Te Takapau a Maui and the nine pou by Ngarimu Parata more than compensated for the early morning rise. All participants partook in the sumptuous BBQ breakfast hosted in the Pakihiroa Woolshed.



Ngati Porou Inter-Marae Sports Festival (Pa Wars) 2023

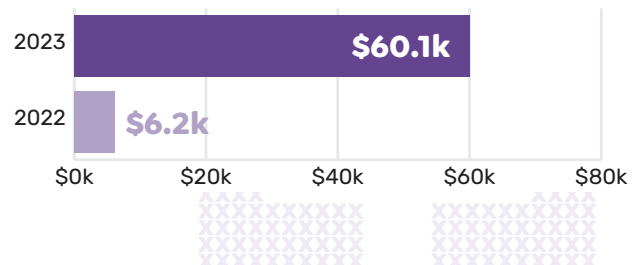
On the 3rd of January, Natis from all around the motu congregated at Ngata Memorial College in Ruatoria for the 2023 Pa Wars beginning at 8am and finishing at 5.30pm. This year, Pa Wars attracted representation from 24 Ngati Porou marae fielding entrants in the 33 various events with an estimated 3,500 people attending throughout the course of the day.

THE OVERALL PLACINGS FOR THE 2023 NGATI POROU PA WARS:

- 1st – Waiparapara Marae (Tokomaru Bay)
- 2nd – Hinerupe Marae (Te Araroa)
- 3rd – Hinemaurea Marae (Wharekahika)

SUPPORT TO NGATI POROU EVENTS

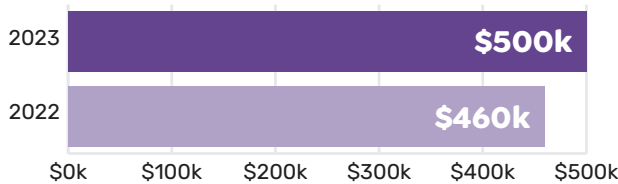
Pa Wars, Matariki, Dawn Ceremony, etc.



Marae support grants

In recognition of the hardship and devastation experienced by our Marae and communities over the past year, the Toitu Ngati Porou Board approved a whakaaro to the value of \$10,000 to each of our Marae. Of the 48 Marae in our rohe, 46 Marae have received the \$10,000 support grant, and Te Kahika Marae received an additional \$40,000, this being the balance owing of their original TRONPnui marae grant allocation of \$100,000.

GRANTS DISTRIBUTED TO MARAE



Education grants 2023

We received a total of 72 applications for the 2023 Toitu Ngati Porou Education Grants. The applications were open from 1 June – 26 June 2023 and were publicly advertised through the TRONPnui Facebook, Instagram, and website, and Te Reo Irirangi o Ngati Porou.

As per previous years, to be eligible for a TNP Education Grant you must be a registered Iwi member of Te Runanganui o Ngati Porou and you must be enrolled with a New Zealand Tertiary Provider in 2023.

2023 total
\$97,000

70 Successful applicants
43 Undergraduates @ \$1,000
27 Postgraduates @ \$2,000

2022 total
\$132,500

130 Successful applicants
85 Undergraduates @ \$500
45 Postgraduates @ \$2,000

The Runanganui through Maru Whakatipua, its iwi education partnership with Tairāwhiti iwi, also provided:

- **One \$10,000 Maori Medium Education Mahita Scholarship to:** Shinaya Kaiwai.
- **Two \$5,000 Professional Leadership Development Awards to:** John Kururangi and Kerry-Ann Matahiki.
- **Three \$2,000 Study Grants to:** Laine Tangaere, Orini Rokx-Taratu and Billie-Jo Tangaere.

Toitu Ngati Porou and the Runanganui combined to invest a total of \$123,000 in education grants, scholarships and awards.

Undergraduate recipients

Te Aroha Devon
Wil Thornalley
Ashleigh Poi
Te Atawhai Kaa
Erana Stewart
Heni Karaka
Matariki Kaa
Jade Keelan
Caitlyn Huhu
Regan Atkins
Maiea Mauriohooho
Alicia Bristowe
Aorangi Mason
Sheree Skudder
Nic Proffit
Ashleigh Hesseltine
Lyalie McKeown
Kathleen McKeown
Bonnie Grealish
Renee McDonald
Danielle Knight
Erana Harrison

Arianna Houkamau
Manaia Beach
Keriana Tawhai
Reremoana Rangiaua
Taina Gear
Rhia Mataira
Alexy Ratima
Samantha Campbell
Mihiatarau Sikisini
Joshua Wehipeihana
Manaia Butler
Herena McKee
Jessikah Fearnley
Avril Keelan
Kathryn Nyrie Dobbs
Wiremu Maxwell
Angela Rasmussen
Heni Walker Paringatai
Amaia Goodwillie
Hiria Shaw
McKenzie Pepere

Post-graduate recipients

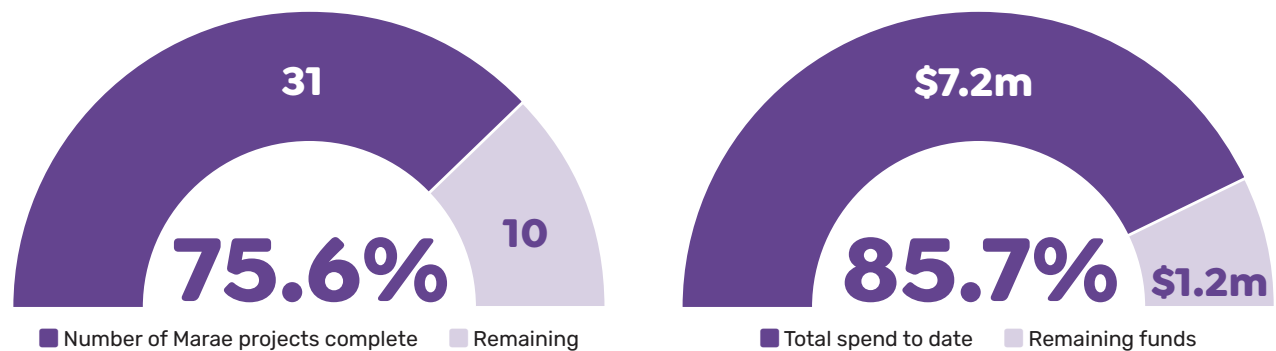
Kahui Papuni-Iles
Jasmine Kaa
Katarina Simon
Marie Gibson
Carlos Paenga
Juanita Timutimu
Latasha Wanoa
Aryan McKay
Paula Mato
Hayley Bryan-Brett
Joanna Bauckham
Wananga Walker
Erin Roxburgh
Wiremu Reihana

