

MINUTES OF TE RUNANGANUI O NGATI POROU TRUSTEE LIMITED (TRONPTL) HUI A TAU

Pakirikiri Marae, Tokomaru Bay & Zoom

Saturday 30 November 2024

Minute Taker: A McFarlane
Opening: The Chairman confirmed there was a quorum present and opened the hui at 10:13am.
Karakia: B Haereroa
Mihi: Chairman, P Tangaere
Attendance: A total of 274 were in attendance as per the signed attendance register.
Zoom and Livestream options were provided for Ngati Porou whanau to join the hui.
In accordance with the Trust Deed zoom attendance was not recorded as part of the quorum.

1.0 Apologies

Ta S Parata, N Raihania and W Timutimu for lateness.

Recorded as announced, and signed apologies register.

C Wirepa, H Te Puni, H Puketapu-Watson, A Greensill, E Weusten, M Pardoe, L Tangaere-Baldwin, Rev. C Ferris, H Gibson, J Morris, L McCarthy-Matenga, J Stichbury, M Soloman, J Royal, J Pou, T Warmenhoven, D McMillian, C Kururangi, A Rangiwai, B Waikari, N Aupouri, E Keelan, J Bowden, L Munro, S Terekia, J Wanoa, G Karauria, A Waitai, C Ruru, C Te Pairi, M Wetini, C Tihore, R White, C Campbell, R Harrison, K Walker, H Stuart, N Taare, A Karauria, L Harrison, G Haig, C Johnson, D Hovell, M Johnston, C Rangī, E Waru-Hay, K Collier, M Wimutu, D Reedy, S Kane, K Fox, C Thompson, D Potae, M Te Huia, S Ifopo, T Smiler, N Kernohan, G Findlay, P Kaitai, T Kaitai, T Takarua, H Sadlier, S Wallace, W Kennedy, T Coleman, A Hunt, T Tawera, M Tamepo, H McClutchie, G Houkamau, C Fox-Campbell, K Wimutu, V Henry, J Lerm, K Tibble-Pou, H Banks, W Mita, H Green, L Kururangi, A Loader, J Akuhata-Brown, K Potae, D Hope, K Tihore, K Pewhairangi, R Pewhairangi-Lawton, C Lawton, L Vette, M Te Kani-Love, A Williams, O Naden, J Naden, T Takarua, A Collins, J Ngata, G Findlay, L Sadlier, R Elers, D Moana, J Westrupp, K Elliot, A Poi, R Chaffey, H Heights, M Patuwai, P Waikari, P Waikari, H Tibble, P Pohatu, R Te Hei, H Taitoko, P Tibble, A Tibble H Dell

Motion 1: That apologies for the 2024 Annual General Meeting be received and accepted.

Moved: H Parata / P Hope — **CARRIED**

2.0 2023 Hui a-Tau Minutes

The Chairman took the minutes of the TRONPTL Hui a-Tau held 25 November 2023 as read.

Matters Arising: Nil.

Motion 2: That the minutes of Te Runanganui o Ngati Porou Annual General Meeting, held on 25 November 2023 at Hiruharama Marae to be accepted as a true and correct record of the meeting.

Moved: J Wanoa / R Reedy— **CARRIED**

3.0 Reports

3.1 Chairman Report

P Tangaere referred to the Annual Report, acknowledging it as a comprehensive record of the Group's key activities, achievements, and overall performance for the reporting year. He noted that the Chief Executive and representatives of each subsidiary would present on their respective areas of responsibility.

Acknowledgements extended to Ta Herewini Parata (former Chairperson), former and current trustees, subsidiary boards, and kaimahi across the organisation. Appreciation was also extended to marae, hapu, whanau, and all involved for their collective leadership, resilience, and mobilisation during and after Cyclone Gabrielle.

Mana Motuhake

- Reaffirmation was given to the kaupapa of Mana Motuhake, with reflection on the hui held at Uepohatu Marae to seek feedback on Ngāti Porou's position regarding Kotahitanga arrangements.

Strategic Direction

- A Hui-a-Iwi is planned for 4 January 2025 to provide whanau with the opportunity to engage with and contribute to the organisation's emerging strategic direction.

