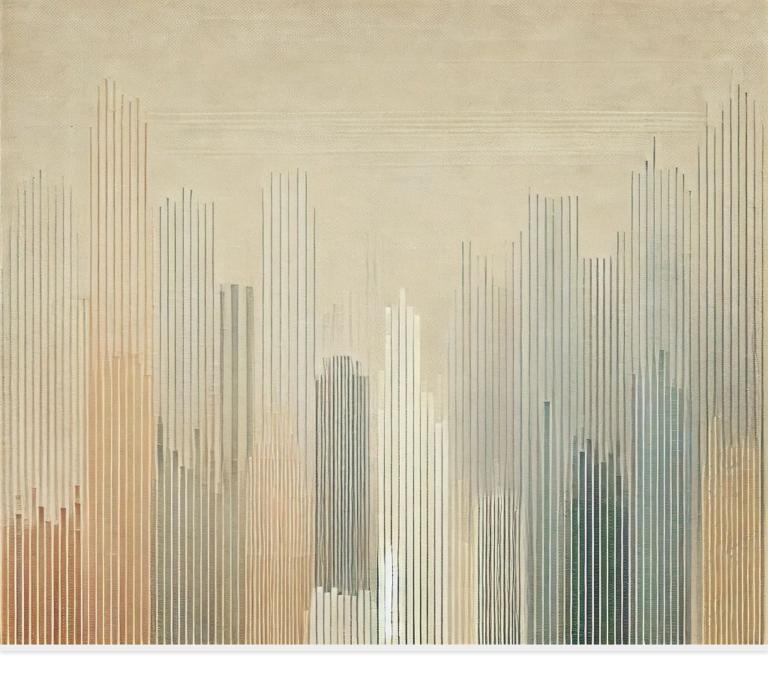


Al Steering Committees: How to Do Them Correctly

Strategic Insights and Best Practices for ClOs, COOs, CEOs, and Chiefs of Staff on Navigating Al Transformation.



Accelerate Al Adoption



Introduction



Introduction



Our objective is to offer practical, actionable insights for ClOs, COOs, CEOs, and Chiefs of Staff who are tasked with leading their organizations through the complexities of Al adoption. For the purpose of this whitepaper, references to "Al" largely mean Generative Al, like the models being developed by OpenAl, Anthropic, Google, and others.

The rapid advancement of AI has transformed it from an emerging technology to a critical business imperative. The consumer world has already mass-adopted AI via ChatGPT. The business ecosystem now follows. In 2025 AI will fundamentally reshape industries, creating new competitive landscapes, and offer unprecedented opportunities for innovation and efficiency. Organizations that strategically adopt and implement AI stand to gain significant advantages, while those that delay risk falling behind.

The successful integration of Al into business operations requires more than just technological implementation; it demands strategic vision and leadership. In fact, many leaders in this space will make the point that most of the work involved isn't regarding the technology, it's regarding the change management. C-suite executives play the pivotal role in guiding Al initiatives, ensuring they align with—and scale—the company's overall goals and vision. This alignment is crucial for realizing the full potential of Al investments and driving meaningful business outcomes.

This whitepaper provides a comprehensive guide for establishing and leveraging Al steering committees within organizations. These committees serve as central bodies for Al strategy, governance, and implementation oversight.

The document covers several key areas:

It begins with **The Two Most Important Takeaways:** if you read nothing else from this document, read this. Then, we break down what makes a successful Al Steering Committee section by section:

- 1. **The Challenges of Adopting Al:** Outlining some of the key challenges enterprises face attempting to transform their workforce with Al.
- 2. **The Al Steering Committee Framework:** Definition, purpose, and benefits of an Al steering committee, including its role in strategic alignment and governance.
- 3. **Composition of the Al Steering Committee:** Detailed roles and responsibilities of key stakeholders, including metrics to measure success for each role.
- 4. **Aligning Al Initiatives with Business Strategy:** Identifying high-impact Al use cases, prioritization frameworks, and essential planning cadences.
- 5. **Change Management and Cultural Transformation:** Strategies for building an Al-ready culture and effective communication plans.
- 6. Data Privacy, Risk, and Regulation: A basic overview of data privacy and risk assessment.
- 7. **Measuring Success:** Defining success criteria, ROI analysis, and strategies for continuous improvement.



The authors of this whitepaper



This whitepaper is written by the team behind **elvex**. **elvex** provides a generative Al platform used by both technical and non-technical teams to construct Al-powered assistants. Learn more about our platform <u>here</u>.

