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A Ngati Porou approach

Te Whakamaori i a Nga Tama Toa p.15 'The Price of Citizenship' translation hui.

Exciting Changes Ahead for Ngati Porou Hauora p.16

A new board charts new direction







2013

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Cover Image by Doone Harrison, featuring Monty Manuel and Paora Brooking (Rauru Marae, Ruatoria)

- Nga Tamatoa Translation Hui March 1st 2013, Gisborne:
 (L-R) Sir Tamati Reedy, Dr Apirana Mahuika, Dr Monty Soutar and Walton Walker. [Photo by Josie McClutchie]
- 2. Ngata Memorial Lectures 2012, October 11th, Ruatoria: (L-R) Daniel Williams, James Johnston, Chris Insley, Dr Apirana Mahuika and Mark Ngata.
- 3. Dr Mahuika speaking at Ngati Poroutanga Day, December 21st 2012, Gisborne.

CHAIRMANS MIHI

Ngati Porou, tena tatau

E nga mate haere! Haere atu ki te iwi e tatari mai ra mo koutou.

Haere! Haere! Haere!

Nga mahuetanga iho a te hunga kua wehe atu nei i a tatau, tenei te mihi atu, me te inoi atu ki Te Atua mo wana manaakitanga.

This is the first of the revival of the Nati Link,a former newspaper produced by Te Runanga o Ngati Porou in the early years of its establishment as a Maori Trust Board. Jasmine Kaa is to be complimented for this edition and this revival of Nati Link.

This edition covers a comprehensive range of activities by TRONPnui in association with other organisations such as schools, marae, C Company and some of our Commercial entities. It is a very comprehensive coverage of some of the areas of operations occurring in Ngati Porou, for Ngati Porou.

TRONPnui's first effort to appoint a new CEO became a topic of misrepresentation of the facts, and, in this edition of Nati Link, a new process to seek a new CEO is once again being pursued by TRONPnui and hopefully, people will wait for the appointment before making any judgement or allegations.

Another area where a new process is in place, is Ngati Porou Hauora. Nati Link covers this area very adequately.

Hopefully, future Nati Links would be able to cover news items from Nati's living away from home. I am sure also that Jasmine will be happy to receive comments and other news items for future publications.

Noho ora mai i raro i te maru o Ihowa.

Kia ora

AT Mahuika Chairman







RAURU MARAE TO HOST MARAE & COMMUNITY FUNDING EXPO

Marae throughout Ngati Porou provide a hub of bustling activity for the communities of the Coast. As part of an expo being organized this month the NZ Fire Service will share information to help protect and support these valuable taonga.

The Expo will be held at Rauru Marae in Ruatoria on Wednesday 20th of March. The day is free for the entire community to attend and the focus of the event is to provide information and advice about marae fire safety initiatives and also community funding opportunities.

The expo is a collaboration between Te Runanganui o Ngati Porou, the NZ Fire Service, Gisborne District Council, Gisborne Volunteer Service, Dept of Internal Affairs, and the Maori Land Court. Acting Chief Executive Allan Jensen says initially the hui came about to inform marae trustees and committee members about new marae sprinkler systems. "However as the workshop idea was being developed, we were invited to be included as part of the programme for the community funding expo, featuring local and national funding agencies. The Ruatoria Heartlands agencies will also be in attendance to provide information about their services."

The day will provide the opportunity for members of the community to meet face to face with representatives of the NZ Fire Service, funding and agency providers and to also hear an update from the Runanganui about initiatives focused on Ngati Porou Marae.

In their day jobs Monty Manuel and Paora Brooking work for Te Runanganui o Ngati Porou office in Ruatoria. But they are also volunteer East Coast firemen who sometimes have to drop what they are doing at work, and go out on calls. Local photographer Doone Harrison captured this stunning image for a poster promoting the NZ Fire Service's free marae safety checks. Most marae buildings pose a significant risk and evacuation risk for whanau and hapu. However the NZ Fire Service are available to visit your marae to assess what fire dangers may exist and then discuss fire safety

systems that will protect your whānau, taonga and property. Rauru Marae who will be hosting this month's Expo,

> was chosen as the location for the photo shoot, as they have recently installed a new sprinkler system.

Time	Kaupapa	Presenters
9.00	Mihimihi / Introductions	Paora Brooking / Te Runanganui o Ngati Porou
9.30	NZ Fire Service Presentations	NZ Fire Service
10.45	Morning Tea	Volunteers / Committee
11.00	Funding EXPO Presentations	Local and National Funding advisors including: ECT, ECCT, Tindall Foundation, DIA, GDC, TPK and Sports Gisborne Tairawhiti
12.30	LUNCH	Volunteers / Committee
1.15	Wrap up / Karakia	Paora Brooking
1.20	1-on-1 Sessions with Agencies)	Breakout
3.30	Whakamutunga	Whakamutunga

For more info please contact:

Te Runanganui o Ngati Porou Ruatoria office Leeanne Morice or Hiria Shaw 06 8649 004 or 0800 833 502 or Gisborne office Alice McPhee or Katherine Tuhaka 06 867 9960 or 0800 676 768

RECRUITMENT DRIVE FOR NEW KAIHAUTU TO CONTINUE

The search for a Kaihautu to help lead Te Runanganui o Ngati Porou into a new phase of evolution will resume within the next few weeks, says Chairperson Dr Apirana Mahuika.

The Runanganui board are currently at a stage where they can now begin to implement the strategic goals and aspirations of the organisation. The employment of an appropriately skilled and experienced Kaihautu (Chief Executive Officer) provides a key component in ensuring these objectives can be carried out accordingly.

The selection of a Kaihautu symbolises the latest milestone in the Runanganui's development. In October 2011 fourteen trustees representing seven Rohenga Tipuna were elected onto the newly created post-settlement governance entity. In April 2012 after settlement of the tribe's historical treaty grievances had been reached with the Crown, Te Runanganui o Ngati Porou (TRONPnui) replaced Te Runanga o Ngati Porou (TRONP) as the sole governance body representing the collective interests of the iwi. With the merger of the settlement assets and the resources TRONP built up over a twenty five year period, TRONPnui has responsibility of an asset base worth over \$177 million. In September last year the Runanganui board had initially engaged Sheffield, an international recruitment company

to advertise the Chief Executive role on behalf of the organisation. During this time the board had hoped to select a successful applicant by the end of December. However contrary to statements made recently on social media sites, Dr Mahuika says the decision to appoint had not been made by this allocated time frame. A special board meeting was called in January to discuss this matter, and it was agreed the Chief Executive position would be re-advertised, with the Runanganui administering the application process.