3.2 Group Operational Review

G Reedy, Chief Executive Officer, presented the 2023/24 operational review, emphasising the organisation's strong post-Cyclone Gabrielle recovery performance and the sustained delivery of services across the Ngati Porou Group. The following are highlights of the report:

Recovery and Infrastructure:

- Significant progress achieved in recovery efforts, including the clearance of approximately 80,000 tonnes of woody debris.
- Completion of housing and marae infrastructure repairs across affected communities.

Workforce Development

- The Group employs over 200 kaimahi across its entities.
- Establishment of dedicated youth employment pathways to strengthen future workforce capability and succession.

Community Programmes and Wellbeing

- Expansion of Te Aki Tangata and Te Aki Kainga programmes to enhance community resilience, preparedness, and mental wellbeing.
- Continued support for community-led initiatives aimed at long-term recovery and resilience building.

Policy and Advocacy

- Submissions lodged on government policy matters affecting Maori health, housing, and social welfare, ensuring Ngati Porou perspectives were represented in national decision-making.

Health and Wellbeing Focus

- Reaffirmed the organisation's commitment to:
 - Holistic wellbeing, with continued emphasis on Hinengaro (mental health) and whanau-centred support as integral components of Ngati Porou Oranga's service delivery approach.
 - Workforce development and wellbeing initiatives alongside coordinated advocacy to secure long-term recovery funding to support Ngati Porou communities.

Acknowledgements extended to governance, kaimahi, and Te Kahui Kaumatua (B Haereroa, T Ngarimu and K Reedy), for their leadership, commitment, and dedication throughout the year.

3.3 Ngati Porou Oranga Report

A Walker, Deputy Chairperson presented the 2023/24 year-end review, noting that this is the first full year of integrated operations following the merger of health, housing, and social services under a single governance framework. The transition has enhanced coordination, strengthened service delivery, and enabled greater strategic alignment within Ngati Porou Oranga.

Acknowledgements extended to the board, kaimahi along with the former Ngati Porou Hauora board for their leadership, dedication and resilience throughout periods of significant change and challenges.

The organisation continues its journey of transformation, shifting from *doing for whanau* to *listening to whanau voices* and embedding co-design principles to ensure services reflect aspirations and needs.

Key Highlights

Integrated Services

- Over 9,000 registered patients; Ngāti Porou remains the only iwi in Aotearoa to own and operate its own hospital.
- Achieved pay parity for clinical kaimahi, promoting fairness and retention.
- Expanded PRIME and emergency response coverage across the rohe.
- Recognised Aotearoa's youngest Nurse Practitioner — a milestone of Ngāti Porou clinical excellence.

Whanau Oranga – Ara Waiora Framework

- Designed and implemented a Ngati Porou *Ara Waiora* framework, embedding holistic, whanau-centred care grounded in Ngati Porou tikanga and values.

Community Health and Research

- Research identified key priorities: mental health, diabetes, drug and alcohol harm, and immunisation.
- Findings informed targeted resource allocation and early-prevention initiatives, particularly for tamariki.

Housing and Social Wellbeing

- In partnership with Te Puni Kokiri, progressed transitional housing and urgent cyclone-related home repairs.
- Over 500 whānau and hapū members participated in community-led programmes.
- Continued provision of kaupapa Māori navigation services to help whānau access entitlements and social support.

Commitment and Future Focus

- Ongoing focus on iwi-led service design, transparent governance, and equitable delivery.
- Continued alignment with the wider Group's vision of recovery, resilience, and long-term wellbeing.

Responses to Patai:

- Drug & Alcohol Harm: Board reaffirmed support for marae-based rehabilitation and outreach.
- Dental Services: Work is underway to re-establish consistent dental care across the rohe.
- Health Research & Genomics: This initiative focuses on Ngati Porou-specific outcomes ensuring that the research remains culturally grounded and contributes to meaningful support and benefits for whanau.
- Matakaoa GP Access: Rural workforce shortages were acknowledged; retention and recruitment strategies are in progress. It was further noted that this challenge remains a nationwide challenge particular for rural communities.
- National Workforce Cuts: Ngati Porou Oranga operates independently, however potential funding impacts will continue to be monitored.
- Te Puia Hospital & Birthing Unit: Repairs nearing completion; housing options being explored to attract rural clinicians.
- Mental Health Empowerment: Remains a key strategic priority with measurable targets for early intervention and resilience.
- Whanau Trust & Confidentiality: Whānau encouraged to provide direct feedback to strengthen transparency and cultural safety.
- GP Workforce Sustainability: Current workforce is 50% permanent and 50% locum, consistent with national trends. Locums are essential in ensuring continuity of care.

