

Saha-Union Public Company Limited and its subsidiaries
Review report and consolidated
and separate financial information
For the three-month and six-month periods ended
30 June 2026

Independent Auditor's Report on Review of Interim Financial Information

To the Shareholders of Saha-Union Public Company Limited

I have reviewed the accompanying consolidated financial information of Saha-Union Public Company Limited and its subsidiaries, which comprises the consolidated statement of financial position as at 30 June 2026, the related consolidated statements of income and comprehensive income for the three-month and six-month periods then ended, and the related consolidated statements of changes in shareholders' equity and cash flows for the six-month period then ended, as well as the condensed notes to the interim consolidated financial statements. I have also reviewed the separate financial information of Saha-Union Public Company Limited for the same periods (collectively "the interim financial information"). Management is responsible for the preparation and presentation of this interim financial information in accordance with Thai Accounting Standard 34 *Interim Financial Reporting*. My responsibility is to express a conclusion on this interim financial information based on my review.

Scope of Review

I conducted my review in accordance with Thai Standard on Review Engagements 2410, *Review of Interim Financial Information Performed by the Independent Auditor of the Entity*. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with the standards as applicable to auditing issued by the Federation of Accounting Professions and consequently does not enable me to obtain assurance that I would become aware of all significant matters that might be identified in an audit. Accordingly, I do not express an audit opinion.

Conclusion

Based on my review, nothing has come to my attention that causes me to believe that the accompanying interim financial information is not prepared, in all material respects, in accordance with Thai Accounting Standard 34 *Interim Financial Reporting*.



Piya Chaipruckmalakarn

Certified Public Accountant (Thailand) No. 7544

EY Office Limited

Bangkok: 11 August 2026

Saha-Union Public Company Limited and its subsidiaries

Statements of financial position

As at 30 June 2026

(Unit: Thousand Baht)

		Consolidated financial statements		Separate financial statements	
	<u>Note</u>	<u>30 June 2026</u>	<u>31 December 2025</u>	<u>30 June 2026</u>	<u>31 December 2025</u>
		(Unaudited but reviewed)	(Audited)	(Unaudited but reviewed)	(Audited)
Assets					
Current assets					
Cash and cash equivalents		4,354,011	4,174,272	170,934	224,348
Trade and other current receivables	3	948,424	1,053,002	16,605	37,354
Inventories		494,489	486,326	2,430	-
Short-term loans to related party		-	-	140,000	130,000
Other current financial assets		5,354,823	5,381,572	1,194,755	1,544,334
Other current assets		132,077	81,948	2,363	1,716
		11,283,824	11,177,120	1,527,087	1,937,752
Investment in associate awaiting for sales registration		-	-	115,829	115,829
Total current assets		11,283,824	11,177,120	1,642,916	2,053,581
Non-current assets					
Restricted investments		25,670	25,759	1,000	1,000
Long-term loans to related party		11,400	-	-	-
Investments in subsidiaries		-	-	10,763,468	10,763,468
Investments in joint ventures	4	2,043,961	1,774,004	414,241	414,241
Investments in associates	5	3,827,853	3,753,925	1,256,159	1,256,159
Other non-current financial assets		3,522,969	3,243,927	1,877,233	1,745,925
Investment properties		2,266,958	2,266,832	1,452,793	1,456,083
Property, plant and equipment		5,249,791	5,084,934	50,662	53,025
Right-of-use assets		274,708	288,733	-	-
Tax assets		115,157	124,044	4,510	2,886
Goodwill		521,724	521,724	-	-
Intangible assets		60,564	57,543	570	750
Deferred tax assets		96,724	98,063	-	-
Other non-current assets		265,001	255,727	3,996	2,099
Total non-current assets		18,282,480	17,495,215	15,824,632	15,695,636
Total assets		29,566,304	28,672,335	17,467,548	17,749,217

The accompanying notes are an integral part of the financial statements.

Saha-Union Public Company Limited and its subsidiaries

Statements of financial position (continued)

As at 30 June 2026

(Unit: Thousand Baht)

	<u>Note</u>	Consolidated financial statements		Separate financial statements	
		<u>30 June 2026</u>	<u>31 December 2025</u>	<u>30 June 2026</u>	<u>31 December 2025</u>
		(Unaudited but reviewed)	(Audited)	(Unaudited but reviewed)	(Audited)
Liabilities and shareholders' equity					
Current liabilities					
Short-term loans from financial institutions		-	81,032	-	-
Short-term loan from related party		10,000	10,000	-	-
Trade and other current payables		951,094	1,160,467	26,213	51,366
Current portion of long-term loans	6	49,441	38,208	-	-
Current portion of lease liabilities		35,806	36,800	-	-
Deposits from related parties		-	-	262,700	484,700
Corporate income tax payable		30,497	44,646	-	-
Other current financial liabilities		20,147	5,000	13,135	42
Other current liabilities		121,763	135,092	3,584	5,722
Total current liabilities		<u>1,218,748</u>	<u>1,511,245</u>	<u>305,632</u>	<u>541,830</u>
Non-current liabilities					
Long-term loans, net of current portion	6	246,214	152,634	-	-
Lease liabilities, net of current portion		213,981	227,147	-	-
Non-current provision for employee benefits		336,493	331,827	20,202	18,872
Deferred tax liabilities		254,908	206,160	106,616	80,311
Other non-current liabilities		184,796	188,263	299	-
Total non-current liabilities		<u>1,236,392</u>	<u>1,106,031</u>	<u>127,117</u>	<u>99,183</u>
Total liabilities		<u>2,455,140</u>	<u>2,617,276</u>	<u>432,749</u>	<u>641,013</u>

The accompanying notes are an integral part of the financial statements.