Taingarue Mataira
Laura Pepere
Lucky Hawkins
Karepe McDonald
Sarah Kay Coulter
Skye Wehipeihana
Marcy Williams
Kerry-Ann Matahiki
Hinemoa Watene
Braids Keelan
Kiriana Rhind-Reedy
Hineteaiki Parata-Walker
Atawhai Papuni-Hohepa

Marae renovations Ma Wai ra project update

Ma Wai ra Marae renovations project update

Completion of this programme and the remaining 10 projects has been hindered by the weather events over the past year and the completion date has now been moved out to 31 December 2023.



Hinemaurea ki Wharekahika

Septic Upgrade
Building – repairs
Construct Wahakura

Matahi o te Tau

Wharenui re-roof, remedial work
and mattress room
Wharekai re-clad
Re-fit ablutions – toilets,
showers, laundry
Install water tanks

Ohinewaiapu

Marae Atea shelter
Foundations

Te Horo

Carpark upgraded and sealed
Building repairs
Painting of interior and exterior
of Marae

Tinatoka

Ablution block replacement
Replace septic drainage tank
New Paepae built

Ruataupare

Wharenui re-roof
Building repairs
Paepae built

Mangahanea

Wharekai re-roof and clad
Wharekai install fire sprinkler
system

Te Aowera

Landscaping
Drainage
Driveway

Iritekura

Repair floor & plumbing
Re-roof Wharenui

Hinetamatea

Repair Marae buildings
& Roof
Upgrade chiller
Plumbing repairs

Puketawai

Landscaping Marae grounds

Te Poho o Rawiri

Install floor coverings
Re-roof & insulate buildings
Concrete carpark area
Landscape including fencing
and weed control

Te Poho o Rawiri

Te Poho o Rawiri Pa Komiti, with the love and support of Ngati Oneone Hapu, have nearly completed our restoration project “Te Pa Eke Tu”, which began in 2015 with a total estimated cost of \$4 million. Te Pa Eke Tu project was designed with our Marae Vision & Goals at the forefront:

VISION

To be culturally, socially, economically, and politically self-sufficient so that the Marae can sustain the future wellbeing of our Whanau, Hapu & Iwi.

“Ae ra – kia kotahi tatou, ka puta nga moemoea”

There have been numerous funding sources since 2015 that have contributed to the project. In 2021 to 2023 that included funding from the Provincial Growth Fund (PGF) through Toitu Ngati Porou. This funding of \$500,000 was specifically targeted to the following areas of Te Pa Eke Tu project:

PHASE 2 (Completed) – PGF Funding \$500,000	
Te Tihi o Titirangi TKR	Re-roof, minor refit (dash boards, insulation etc)
Papawhariki (covered courtyard)	Removal of asbestos and Re-roof
Te Poho o Rawiri Wharepuni	Ventilation, Insulation and re-roof. Carpet squares and trolleys
Marae – Ara hikoi	Concreting, ponga fencing, landscaping

Funds like the PGF putea was an incredible help for us to complete aspects that weren't included in Phase 1. In such trying times such as Covid, Cyclone Gabrielle and subsequent flooding we have learnt to simply wait in line and when it is our time, then it is our time. Patience was absolutely a virtue when you know that others are in the same predicament, and those others are our whanaunga. We appreciate the learning in that.

Thanks to those who developed the PGF fund that gave all our Marae projects a boost, to Rongowhakaata Iwi Trust who managed it at the start and then the Te Runanganui o Ngati Porou who carried it through to the end result.

E Leeanne, nei te mihi nui ki a koe e pokai kaha nei i te mahi. Kaha koe ki te arahi, ki te poipoi, ki te tohutohu hoki i a matou nga Marae, kia tutuki pai te kaupapa.

Heoi ano, nga manaakitanga a te runga rawa ki a koe, kia tatou katoa.

Harata Gibson | Chair, Te Poho o Rawiri



| Roadshows

In 2022 the board decided that they would hold hui along the coast and with taurahere to discuss and hear their aspirations for our language, culture and cultural events heading into the future. These have been held in Tokomaru Bay, Te Araroa and Auckland.

E tipu e rea mo nga ra
o to ao





Nāti Growth



Nāti Growth nga mema o te poari

NĀTI GROWTH BOARD MEMBERS



Diana Puketapu

Te Whanau a Hinerupe te hapu



Bobbi Morice

Te Aitanga a Mate
Te Aowera
Te Whanau a Hinekehu
Te Whanau a Rakairoa



Bailey Mackey

Te Whanau a Karuwai
Ngai Tane
Te Whanau a Takimoana
Ngati Rangi
Te Aitanga a Mate
Ngati Oneone



Ngarangi Bidois

Te Whanau a Takimoana
Te Whanau a Hunaara
Te Whanau a Hinerupe
Te Whanau a Tuwhakairiora
Associate Director



Dean Moana

Te Whanau a Takimoana
Te Whanau a Hinepare
Ngai Tane
Te Whanau a Umuariki
Ngati Uepohatu



Nāti Growth Chairman's report

Kia ora tatau Ngati Porou.

My report gives you a higher-level perspective on our strategy and direction and is supported in greater detail by the report of our CEO, Henare Walker.

We changed our name this year from Ngati Porou Holding Company to Nāti Growth. Our new name emphasizes investment growth to enable us to maximize the dividends we pay over time to the Runanganui and Toitu to progress the social development of the iwi. Nāti Growth is the financial engine of the Runanganui. We perform our role by selecting investments with the best returns after balancing all the relevant risks. When we invest inside the rohe, we also create incidental benefits for iwi by creating jobs or selling goods or services at convenient locations and prices, as Sir Apirana Ngata did in his time through his now famous cooperative businesses.