The selection of a Kaihautu symbolises the latest milestone in the (CFO), Allan Jensen, has been appointed Runanganui's development as Acting Chief Executive, to enable

Dr Mahuika would like to acknowledge on behalf of the Board and staff members the contribution of previous Acting Chief Executive, Victor Walker who was seconded from Te Puni Kokiri over a two year period. Victor replaced outgoing Te Runanga o Ngati Porou Acting Chief Executive, Dr Monty Soutar in December 2010. Dr Mahuika would also like to acknowledge the contribution of Te Puni Kokiri (Ministry of Maori Affairs). "Victor Walker's fixed term contract was extended from July 2012 to 28 December 2012, which resulted in his return to Te Puni Kokiri his permanent employer. I do wish to acknowledge



Allan Jensen is currently the Acting Chief Executive of TRONPnui. Allan is the mokopuna of Bill "The Dane" Jensen and Maruia Akuhata-Brown, and the father of Miriama Daniella Jensen.

Mr Leith Comer, former CE of Te Puni Kokiri for supporting the extension of Victor Walker's fixed term contract."

In the interim Chief Financial Officer (CFO), Allan Jensen, has been appointed the daily business of the organisation to continue as usual. Allan (Te Whanau a Tuwhakairiora, Te Whanau a Te Aotaki) joined the Runanganui in April last year, after having worked in Auckland for over ten years as a CFO and consultant to a nationally based company, EnviroWaste Services. He has extensive financial planning and management experience, and is also a Chartered accountant, currently completing a Masters in Management. Dr Mahuika says, "Allan's commercial and financial expertise augers well in terms of a collaborative working relationship between TRONPnui and its commercial / investment arm, namely, Ngati Porou Hold Co. His contribution thus far, has been exemplary."

KEY MESSAGES FROM THE BOARD TABLE: A REVIEW OF 2012

In each edition of Nati Link, this section will deliver "key" messages from the Te Runanganui o Ngati Porou ("TRONPnui") Board table. This section attempts to give the lwi a glimpse of what is happening around the Board table and to disseminate information to the Iwi. The TRONPnui Board typically meets monthly, where Elected Representatives work through governance matters of the Iwi. At each meeting, the Elected Representatives are joined by the CE, CFO and the Board Secretary. From time to time, other staff and invited guests also attend, dependant on a kaupapa by kaupapa basis.

No reira, ko te tumanako ma enei pitopito korero a te Poari ka mohio te iwi, ka marama nga Whanau me nga Hapu, nga mahi ki mua, ki muri o Te Runanganui o Ngati Porou.

In this inaugural section of "key messages from the Board table", we have identified the key kaupapa/ messages from 2012 and advise as follows:

Ngati Porou Settlement Act, Establishment of Entities, Governance Practices and Structures

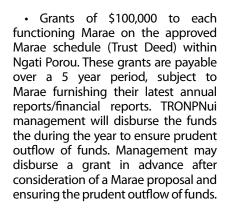
In April 2011, Parliament enacted the Ngati Porou Settlement Act (after long delays due to a long line of urgent legislation before the house in the 12 months prior including the Christchurch re-build legislation). The settlement itself required the mobilisation of a flurry of activity around the Board table. Pre and post settlement, required a lot of activity around the Board table in terms of the establishment of entities (including Ngati Porou Holding Company mentioned below). Along with the establishment of new entities, the establishment of governance practices was equally an important feature of the year, which included

elected representatives attending the Institute of Director training courses and the establishment of numerous Board subcommittees: including the ARF (Audit Risk Finance), Strategy, Housing and Marae Insurance Subcommittees.

Marae Grants

A key kaupapa around the Board table was the establishment of a formal

marae grant scheme. After considerable deliberation, the following resolutions were passed late in 2012:



 Grants of up to \$10,000 per Marae, based on a proposal issued and approved by TRONPNui management after careful and consideration of a formal proposal restricted to 10 Marae per annum (or more if cashflow permits) and funds to be disbursed by TRONPNui management during the year to ensure prudent outflow of funds, on proof of costs incurred for those Marae engaged in capital works projects including exterior whakairo, tukutuku, kowhaiwhai restoration work and capital expenditure (such as ovens, tables, cutlery and the like).

Management will be advising all Marae of how and when to apply for



The fourteen elected representatives of Te Runanganui o Ngati Porou outside the wharenui Kapohanga a rangi at Hiruharama marae, February 2012.

le these grants in the near future. So watch this space.

Establishment of Ngati Porou Holding Company

As mentioned above, a key kaupapa around the TRONPnui Board table was the establishment of Ngati Porou Holding Company ("NPHCL"). The TRONPnui trust deed required the separation of commercial and cultural activities. (see page 20 of this issue of Nati Link for more info).

Strategic Plan

Te Runanganui o Ngati Porou Elected Representatives gathered submissions and feedback from whanau members within their Rohenga Tipuna for the organisation's ten year Strategic Plan 2013-2023 (see page 6 of this issue of Nati Link for more info).

Ngati Porou Hauora

Ngati Porou Hauora (NPH) became a subsidiary of the Te Runanganui o Ngati Porou Group (see page 16 of this issue of Nati Link for more info).

HIKOI NATI STYLEZ

What does a Korean Pop-hit sensation and the Ngati Porou East Coast rugby team have in common? Both provided some of the creative inspiration behind a new viral music video promoting the Runanganui's future direction.

"Hikoi NatiStylez" made its debut at the 2012 Te Runanganui o Ngati Porou AGM in December, with the upbeat catchy presentation capping off the board's first public release of the new entity's Strategic Plan.

"The video was created as a way to try and engage a younger generation with this kaupapa, says Runanganui board member Ani Pahuru-Huriwai who a member of the Strategic Planning Sub-Committee. "We also wanted to make the plan something more people could relate to, so we thought we'd present it in a creative way."