Saha-Union Public Company Limited and its subsidiaries

Statements of financial position (continued)

As at 30 June 2026

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>30 June 2026</u>	<u>31 December 2025</u>	<u>30 June 2026</u>	<u>31 December 2025</u>
	(Unaudited but reviewed)	(Audited)	(Unaudited but reviewed)	(Audited)
Shareholders' equity				
Share capital				
Registered				
300,000,000 ordinary shares of Baht 10 each	3,000,000	3,000,000	3,000,000	3,000,000
Issued and fully paid up				
300,000,000 ordinary shares of Baht 10 each	3,000,000	3,000,000	3,000,000	3,000,000
Share premium	2,599,000	2,599,000	2,599,000	2,599,000
Difference resulting from change in interest in subsidiary without loss of control	(389,956)	(389,956)	-	-
Retained earnings				
Appropriated				
Statutory reserve	1,013,766	1,013,473	750,000	750,000
Other reserve	562,586	562,858	-	-
Unappropriated	18,097,394	17,947,744	10,247,038	10,421,333
Other components of shareholders' equity	540,893	(329,292)	438,761	337,871
Equity attributable to owners of the Company	25,423,683	24,403,827	17,034,799	17,108,204
Non-controlling interests of the subsidiaries	1,687,481	1,651,232	-	-
Total shareholders' equity	27,111,164	26,055,059	17,034,799	17,108,204
Total liabilities and shareholders' equity	29,566,304	28,672,335	17,467,548	17,749,217

The accompanying notes are an integral part of the financial statements.

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Directors

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(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries**Income statements****For the three-month period ended 30 June 2026**

(Unit: Thousand Baht, except basic earnings per share expressed in Baht)

		Consolidated financial statements		Separate financial statements	
	Note	2026	2025	2026	2025
Revenues					
Sales and service income	7	1,658,393	1,934,226	28,723	130,456
Dividend income		103,579	84,570	80,214	81,498
Rental income		13,451	11,686	13,438	12,815
Finance income		20,628	23,624	5,770	5,540
Gains on investments designated at fair value through profit or loss		-	67,408	1,987	-
Gains on derivatives designated at fair value through profit or loss		-	3,976	-	-
Gains on exchange		19,765	1,976	24,676	-
Other income		35,892	56,380	5,834	5,729
Total revenues		1,851,708	2,183,846	160,642	236,038
Expenses					
Cost of sales and services		1,378,667	1,737,868	28,249	128,389
Selling and distribution expenses		57,322	62,198	2	1,509
Administrative expenses		175,730	153,561	35,804	42,814
Losses on investments designated at fair value through profit or loss		22,450	-	-	1,045
Losses on derivatives designated at fair value through profit or loss		10,566	-	13,135	10
Reversal of impairment loss on investment		-	-	-	(323,288)
Total expenses		1,644,735	1,953,627	77,190	(149,521)
Operating profit		206,973	230,219	83,452	385,559
Share of profit from investments in joint ventures		174,788	714,763	-	-
Share of profit from investments in associates		33,535	51,236	-	-
Finance cost		(4,183)	(5,219)	(626)	(1,095)
Profit before income tax income (expenses)		411,113	990,999	82,826	384,464
Income tax income (expenses)		(32,613)	(44,946)	(274)	187
Profit for the period		378,500	946,053	82,552	384,651
Profit attributable to					
Equity holders of the Company		345,128	935,500	82,552	384,651
Non-controlling interests of the subsidiaries		33,372	10,553		
		378,500	946,053		
Basic earnings per share (Baht)					
Profit attributable to equity holders of the Company		1.19	3.22	0.28	1.28
Weighted average number of ordinary shares (Thousand shares)		290,786	290,786	300,000	300,000

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries

Statements of comprehensive income

For the three-month period ended 30 June 2026

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
Profit for the period	<u>378,500</u>	<u>946,053</u>	<u>82,552</u>	<u>384,651</u>
Other comprehensive income				
<i>Items to be reclassified to profit or loss in subsequent periods</i>				
Exchange differences on translation of financial statements in foreign currencies	174,584	(287,344)	-	-
Share of other comprehensive income (loss) from investments in joint ventures and associates - net of income tax	<u>77,835</u>	<u>(117,088)</u>	<u>-</u>	<u>-</u>
Items to be reclassified to profit or loss in subsequent periods - net of income tax	<u>252,419</u>	<u>(404,432)</u>	<u>-</u>	<u>-</u>
<i>Items not to be reclassified to profit or loss in subsequent periods</i>				
Gains (losses) on investments in equity designated at fair value through other comprehensive income - net of income tax	145,508	(56,587)	70,492	2,331
Share of other comprehensive income (loss) from investments in joint ventures and associates - net of income tax	<u>2,279</u>	<u>(952)</u>	<u>-</u>	<u>-</u>
Items not to be reclassified to profit or loss in subsequent periods - net of income tax	<u>147,787</u>	<u>(57,539)</u>	<u>70,492</u>	<u>2,331</u>
Other comprehensive income for the period	<u>400,206</u>	<u>(461,971)</u>	<u>70,492</u>	<u>2,331</u>
Total comprehensive income for the period	<u><u>778,706</u></u>	<u><u>484,082</u></u>	<u><u>153,044</u></u>	<u><u>386,982</u></u>
Total comprehensive income attributable to				
Equity holders of the Company	732,143	485,272	<u>153,044</u>	<u>386,982</u>
Non-controlling interests of the subsidiaries	<u>46,563</u>	<u>(1,190)</u>		
	<u><u>778,706</u></u>	<u><u>484,082</u></u>		