I am delighted to report that Nāti Growth made a net profit after tax of \$8.5m in the year to 30 June 2023, following a net loss of \$8.4m in the prior year. We paid a \$6m dividend to the Runanganui this year, the highest annual dividend we have ever paid. This year's robust financial result was due to the stronger performance of our funds under management. The loss result from the prior year highlighted significant challenges faced by the financial markets and many of our in-rohe businesses. Many of these challenges remain, but we are confident we can surpass them. The primary defence to these risks is how we select our investments and then manage them. We can reduce risk and volatility if we spread our investments across a diversified portfolio. This compels us to also invest outside the rohe and avoid having too many eggs in one basket.

There have been many events since I reported last year. We have had the major climatic disaster of Cyclone Gabrielle in Tairāwhiti, which has had a malignant effect on many of our people and sectors, particularly forestry. Volatility has continued in financial markets with rising inflation and interest rates, which has heightened the risk of capital losses from investing in

bonds on a rising market. We have also had significant personnel changes, first with the appointment of Henare Walker as our new CEO, running into the last Hui a Tau in November last year, where we farewelled Shayne Walker. As the famous whakatauki tells us, change is a constant. I am confident that a prosperous future can be achieved. To make that happen, we have to avoid mistakes. We also have to build a durable and weather-resistant balance sheet. People stakeholders are still the critical ingredient to growing, spreading and managing our investment assets to foster superior resilience and returns.

Ta Robert McLeod | Chair

Te Whanau a Rakaihoea



Nāti Growth CEO's report

Tena tatau nga uri o Porourangi,

Reflecting on the first eight months in the role as CEO of Nāti Growth Ltd (NGL), it has been a stormy start, with several weather events having a severe impact on our people and rohe. I would like to mihi to our matua board at the Runanganui, our NGL Board and kaimahi for the support, leadership, and tireless effort that they have put in over this challenging period.

The diversification in our portfolio and investment strategy amongst the global financial recovery has seen a strong performance in our managed funds resulting in a solid year-end financial result. Our overall strategy to actively grow our asset base to provide higher dividends for reinvestment in social and cultural activities, and to invest more into job creation in Ngati Porou has brought to the forefront the need to focus in four key areas.

First, is to invest in and build on the capability, processes, and systems in our business to drive commercial activities to deliver on our strategy. This is underway with the establishment of our own dedicated finance team and further development of our back-office functions to drive optimisation of our businesses and investments.

Second is to focus on enhancing our existing businesses, which are primarily based in our rohe. We need to improve these to ensure we have long term, sustainable growth which is key to providing jobs for our people and opportunities for our rangatahi. We currently employ between 40 – 120 people depending on the seasonal fluctuations. We are excited to commence our honey extraction operations later this year post significant weather-related delays, as well as launch our NPManuka.com website and online sales portal.

The third aspect is to target high social impact investments. By this we mean not only achieving financial targets but also delivering additional benefits to our local communities, landowners and people. As well as job creation, we will target outcomes such as improving the availability and affordability of

products and services, providing land use options for our landowners and investments that work towards improving our taiao, such as the Nātive Nursery that is planned to be built over the next year and Te Ara Tipuna, a five-seven year project.

Asset allocation, being the type of assets and industry mix that make up our portfolio, is the final and key component of achieving our growth ambitions. Post the finalisation of our SIPO last year, the next phase is to implement the transition of our asset holdings with two key areas being property and more direct business investments outside of funds. Growing our overall asset base and returns is key to providing healthier dividends and further investment in our rohe.

The early focus for 2024 will be the transformation of our business processes to better position ourselves for this growth.

Henare Walker | CEO

Ngai Tane, Hinerupe ki Waiapu, Ngati Rangī,
Te Aitanga a Mate, Te Whanau a Hinekehu



\$8.5m net profit

Nāti Growth produced a solid financial performance, with a net profit after tax of \$8.5m for the year ended 30 June 2023, up by \$16.9m on the previous year of -\$8.4m. This was predominantly driven by the recovery in global equities and managed funds.

9.4% financial investment gain

Financial investment gains were \$13.9m, achieving a return of 9.4% over the year with a closing portfolio value of \$145.5m. Our investment strategy through this period of recovery has enabled us to capture more of this market rebound.

\$260.3m total assets

Total assets of the Nāti Growth group increased by \$3.3m from \$257m in FY2022 to \$260.3m in FY2023, mainly driven by investments in property, construction of the Tohe Taka extraction facility, as well as changes in the fair value of forestry assets. This is despite some significant write downs in investments related to Hauiti Berries and the Ahia Brand.

\$243 net worth

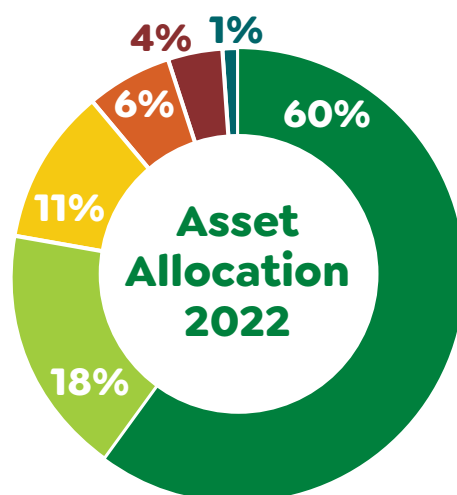
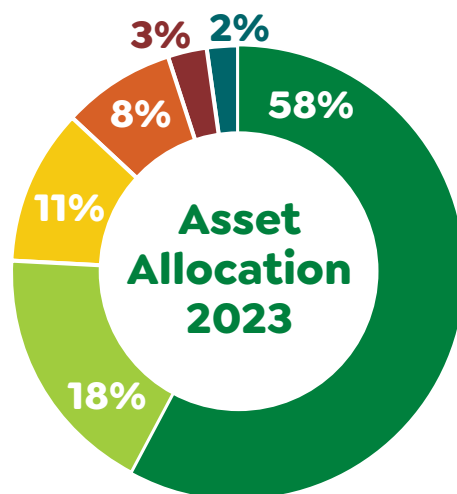
Net worth grew by \$4.7m from \$238.3m in FY2022 to \$243m in FY2023 reflecting a strong balance sheet.

\$6.0m distributions

Nāti Growth was pleased to pay distributions of \$6.0m for the year, comprising \$5.0m of dividends to our Runanganui and \$1.0m to Toitu Ngati Porou. This is an increase of \$1.0m above last year's payment of \$5.0m.

