



SAHA-UNION

PUBLIC COMPANY LIMITED



DIVERSIFIED



RESILIENT



GLOBAL

CORPORATE PROFILE 2026
SET LISTED COMPANY



SAHA-UNION
PUBLIC COMPANY LIMITED

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SAHA-UNION

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COMPANY OVERVIEW

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1

COMPANY OVERVIEW



FOUNDED

1972



LISTED ON

SET



REGISTERED CAPITAL

THB 3,000 m.



SUBSIDIARIES

24



JOINT
VENTURES

5

ASSOCIATES
COMPANY

32



EQUITY

30 June 2026
THB 25,424 m.



SAHA-UNION
PUBLIC COMPANY LIMITED

ABOUT SAHA-UNION

Saha-Union Public Company Limited operates as a leading diversified holding company listed on the Stock Exchange of Thailand (SET). With over 53 years of operations, the Group has built a resilient portfolio spanning manufacturing, trade & services, and energy — primarily across Thailand and China.

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COMPANY VISION

*A LEADING AND RELIABLE INVESTMENT COMPANY ENGAGING IN DIVERSE BUSINESS ACTIVITIES,
MANAGING INVESTMENTS FOR LONG-TERM STABILITY WITH SOUND RETURN
ON INVESTMENTS*



GROW

Develop growth &
stability of existing
businesses



EXPAND

Enlarge businesses
where the Group
excels



INVEST

Seek long-term
opportunities with
sound returns



GOVERN

Maintain efficiency,
transparency &
integrity



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BUSINESS SEGMENTS

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| 2 BUSINESS SEGMENTS



SAHA-UNION
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1 MANUFACTURING



2 TRADE & SERVICES



3 ENERGY



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1 MANUFACTURING

High – Quality Product • Trusted by Industries • Built for the Future



Automobile Parts

Precision components for modern mobility



Elastic Braid

Durable and reliable for diverse applications



Elastic Webbing

Flexible solution for performance and comfort



Covering Yarn

High – quality yarn for industrial use



Self Adhesive Tape

Strong adhesion for everyday and industrial needs



Steel Stainless Vacuum Bottle and Food Jar

Premium quality for lifestyle and convenients



Household Products

Functional designs for better living

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2 TRADE & SERVICES

Diverse Businesses • Integrated Solution • Sustainable Growth



IT TRADING BUSINESS



Technology Solutions

Driving business success



HOTEL BUSINESS



Hospitality Excellence

Creating memorable experiences



HOSPITAL BUSINESS



Quality healthcare

Caring for a better tomorrow



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3 ENERGY

Reliable Energy Infrastructure • Sustainable Growth • Long – term Value



**SHANGYU HANGZHOU – UNION
COGENERATION CO., LTD.**

Reliable cogeneration plant



POWER GENERATION

Stable and efficient energy supply



INDUSTRIAL ENERGY SOLUTION

Supporting industrial growth



SUSTAINABLE ENERGY

Committed to a cleaner future



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GEOGRAPHIC PORTFOLIO

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| 3 GEOGRAPHIC PORTFOLIO





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STRATEGY & OUTLOOK

| 4 STRATEGY & OUTLOOK

1. Manufacturing Diversification

Pivot plastic & rubber businesses beyond automotive toward medical, consumer, and industrial verticals to reduce EV-transition risk

2. Technology & AI Expansion

Computer Union expanding portfolio in Security, Data & AI, ZTE, and Alibaba solutions - growing above plan in FY2025

3. Healthcare Growth

Hospital network targeting Medical Tourism, aging society, and digital health (AI, Telemedicine). Ruamjai Rak +47% revenue FY2025



4. Clean Energy Pipeline

90 MW ground-mounted solar farm in Ban Bueng – 25 years PPA with EGAT. Commercial operation target: December 2027

5. China Operations

Cogeneration plants delivering above-plan profits. Expanding into industrial manufacturing, chemicals, and new sectors

6. Sustainability Commitment

Solar energy, waste reduction, chemical reduction, and ESG initiatives embedded across manufacturing operations



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COMPANY MILESTONES

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| 5 COMPANY MILESTONES



SAHA-UNION
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53 YEARS OF BUILDING VALUE

A STRONG LEGACY | A SUSTAINABLE FUTURE



1970s – 1980s

Foundation & Early Growth

- **1972** Founded and listed on Stock Exchange of Thailand (SET). Registered capital: THB 3,000 m.
- **1973** Partnership with Nichiban (Japan) - rubber adhesive products. First Japanese JV in the Group.
- **1982** Computer Union Growing IT distribution
- **1986** Joint venture with Zojirushi (Japan) — stainless vacuum flask manufacturing for export to Japan.
- **1988** Partnership with Nifco (Japan) - precision plastic fasteners for automotive industry.



1990s – 2010s

Expansion & Diversification

- **1990s** Expansion into China: Zhejiang Jiashan-Union and Shangyu Hangzhou-Union Cogeneration plants established in Zhejiang Province.
- **2010s** Diversification into services: Hilton Hua Hin Resort & Spa under management.



2020s – Present

New Growth & Sustainability

- **2021** Navavej International Hospital inaugurated - 150-bed facility targeting medical tourism and aging population.
- **2022** Ruamjai Rak Hospital operational for 3 years - revenue +47% in FY2025 from new specialty centers.
- **2025** Solar farm (89.99 MW) under construction in Ban Bueng. 25-year PPA with EGAT. COD target: December 2027.

2026

Today Success



60+
Subsidiaries & Associates



Diversified
Investment Portfolio



Healthcare Platform
for Better Living



Technology Platform
for the Future



Renewable Energy
for Sustainable Growth



Presence in China
Strong Growth Engine



Listed on SET
for over 50 Years



SAHA-UNION

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A diversified holding company committed to long-term growth, stability, and value creation for all stakeholders.

THANK YOU

WEBSITE

www.sahaunion.co.th