Ani says their initial idea involved creating an animation, featuring the ancestral house Porourangi. However while they were developing this concept, another idea rose to the surface - one which replicated the time honoured Nati tradition of taking a well-known tune, and composing new words to promote a kaupapa. "While we were thinking about what we should do, the song "Gangnam Style" was really popular with our rangatahi. And at the same time our lwi rugby team were on a



A screen shot from the "Hikoi Nati Stylez" You Tube video

winning streak. These two events gave us the idea of creating a waiata where we could communicate the key themes of the Strategic Plan, and also highlight our successes as an iwi."

However before the music video "Hikoi NatiStylez" could come to life more creative collaboration was needed. After Ani completed the lyrics, Radio Ngati Porou came on board to transform the words into a song and an accompanying visual presentation. A montage of images celebrating Ngati Porou culture and identity, and historic events from the recent and distant past were selected for the video. These images were interspersed with key words and themes selected from the lwi consultation process

trustees had engaged in before creating the Strategic Plan. "We wanted to demonstrate to our Ngati Porou whanau that we had indeed been listening to them by showing some of the whakaaro they had submitted," explains Ani.

In keeping with the original rangatahi focus of the presentation, eighteen year old Levi Reedy who has just finished his last year at Ngata Memorial College, was asked to perform "Hikoi NatiStylez" as a rap. Levi says, "I was on Radio Ngati Porou's Facebook page one day and they were asking if there were any singers out there who wanted to perform on a track. I got in touch with them, and they sent me a copy of the lyrics and a demo of a version they

had done." Levi, who was a finalist in the 2012 Nati Awards original music composition category, says he thought it was a good idea to create a music video as a way to engage rangatahi. "The video was pretty cool and I think because "Gangnam Styles" is a song everyone knows, more people would have listened to it. For me the messages in the song are really positive, like making our area a better place to find work, and providing new opportunities for the

community like scholarships. I think if the Runanganui wants to reach more of the rangatahi population they should make more stuff like that. Other than school, young people spend the majority of their time on social media, so making videos and putting it on Facebook and You Tube is a good way to reach them. Before I did the song I really didn't know much about what the Runanganui does, but now I think they are trying to find more ways to create opportunities for us."

Te Runanganui o Ngati Porou would like to gratefully express their thanks to Arnold Reedy and the rest of the team from Radio Ngati Porou for helping to create "Hikoi NatiStylez", and for pulling it all together in record time.

You can watch the video on You Tube at the following link:

http://www.youtube.com/ watch?v=OZsiflu67HI

THE STRATEGIC PLAN EXPLAINED

The Te Runanganui o Ngati Porou Strategic Plan will provide the organisation's Strategic Direction for the next ten years: 2013-2023. Last year the board's fourteen trustees were asked to gather feedback and whakaaro from Ngati Porou tribal members for the plan using communication tools such as hui within their Rohenga Tipuna, Newsletters, Facebook Postings and email submissions.

A Strategic Planning sub-committee was formed to analyse this data and formulate the over-arching goals which will help guide the organisation and its subsidiaries. The sub-committee members included representatives from the board (Ani Pahuru-Huriwai, Kody Pewhairangi and Marijke Warmenhoven) and management. Teepa Wawatai was also involved as an advisor to the roopu, and brought with him previous



TRONPnui trustees and Strategic Plan sub-committee members Marijke Warmenhoven and Ani Pahuru-Huriwai donned cowboy hats and got out their best "Hikoi Nati Stylez" moves at the TRONPnui AGM.

experience project managing the Te Haeata Consultation process with the Ngati Porou community. Teepa says the Strategic Plan is structured around the design of a Wharenui, with the foundation provided by Te Reo o Ngati Porou me ona tikanga. The Wharenui is held up by four

Pou representing the key strategic goals of the organisation- Rangatira, Matauranga, Kaitieki and Whairawa. (See diagram on page 8 for more detail).

TE WAWATA: THE VISION

Mana Motuhake Ngati Porou mo nga uri whakatipu

We are Intentional, intergenerational, exclusively, inclusive



RANGATIRA

Enduring power & influence



KAITIEKI

Protected, enhanced, sustained natural environment



NGA POU: OVERARCHING STRATEGIC GOALS



MATAURANGA

Empowered, culturally proficient, technologically advanced, global





WHAIRAWA

Economically empowered, strident, sustained successful



TUAPAPA O TE WHARE: OUR FOUNDATIONS, OUR BOTTOM LINE

Te Reo o Ngati Porou me ona tikanga

Health and wellness of our people all ages, everywhere

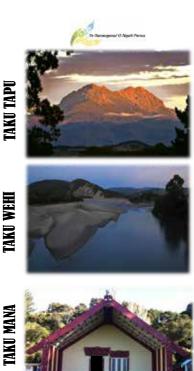
Whanau/Hapū/Marae

When the structure of the postsettlement governance entity Te Runanganui o Ngati Porou was being designed it was based on the whakaaro of tribal members who had contributed their views during the Te Haeata consultations. The concept of a Whare Maire (Ancestral House) supported by five Pou, shares the same principles and values as those expressed in the Strategic Planning consultations.

The Strategic Plan provides the divisions operational of Runanganui with the opportunity to align their own business plans with the same goals and objectives as the governance. This may sound like an overly obvious statement to make however Teepa says before the Treaty Settlement was reached with the Crown the organisation's matua tipuna, Te Runanga o Ngati Porou, was held back from realising its full potential. " In the past we've been hampered by the limited resources to reach our goals. Just like other lwi organisations we've had to chase after government contracts to survive, and there wasn't a good alignment between our aspirations and what the Crown wants. However given these constraints I'd say we've done very well. But now we are in a better position to set our own course and achieve our vision of Mana Motuhake Ngati Porou. Our vision for self-determination remains unchanged and our dreams and desires contained in previous strategies are still the same, but now we have the means to get us there."



Levi Reedy (pictured here at Nati Awards 2012) performed the "Hikoi Nati Stylez" rap for the video. (Photo by Doone Harrison).





Teepa Wawatai presenting the Strategic Plan to the audience at Ngati Poroutanga Day in December 2012.

CEO KORERO

Welcome to the first issue of Nati Link- a link between Te Runanganui o Ngati Porou and Ngati Porou whanui. As touched on by our Chairman in his mihi, Nati Link is the revival of a former newsletter produced in the early years of Te Runanga o Ngati Porou as a Maori Trust Board.

