NGĀTI APAKURA

HUI-Ā-TAU 2026 · ANNUAL GENERAL MEETING

Te Pūrongo ā-Tau 2026

Apakura Rūnanga Trust

Rāhoroi 10 Whiringa-ā-nuku 2026 | Saturday 10 October 2026

Hōri Griggs Kaiwhakahaere | Chairperson

Barlow Toi Anderson Tumu Whakahaere | General Manager





NGĀ KAUPAPA O TE RĀ

Our kōrero today

NGĀTI APAKURA

PART ONE

Strategy & Governance

Hōri Griggs, Chairperson

01 Chair's reflection on 2025/26

02 Who we are – our people

03 Te Iti o Apakura: our strategy

04 Te Mana Whakahaere: governance

05 Hohou i te Rongo

06 Board priorities for 2026–27

PART TWO

Operations & Delivery

Barlow Toi Anderson, General Manager

01 The year at a glance

02 Whakapapa, data & reconnecting uri

03 Rangiaowhia & Te Taiao

04 Relationships & communications

05 Organisation & financials

06 The year ahead & how we'll report

Pātai / questions from the floor and online at the close



NGĀTI APAKURA

Te Kōrero a te Kaiwhakahaere

Strategy & Governance



“The 2025/26 year has been one of rebuilding, reconnecting and preparing for the future.”

– Hōri Griggs, Chairperson

Hohou i te Rongo

Addressing the events at Rangiaowhia and their enduring consequences – looking honestly at our past while shaping what genuine reconciliation should mean for generations to come.

Strengthening the Rūnanga

Our people must have confidence that their organisation is transparent, accountable, well governed and able to look after what is entrusted to it.

A stronger voice in our rohe

Relationships strengthened with iwi, Crown agencies, councils, kura, health organisations and education providers.

KO WAI TĀTOU

Our vision, mission and values

TE WHAKAKITENGA · VISION

Apakura Mana Motuhake – he mana nō tūāuri, whaioio, he mana nō tuawhakarere.

To uplift the enduring legacy inherited from our tūpuna, entrusted to our uri whakaheke.

TE TAUĀKI WHĀINGA · MISSION

Kia mau ki ngā kura a ngā mātua tīpuna, kia tupu ngā peka o Apakura ki ngā karamatamata o tēnei ao hurihuri, haere ake nei!

Ngāti Apakura uri thriving and making a positive impact in their communities, across Aotearoa and throughout the world.