3.4 Nati Growth Ltd Report

Ta R McLeod, Chairperson supported by H Walker, Chief Executive Officer, reported a strong year for Nati Growth Ltd (NGL), with performance exceeding benchmarks despite national economic challenges. Results reflected prudent financial management, targeted investment, and continued strategic repositioning. The Board reaffirmed its focus on sustainable growth — balancing dividend distribution with long-term intergenerational benefit.

Key Highlights

Investment Strategy and Performance

- Strategic shift from passive managed funds to active, direct investments delivering higher returns and local impact.
- Diversified portfolio across commercial property, hospitality, primary industries, and rohe-based enterprises.
- Balanced risk through global diversification alongside iwi-driven investments within the Ngāti Porou rohe.

Key Assets and Activities

- Managed Funds: Continued strong performance supported by global equity gains.
- Seafood Business: A top performer with consistent returns.
- Hauiti Berries: Joint venture concluded; assets repurposed into a community-supported native nursery in Ruatoria, viewed positively by the community.
- Captain Morgan Site: Renovations underway; partial summer operation planned through the summer season. The site represents both a retail and property investment opportunity.
- Fish Truck Initiative: Expanded to six coastal communities, reducing retail prices and extending offerings to include meat packs — well received by whanau.
- Marriott Hotel (Auckland): 13% ownership stake delivering high performing returns, reflecting a shift towards premium active investment.

Emerging and Rohe-Based Ventures

- Native Nursery Development: Assets transitioned from Hauiti Berries into a large-scale initiative supporting Waiapu catchment and riparian planting.
- Supported by DOC funding and aligned with wider biodiversity and carbon credit opportunities for Ngati Porou landowners. This initiative seeks to reduce external suppliers, create local employment and contribute to whenua stabilisation.

Forestry, Carbon, and Agriculture

- Forestry remains a significant asset category and focus of the Group investment, carbon and biodiversity credit schemes under active development.
- Agriculture portfolio recorded a modest loss due to global price fluctuations; recovery expected as markets stabilise.
- Continued diversification and sustainable land management remain strategic priorities.

Acknowledgements

Acknowledgements extended to outgoing Director D Puketapu, the NGL Board, management, and staff for their leadership and operational excellence contributing to another successful year.

Responses to Patai

- Local Investment: ~20% of assets invested locally; aim to increase iwi-based ventures.
- Carbon & Biodiversity Credits: Positive outlook; potential to create new revenue streams.
- Native Nursery Collaboration: Opportunities for partnership with other regional nurseries identified.
- Honey Sector: Continued focus on premium export markets despite industry contraction.
- Equity Portfolio: Global diversification ensures resilience; ongoing review of timing and reinvestment strategies.
- Iwi Banking & Financial Services: TRONPnui lacks the scale to pursue this alone; collaboration options remain open
- Agriculture Performance: Results performed favourably to national benchmarks ; diversification remains key to resilience.

3.4 Toitu Ngati Porou

P Tangaere, Chairperson presented an overview of the year's achievements under Toitu Ngati Porou, highlighting:

- Distribution Grants: Ongoing support for education, cultural, sports along with hapu capability-initiatives such as Rohenga Tipuna.
- Community Engagement: Hui will be planned across the rohe to inform the 2025 Strategic Plan Review

Acknowledgments were extended to the former and current board, management and staff for their ongoing dedication and contribution.

Responses to Patai

- Grant Distribution - Equity and Transparency: A review is underway to standardise the grant framework. Updated criteria, reporting and funding rounds will be published prior to the 2025 funding round.
- Rohenga Tipuna Grants: The distribution enables and supports local autonomy and decision making while strengthening collaboration across hapu and marae. Discussions will continue to ensure funding is equitable and practical distribution.
- Education Grants: Grants are not-one off payments. Applicants can apply each funding round.
- Sports Funding and Participation – Support for Ngati Porou teams facing travel costs
Funding policies are being reviewed, with co-funding opportunities with external partners will be explored to enhance support for sport and cultural activities.
- Cultural Development and Creative Industries: The strong talent within Ngati Porou was acknowledged, with it noted that future planning will include consideration for increased support for iwi-led arts and cultural opportunities.