Connecting our lwi is, has and always will be the most important priority for our organisation. The Runanganui, much like its matua tipuna Te Runanga o Ngati Porou, provides a collective forum for Ngati Porou hapu, whanau, communities and individuals to communicate with each other about

kaupapa which affects us all. As you are well aware, in recent times, the organisation has experienced rapid transformation and growth with the transition to a post-settlement governance entity. This exciting transformation is set to continue over the coming year.

"Communication" is key to inform everyone where we are heading and why we are heading there. We are currently finalising a Communications Strategy where tribal members are not only well-informed, but also feel like they can contribute to a collective dialogue.

This panui, along with the recent appointment of a full-time Communications Officer, and the upcoming revamp of our website (www.ngatiporou. com) are the first of many initiatives we have planned to help ensure that happens.

Nati Link provides a key forum where we can all contribute to collectively as an iwi. I hope you enjoy reading through this first issue, and the many more to come.

Allan Jensen **Acting Chief Executive** Te Runanganui o Ngati Porou

NGATI POROU CALENDAR **OF EVENTS 2013**



MAEHE

March 17-18:

Careers Expo, supported by TRONP NUI **Showgrounds Event** Centre, Gisborne

March 20:

Marae Fire Safety/ Funding Expo Rauru Marae, Ruatoria

> March 29: **Good Friday**



APERIRA

April 1: **Queens Birthday**

April 25: **ANZAC Day**



HUNE

June 3: **Queens Birthday DATE TBC:**

Ngati Poroutanga Day



HURAE

July 30: Ranfurly Shield, NPEC Vs Waikato Whakarua Park, Ruatoria



HEPETEMA

DATE TBC: Te Rangitawaea Festival (aka Nati Awards)



OKETOPA

October 28: **Labour Day**

DATE TBC Ngata Memorial Lectures



TIHEMA

December 15: Te Runanganui o Ngati Porou AGM

December 25: **Christmas Day**

December 26: **Boxing Day**



HANUERE

January 1 2014: Hikurangi Dawn Ceremony

January 3: Ngati Porou

Inter-marae Sports Festival (aka Pa Wars) Hatea a rangi domain, Tokomaru Bay

TOASTIE COASTIES THANKS TO WARM

UP PROJECT

Over the past eighteen months almost 600 homes within Ngati Porou have benefitted from a scheme which has also created many positive outcomes for the wider community.

Since September 2011 Te Runanganui o Ngati Porou has provided the opportunity for eligible home owners living between Potaka and Kaiti to have their whare insulated, and to date 301 homes on the Coast and 280 homes in Kaiti have been completed.

The final tally of homes insulated under the programme is expected to reach 660 by the end of March

To be eligible for the free or low cost programme home owners must have a Community Services card. The scheme administration of the scheme has helped contribute to the Gisborne region having the highest uptake, over 25%, of the nationwide programme.

Te Runanganui o Ngati Porou Senior manager,

Anne Huriwai says the Warm Up project has been able to deliver energy efficiency, health and sustainability benefits to many whanau. "Some of the responses we have had back from whanau are they have noticed a reduction in their power bills as their heating needs haven't been as high. There has also been an improvement in the well-being of our whanau, especially our pakeke, our tamariki and those with respiratory problems."

Other spin offs from the Warm Up project include local employment for the thirteen kaimahi – 7 on the East Coast and 6 in Gisborne, who have insulated under the floors, above the ceilinas, and around the hot-water

cupboards of homes

within the rohe. And the graduation late last year of each employee with a qualification from the Building and Construction Industry Training Organisation and Tasman NZ with an



Isobel Roberts, holding mokopuna Nohopari Raihania, was the 400th homeowner to have her home insulated under the Ngati Porou/East Coast Warm Up project. She is pictured here being congratulated by ECT General Manager, Leighton Evans and EECA Residential Manager, Robert Linterman.

Installers of Insulation Level 3 Certificate.

Israel Baker supervisors the East Coast based team, and says although the mahi can be quite difficult at times, there are many rewards to the job. "All our crew are related so you can be quite honest with them and we communicate well. It's really good seeing the bros get a pay cheque and I think gaining the qualification is a good opportunity for those who want to take this mahi further and work outside the area. We do this job for our Aunties and Uncles, as the majority of homes are owned by our older generation. It's rewarding seeing their reaction after their home is insulation. But I also think it's also sad that not many young people own their own homes."

The final tally of homes insulated under the programme is expected to reach 660 by the end of March when the programme wraps up. Te Runanganui o Ngati Porou Senior manager, Anne Huriwai says the continuation of the programme will be reliant on third party funding, and the organisation is looking into how to make this happen.



A graduation ceremony was held at the Gisborne District Council for the Warm Up Insulation kaimahi late last year.

is part of the Warm Up New Zealand programme funded in this area by the Eastland Community Trust (ECT) and the Energy Efficiency and Conservation Authority (EECA). The Runanganui's

A NGATI POROU APPROACH

Supporting whanau to overcome barriers which may prevent their tamariki from attending kura has been the focus of a successful pilot coordinated by Whanau Oranga. And now the programme has been extended beyond the boundaries of the Ngati Porou rohe.

The Tairawhiti School Attendance Service (TSAS) began its initial eighteen month run in June 2011. Eight host schools spread across the East Coast/ Gisborne region provided a base for TSAS kaimahi to support the families of students who have been identified as demonstrating unjustified absenteeism

Josie Tangaere from the Whanau Oranga service co-manages the TSAS team, alongside Albie Gibson from Te Runanga o Turanganui A Kiwa. Josie says their staff have an intimate knowledge of the communities of where they are based. "Although many of the smaller schools have a good handle on dealing with absentee issues, it is amongst the larger schools where we find they sometimes don't know how to get in contact with the parents or caregivers. Our staff however know where the tamariki live or who to ask where to find them."

The role of the TSAS kaimahi involves working with whanau to overcome any attendance issues they may be experiencing, and to also help strengthen relationships with the school. Josie says, "We try to encourage the whanau to let the school know

what it is happening with their tamariki, and when they will return. For some whanau who rely on the help of their older children while there is seasonable work available, we ask them to inform the school of their whereabouts and when they will be going back."