Our team has seen many successful—and many unsuccessful—Al transformation initiatives. We have taken this experience, along with surveys of our customers, discussions with leaders in the space, and studies by research organizations and consultancies to craft the contents of this whitepaper.

elvex sits between your business and any LLM like ChatGPT, Claude, and Gemini.



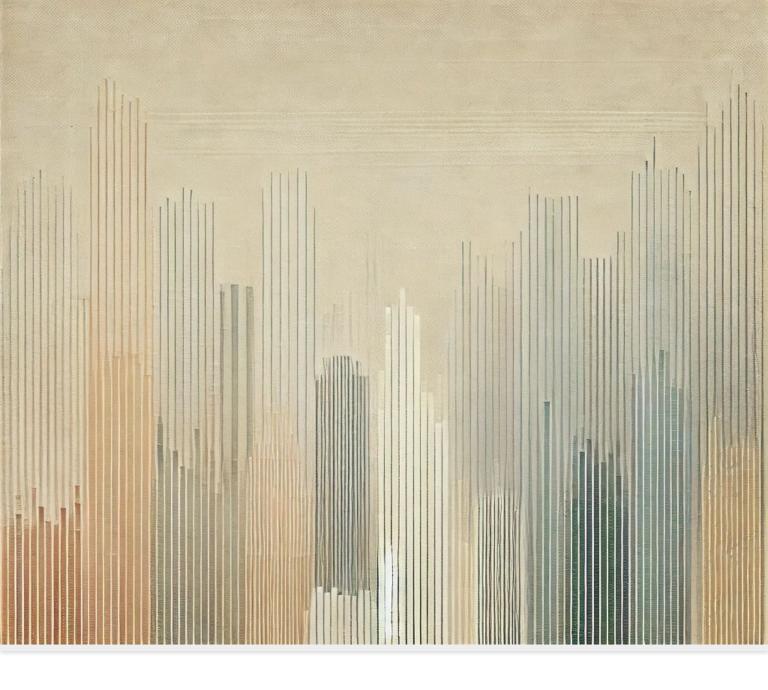
We are the easiest way to safely build and use Al assistants at scale.

What can you do with the elvex enterprise generative AI platform?

- Use any of the major LLMs on one interoperable platform
- Easily and securely connect your business data with our robust RAG pipeline & integrations
- Centralize control of Al for security, governance, and scale
- Empower non-technical users with the ability to build assistants
- Extend your assistants with the elvex API
- Reduce maintenance burden by not needing to DIY your own secure AI platform
- Ensure success with fantastic program management and customer success from elvex

Enterprise businesses use elvex





The Two Most Important Takeaways



The Two Most Important Takeaways



1. Executive support is make-or-break. You need to be involved.

Al in the workforce is causing a lot of Fear, Uncertainty, and Doubt (FUD). Given the way it is discussed in the world at large, employees are justifiably worried about what it means if their company begins to pursue large-scale Al transformations.

Beyond the Fear, the Doubt is an equally important challenge—many employees simply don't see the value yet.

The key here is two fold: First, executives must build and maintain a strategic program of worker empowerment, not worker replacement. This perspective must be communicated in all touchpoints surrounding the Al program, multiple times—it must be a constant drumbeat. Second, executives themselves **must** use the technology. Large Language Models (LLMs) are strange. They are different. They require hands-on, real-world experience.

Taken together, a contagiously enthusiastic executive who encourages the team to upskill, and shows them practical applications of the technology—will move mountains.

2. The rollout can't only be driven and controlled by IT.

Your technical teams will need to be involved, simply due to the complicated nature of the technology. And, ultimately, the budget for AI transformations generally belongs to the CIO. However, AI initiatives that are *only* driven by the IT department are frequently ineffective. There are several major reasons for this:

This is not a software rollout.

It's crucial to understand that Large Language Models (LLMs) are fundamentally different from conventional software. They don't operate with the predictability of traditional programs—you can provide the same input twice and receive different outputs.

This inherent variability requires a different approach to implementation and management. Business users need to be involved every step of the way. This kind of rollout is continuous product management, and will be far more iterative than other technology deployments.

The potential of Al spans across the entire organization.

The applications of LLMs and AI are vast and often not immediately apparent. Every department in the company can benefit in numerous ways, many of which may not be obvious at first glance. Because of this, input and involvement from various departments are essential to fully leverage AI's potential.

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The Two Most Important Takeaways



Business process expertise is critical.

While IT can handle the technical implementation, the most effective AI transformations are those that are deeply integrated into existing business processes.

Just giving everyone access to a firewalled version of ChatGPT and saying "Job done" will result in little business value—there are additional layers of organizational cognitive logic that need to be implemented to have useful Al assistants, agents, and applications. This cognitive logic requires intimate knowledge of day-to-day operations, which typically resides with the business units themselves. In other words, LLMs are a tool, not a complete solution.