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries**Income statements****For the six-month period ended 30 June 2026**

(Unit: Thousand Baht, except basic earnings per share expressed in Baht)

		Consolidated financial statements		Separate financial statements	
	Note	2026	2025	2026	2025
Revenues					
Sales and service income	7	3,260,097	3,729,901	89,281	272,916
Dividend income		113,860	119,568	238,397	333,902
Rental income		25,282	24,659	26,561	26,177
Finance income		34,509	45,841	8,764	8,717
Gains on investments designated at fair value through profit or loss		339	105,188	5,194	-
Gains on derivatives designated at fair value through profit or loss		-	3,427	-	137
Gains on exchange		69,025	11,248	72,341	-
Other income		77,235	104,443	12,058	12,008
Total revenues		3,580,347	4,144,275	452,596	653,857
Expenses					
Cost of sales and services		2,691,673	3,235,178	87,807	268,446
Selling and distribution expenses		119,194	127,710	229	3,110
Administrative expenses		354,385	313,011	72,991	71,743
Losses on investments designated at fair value through profit or loss		-	-	-	4,053
Losses on derivatives designated at fair value through profit or loss		10,748	-	13,351	-
Reversal of impairment loss on investment		-	-	-	(323,288)
Total expenses		3,176,000	3,675,899	174,378	24,064
Operating profit		404,347	468,376	278,218	629,793
Share of profit from investments in joint ventures		298,670	853,574	-	-
Share of profit (loss) from investments in associates		(2,122)	16,915	-	-
Finance cost		(8,967)	(10,840)	(1,431)	(2,272)
Profit before income tax income (expenses)		691,928	1,328,025	276,787	627,521
Income tax income (expenses)		(56,690)	(75,265)	(1,082)	792
Profit for the period		635,238	1,252,760	275,705	628,313
Profit attributable to					
Equity holders of the Company		585,831	1,213,661	275,705	628,313
Non-controlling interests of the subsidiaries		49,407	39,099		
		635,238	1,252,760		
Basic earnings per share (Baht)					
Profit attributable to equity holders of the Company		2.01	4.17	0.92	2.09
Weighted average number of ordinary shares (Thousand shares)		290,786	290,786	300,000	300,000

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries

Statements of comprehensive income

For the six-month period ended 30 June 2026

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
Profit for the period	<u>635,238</u>	<u>1,252,760</u>	<u>275,705</u>	<u>628,313</u>
Other comprehensive income				
<i>Items to be reclassified to profit or loss in subsequent periods</i>				
Exchange differences on translation of financial statements in foreign currencies	506,762	(284,924)	-	-
Share of other comprehensive income (loss) from investments in joint ventures and associates - net of income tax	<u>216,640</u>	<u>(106,106)</u>	<u>-</u>	<u>-</u>
Items to be reclassified to profit or loss in subsequent periods - net of income tax	<u>723,402</u>	<u>(391,030)</u>	<u>-</u>	<u>-</u>
<i>Items not to be reclassified to profit or loss in subsequent periods</i>				
Gains (losses) on investments in equity designated at fair value through other comprehensive income - net of income tax	177,839	(101,364)	100,890	(13,892)
Share of other comprehensive income (loss) from investments in joint ventures and associates - net of income tax	<u>3,191</u>	<u>(872)</u>	<u>-</u>	<u>-</u>
Items not to be reclassified to profit or loss in subsequent periods - net of income tax	<u>181,030</u>	<u>(102,236)</u>	<u>100,890</u>	<u>(13,892)</u>
Other comprehensive income for the period	<u>904,432</u>	<u>(493,266)</u>	<u>100,890</u>	<u>(13,892)</u>
Total comprehensive income for the period	<u><u>1,539,670</u></u>	<u><u>759,494</u></u>	<u><u>376,595</u></u>	<u><u>614,421</u></u>
Total comprehensive income attributable to				
Equity holders of the Company	1,456,035	730,678	<u>376,595</u>	<u>614,421</u>
Non-controlling interests of the subsidiaries	<u>83,635</u>	<u>28,816</u>		
	<u><u>1,539,670</u></u>	<u><u>759,494</u></u>		

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries
Statements of changes in shareholders' equity
For the six-month period ended 30 June 2026

(Unit: Thousand Baht)