Acknowledgments and gratitude were extended to Toitu Ngati Porou for its ongoing support provided across a range of activities.

4.0 Year End Group Financial Statements

S Ostler, Group Finance Manager supported by the PwC auditor presented the Group Financial Statements with the following noted:

- Group revenue increased from \$36 million (2023) to \$46 million.
- Achieved a 10 percent return on the investment portfolio.
- Maintained fiscal discipline with continued reinvestment in service delivery.

Clarification was sought on the proportion of income from service contracts and investment returns with it advised that government-contract revenue increased by \$10 million and the investment portfolio achieved a return exceeding 10 percent, reflecting strong subsidiary performance and prudent asset management.

Motion 3: That PricewaterhouseCoopers (PwC) be appointed as external auditors for the 2024/25 financial year.
CARRIED UNANIMOUSLY

Motion 4: That the 2024/2025 Annual Report and Audited Financial Statements be adopted
CARRIED UNANIMOUSLY

5.0 Report on Strategic and Trust Deed Reviews

H Parata, Deputy Chair presented the 2024 Trust Deed review undertaken by the Reviews Committee, with legal counsel support, along with the proposed Strategic Direction for 2025–2030. A hui is scheduled for 4 January 2026 to enable whanau to engage and provide feedback on the proposed Strategic Direction.

Key Highlights

- Trust Deed technical updates have been aligned with new Trusts legislation.
- The review of Nati Growth and Ngati Porou Oranga was paused pending further alignment work.
- The Strategic Direction is framed around seven drivers:
 1. Kia Tuturu te Tu o Ngati Porou — Cultural and identity strength.
 2. Hapu as Anchors — Decentralised leadership and decision-making.
 3. Ngati Porou Nation-Building — Active role in national and iwi development.
 4. Whakapapa Connectivity — Reconnecting Ngati Porou uri globally.
 5. Reciprocity and Collective Benefit — Shared responsibility for iwi prosperity.
 6. Sustainability and Kaitiakitanga — Guardianship of Taiao and resources.
 7. Flourishing Whanau — Resilient, connected, and capable communities.

A query was raised about whether required updates relating to the legislative changes to the Maori Fisheries Act have been provisioned for in these amendments.

It was confirmed that trust deed technical changes to the TRONPnui and Toitu Ngati Porou presented to the meeting are limited to a housing keeping review relating to the clauses are aligned with the Trust Act. Any further statutory amendments will be captured in a second-stage review for approval at a Special General Meeting (SGM).

Motion 5: That the AGM notes this 2024 Trust Deed Review report on the effectiveness of the arrangements in the TRONP and Toitu Trust Deeds and the proposed alterations to those Deeds.

Moved: K Pewhairangi / H Waerehu — **CARRIED**

Motion 6: That the AGM receives this report on the proposed strategic direction 2025–2030.

Moved: A Walker / P Matahiki — **CARRIED**

6.0 General Business

a) Sustainable Economic Development

Discussion focused on opportunities to strengthen iwi-led, sustainable economic growth within the Ngati Porou rohe, including alternative land-use industries such as hemp. The importance of iwi innovation and bioeconomy development to promote self-sufficiency, employment, and enterprise resilience was acknowledged. It was confirmed that sustainable industry development will be considered within Nati Growth Ltd.'s strategic planning and regional partnership frameworks.

b) Community Safety and Methamphetamine Harm

A call was made for greater iwi engagement to strengthen long-term support following local initiatives, as participants currently receive limited ongoing assistance after programme completion. The Board acknowledged this concern and reaffirmed that social wellbeing remains a core strategic priority. Ngati Porou Oranga continues to collaborate with regional and national agencies while investing its own resources to enhance community-based responses and provide sustained support for whanau in need.

c) Hapu Engagement in Taiao

Attendees from Rohenga Tipuna 5, emphasised the need for stronger hapu representation in environmental decision-making, particularly within the Komiti Taiao framework. The Board acknowledged this feedback and noted that improved hapu consultation and representation mechanisms will be considered as part of the 2025–2030 Strategic Plan implementation.