Statistics have revealed the Gisborne/ East Coast region have the highest student non-attendance rates in the country, with the majority of the students being Maori. And because of the lwi population living in the region, many are Ngati Porou. But results from the pilot programme, which targets both Maori and non-Maori, have shown a 90% success rate in returning unjustified absence referrals. Due to this achievement the programme recently began a new three year contact, with the catchment area extending to Opotiki and Wairoa. Whanau Oranga will be collaborating with the Mana Whenua groups of these regions to administer the programme, adding to the partnership already in place with Turanganui a Kiwa.

Josie credits the involvement of local organisations and government agencies with contributing to the success of the programme. She also believes the TSAS programme provides one avenue of helping to lift the levels of achievement amongst rangatahi in the area.

"The longer students are out of the environment of learning, the harder it is to get them back into it. If we can assist rangatahi to go back to school



Pictured above: TSAS Kaiawhina (from left rear) Kim Torrez, Colin Taare, Connie Henare (Supervisor) Front: Melanie Glover, Laurie Sadlier Below: Karen Hollis



to study or enrol in a sports or trade academy, we are also helping them to find opportunities where they have the potential to succeed."

Unjustified absenteeism refers to students whose whanau have not contacted the school with a reasonable explanation as to why their children are not attending school.

Did you know the majority of high school students enrolled in Gisborne (650) are based in Kaiti, however the city's five high schools are located outside this community.

TE TOKA TAPU: HIKURANGI MAUNGA EXPERIENCE

"Tera te Haeata takiri ana mai i runga o Hikurangi" ("Behold the first light of dawn is reflected fiom the crest of Hikurangi") from the haka, "Kura Tiwaka Taua."

"Every Ngati Porou person should start their new year at least once in their lives on their ancestral maunga". The sentiment was expressed by one tribal member who attended the Hikurangi Dawn Ceremony on New Years day.

Over the past twenty years (weather permitting) Te Runanganui Ngati Porou has organised the Ceremony, which has gained more prominence after the construction of Te Takapau o Maui Tikitiki a Taranga - nine spectacularly carved whakairo representing the life and times of our illustrious ancestor Maui . These towering works of art and cultural symbolism were first unveiled to the world at the Millennium celebrations in the year 2000. Since then the celebration has become a popular addition to the 'bucket list' of personal things to achieve for Natis and non-Natis alike.

Jamie Lambert was one of the fifty ceremony participants this year. "Because I live so far away from home," says the Te Awamutu based Jamie, "I chose to come here instead of going to Rhythm & Vines, because

you can't see the first sunrise of the year, at any other place or at any other time. However you can go to a rage, anywhere or at any time. I think every Ngati Porou person should start their new year at least once in their lives on their ancestral maunga."

The ceremony is an iconic event for many Ngati Porou returning home during the Summer holidays. However the wairua and majestic beauty of Hikurangi can be experienced by tribal members and visitors alike almost every other day of the year.

If you would like to enquire about our Tourism packages or to make a booking for the Hut please contact:

Paora Brooking Te Runanganui O Ngati Porou

Ruatoria Ph 06 8649004 or 021865316 Email: info@tronp.org.nz

From top to bottom:

1. The Milner whanau celebrated the new year together on Hikurangi.

2. The first light of 2013.

3. Breakfast at the woolshed.

4. The haka "Ruamoko" performed during the ceremony.









'KIA TIKA A MURI, KA TIKA A MUA'

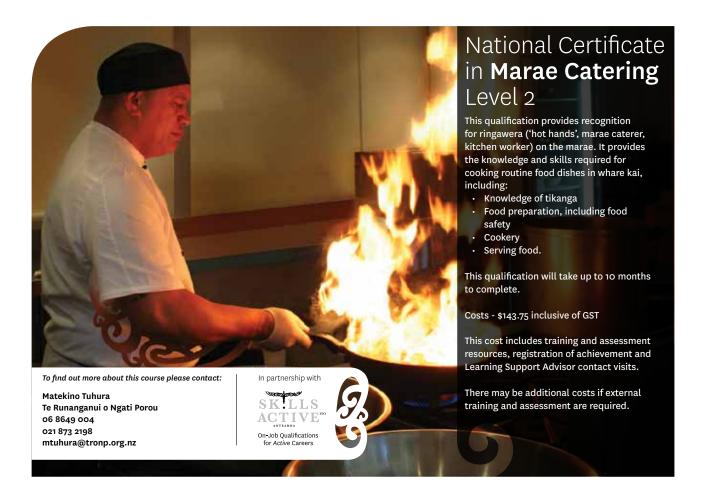
Over many generations the ringawera on our marae have provided a key role in ensuring the functions and hui we hold are run both smoothly and successfully. A qualification is currently being offered which acknowledges the work our kaimahi of the kitchen do behind the scenes.

The National Marae Catering Level 2 Certificate is a nationally recognised workplace training programme provided by Te Runanganui o Ngati Porou and Skills Active Aotearoa. The programme was first piloted by the organisation in 2011 at Rauru marae in Ruatoria.

Matekino Tuhura from Te Runanganui o Ngati Porou facilitates the programme in her role as Whakaako. She says her role is not to teach students what they already know, but to encourage them to share their own knowledge and experiences, while also

learning some new skills.

"Ngati Porou have always employed their own traditional systems and processes. For many of our whanau, catering at the marae is a way of life," she says. "This certificate provides the opportunity for whanau to gain a qualification for what they do anyway. For those interested in developing a career in the catering industry, this tohu also leads you into the National Certificate in Hospitality Level 3."



TE WHAKAMĀORI I A NGA TAMA TOA: THE PRICE OF CITIZENSHIP



I nga tau 2009-2011 i whakamāoritia te pukapuka a Nga Tama Toa: The Price of Citizenship - 19 nga wahanga, 200,000 nga kupu Pākehā. Na nga pakeke o nga iwi katoa o C Company i oti ai tēnei mahi nui whakahirahira.



I hui ano te ropu nei i te Paraire 1 Maehe 2013, ki Te Whatukura, te wananga Maori i EIT i Turanga. Ko enei nga kaiwhakamaori me te hunga whakarongo i nga korero. Ko te kaupapa o te hui kia whakatau me pehea ai te etitatanga a nga mahi. Ko te whakamutunga, ka mahi ngatahi nga kaiwhakamaori ki te taha o te etita. He mahi nui tenei, a, ka haere tonu i tenei tau.