Asset allocation

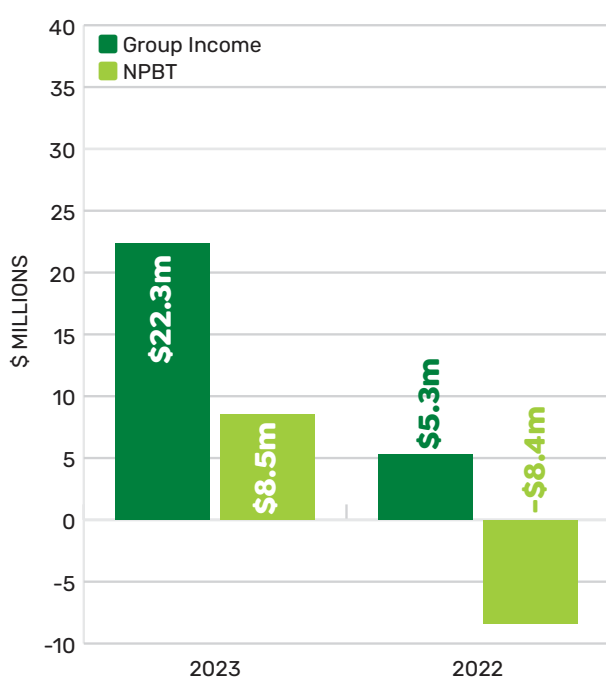
- Financial Investments
- Fisheries
- Forestry
- Property
- Farming
- Cash & Equivalents



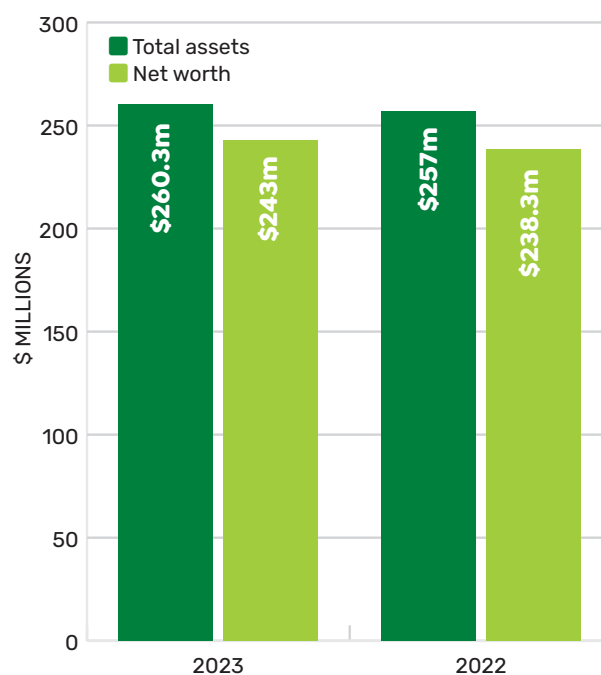
Summarised statement of financial performance

Income statement	2023 NZ\$'000	2022 NZ\$'000	Change
Trading Income	9,015	7,557	1,457
Cost of Sales	(3,750)	(3,804)	54
Gross Margin	5,265	3,754	1,511
Other Income	13,305	(2,283)	15,588
Operating Expenditure	(7,802)	(8,025)	223
EBITDA	10,768	(6,554)	17,323
Depreciation & Amortisation	(427)	(399)	(27)
EBITDA	10,342	(6,954)	17,295
Net Interest Expense	(1,805)	(1,412)	(393)
NPBT	8,537	(8,366)	16,902
Balance Sheet			
Total Assets	260,296	257,013	3,283
Total Liabilities	(17,287)	(18,761)	1,474
Total Shareholders' Equity	243,008	238,252	4,756
Other Measures			
Distributions to shareholders	6,000	5,000	1,000