NGĀ UARA · OUR VALUES

Manawaroa



Resilience

Auahatanga



Innovation

Manaakitanga



Reciprocity

Whanaungatanga



Relationships

Hohou te Rongo

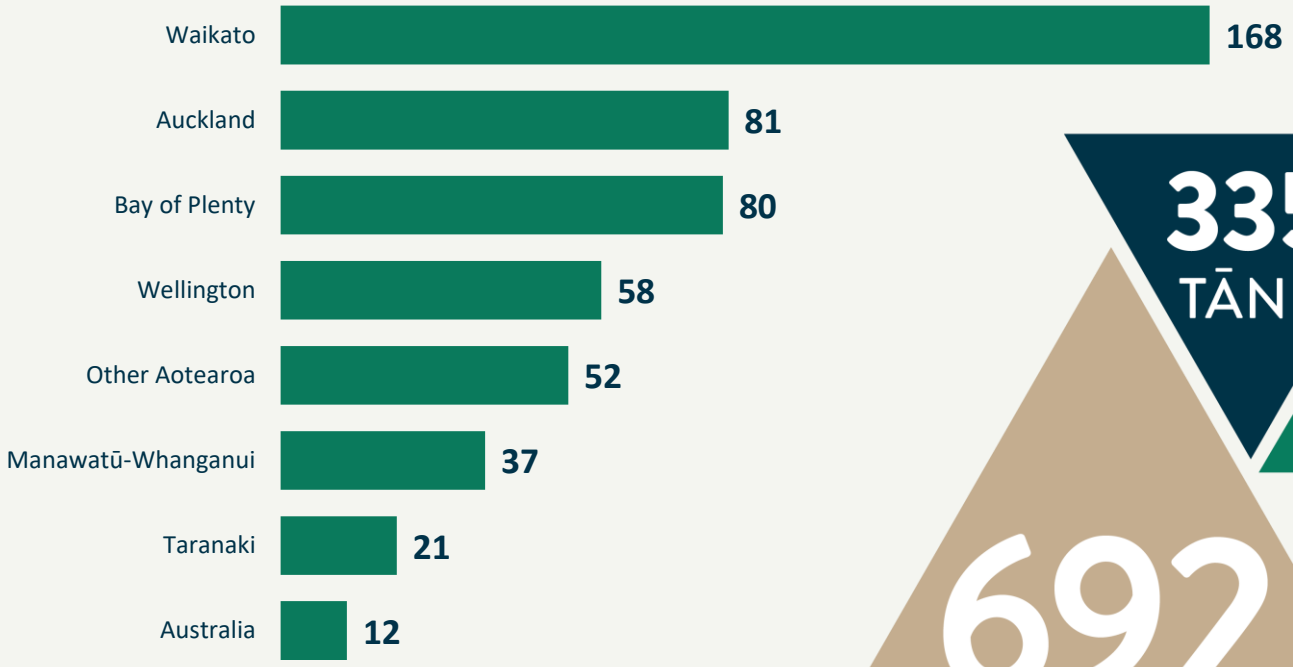


Peace

NGĀ URI O APAKURA

Our people: 1,154 registered whānau

Where our registered whānau live (location known: 509)



645 (56%) have no location recorded – improving our uri data is a first-year priority.

335 TĀNE

127 OTHER

692 WĀHINE



TE RAUTAKI MATUA

Te Iti o Apakura — our new strategic plan

Why this name?

Te Iti o Apakura reflects our journey as an iwi. We may be modest in size, but our strength has never been measured by numbers alone - it lies in our whakapapa, whenua, history and people.

The name also honours Ngāti Apakura kaumātua Pupuhi Whakamau, who used this expression and named a papakāinga after it.

"Strengthening what we have, building what we need, and creating lasting value for those who come after us."



NGĀ ARONGA MATUA E WHĀ

Our Four Strategic Pou

	Whakapapa & Whenua Uri connected to identity, whakapapa and community	Te Mana Whakahaere Robust, transparent governance for our future	Toitūtanga Financially sustainable, with strong income streams	Ngā Ara Whanaunga Strong, informed connections and effective advocacy
PAE TATA **1–3 years**	Build an uri database and improve access to whakapapa resources	Strengthen governance policies and Board capability	Complete a full financial and asset baseline	Establish coordinated communications and key relationships
PAE WĀENGA 3–5 years	Grow reo, mātauranga and tikanga across generations	Grow uri input into strategic and governance decisions	Activate whenua-based income and our investment strategy	Strengthen partnerships and represent us in key forums
PAE TAWHITI 5+ years	Embed lasting pathways to pass on whakapapa and tikanga	Build succession pathways for future iwi leaders	Grow a diversified, intergenerational investment portfolio	Consolidate strategic relationships and long-term influence

TE MANA WHAKAHAERE

Strengthening our governance

TE POARI MATUA · OUR BOARD

Hōri Griggs Chairperson	**Orrin Kapua** Deputy Chairperson
Prof. Tom Roa Kaumātua / Trustee	**Dr Kahu McClintock** Trustee
Julia Martin Trustee	**Tiaki Ormsby** Trustee
Regan Balzer-Horo Trustee	**Zacchaeus Te Uri Karaka** Trustee

WHAT WE ACHIEVED IN 2025/26

Comprehensive policy framework

Finance, health & safety, HR, code of conduct, privacy, conflicts, complaints and risk — held online.

Te Iti o Apakura adopted

A clear strategic direction, strengthened by Trustee feedback on whakapapa and reconnecting uri.

Iwi Chairs Forum membership

Application endorsed by Ngāti Koroki Kahukura, Raukawa and Ngāti Hauā — accepted by the forum.

Transparency

Conflicts of interest register published in the Annual Report.

HOHOU I TE RONGO

Te Kāhu o Apakura – Our Reconciliation Framework

Reconciliation, not a transaction. Our approach seeks a long-term process of restoration - not a single apology, payment or transaction.

Whenua me te Taiao

Getting our land back; caring for waterways and ngahere

Ahumahi me te Ōhanga

Iwi and whānau businesses; jobs; growing leaders

Ahurea me te Mātauranga

Bringing taonga home; recording whakapapa and stories

Whakatipu me te Whai Rawa

Lasting resources for our mokopuna



Hōri Griggs, Prof. Tom Roa and Barlow Anderson with Te Tari Whakatau in Te Whanganui-a-Tara.