Consolidated financial statements														
Equity attributable to the owners of the Company														
Other components of shareholders' equity														
Other changes														
by the owners														
Other comprehensive income														
Exchange														
differences on														
translation of														
financial statements														
in foreign currencies														
Gains (losses)														
on investments														
in equity designated														
at fair value														
Share of other														
comprehensive income														
from joint ventures														
and associates														
The Company's														
shares held by														
the subsidiaries														
Total other														
components of														
shareholders' equity														
Total equity														
attributable to														
owners of														
the Company														
Equity attributable														
to non-controlling														
interests of														
the subsidiaries														
Total														
shareholders' equity														
Issued and paid-up	Share premium	Difference resulting from change in interest in subsidiary without loss of control	Retained earnings			Exchange differences on translation of financial statements in foreign currencies	Gains (losses) on investments in equity designated at fair value	Share of other comprehensive income from joint ventures and associates	The Company's shares held by the subsidiaries	Total other components of shareholders' equity	Total equity attributable to owners of the Company	Equity attributable to non-controlling interests of the subsidiaries	Total shareholders' equity	
share capital		of control	Appropriated - statutory reserve	Appropriated - other reserve	Unappropriated									
Balance as at 1 January 2025	3,000,000	2,599,000	(389,956)	1,014,598	493,494	16,763,949	(282,578)	467,532	52,670	(199,615)	38,009	23,519,094	1,760,216	25,279,310
Profit for the period	-	-	-	-	-	1,213,661	-	-	-	-	-	1,213,661	39,099	1,252,760
Other comprehensive income for the period	-	-	-	-	-	-	(275,014)	(100,991)	(106,978)	-	(482,983)	(482,983)	(10,283)	(493,266)
Total comprehensive income for the period	-	-	-	-	-	1,213,661	(275,014)	(100,991)	(106,978)	-	(482,983)	730,678	28,816	759,494
Dividend paid (Note 8)	-	-	-	-	-	(480,000)	-	-	-	-	-	(480,000)	-	(480,000)
Less: Dividend paid in respect of the Company's shares held by subsidiaries	-	-	-	-	-	14,742	-	-	-	-	-	14,742	-	14,742
Dividend paid - net	-	-	-	-	-	(465,258)	-	-	-	-	-	(465,258)	-	(465,258)
Dividend paid by subsidiaries	-	-	-	-	-	-	-	-	-	-	-	-	(114,053)	(114,053)
Gains on disposals of equity investments	-	-	-	-	-	929	-	-	(929)	-	(929)	-	-	-
Gains on returns of capital of equity investment	-	-	-	-	-	8	-	-	(8)	-	(8)	-	-	-
Decrease in non-controlling interests of the subsidiary	-	-	-	-	-	-	-	-	-	-	-	-	(262)	(262)
Unappropriated retained earnings transferred to statutory reserve	-	-	-	402	-	(402)	-	-	-	-	-	-	-	-
Other reserve transferred to unappropriated retained earnings	-	-	-	-	(314)	314	-	-	-	-	-	-	-	-
Balance as at 30 June 2025	3,000,000	2,599,000	(389,956)	1,015,000	493,180	17,513,201	(557,592)	366,541	(55,245)	(199,615)	(445,911)	23,784,514	1,674,717	25,459,231
Balance as at 1 January 2026	3,000,000	2,599,000	(389,956)	1,013,473	562,858	17,947,744	(675,252)	604,539	(58,964)	(199,615)	(329,292)	24,403,827	1,651,232	26,055,059
Profit for the period	-	-	-	-	-	585,831	-	-	-	-	-	585,831	49,407	635,238
Other comprehensive income for the period	-	-	-	-	-	-	472,854	177,519	219,831	-	870,204	870,204	34,228	904,432
Total comprehensive income for the period	-	-	-	-	-	585,831	472,854	177,519	219,831	-	870,204	1,456,035	83,635	1,539,670
Dividend paid (Note 8)	-	-	-	-	-	(450,000)	-	-	-	-	-	(450,000)	-	(450,000)
Less: Dividend paid in respect of the Company's shares held by subsidiaries	-	-	-	-	-	13,821	-	-	-	-	-	13,821	-	13,821
Dividend paid - net	-	-	-	-	-	(436,179)	-	-	-	-	-	(436,179)	-	(436,179)
Dividend paid by subsidiaries	-	-	-	-	-	-	-	-	-	-	-	-	(47,386)	(47,386)
Gains on disposals of equity investments	-	-	-	-	-	11	-	-	(11)	-	(11)	-	-	-
Gains on returns of capital of equity investment	-	-	-	-	-	8	-	-	(8)	-	(8)	-	-	-
Unappropriated retained earnings transferred to statutory reserve	-	-	-	293	-	(293)	-	-	-	-	-	-	-	-
Other reserve transferred to unappropriated retained earnings	-	-	-	-	(272)	272	-	-	-	-	-	-	-	-
Balance as at 30 June 2026	3,000,000	2,599,000	(389,956)	1,013,766	562,586	18,097,394	(202,398)	782,058	160,848	(199,615)	540,893	25,423,683	1,687,481	27,111,164

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries
Statements of changes in shareholders' equity (continued)
For the six-month period ended 30 June 2026

(Unit: Thousand Baht)