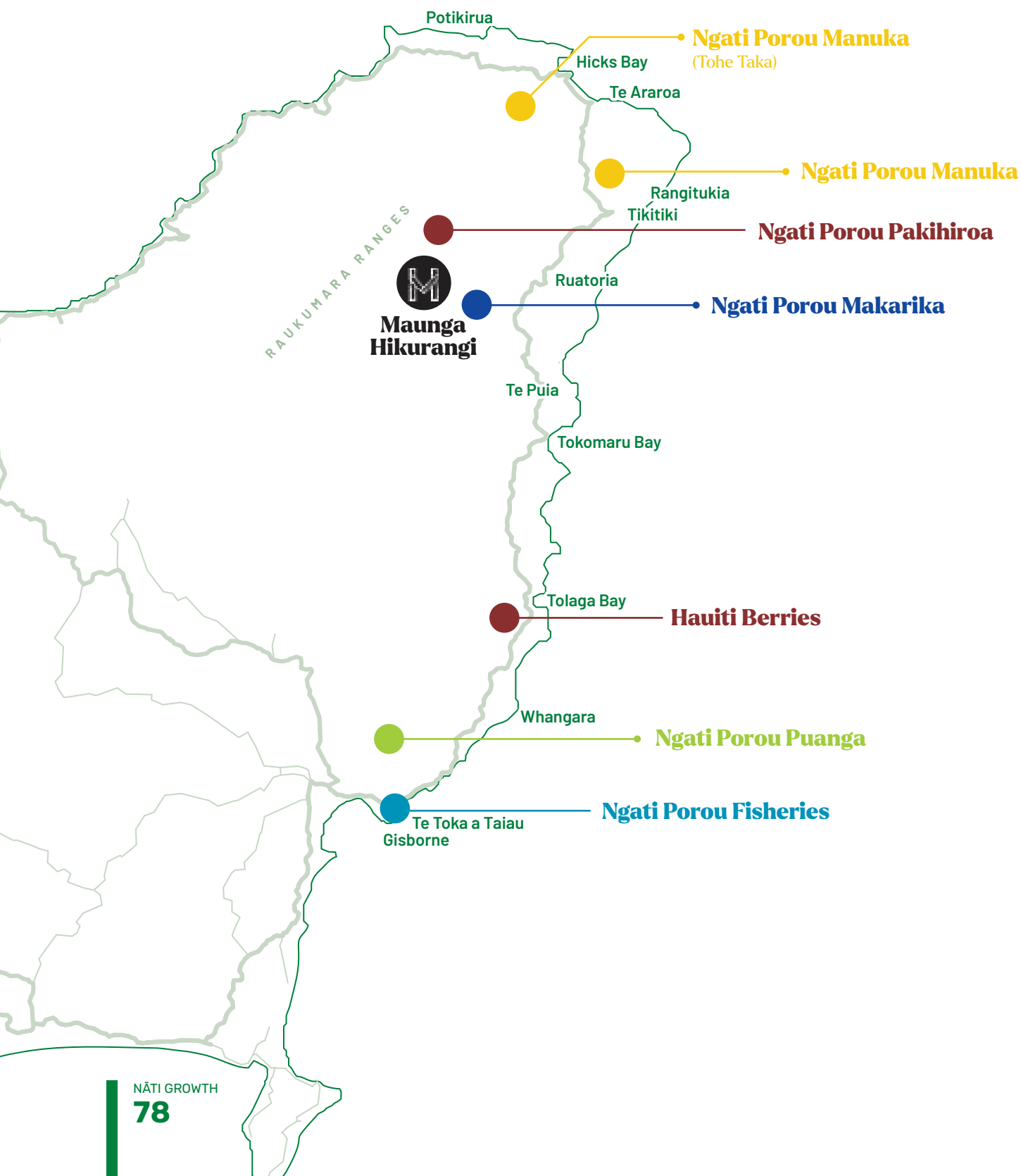
Gross income vs net profit before tax



Investment performance



Nāti Growth businesses – Tairawhiti region



| Nāti Growth Forests

The last year has been another challenging year for the forest industry. Frequent heavy rainfall events and Cyclone Hale and Gabrielle early in 2023 caused catastrophic damage to our lands and infrastructure.

Log prices didn't reach the highs of previous years and with the continued increase in production costs it was difficult to harvest profitably and provide satisfactory returns to forest owners.

Obtaining quality contractor capacity is also challenging and we have been fortunate to have recently obtained the services of Uawa-based silviculture contractor, Pride Forestry.

Pride Forestry is owned and operated by Stacey and Penny Habib. They bring a wealth of experience and have worked extensively on the coast.

Operations

In 2022 Ngati Porou Forests Ltd planted 250 ha for Nāti Growth in the Taitai, Huiarua, Hauturu, Owhena, Rip and Matanui Forests. Thin-to-waste operations in Rauponga Forest began in 2022 and will continue in

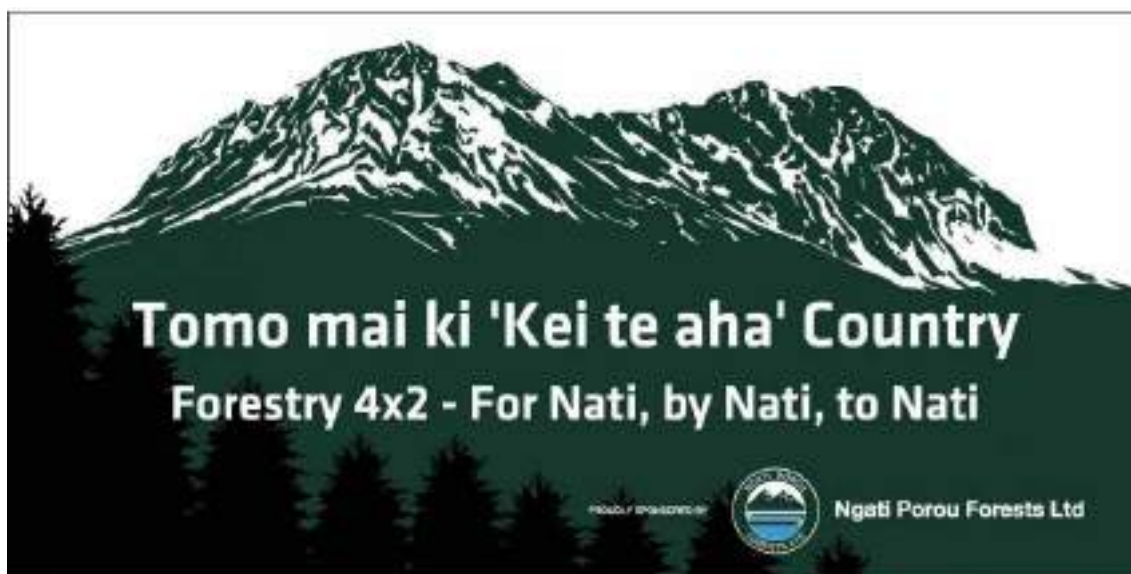
Pouturu Forest in 2023. In 2023 a further 200ha is budgeted for planting for Nāti Growth.

Cyclone Hale and Gabrielle

Tairawhiti was hit by two cyclones to begin 2023; first, Cyclone Hale in January, and then the bigger, more destructive Cyclone Gabrielle in February. These two cyclones followed several other significant rainfall events at the end of 2021 and 2022.

Gabrielle has caused major damage to the region's infrastructure including SH2 and SH35. There is also extensive damage to the council roading network and roads within some forests.

As the region continues to recover from these devastating weather events, many are questioning the future of production forestry in the region, what should we do with marginal, erosion prone land and what is the best land use for our people and environment. These are all big questions, and our company is working towards options for our forest assets.





| Pakihiroa Farms Ltd

A tough farming year

Climate change is here and destructive. Two major cyclonic events and the third in two years has devastated our region and caused considerable changes to our landscape.

Makarika was severely damaged with the loss of crops, fences and water systems and was left with about 100 ha covered in silt up to 1 metre in depth. As a result, we were able to finish a much-reduced number of lambs and cattle or about 43 tonnes of production.

Despite the much higher rainfall at Pakihiroa, damage was limited to access and river crossing. Our joint venture partners have also had a loss of productive land and feed crops.

The closures of SH35 and SH2 meant we were cut off from meat works and sale yards and faced greater costs accessing farm merchandise and services.

Our circumstances are like other Ngati Porou farmers – it will take time to heal the land and recover.

Future land use

We are reflecting on our land-use and how to transition towards a more sustainable business with the cash flows we require. "Outrage to Optimism" has put a spotlight on previous land-use decisions and we have a duty to ensure we leave a suitable legacy for future generations of Ngati Porou. While we still see some pastoral farming in the future, we acknowledge the need to mitigate hill country erosion and prepare for emerging regulations such as pricing agricultural emissions.