Ko te tino whāinga o te mahi nei, kia tā tētahi pukapuka motuhake reo Māori hei taonga tuku iho mo te hunga e ako ana i te mita o te reo o te Tairāwhiti me te hītori hoki. Anei ētahi o ngā tauira i tae mai no te Kura Kaupapa Māori o Kawakawa mai Tawhiti: maui ki te matau, ko Frances Ann Hovell, Moerangi Tihore, Ara Ariki Houkamau, Paytienz Ngatai, me Wahapeka Ngatai-Melbourne.

Ko nga tamāhine o te kura o Tūranga Wahine me to rātau kaiako, a Morehu Nikora, ko: Malanee Stevenson, Olinka Matete, me Taylor Terekia.

Mo wētahi atu whakamārama e pā ana ki tēnei kaupapa me nga mahi hoki,

haere ki <u>www.ngatiporou.com</u>

Nga Whakaahua Na: Josie McClutchie

A NEW BOARD CHARTS NEW DIRECTION FOR NPH



Exciting changes are ahead for Ngati Porou Hauora. Towards the end of 2012, a joint high level internal (called Tai review Ora) undertaken of the Ngati Porou Hauora operation. The review was a joint review between Ngati Porou Hauora, its parent organisation Te Runanganui o Ngati Porou and a consortia of advisors including Dr. Julia Carr, Associate Professor Peter Crampton, Associate Professor Paparangi Reid and Ernst Young Consultants. Both Ngati Porou Hauora and Te Runanganui o Ngati Porou Boards approved and signed off the Tai Ora report in December 2013.

treams; governance/management, back office/administration, service delivery, clinical performance and workforce development.

As part of the review's first workstream, a new governance team was established to help chart a new direction for the lwi health provider and carry out the Tai Ora Action Plan. In December Teepa Wawatai, Dr Julia Carr, Kylee Potae and Huti Puketapu-Watson were appointed to the new Ngati Porou Hauora board. Teepa Wawatai was appointed Chairperson, replacing Huti Puketapu-Watson who formerly held this

position on the previous board.

The appointment of new directors was a difficult yet necessary decision to make explains Teepa. "The review recommended that a board with specialist skill-sets had to be put in place."

A formal acknowledgment of the former Ngati Porou Hauora trustees - Selwyn Parata, Adrienne Ngata, Bill

Burdett, April Papuni, Cynthia Sidney and Huti Puketapu-Watson, was made at the Te Runanganui o Ngati Porou AGM in December 2012. This group had been appointed in March 2011 when Ngati Porou Hauora came under the umbrella of the previous lwi governance body, Te Runanga o Ngati Porou.

Chairperson Teepa Wawatai says the new board will take a "hands-on" style of governance, working closely with management. "Normally there is a separation between governance and management but what we have here is unique in terms of mobilising the initiatives outlined in the Tai Ora Report. Our board members were chosen because of our specialist skills to meet the challenges ahead of us. We need to make some major changes in the organisation and we have put together a strategy which we will present to our stakeholders."

Ngati Porou Hauora was originally established in 1995 as an Incorporated Society to provide an integrated health service for people residing within the Ngati Porou rohe. At that time Ngati Porou Hauora was the only Iwi Health organisation in the country to offer hospital care. During the past 18 years Ngati Porou Hauora has grown to operate 7 community clinics, provide various public and clinical health services and employ over 200 people. From its inception in 1995 until March 2011, Ngati Porou Hauora was owned and managed by a board of elected community members representing the communities of the East Coast.



The Tai Ora plan was commissioned to outline initiatives to carry the organisation forward; delivering comprehensive and quality health services to the lwi in an economically sustainable way. The Tai Ora report identified five key work-s

Over the last few years, Ngati Porou Hauora has sought assistance from the Te Runanga o Ngati Porou board, as it was experiencing financial difficulties. The Runanga board agreed to provide relief, i.e. loan the organisation funds and provide an overdraft facility. Ngati Porou Hauora's financial difficulties did not ease unfortunately and it became apparent it would be more beneficial to Ngati Porou Hauora to transition under the Te Runanga o Ngati Porou umbrella, as one of its subsidiaries with charitable trust status. When Te Runanga o Ngati Porou was dissolved on 6 April 2012 after Royal Assent was given to the Ngati Porou Claims Settlement Act, Ngati Porou Hauora became part of the Te Runanganui o Ngati Porou Group of subsidiaries.

A new leadership team has been appointed reporting directly to the board. They will work together to implement the changes ahead. Helen Milner has recently been appointed as Acting Chief Executive for the organisation, along with Rose Kahaki who takes on the role of Change Implementation Manager. has taken over from former CE Nellie Brooking who joined Ngati Porou Hauora in February 2010. "At the end of January we acknowledged Nellie for her commitment and service to the organisation," says Teepa, "We wish Nellie well in her future endeavours."

Stabilising and then re-positioning for future growth make up the main facets of the board's strategy to overcome Ngati Porou Hauora's present issues. Teepa says the lwi will be informed near the end of March about the strategy, however the organisation's staff members are the board's first priority. "We don't want



information going out to the public just to feed the rumour mill, leaving our staff waiting until last to be told. Once our plan is finalised and our staff have been consulted with, we will be able to talk about the changes with everyone."

NGATI POROU HAUORA BOARD MEMBERS



Teepa Wawatai

brings governance experience and extensive management and organisation experience, in commercial and n on-commercial entities across many industries.



Dr Julia Carr

brings clinical experience, extensive knowledge of government health policy combined with local knowledge – having worked as a GP in Ngati Porou.



Kylee Potae

brings accounting and financial expertise as a chartered accountant and Partner of BDO in Gisborne.



Huti Puketapu-Watson

brings strong community knowledge and local networks in health and background experience in health policy and management.

REVIEW OF EAST COAST HEALTH



Why is there a Review of East Coast health services provided by Ngati Porou Hauora?

A Review is currently underway of health services provided and delivered on the East Coast – provided by both TDH and Ngati Porou Hauora.

The way in which the current range of services are delivered needs to be reviewed against the expectations from both the current government and the District Health Board as the funder of health services that services are financially viable, meet the needs of the population, and are provided in a Better, Sooner, More Convenient manner.