	Separate financial statements					Total shareholders' equity
	Issued and paid-up share capital	Share premium	Retained earnings		Other component of shareholders' equity	
					Other comprehensive income	
					Gains (losses) on investments in equity designated at fair value	
			Appropriated - statutory reserve	Unappropriated		
Balance as at 1 January 2025	3,000,000	2,599,000	750,000	9,965,506	299,914	16,614,420
Profit for the period	-	-	-	628,313	-	628,313
Other comprehensive income for the period	-	-	-	-	(13,892)	(13,892)
Total comprehensive income for the period	-	-	-	628,313	(13,892)	614,421
Dividend paid (Note 8)	-	-	-	(480,000)	-	(480,000)
Balance as at 30 June 2025	<u>3,000,000</u>	<u>2,599,000</u>	<u>750,000</u>	<u>10,113,819</u>	<u>286,022</u>	<u>16,748,841</u>
Balance as at 1 January 2026	3,000,000	2,599,000	750,000	10,421,333	337,871	17,108,204
Profit for the period	-	-	-	275,705	-	275,705
Other comprehensive income for the period	-	-	-	-	100,890	100,890
Total comprehensive income for the period	-	-	-	275,705	100,890	376,595
Dividend paid (Note 8)	-	-	-	(450,000)	-	(450,000)
Balance as at 30 June 2026	<u>3,000,000</u>	<u>2,599,000</u>	<u>750,000</u>	<u>10,247,038</u>	<u>438,761</u>	<u>17,034,799</u>

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries**Cash flow statements****For the six-month period ended 30 June 2026**

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
Cash flows from operating activities				
Profit before tax	691,928	1,328,025	276,787	627,521
Adjustments to reconcile profit before tax to net cash provided by (paid from) operating activities				
Depreciation and amortisation	321,525	313,572	6,294	6,459
Expected credit losses (reversal)	3,805	(1,122)	-	-
Reduction of cost of inventories to net realisable value (reversal)	1,267	(3,097)	-	-
Gains on disposals of property, plant and equipment	(1,635)	(8,636)	-	(6)
Losses on write-off of property, plant and equipment	284	1,442	-	-
Reversal of impairment loss on investment	-	-	-	(323,288)
Expense of withholding tax write-off	8,617	1,172	-	-
Losses (gains) on investments designated at fair value through profit or loss	(339)	(105,188)	(5,194)	4,053
Losses (gains) on derivatives designated at fair value through profit or loss	10,748	(3,427)	13,351	(137)
Share of profit from investments in joint ventures	(298,670)	(853,574)	-	-
Share of loss (profit) from investments in associates	2,122	(16,915)	-	-
Unrealised losses (gains) on exchange	(46,838)	(30,296)	(70,608)	62
Dividend income	(113,860)	(119,568)	(238,397)	(333,902)
Provision for employee benefits	14,319	16,313	1,378	1,030
Finance income	(34,509)	(45,841)	(8,764)	(8,717)
Finance cost	8,967	10,840	1,431	2,272
Profit (loss) from operating activities before changes in operating assets and liabilities	567,731	483,700	(23,722)	(24,653)
Operating assets (increase) decrease				
Trade and other current receivables	101,078	(22,962)	18,280	(6,007)
Inventories	(9,430)	(234,464)	(2,430)	(2,311)
Other current assets	(52,228)	21,858	(647)	703
Other non-current assets	(10,248)	(37,994)	1,928	91
Operating liabilities increase (decrease)				
Trade and other current payables	(224,742)	230,152	(24,012)	(25,322)
Other current liabilities	(5,519)	81,503	(591)	(581)
Provision for long-term employee benefits	(17,463)	(23,641)	(1,595)	(1,124)
Other non-current liabilities	(3,606)	3,264	299	-
Cash from (used in) operating activities	345,573	501,416	(32,490)	(59,204)
Cash paid for interest	(1,426)	(4,762)	(2,706)	(3,386)
Cash paid for income tax	(106,030)	(101,223)	(1,624)	(1,477)
Cash refund from income tax	35,621	18,194	-	-
Net cash flows from (used in) operating activities	273,738	413,625	(36,820)	(64,067)

The accompanying notes are an integral part of the financial statements.

(Unaudited but reviewed)

Saha-Union Public Company Limited and its subsidiaries**Cash flow statements (continued)****For the six-month period ended 30 June 2026**

(Unit: Thousand Baht)

	Consolidated financial statements		Separate financial statements	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
Cash flows from investing activities				
Decrease (increase) in short-term loans to related party	-	-	(10,000)	77,400
Decrease (increase) in other current financial assets	299,620	(146,658)	420,000	-
Decrease (increase) in restricted investments	89	(500)	-	-
Increase in long-term loans to related party	(11,400)	-	-	-
Acquisition of investments in subsidiaries	-	-	-	(262)
Acquisition of other non-current financial assets	(51,549)	(72,692)	-	-
Proceeds from disposals of property, plant and equipment	1,660	9,323	-	6
Dividend received from investments	328,339	333,251	238,397	333,902
Interest income	32,159	45,828	7,336	9,305
Acquisition of investment properties	(4,269)	(69)	-	-
Acquisition of property, plant and equipment	(305,586)	(199,010)	(327)	(4,291)
Acquisition of intangible assets	(1,923)	(728)	-	-
Net cash flows from (used in) investing activities	<u>287,140</u>	<u>(31,255)</u>	<u>655,406</u>	<u>416,060</u>
Cash flows from financing activities				
Decrease in short-term loans from financial institutions	(81,032)	(42,937)	-	-
Increase (decrease) in deposits from related parties	-	-	(222,000)	36,400
Cash paid for share capital to non-controlling interests of the subsidiaries	-	(262)	-	-
Dividend paid	(436,179)	(465,258)	(450,000)	(480,000)
Dividend paid to non-controlling interests of subsidiaries	(47,386)	(114,053)	-	-
Cash receipt from long-term loans	115,238	-	-	-
Repayment of long-term loans	(19,515)	(19,104)	-	-
Payment of principal portion of lease liabilities	(18,300)	(29,657)	-	-
Interest paid of lease liabilities	(5,530)	(6,029)	-	-
Net cash flows used in financing activities	<u>(492,704)</u>	<u>(677,300)</u>	<u>(672,000)</u>	<u>(443,600)</u>
Net increase (decrease) in cash and cash equivalents	<u>68,174</u>	<u>(294,930)</u>	<u>(53,414)</u>	<u>(91,607)</u>
Increase (decrease) in translation adjustments	111,565	(124,047)	-	-
Cash and cash equivalents at beginning of period	<u>4,174,272</u>	<u>5,459,668</u>	<u>224,348</u>	<u>1,005,814</u>
Cash and cash equivalents at end of period	<u><u>4,354,011</u></u>	<u><u>5,040,691</u></u>	<u><u>170,934</u></u>	<u><u>914,207</u></u>