It is clear to us that these extreme climatic events can be expected to occur more frequently than has been the case in the past. This will affect the nature of the investment we make in our high-value flats as well as what we do with our hill country to mitigate the erosion risk we have all experienced this year.

Financial performance

We recorded an overall loss for the year –\$621,000. The production loss after the cyclone adversely impacted our financial performance with fewer animals able to be finished. The loss of trading activities put pressure on margins.

A write-down of the value of stock particularly on hand was required as demand for mutton from China led a price fall of about 35%. This also impacted hogget values.

After the cyclones, any expenditure went towards essential repairs such as fencing and priority access. We are facing some considerable remediation costs and are appreciative of the assistance provided from outside our region and the Government.

Gabrielle support

Along with other Te Runanganui o Ngati Porou entities, we contributed towards the response and recovery of Ngati Porou and those who choose to live amongst us. The company organised fencing gear and feed to assist other farms.

We thank our taurahere, other iwi, Te Tumu Paeroa and farmers in other regions who all contributed during our time of need.

People

Former farm director Wi Tawaho Mackey and valued fencer Robbie Tuari both died during the year. We acknowledge their contribution to the farms.

Rob Andrew and his wife Mary resigned and have returned to Whakatane to be closer to their whanau. Both made a considerable contribution to PFL and our community during their tenure. We thank them for seven years of service and wish them every success for the future.



A reflection from the Chair of Pakihiroa

Some highlights during my time with the farms include the return of Hikurangi with the purchase of Pakihiroa in the 1990s. The purchase of Pakihiroa provides a 'turangawaewae' within our tribal territory for 90,000 plus Ngati Porou descendants and future generations. Afterwards, came the purchase of Puanga and Makarika which brought more Ngati Porou land back to us.

Farming, forestry and tourism businesses on Pakihiroa are operated to not only be efficient and successful but to also generate 'legacy investments' to fund the ongoing protection and preservation of our mountain, Hikurangi.

We have always looked for ways to work with other Ngati Porou landowners in a way that is mana-enhancing for both parties. We now have arrangements that see us farming on an additional 600 ha of high-value lands.

Over the years we have invested in upskilling and then employing our own where this was merited. Our ambition is to see future generations working on our whenua and to make sure they are very well trained and capable. Watarawi Ngata at Makarika was supported by us during his training and now leads Makarika.

I also reflect on those who are no longer with us but have contributed to our farms. They include Uncle KD, Uncle Tate, Scarlet Poi, Graham Aupouri, Wi Mackey and Regan Poi, Mo Koia and Robbie Tuari. All were larger-than-life characters who have left an enduring impression on all of us.

Land-use in our region must change. We are guardians for a short period only.

In conclusion, I wish to acknowledge the contribution of our farming team, back-office staff, along with the support of my fellow directors, Matanuku Mahuika and Lance Rickard and our General Manager, extraordinaire, Hilton Collier.

| Hauiti Berries



Hauiti Berries Limited Partnership is a joint venture between Nāti Growth Limited and Hauiti Incorporation. We have between 18,000 and 18,500 berry trees in tunnels across 4 hectares. Our season runs between August and December and at the peak of the season we employ up to 80 pickers. We pick between 45,000 and 55,000kgs of berries.

Flooding has happened 4 times in 2022/2023. While the water drains quickly one of the issues has been managing contaminated water, which requires multiple treatments to stop disease pressure.

High winds have led to two key issues:

- We have 50 bent tunnels hoops that affect the integrity of the tunnels.
- Plants blowing over as they are all in pots. We have mitigated some of the impact by adding new footing arrangements and extra supports.

Looking forward we are:

- Considering different varieties and make up in the orchard.
- Focusing on speed and maximising how fast we can pick while maintaining an acceptable quality of fruit.
- Exploring new opportunities to utilise and leverage our existing operation as we have an orchard manager and supervisor employed year-round.

Ngati Porou Manuka

Ngati Porou Manuka manages 3,000 hives across 150 sites between Gisborne and Cape Runaway producing 45,000 to 65,000kg of manuka honey. The business employs 12 FTEs including 9 beekeepers. The team prepares hives for manuka flower in August, with the flower itself running from late-October through to late-December.

This season has been the most challenging the industry has faced in the last 20 years. Wet weather through spring made hive build-up difficult and contributed to poor flowering, exacerbated by the weather events we experienced from November through March. Hives were lost to flooding and access to sites destroyed by slips and drop-outs. Through this, the team managed to produce 25,000kgs of manuka honey, significantly lower than anticipated yet a reasonable outcome given the circumstances.

The impact of flooding also hampered efforts in sales. The first export order of Ngati Porou Manuka-labelled honey was damaged in flooding in Auckland prior to shipping. While this delayed proceedings, our product is now on shelves in Japan. Further to that, our honey is UMF certified and website npmanuka.com is now live - two key steps in unlocking export sales growth.

Looking ahead, the apiary team are prepared and in a great position to capitalize on better weather in the coming months while we continue to build momentum with our manuka honey sales.

We also look forward to opening Tohe Taka, the extraction and processing facility in Te Araroa. With road closures behind us, completion is fast approaching. The team are eager to gain complete control of the process, which will assist in building our narrative in international markets.

The facility will initially focus on honey extraction, storage and blending. The honey extraction season runs from November to March, requiring four additional team members to process 10,000 honey boxes. Honey blending will be completed as required to meet sales.





| Ngati Porou Seafoods Group

Investments

Our partnerships continue to perform. These investments include Aotearoa Fisheries Limited, Iwi Collective Partnership, and Akaroa Salmon. Furthermore, we have entered a new project launched to create a high-value aquaculture industry from malnourished kina that not only creates job opportunities but supports the restoration of kelp forests and marine ecosystems.

During the 18-month Kinanomics project, we are collaborating with natural resource sector project developer EnviroStrat, and international restorative aquaculture company Urchinomics, seeking to validate the viability of enhancing wild caught kina in land-based aquaculture systems to produce a much sought-after seafood delicacy.

We have also been successful in a joint bid with Peninsula Capital and Sanford to sell 600tn of Kingfish grown in Recirculating Aquaculture System (RAS) tanks by NIWA, based in Ruakaka. This will also give us good insights into further investments in these systems.