The key focus areas for the DHB is an expectation that health providers have a strong emphasis on ensuring services are tailored to prevent ill health, to focus on the early detection of those with potential chronic disease, and then to ensure the proper and proactive management of those identified early with chronic health issues. We expect this to be delivered in a financially prudent way by a quality driven workforce. Patients also have a right to ensure that their acute or urgent/emergency care needs are met in a Better, Sooner, More Convenient manner.

Therefore this Review is about the range and mix of services that are sustainable and are seen as best supporting people on the Coast to ensure improved health outcomes and how these can be delivered in the medium to long term.

What is the purpose of the Review

The purpose of the Review is three fold:

- 1. Identify options for sustainable models of care.
- 2. Identify models of care that meet the unique needs of the communities on the Coast.
- 3. Furnish a comprehensive report that includes the social, environmental, cultural, economic and political impacts.

An understanding of health needs of the Ngati Porou rohe population will be required in order to match that to future service provision, infrastructure and planning.

What services will be reviewed?

All services provided by both TDH and NPH on the East Coast will be part of the Review. This includes primary and community health services, hospital services, maternity services, disability support services and mental health services.

Who has asked for the Review?

The joint boards of Tairawhiti District Health (as the funder of Ngati Porou Hauora services), Ngati Porou Hauora (as the provider of health services) and TRONPnui (as the parent company for NPH) have asked for the Review.

Who is doing the Review?

Sapere – a consultancy with health and cultural expertise – has been chosen to undertake the review. Sapere was chosen following a request for tender process in October 2012.

How long will the Review take?

The final draft Report is due to the 3 Boards by June 2013.

Who is involved in supporting the Review?

An Oversight Group made up of clinicians and managers from TDH and NPH has been established to help support the external reviewers. This Group also involves management input from TRONPnui and 3 community members, all yet to be finalised.

The Oversight Group will be involved in selecting the successful consultants to undertake this Review and will provide guidance

throughout the life of the Review to the consultants.

Have any decisions been made?

No decisions have been made at all. We are awaiting the findings of independent reviewers to give a steer to the 3 Boards.

Will employees of NPH be affected?

At the moment, there are no changes to the employment of NPH staff as a result of the Review. It is business as usual. Any impact may come once the Review recommendations have been finalised, and engagement process with staff and the community completed, and the final recom-

mendations endorsed by all 3 Boards.

Will the community have a say in the shape of health services on the East Coast?

Yes, once the draft final report is presented to the 3 Boards in June, an engagement process

with key stakeholders, staff and the community will be undertaken. This will inform the final shape of the recommendations to the 3 Boards in August 2013.

$Where \, can \, we \, go \, for \, more \, information?$

For more details on the Review, you can

send questions to Virginia Brind, GM Planning, Funding & Population Health who will respond on behalf of the three organisations.

Virginia can be contacted by the following email:

virginia.brind@tdh.org.nz









KO NGA WHAKAURU HUARAHI ROAD SAFETY MESSAGES

"Ko nga tamariki i raro i te 148 henemita te teitei me noho ki roto i tetahi tuuru haumaru ia wa kei roto i te motoka."

(Children less than 148cm tall should use an approved child restraint (car seat or booster seat) on every trip)



This Road Safety message is brought to you in a joint venture between Te Runanganui o Ngati Porou and the NZ Police.



TE MAHI MONI: GROWING OUR COLLECTIVE ASSET BASE

The realisation of a long held aspiration has finally come about with the establishment of the Ngati Porou Holding Company. And now the commercial arm of Te Runanganui

Dewes, Teepa Wawatai and Kristen Kohere-Soutar. Between them the five directors have a wealth of governance experience in the commercial and primary industry sectors, at Among the tasks carried out by the directors was the transfer of 171, 324, 142 shares to Te Runanganui o Ngati Porou Trustee Limited, in return for the transfer of \$171, 324, 142 worth of pre- and post settlement assets owned by the Runanganui. This transfer was completed 9 November and a list of these assets can be seen on page 21.

A current priority for the directors is the completion of the Statement of Investment Priorities and Objectives (SIPO) by 31 May 2013. This document will set out the strategy in which Ngati Porou Hold Co. will manage, protect and grow the assets which have been entrusted to the company on behalf of Ngati Porou. The SIPO will also include identifying suitable investment types, target rates of returns, and overall growth and revenue targets.

Chairperson Matanuku Mahuika is well aware of the level of interest and scrutiny that Ngati Porou tribal members will have on the performance of the company and its board. He says, "As directors we have to act prudently and be conscious of risk. But also at the same time be quite calculating. We also want to ensure we are providing a return on our investments, but also balancing that with investment in the rohe. Our aim is to ensure the value of the asset is grown over time and we are committed to providing a distribution each year to the iwi."



o Ngati Porou is poised to soon begin growing the collective assets owned by nga uri o Porourangi. The company was registered on June 29th 2012, along with the names of the five directors who are charged with the responsibility of managing over \$171 million of resources made up of cash, land, properties, and investment interests. Matanuku Mahuika is at helm of the Ngati Porou Hold Co. Board as its Chairperson, and he is joined by Tiwana Tibble (Deputy Chair), Whaimutu

both a regional and national level. The roopu were initially selected by the trustees of Te Runanganui o Ngati Porou to initially act as Establishment directors over the first 6 months of the company's required Establishment period. At the end of this foundation building stage the Runanganui board choose to formally appoint the same roopu as Permanent directors to begin the first official three year term which finishes December 2015.

NGATI POROU HOLDING COMPANY ASSETS

Cash \$118, 931, 233

Commerical and Cultural Redress Net accumulated rentals and interest

Property \$12, 463, 000

Ex-Te Araroa Post Office Vacant residential land at Whakarua Park Former Whakaangiangi schools and school house. Hoia Station Manutahi Forest Hekiera Road Tokomaru and Ruatoria Forests

Investments

\$40, 570, 248

Carbon Credits
Porou Ariki Trust Loan to Ngati Porou Fisheries Ltd
Pakihiroa Farms Ltd Shareholding
Ngati Porou Fisheries Ltd Shareholding
Ngati Porou Seafoods Ltd Shareholding

TOTAL \$171, 324, 141





NGATI POROU HOLDING COMPANY DIRECTORS PROFILES



Matanuku Mahuika (Chairperson):

Chairperson of Sea Lord and Te Ture Whenua Maori Act 1993 Review Panel, board member of Te Waka Toi and NZ Geographic Society.