Supplemental cash flows information

Non-cash transaction

Purchases of property, plant and equipment for which no cash has been paid	11,636	32,458	134	587
Purchases of intangible asset for which no cash has been paid	10	-	-	-
Additions to right-of-use assets and lease liabilities	4,139	-	-	-

The accompanying notes are an integral part of the financial statements.

Saha-Union Public Company Limited and its subsidiaries

Condensed notes to interim financial statements

For the three-month and six-month periods ended 30 June 2026

1. General information

1.1 Basis for the preparation of interim financial statements

These interim financial statements are prepared in accordance with Thai Accounting Standard No. 34 Interim Financial Reporting, with the Company presenting condensed interim financial statements. The Company has presented the statements of financial position, income statement, comprehensive income, changes in shareholders' equity, and cash flows in the same format as that used for the annual financial statements and has presented notes to the interim financial statements on a condensed basis.

The interim financial statements are intended to provide information additional to that included in the latest annual financial statements. Accordingly, they focus on new activities, events and circumstances so as not to duplicate information previously reported. These interim financial statements should therefore be read in conjunction with the latest annual financial statements.

The interim financial statements in Thai language are the official statutory financial statements of the Company. The interim financial statements in English language have been translated from the Thai language interim financial statements.

1.2 Basis of consolidation

These interim consolidated financial statements include the financial statements of Saha-Union Public Company Limited ("the Company") and its subsidiary companies ("the subsidiaries") and have been prepared on the same basis as that applied for the consolidated financial statements for the year ended 31 December 2025, with no change in shareholding structure of subsidiaries during the current period.

1.3 Accounting policies

The interim financial statements are prepared by using the same accounting policies and methods of computation as were used for the financial statements for the year ended 31 December 2025.

The revised financial reporting standards, which are effective for fiscal years beginning on or after 1 January 2026, do not have any significant impact on the financial statements of the Company and its subsidiaries.

In addition, the Federation of Accounting Professions has issued new and revised financial reporting standards which will become effective in the future. The standard involving changes to key principles is summarised below:

TFRS 18 Presentation and Disclosure in Financial Statements

TFRS 18 will become effective for annual reporting periods beginning on or after 1 January 2028 and supersedes TAS 1, Presentation of Financial Statements. The standard introduces new requirements for classifying income and expenses into categories and presenting subtotals in the statement of profit or loss. It also requires disclosures of management-defined performance measures and includes new requirements for the aggregation and disaggregation of financial information.

The management of the Company and its subsidiaries is currently evaluating the impact of this standard on the financial statements in the year of initial adoption.

2. Related party transactions

During the periods, the Company and its subsidiaries had significant business transactions with related parties. Such transactions, which are summarised below, arose in the ordinary course of business and were concluded on commercial terms and bases agreed upon between the Company, the subsidiaries and those related parties. There were no significant changes in the transfer pricing policy of transactions with related parties during the current period.

Consolidated financial statements

	(Unit: Million Baht)			
	For the three-month		For the six-month	
	periods ended 30 June		periods ended 30 June	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
<u>Transactions with joint ventures</u>				
Sales of merchandise	4	4	7	8
<u>Transactions with associates</u>				
Sales of merchandise	17	17	33	41
Purchases of merchandise	3	94	30	185

Separate financial statements

	(Unit: Million Baht)			
	For the three-month		For the six-month	
	periods ended 30 June		periods ended 30 June	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
<u>Transactions with subsidiaries</u>				
Sales of merchandise	26	40	65	82
<u>Transactions with associates</u>				
Sales of merchandise	2	1	2	9
Purchases of merchandise	-	89	21	180

Directors and management's benefits

During the three-month and six-month periods ended 30 June 2026 and 2025, the Company and its subsidiaries had employee benefit expenses payable to their directors and management as below.