Operations

The Real Fresh from the Sea retail shop at 49 The Esplanade, Gisborne, is now open Monday to Friday from 9am-5pm and Saturdays from 9am-12pm. We also have our Real Fresh fish truck that heads up to Ruatoria and is situated across from the Four Square on Wednesdays from 12pm-2pm, then on Thursdays goes to Wairoa where we park on River Parade between 12pm-2pm. This is dependent on fish supply and weather conditions.

Keep up to date with what is happening on our Facebook page @realfreshgisborne, where we have 3,300 followers.

Koha of \$33,971 was gifted by fisheries in the past financial year through Real Fresh, 1,983kg/units worth of products. The bestseller 2022 – 2023 was tarakihi fillets, of which we sold 3,685kg worth. We sold approximately 29,900kg of product during the period ended 30 June 2023.

The Real Fresh team is made up of three employees with two of them having been with the company for over 12 years. Our team is focused on expanding our product range in-store and providing outstanding customer service while continuing to bring our products to the people through our retail truck and producing our hot smoked Ahia salmon wings for the shop and Ahia hot smoked moki for Air New Zealand.

The weather over the last financial year, as we are all aware, had a significant impact on the supply of products, freight costs, customer spending, and general well-being of our people across the region. The team at Real Fresh jumped in and helped with the flood relief programmes by helping to pack parcels to be shipped up the coast. We helped unload containers and cooked lunch for the volunteers.

In closing we acknowledge Ken Houkamau in leading the Real Fresh team's cyclone relief efforts, and wish him well in his new position as GM for the Iwi Collective Partnership (ICP).





Financial Report Whairawa



**Leonard Warid***CFO & GM | Corporate Services*

The financial information and summarised financial statements on the pages that follow are an extract of the full financial statements for the year ended 30 June 2023.

These summary financial statements are prepared in accordance with FRS 43: Summary Financial Statements.

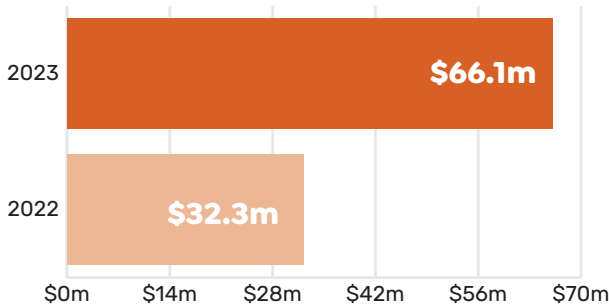
The full audited financial statements can be found on our website: www.ngatiporou.com



Te ngako o nga korero mo nga piuta

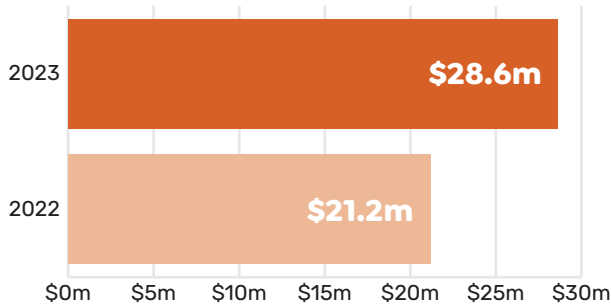
Statement of comprehensive income & expenses

TOTAL REVENUE



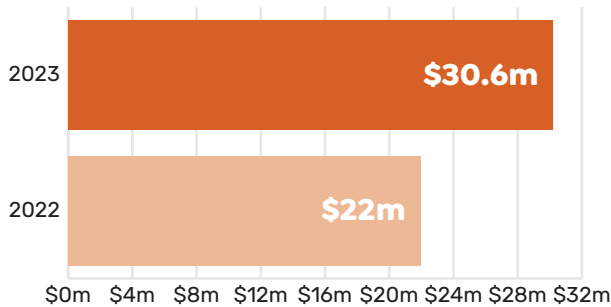
The above represents Gross revenue numbers (i.e before any expenses). This was predominantly attributed to a strong growth in service delivery income from new and existing contracts (\$7.9m) coupled with an improved financial performance of our managed funds (\$22.6m).

PERSONNEL COSTS



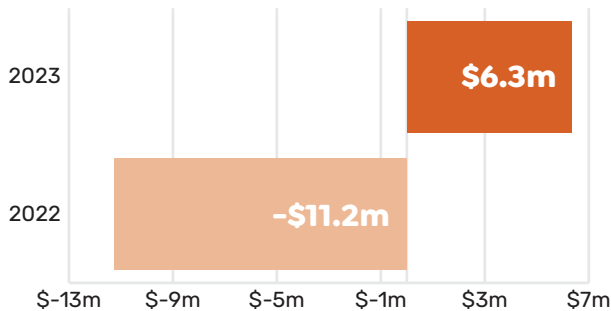
Personnel costs saw an increase of \$7.4m. This was mainly due to an increase in full time employees (FTE's) required to service new contracts and expansions in the scope of existing contracts. Other contributing factors were cost of living adjustments to salaries and an increase in contractor rates.

OTHER OPERATING EXPENSES



Total Operating expenses has increased by \$8.5m due to an increase in inflation (6%), high interest rates (circa 2%) and additional operating costs required for new service delivery contracts.

NET PROFIT (after tax)

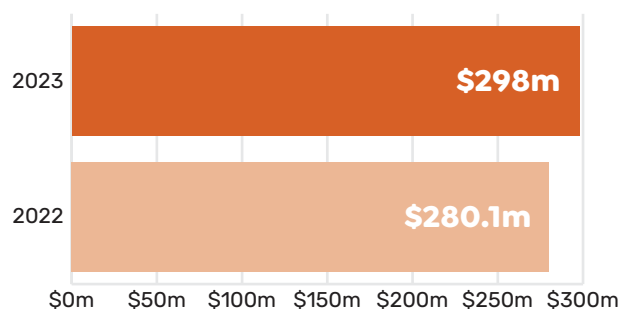


The turn around in financial markets together with an increase in service delivery income exceeded the overall increase in expenses. In summary this resulted in a positive movement in Group net profits from a net loss of \$11.2m in 2022 to a net profit of \$6.3m in 2023.