"If we can achieve an outcome that uplifts the mana, identity, whenua and future prospects of Ngāti Apakura, then Hohou i te Rongo will become more than a response to our history."

HOHOU I TE RONGO

Our reconciliation journey in 2025/26 financial year

Oct 2025

Historical research progressing

Early chapters drafted under Lead Historian Dr Robert Joseph; Historical Account Working Group formed for iwi oversight.

Mar 2026

Our people shaping it

Coordinated engagement programme: online hui on 17 & 24 March (Zui and Facebook) and an in-person wānanga at Rangiaowhia.

Apr 2026

Crown workshops

Preparations to align the Crown around Te Kāhu o Apakura as a reconciliation-based framework.

June 2026

Historical Account, Negotiations ongoing

Crown Historian reviewing Historical Account; DRAFT provisional reconciliation package in negotiations

Iwi huānga relationships: joint correspondence from Ngāti Apakura and Te Tari Whakatau went to Waikato-Tainui, Te Nehenehenui, Raukawa, Ngāti Hauā, Ngāti Koroki Kahukura, Tūhoe and Ngāti Rangiwewehi - with positive responses of support.



NGĀTI APAKURA

Board priorities for the year ahead

Finalise Reconciliation negotiations

Finalise the Reconciliation negotiations with the Crown to settle the mamae of the past.

Governance framework review

Delegations, policies and committee settings; an annual Board work programme and Trustee development.

Better Board reporting & Organisational systems

A quarterly Annual Plan dashboard and dedicated time for strategy. Risk and compliance registers; less reliance on key individuals as the Rūnanga grows.

Financial stewardship

A full financial and asset baseline; principles for governing any future settlement funds.

Post-reconciliation readiness

Prepared to responsibly receive, administer, protect and grow future assets.



Source:https://tamuseum.org.nz/rahapa-te-hauata/

"As we move forward, may we continue to honour those who came before us while being courageous enough to create something stronger for those who follow."

Next >
Operational Report
from Barlow Toi Anderson, General Manager



NGĀTI APAKURA

Te Kōrero a te Tumu Whakahaere

Operations & Delivery

TE TAU I TOHUA

2025/26 at a glance

1,154

registered whānau on our tribal register

28,960

plants planted through Taiea te Taiao (Feb–Jun 2026)

3 + 1

livestreamed online hui plus a wānanga at Rangiaowhia

7

iwi huānga engaged by joint letter on Hohou i te Rongo

8

core policy areas in our new organisational framework

1

iwi classification application accepted into Stats NZ review



WHAKAPAPA, APAKURATANGA ME TE TUAKIRI

Creating pathways home

1

Whakapapa & registration

Extra administrative capacity for the Whakapapa Committee and Kaumātua Council - including the long-overdue work through the existing Whakapapa Register, updating TikiOS and answering member queries.

2

Kaumātua Council

A November hui brought kaumātua together; work continues on a Council model that fits Ngāti Apakura, rather than copying larger iwi.

3

Iwi data & Stats NZ

October site visit to Rangiaowhia covering iwi classification, tribal register capability, census data and Oranga Marae eligibility. Our application for the national iwi classification was accepted into review.



Our team with Golda Varona, Dean Ogilvie and Jacinta Paranihi from Stats NZ.



Whānau at Waiwharangi Urupa on the Te Ara Roimata haerenga.

NGĀ HAERENGA

Reconnecting our people with place

Ngā Pou Whenua Haerenga

Whānau visited sites of significance throughout Waipā connected to Ngāti Apakura history - standing on the whenua and hearing its kōrero.

Te Ara Roimata

Retracing the footsteps of our tūpuna through Tūwharetoa after the invasion. Well attended by whānau from across the motu; hau kāinga kōrero is being preserved.

More haerenga are planned for next summer.

RANGIAOWHIA DEVELOPMENT

Restoring our whenua



61 Rangiaowhia Road

Next chapter: *the physical renovation of 61 Rangiaowhia Road began in July 2026, after the reporting period.*

Improving 61 Rangiaowhia Road

Boundary and fencing, landscaping, painting, access road improvements and barn repairs for sheltered gatherings; Boardroom upgraded.