(Unit: Thousand Baht)

	Consolidated financial statements			
	For the three-month		For the six-month	
	periods ended 30 June		periods ended 30 June	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
Short-term employee benefits	30,587	29,115	64,151	64,464
Post-employment benefits	967	1,044	1,960	2,262
Total	<u>31,554</u>	<u>30,159</u>	<u>66,111</u>	<u>66,726</u>

(Unit: Thousand Baht)

	Separate financial statements			
	For the three-month		For the six-month	
	periods ended 30 June		periods ended 30 June	
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
Short-term employee benefits	4,645	4,676	9,367	9,352
Post-employment benefits	150	154	300	308
Total	<u>4,795</u>	<u>4,830</u>	<u>9,667</u>	<u>9,660</u>

3. Trade and other current receivables

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	30 June	31 December	30 June	31 December
	<u>2026</u>	<u>2025</u>	<u>2026</u>	<u>2025</u>
	(Audited)		(Audited)	

Trade receivables - related parties

Aged on the basis of due dates

Not yet due	8,766	12,018	10,562	14,343
Past due				
Up to 3 months	<u>230</u>	<u>4,703</u>	<u>-</u>	<u>-</u>
Total trade receivables - related parties	<u>8,996</u>	<u>16,721</u>	<u>10,562</u>	<u>14,343</u>

(Unit: Thousand Baht)

	Consolidated		Separate	
	financial statements		financial statements	
	30 June	31 December	30 June	31 December
	2026	2025	2026	2025
	(Audited)		(Audited)	
<u>Trade receivables - unrelated parties</u>				
Aged on the basis of due dates				
Not yet due	652,262	805,828	-	13,069
Past due				
Up to 3 months	99,133	51,025	-	-
3 - 6 months	2,092	26,482	-	-
6 - 12 months	26,122	82	-	-
Over 12 months	190	9,951	-	-
Total	779,799	893,368	-	13,069
Less: Allowance for expected credit losses	(11,471)	(17,339)	-	-
Total trade receivables - unrelated parties, net	768,328	876,029	-	13,069
Total trade receivables - net	777,324	892,750	10,562	27,412
<u>Unbilled receivables</u>				
Unbilled receivables - unrelated parties	54,679	57,477	-	-
Total unbilled receivables	54,679	57,477	-	-
<u>Other current receivables</u>				
Input tax refundable	25,698	42,446	-	3,633
Accrued income	20,498	30,308	3,976	6,222
Others	70,225	30,021	2,067	87
Total other current receivables	116,421	102,775	6,043	9,942
Total trade and other current receivables - net	948,424	1,053,002	16,605	37,354

4. Investments in joint ventures

Dissolution and liquidation

On 26 December 2024, the shareholders' meeting of Yunnan Energy Luliang-Union Cogeneration Co., Ltd., a company incorporated in China and principally engaged in the generation and distribution of electricity, approved the dissolution of the company and the commencement of its liquidation. The liquidation process was completed in January 2026.

5. Investments in associates

Increase in registered share capital and paid-up capital

Sukhumvit 62 Medical Ltd.

On 10 June 2026, the Extraordinary General Meeting No. 1/2569 of Sukhumvit 62 Medical Ltd. approved an increase of Baht 100 million in the registered share capital (1 million ordinary shares with a par value of 100 Baht per share).

During the period, Sukhumvit 62 Medical Co., Ltd. called for partial payment of the additional shares capital and registered the change in its paid-up capital with the Ministry of Commerce on 23 June 2026. As a result, the registered and paid-up share capital after the capital increase amounted to Baht 1,952 million (19.52 million ordinary shares with a par value of 100 Baht per share). The Company did not subscribe in this right offering. As a result, the Company's shareholding percentage decreased from 21.01% to 20.49%.

NP Watt Co., Ltd.

On 19 November 2025, the Board of Directors' Meeting No. 9 (2/2025) of NP Watt Co., Ltd. approve a call for payment of the remaining portion of the increased share capital at 25.30% of the par value of 10 Baht per share, equivalent to 2.53 Baht per share, amounting to Baht 139.15 million. Union Energy Technology Co., Ltd. (subsidiary) paid the shares subscription amount in accordance in proportion to its shareholding, amounting to Baht 41.75 million, on 18 May 2026.

6. Long-term loans

The loan agreements contain several covenants which, among other things, require the subsidiaries to the maintenance of a debt-to-equity ratio, and restrictions on dispose of or transfer on certain assets that are essential for the subsidiaries' operations.

(Unaudited but reviewed)

7. Segment information

The Company and its subsidiaries are organised into business units based on its products and services. During the current period, the Company and its subsidiaries have no change the organisation of their reportable segments from the latest annual financial statements.

The following tables present revenues and profit information regarding the Company and its subsidiaries' operating segments for the three-month and six-month periods ended 30 June 2026 and 2025.