d) Governance Transparency

Questions were raised regarding the Deputy Chair appointment process, including compliance with Trust Deed provisions and access to related legal advice. The Board confirmed that legal counsel was present during the decision-making process. The request for greater transparency was acknowledged.

e) Te Ara Tipuna Investment and Conflict-of-Interest Concerns

Concerns were raised regarding the Board's involvement and investment in the Te Ara Tipuna project, including potential conflicts of interest and calls for an independent review. It was explained that all information is publicly available. Te Ara Tipuna is a voluntary whenua Maori investment initiative aimed at enabling landowners to access capital for sustainable land development. Decision-making authority remains with landowners, and the project's purpose is to create an economic pathway for underutilised Maori land.

f) Environmental Responsibility During Pa Wars

Environmental and waste-management expectations for Pa Wars were reiterated, highlighting the principles of kaitiakitanga, responsible waste disposal, recycling, and support for hosting marae. The Board endorses these priorities and confirmed that all iwi events will implement environmental management protocols and clear communication processes to ensure best-practice sustainability standards are upheld.

g) Constitutional Consistency and Board Conduct

Concerns were raised regarding inconsistencies in the application of the Trust Deed and constitutional processes across successive Boards, with calls for greater fairness, accountability, and respectful engagement. These comments were acknowledged, with it noted that constructive scrutiny and open dialogue are vital to effective iwi governance. It was confirmed that ongoing governance policy and Trust Deed reviews will prioritise procedural consistency, informed by feedback from both past and current board members.

h) General Acknowledgements

The Chair acknowledged all contributors and reaffirmed TRONPnui's ongoing commitment to:

- Transparent governance and communication.
- Increasing local economic participation and sustainable industry development.
- Strengthening hapu authority and engagement; and
- Upholding Ngati Porou values of mana, tika, and kaitiakitanga in all future decision-making.

Karakia Whakamutunga: Chairman P Tangaere

Chairperson declared hui closed at 13:45 PM

TE RUNANGANUI O NGATI POROU TRUSTEE LIMITED
HUI A TAU 2024 ATTENDANCE REGISTER

Agnes Walker	Cushla Albert	Iritana Ngarimu	Lybia Hayes
Albie McFarlane	David Houkamau	Jade Keelan	Mamaeroa Olsen
Alex McClutchie	Dee Tahata	Jake Kang	Marcus Aupouri
Amiria Little	Denise Walker	Jay Ngarimu	Margie Marsh
Amohaere Houkamau	Dexter Waru	Jayde Kanuta	Marijke Warmenhoven
Amohaere Te Purei	Dianne McDonald	Jenna Walker	Marnie Raihania
Amorutu Karanui	Dianne Nikara	Jesamine Wanoa	Mary Ngatai Helu
Angela Karini	Donette Kupenga	Jessica Keepa	Matariki Suick
Angela Tuavera	Dorina Paenga	John Kopua	Mateawa Keelan
Ani Pahuru Huriwai	Edrich Naden	John Taurima	Matekino Tuhura
Ann Karanui	Elaine Hauti	Judy Campbell	Matire Kupenga Wanoa
Annee Maaka Mackenzie	Eleanor Faofua	Judy Ruru	Matu Patuwai
Annette Wehi	Eliza Keelan	Julie Hermanson	Matuakore Toheriri Tibble
April Papuni	Elizabeth Kaa	Julliet Lardeli	Mere Mihaere
Apryll Parata	Elizabeth Tangi Ngarimu	June Oliver Clarke	Merekaraka Taingahue
Areta Morice	Ellen Houkamau	Kaapua Smith	Michael Crawford
Aria Ratapu Lelievre	Emily McNicholas	Kanewa Stokes	Michael Gordon
Arianna Houkamau	Emma Clare	Kararaina Ngatai Melbourne	Michael Mooseberger
Aroha Couling	Erana Makere Kaa	Karen McClutchie	Michelle Wanoa
Aroha Davies	Erana Reedy	Karen Morris	Mihi Raihania
Aroha Matamua	Faasu Kamaia Wanoa	Karen Pewhairangi	Moana Te Puni
Aroha Parata	Fiona Morice	Karepe McDonald	Mona Smith Tuhou
Ashlee Tata	Florence Burns	Kate Walker	Monty Manuel
Ashley Johnson	Frances Walker	Kathy Keelan	Na Raihania
Ata Rameka	Franklin Pahina	Kelly Pohio	Nerina Boyle
Atareta Maynard	Fushia Harrison	Kenya Akuhata Brown	Neville Smith
B Akuhata Morice	Fushia Tibble	Keriana Wilcox Taylor	Ngahikona Morice
Bailey Mackey	Gene Takarua	Kerry Ann Matahiki	Ngaire Whanarere
Barry Sollitt	George Reedy	Kimihia Parata	Nicklyn Manuel
Bebe Hewitt	Gina Chaffey Aupouri	Kingston Cooper	Nicolette Maaka
Billi Tangaere	Goldie Proffit	KN	Nimo Tuavera
Bobbi Morice	Greg Peacock	Kody Pewhairangi	Norm Ngaira
Bobby Reedy	Hakaraia Te Maro	Krystal Peachey	Ormond Hope
Bonnie Parata	Haley Tuhaka	Kuini Moehau Reedy	Pakanui Webb
Bronson Marshall	Harriet Awatere	Kuini Williams	Pani Cooper
Bub Apelu	Hekia Parata	Kumeroa Raihania White	Patrick Tangaere
Cara Pewhairangi Lawton	Helaina Makiri	Lara Gillies	Patu Fox
Carl Hovell	Helen Goldsmith	Laurie Sadlier	Paula Henry
Carly Brown	Hemoata Jahnke	Leeanne Morice	Paula Walker
Carol Heeney	Henare Walker	Lena Lyttle	Pauline Hays
Casey Kirk	Hilton Collier	Lillian Ward	Pauline Reedy