Rangiaowhia Whenua Analysis

Kahu Creative Studio engaged for a whenua-first, systems-based approach prioritising mātauranga Māori, environmental integrity and whānau aspirations.

Preserving the story

A storytelling project capturing first-hand accounts of how 61 Rangiaowhia Road was acquired.



28,960

plants planted in the Feb–Jun 2026 quarter through Taiea te Taiao - by contractors, landowners and whānau at community planting days.

TE TAIAO

Exercising our responsibilities as kaitiaki

Taiea te Taiao

Education with students, launch of Weed Free Waipā with neighbouring projects, and a wānanga supporting our Rangiaowhia planning.

Advocacy & cultural monitoring

Active on Ngā Roto, Pā Tuna, wastewater infrastructure and development in our rohe.

Iwi Environmental Management Plan

Developed an iwi-led framework for our environmental priorities.

NGĀ ARA WHANAUNGA

Strengthening our relationships and our voice

Iwi Chairs Forum

Membership application endorsed by three iwi and accepted.

Waipā District Council

Property, land use and partnership kōrero; letters seeking Mana Whakahono ā Rohe under the RMA.

Crown agencies

Stats NZ, DIA, Health NZ, housing agencies, Te Puni Kōkiri and the Regional Public Service Commissioner.

Iwi huānga

Relationship-first approach around Rangiaowhia and Hohou i te Rongo.

Kura

Exploring a formal relationship agreement with Pāterangi School as a model for other kura.

Hauora

Early kōrero with Mahoe Medical and the Anglican Church: scholarships, co-location and satellite services at Rangiaowhia.

COMMUNICATIONS & ENGAGEMENT

Connecting our people wherever they live

New official website

A central home for iwi information, strategy, documents and history — built for future member access and pānui archives.

Dedicated Facebook Page & YouTube Channel

Official social media moved to one page for consistency and reach. YouTube channel set up to house all Kōrero tuku ihi

Brand & templates

A comprehensive brand guide, letterheads and presentation templates.

Hohou i te Rongo engagement

Engagement calendar, livestreams, graphics and kōrero tuku iho content.

Protecting our creative assets

Royalties received for creative material used in Oceans by Me.

www.ngatiapakura.co.nz

Our uri are dispersed throughout Aotearoa and overseas – so our communications infrastructure had to grow with us.



MAHERE Ā-TAU 2026–27

The year ahead: seven workstreams

POU TUATAHI

1 Whakapapa, Uri & Mātauranga

Simpler registration and verification; an annual uri engagement programme; whakapapa governance and oral history preservation.

2 Rangiaowhia & Hohou i te Rongo

Progress reconciliation, commemorations and haerenga; 61 Rangiaowhia Road works and long-term planning.

3 Whenua, Wai & Kaitiakitanga

An annual environmental work programme and triage process for planning and policy matters.

POU TUARUA

4 Governance & Organisational Excellence

Governance framework review, registers and policies, business continuity.

POU TUATORU

5 Toitūtanga & Future Readiness

Financial and asset baseline, funding strategy, whenua-based income, post-reconciliation readiness.

POU TUAWHA

6 Marae, Communications & Whanaungatanga

Coordinated comms calendar, contact database/CRM, relationship-based engagement with our marae.

7 Advocacy & Strategic Relationships

Map priority relationships; clear mandates and feedback loops for those representing us.

Giving effect to the first-year priorities of Te Iti o Apakura across all four pou.

NGĀTI APAKURA

APAKURA RŪNANGA TRUST

Initiatives













AROTAKE ME TE PŪRONGO

How we will report our progress

Monthly

GM to Board

Operational, financial, governance and project matters; exceptions, risks and decisions needed.

Quarterly

GM; Board oversight

Annual Plan monitoring: a progress judgement, evidence, learning and next steps for each priority.

Mid-year

Board & management

A deeper look: are priorities still realistic, and should resources or sequencing change?

Year-end

Board & management

Evaluate the year against desired outcomes — informs the Annual Report and next Annual Plan.

PRINCIPLES

- **Strategic alignment**
- **Progress over activity**
- **Qualitative judgement**
- **Whānau voice**
- **Proportionality**
- **Learning & adaptation**

NGĀTI APAKURA

Ngā Pātai

Questions & Kōrero



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Ko te Atua tō mātou piringa, ka puta, ka ora.