(Unit: Million Baht)

	For the three-month periods ended 30 June													
	Plastic, rubber and metal segment		Trading segment		Energy segment		Hotel segment		Investment and others segment		Elimination of inter-segment revenues		Consolidated financial statements	
	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
Revenue														
Revenue from external customers	722	818	464	737	377	295	85	78	10	6	-	-	1,658	1,934
Inter-segment revenues	-	-	-	-	-	-	-	-	6	6	(6)	(6)	-	-
Total revenues	722	818	464	737	377	295	85	78	16	12	(6)	(6)	1,658	1,934
Segment operating profit	99	45	50	43	102	82	15	14	13	12	-	-	279	196
Unallocated income and expenses:														
Dividend income													103	85
Rental income													13	12
Finance income													21	24
Gains (losses) on investments designated at FVTPL													(22)	67
Gains (losses) on derivatives designated at FVTPL													(11)	4
Gains on exchange													20	2
Other income													36	56
Selling and distribution expenses													(57)	(62)
Administrative expenses													(176)	(154)
Share of profit from investments in joint ventures													175	715
Share of profit from investments in associates													34	51
Finance cost													(4)	(5)
Profit before income tax expenses													411	991
Income tax expenses													(33)	(45)
Non-controlling interests of the subsidiaries													(33)	(10)
Profit for the period - equity holders of the Company													345	936

(Unaudited but reviewed)

(Unit: Million Baht)

	For the six-month periods ended 30 June													
	Plastic, rubber and metal segment		Trading segment		Energy segment		Hotel segment		Investment and others segment		Elimination of inter-segment revenues		Consolidated financial statements	
	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025	2026	2025
Revenue														
Revenue from external customers	1,459	1,684	834	1,185	683	609	268	231	16	21	-	-	3,260	3,730
Inter-segment revenues	-	-	-	1	-	-	-	-	12	12	(12)	(13)	-	-
Total revenues	1,459	1,684	834	1,186	683	609	268	231	28	33	(12)	(13)	3,260	3,730
Segment operating profit	158	137	94	89	179	155	112	89	25	25	-	-	568	495
Unallocated income and expenses:														
Dividend income													114	120
Rental income													25	25
Finance income													35	46
Gains on investments designated at FVTPL													-	105
Gains (losses) on derivatives designated at FVTPL													(11)	3
Gains on exchange													69	11
Other income													77	104
Selling and distribution expenses													(119)	(128)
Administrative expenses													(354)	(313)
Share of profit from investments in joint ventures													299	854
Share of profit (loss) from investments in associates													(2)	17
Finance cost													(9)	(11)
Profit before income tax expenses													692	1,328
Income tax expenses													(57)	(75)
Non-controlling interests of the subsidiaries													(49)	(39)
Profit for the period - equity holders of the Company													586	1,214

8. Dividends

Dividends	Approved by	Total dividends (Million Baht)	Dividend per share (Baht)
Final dividends for 2024	Annual General Meeting of Shareholders on 24 April 2025	480	1.60
Total for the six-month period ended 30 June 2025		480	1.60
Final dividends for 2025	Annual General Meeting of Shareholders on 23 April 2026	450	1.50
Total for the six-month period ended 30 June 2026		450	1.50

9. Commitments and contingent liabilities**9.1 Capital commitments**

As at 30 June 2026, the Company and its subsidiaries had capital commitments of Baht 52 million and the Company only of Baht 0.5 million relating to the purchases of machinery, equipment and buildings improvement (31 December 2025: the Company and its subsidiaries had capital commitments of Baht 71 million and the Company only of Baht 0.2 million relating to the purchases of machinery, equipment and buildings improvement).

9.2 Operating lease commitments

As at 30 June 2026, the Company and its subsidiaries have entered into several lease agreements in respect of the lease of vehicles, equipment and other services. The terms of the agreements are generally between 1 and 4 years. Future minimum lease payments required under these non-cancellable operating leases contracts and services agreements which have not recorded under lease liabilities were Baht 25 million and the Company only of Baht 0.1 million (31 December 2025: the subsidiaries Baht 30 million and the Company only: Nil).

9.3 Long-term service agreements

The Royal Hotel Co., Ltd. (subsidiary) entered into a management agreement with a non-related company in respect of managing its hotel business, The Hilton Hua Hin Resort and Spa Hotel. The subsidiary has to pay the related management fee at the rate stated in the agreement.

9.4 Commitments for raw material purchases

9.4.1 As at 30 June 2026, the Company and a subsidiary had commitments to purchase raw materials from 4 domestic companies amounting to 364 metric tons (31 December 2025: 332 metric tons) and the Company only of 337 metric tons (31 December 2025: 324 metric tons) at prices specified in the contracts. The raw materials are scheduled to be delivered in September 2026.

9.4.2 As at 30 June 2026, the subsidiaries had commitments to purchase raw materials from 3 overseas companies amounting to 92 metric tons (31 December 2025: 51 metric tons) at prices specified in the contracts. The raw materials are scheduled to be delivered in September 2026.

9.5 Guarantees

There were outstanding bank guarantees on behalf of the Company and its subsidiaries as follows:

	(Unit: Million Baht)			
	Consolidated		Separate	
	financial statements		financial statements	
	30 June 2026	31 December 2025	30 June 2026	31 December 2025
	(Audited)		(Audited)	
Guarantee contractual performance	90	103	-	-
Guarantee electricity use	7	7	-	-
Guarantee others	3	3	1	1
Total	100	113	1	1

10. Financial instruments

10.1 Fair value of financial instruments

Since the majority of the Company and its subsidiaries' financial instruments are short-term in nature or carrying interest at rates close to the market interest rates, their fair value is not expected to be materially different from the amounts presented in the statement of financial position.

10.2 Fair value hierarchy

During the current period, there were no changes in the methods and the assumptions used to estimate the fair value of financial instruments and there were no transfers between the levels of the fair value hierarchy.

11. Approval of interim financial statements

These interim financial statements were authorised for issue by the Company's Audit Committee on 11 August 2026 as assigned by the Company's Board of Directors.