Tiwana Tibble (Deputy Chair):

Former CEO of Ngati Whatua o Orakei Maori Trust Board and former Company secretary and CFO for the Maori Development Corporation.



Whaimutu Dewes:

Chairperson of Aotearoa Fisheries Ltd and Director of the Treasury Board, Contact Energy, Housing NZ, Ngati Porou Forests Ltd, Ngati Porou Seafoods Group.



Teepa Wawatai:

Chairperson of Ngati Porou Hauora, Director of Ngati Porou Forests, former Project Manager for Ngati Porou Treaty Settlement Negotiations Team. "The company will conduct or otherwise undertake all Commercial Activities of the Ngati Porou group, either through itself or through its subsidiaries, on behalf of and solely for the benefit of the Beneficial Members in the furtherance of Te Runanganui o Ngati Porou's purposes."

– p. 8, Constitution of Ngati Porou Holding Company Limited, dated 18 June 2012.



Kristen Kohere-Soutar:

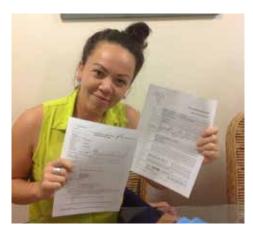
Head of Specialist Markets Strategy and Development at Kiwibank, Director of Te Runanga o Ngai Tahu Whai Rawa Fund, former board member of ASB Community Trust.

HE PITOPITO KORERO

Right: The EC Meets The GC

5,000 people attended the Waitangi Day Celebrations on the 8th of February at Parklands, Gold Coast. Among them were a roopu from Hicks Bay based educational provider, Te Ururangi o Te Matauranga, who had travelled to the Gold Coast to be part of the celebrations. The kaupapa of the trip was to recruit whanaunga for their unique online Ngati Porou reo programme. The roopu also promoted the Te Runanganui o Ngati Porou database, and signed up 30 Ngati Porou whanau members. Leikyn Pahuru-Heu (pictured) from Rohenga Tipuna 1, was the first Nati to register on the database. Roopu organiser Ani Pahuru-Huriwai says, "We had many queries throughout the day, and pleasingly, many said they were already on the register and had voted in the previous elections. Alot of whanaunga knew they were Ngati Porou but struggled to complete the whakapapa section. Having our two pakeke, Tautohe Kupenga & Parekura Kupenga present helped in most cases to identify the missing links."

(Photo courtesy of Ani Pahuru-Huriwai).



Left: Journey to Waitangi

A road trip to Waitangi forged a special bond between the generations when a roopu of kaumatua and rangatahi travelled to the far north in February. Te Runanganui o Ngati Porou helped support the group to attend events leading up to Waitangi Day. Representatives from Tawhiti Kaumatua, Te Aowera Whanau, Te Whanau a Hinerupe and Whanau Apanui were amongst the roopu of ten, who travelled for just over 20 hours from the Coast to Waitangi. Going along for the journey included Rawiri Wanoa, a Kaimahi for Te Runanganui o Ngati Porou. As part of his role as Nga Reo Tautoko youth mentor, Rawiri brought with him two of the rangatahi he works with. He says his aim was to give both boys, Laikin Kaui (17) and Mohi Apanui (14), the opportunity to gain a new cultural experience. And to also help make Te Tiriti o Waitangi a living and relevant document.

Pictured (L-R): Raewyn Rickard, Nanny Emma Mato, Sarah Sykes, Mohi Apanui, Laikin Kaui and Sharon Harrison

(photo by Rawiri Wanoa).





Above: Music Talent Showcased at Nati Day Out.

Students from Waikirikiri school in Kaiti performed their rap, "Iritekura" at the Ngati Poroutanga Celebrations at Shed 3 in Gisborne. The rangatahi won Best Junior Music Video at the 2012 Nati Awards and were also finalists for the Best Junior Original Music composition with their waiata. Students from Ngata Memorial College also showcased their music and film-making talent at the hui.



Maisey Rika was one of the top NZ acts who performed at the inaugural Pohutukawa Music Festival on the 5th of January 2013. The festival was held at Te Waha O Rerekohu in Te Araroa and organized by the Te Araroa Progressive Association. The main kaupapa was to have a whanau day for locals, visitors and whanau coming home over summer. The event was also alcohol, drug and smoke free. "We wanted to involve the community as much as possible, says organizer Phil Reid. "There were opportunities for our rangatahi to showcase their talent by opening the festival with kapa haka and their original music." He also acknowledges, "To organize an event like this is a huge undertaking and it could not have been possible without the support of the community and our sponsors." The festival received positive feedback and plans are already underway for the next one. Te Runanganui o Ngati Porou is proud to have supported this inaugural event.



PA WARS 2013

Marae from throughout the rohe were welcomed by the majestic embrace of Marotiri maunga to the 2013 Ngati Porou Inter-Marae Sports Festival, held in Tokomaru Bay over the New Years break. The festival (more commonly known as "Pa Wars") attracted representation from 13 Ngati Porou marae teams, around 2000 participants throughout the day. Among the 20 events on offer included the popular tug-o war, euchre, touch rugby and swimming in the sea. This year home town favourite Te Ariuru marae won the top aggregate prize, (pictured top right) followed by Hinerupe marae in second place and Hiruharama marae in third place.

Next year Te Whanau a Ruataupare will again host the Ngati Porou Inter-Marae Sports Festival in Tokomaru Bay on Friday 3rd January 2014.

Go the Maunga! The collective strength of Hiruharama marae was on display during the Tug-o-War heats at Pa Wars 2013. Te Kotahitanga (Doc) Ngarimu provides front line support in this photo, along with Reinga Pohatu (second from left), Merekara Chambers and Roxx Crawford. (Photo taken by Nikki Kennedy).







Te Runanganui o Ngati Porou (Gisborne) Te Toka a Taiau (Shed 3) 50 The Esplanade, PO Box 394, Gisborne

All enquiries:

Call free 0800 676 768 or 06 867 9960 Fax: 06 868 9300 **Te Runanganui o Ngati Porou** (Ruatoria) 1 Barry Avenue, PO Box 226, Ruatoria

All enquiries: Call free 0800 833 502 or 06 8649 004 Fax: 06 864 9008

Online:

Email enquiries: info@ngatiporou.co.nz Website: www.ngatiporou.com

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