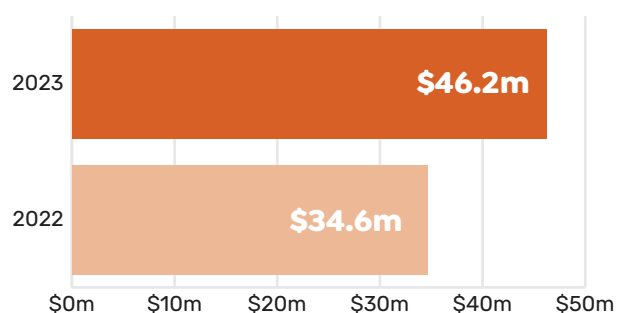
Statement of financial position

TOTAL ASSETS



Total assets represents all items of economic value owned by the Group. These increased by \$17.9m which was mainly a result of increases in cash holding (\$5.8m), trade & other receivables (\$8.4m) and additions to property plant and equipment (\$4.6m). This was offset by other minor downward asset movements of the Group.

TOTAL LIABILITIES

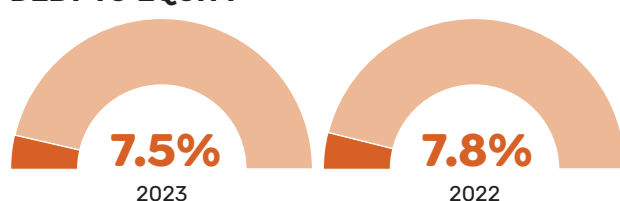


Total liabilities represents the combined debts and obligations that the Group owes to outside parties. These have increased by \$11.6m which were mainly due to an increase in income received in advance for service delivery contracts (\$5.9m). Other notable increases were \$1.4m in employee entitlements and \$4.4m in trade and other payables.

WORKING CAPITAL

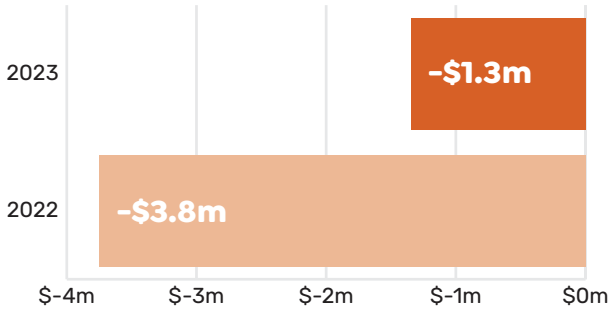


DEBT TO EQUITY



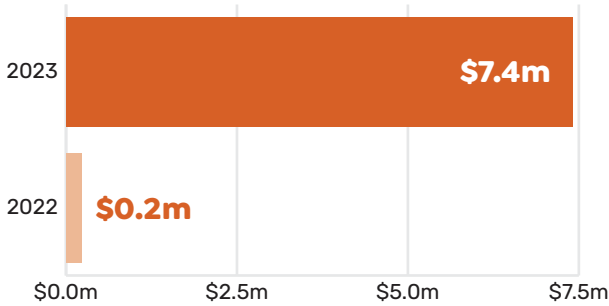
Statement of cash flows

OPERATING ACTIVITIES



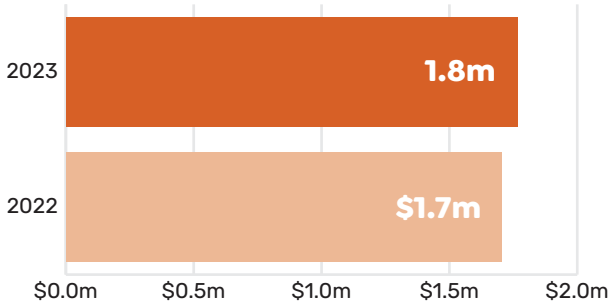
Cash flow from operating activities represents the amount of money the Group generates from its ongoing, regular business activities. This improved from a negative \$3.7m in 2022 to a negative \$1.3m in 2023. This is attributable to an improvement in cash collections from commercial operations and dividends received.

INVESTING ACTIVITIES



Cash flow from investing activities represents the cash generated or spent in relation to investment activities. Investing activities include purchases of long-term assets such as property, plant, and equipment (PP&E), investments in marketable securities such as stocks and bonds etc. Net cashflow from investing activities has increased by \$7.1m which is mainly due to the sale of listed investments of \$14.7m offset by investments in property and forestry of \$7.3m.

FINANCING ACTIVITIES



Cash flow from financing activities represents cash used to fund the Group. Financing activities include transactions involving debt and other borrowings. No major movements were recorded in cashflow from financing activities.

Summarised Consolidated statement of profit or loss and other comprehensive income

	2023 NZ\$'000	2022 NZ\$'000
Income		
Service delivery income	36,329	28,367
Commercial trading income	4,854	4,658
Rental income	1,297	928
Interest income	200	40
Dividend income	3,548	1,890
Realised & unrealised gains/(losses) on asset valuation	11,590	(7,919)
Income share from associates and joint ventures	3,677	2,372
Other income	4,569	1,921
Total income	66,064	32,257
Expenses		
Personnel costs	(28,589)	(21,185)
Other expenses	(27,674)	(20,554)
Depreciation expense	(1,852)	(1,011)
Finance cost	(991)	(390)
Total expenses	(59,106)	(43,140)
Net surplus/(loss) before tax	6,958	(10,883)
Other comprehensive income		
Total comprehensive income/(loss) before tax	6,958	(10,883)
Less Tax expenses	(633)	(352)
Total comprehensive income/(loss) after tax	6,325	(11,235)

Summarised Consolidated statement of financial position

	2023 NZ\$'000	2022 NZ\$'000
Assets		
Total current assets	43,042	26,324
Total non-current assets	254,957	253,761
Total assets	297,999	280,085
Liabilities		
Total current liabilities	31,312	23,820
Total non-current liabilities	14,898	10,801
Total liabilities	46,210	34,621
Net assets	251,789	245,464
Equity		
Reserves	2,703	2,703
Retained earnings	249,086	242,761
Total equity	251,789	245,464



Ko Te Ahi a Te Atua te maunga,
Ko Waitakaro te awa,
Ko Hiruharama te pa,
Ko Mikaere te whare karakia,
Ko Huria te urupa,
Ko Te Aitanga a Mate , Te Aowera, Te Whanau a
Rakairoa, Ngati Ira, te whanau a Kapohanga a Rangi,
me Te Awemapara nga karangaranga whanau,
karangaranga hapu.



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