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Your First 100 Days as a New RCM Leader

As the new leader of Revenue Cycle Management (RCM) at a healthcare provider, your first 100 days are critical. This period is your opportunity to diagnose performance gaps, build trust with staff and leadership, and begin reshaping your RCM operation into a strategic growth engine. This guide outlines a practical 3-phase plan to make your early impact count.

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Assess (Days 1–30)

- Det with Stakeholders: Introduce yourself to finance, operations, front office, and IT leaders.
- Map the Revenue Cycle: Understand how patient intake, billing, and collections operate across locations.
- Inventory Systems & Vendors: List PMS, clearinghouses, BPOs, and AI tools used at each site.
- Pull the Metrics: Get current data on A/R days, clean claim rate, denial rate, net collections, cost to collect.
- 🗆 Walk the Workflow: Shadow front desk, billing, and AR follow-up staff.
- Identify Quick Wins: Look for low-effort issues to resolve that signal capability and build confidence.



- Standardize Key Processes: Begin creating SOPs for denials, payment posting, and aging A/R follow-up.
- Initiate Weekly RCM Rhythm: Launch KPI dashboards and 15–30 min weekly ops reviews with team leads.
- Address Data Gaps: Ensure claims are categorized properly for denial analysis.
- Clarify Roles: Resolve overlapping responsibilities among in-house, outsourced, and AI teams.
- Engage Staff: Hold 1-on-1s with key contributors. Ask what's broken, what's working.
- Share Early Wins: Report small improvements in collections or turnaround time to leadership.

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O3 Advance (Days 71–100)

- Draft a 6–12 Month RCM Roadmap: Identify priorities (e.g., AI agent rollout, contract review, staffing model).
- Start an AI Readiness Assessment: Identify which workflows could benefit from automation.
- Secure Leadership Buy-In: Use early data to pitch needed changes—new vendors, headcount, tech investments.
- Denchmark Performance: Compare your org to peers.)
- Document & Communicate: Share the roadmap with your team and execs.
- Elevate RCM: Position your team as an enabler of scale, not a back-office cost center.

Reach out to Tally for support with setting up your RCM organization for success.