Chakakhan Edmonds	Hine Haig	Lisa Grace	Pearl Matahiki
Che Whakataka	Hinetautope Wilcox	Lisette Hayes	Peter Mooseberger
Chris Walsh	Hiria Parata	Liz Cairns	Peter T Ngarimu
Christina Hohipa	Hiria Rolleston	Lloyd Donnelly	Philip Te Potae
Christina Stuart	Hiria Shaw	Logan King	Piri Campbell
CS Kirikino	Hunaara Waerehu	Lois McCarthy Robinson	Pohatu Poutu
Curtis Bristowe	Hunter Higgins	Louisa Fox	Porourangi Tawhiwhirangi
Quaysha Reedy	Rosemary Jones	Tauira Takarua	Wi Morice
Raana Walker	Ruby Mackey	Te Aira Henderson	Wikitoria Tibble
Raewyn King	Sara Ngarimu	Te Aturangi Nepia Clamp	Willie Manuel
Rakaunui Te Puni	Scott McPhail	Te Huiarei Wano	Willis Wiremu Wanoa
Ralph Walker	Selwyn Parata	Te Riu Chaffey	Winnie Ruru
Ramesh Krishnappa	Sharlene Conning	Te Riu Raihania	Wiremu T Wanoa
Rangi Williams	Sharon McClutchie Wharehinga	Teena Te Maro	Wiremu Te Whaiora Wanoa
Raukura Whangapirita	Shavonne Houia	Teirea Grant	Wiremu Wilson
Rawinia Campbell	Siupou Sigley	Teresa Rasmussen	Wold Riki
Regina Brooking	Skye Briggs	Teto Puananga	Zarian Smith
Rei Kohere	Sonya Smith	Thomas Rangihuna	
Renee Raroa	Sophie Te Ngahue	Tim Reedy	
Reremoana Warmenhoven	Stacey Hohipa	Tina Blumentha	
Rheis Kanuta	Stanley Hovell	Tina Holmes	
Rhonda Milner	Sylvia Waihi	Tira Johnson	
Rhonda Tibble	Taimania Clark Rickard	Trevor Baker	
Richard Otene	Taine Aupouri	Trudy Lewis	
Rina Elers	Tamara Thelma Houia	Tui Marino	
Ripeka Pohatu	Tania Hiki Coleman Wynyard	Tuta Haereroa	
Riria Haturini	Tania Ngata	Uma Te Kani	
Rob MacKenzie	Tania Rauna	Valencia Little	
Robert McLeod	Tania White	Vyletta Arago Kemp	
Rochelle Rangihuna	Tapita Ihiripera	Wayne Abraham	
Rose Schwass	Taryne Papuni	Whiti Timutimu	