Focus on immediate value, but make space for experimentation.

A typical waterfall deployment with ultra-detailed roadmaps a year out will fail, here. The most successful implementations don't treat planning and experimenting as strictly sequential—they allow for dynamic, iterative approaches that combine both.

This balanced approach allows organizations to:

- 1. Deliver quick wins that demonstrate value and build excitement.
- 2. Remain flexible to adapt to new insights and opportunities as they arise.
- 3. Foster an authentic culture of innovation where employees are empowered and enthusiastic about exploring Al's potential in their specific areas.





The Challenges of Adopting Al



The Challenges of Adopting Al



Despite its potential, Al adoption is not without obstacles. This should come as no surprise to anyone who has attempted workforce transformation. In fact, according to Section School's <u>Al Proficiency Report</u>, less than 10% of the workforce considers themselves proficient or expert in using Al tools—and more than half are skeptics or novices.

These are the obstacles the Al Steering Committee will need to navigate:

Unclear Return on Investment (ROI)

The substantial costs associated with AI implementation, coupled with uncertainty about its practical applications, present a significant challenge. Many organizations struggle to quantify the long-term benefits of AI against its immediate costs. A <u>2024 MIT Sloan Management Review</u> study found that while 70% of organizations are currently piloting AI technology, only 39% have a clear strategy for using AI.

Key factors contributing to this challenge include:

- 1. High initial investment in technology, training, and integration
- 2. Difficulty in predicting long-term impact across various business functions
- 3. Lack of standardized metrics for measuring Al's contribution to business outcomes
- 4. The rapid pace of Al advancement, which can quickly render investments obsolete

Technical Complexities

Integration issues:

Many companies struggle to integrate Al systems with their existing IT infrastructure. Legacy systems often lack the flexibility to accommodate Al's data requirements and processing needs.

Standing up and managing their own "DIY" implementations of generative AI involves DevOps and engineering work the technical teams do not have spare resources to handle, and many of the surfacing AI SaaS tools do not have the integration stack built out.

Organizational Resistance

Change Aversion:

The introduction of AI often faces resistance from employees who fear job displacement or are uncomfortable with new technologies.

A <u>2024 PwC study</u> found that 47% of employees believe Generative AI will impact their work in a negative way, highlighting the need for comprehensive change management strategies.

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The Challenges of Adopting Al



Regulatory Considerations

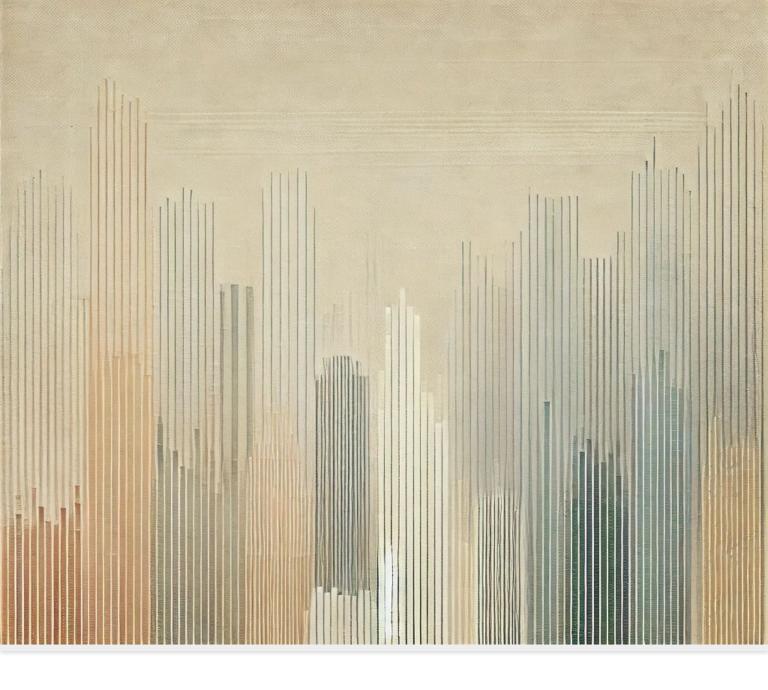
Compliance Risks:

As Al becomes more prevalent, regulatory scrutiny has intensified. Organizations must navigate a complex and evolving legal landscape, including data privacy regulations like GDPR and industry-specific guidelines. <u>A 2024 Deloitte survey</u> revealed that "three of the top four reported barriers to successful GenAl deployment are risk-related."

Despite these challenges, the strategic imperative of AI remains clear. Organizations that successfully navigate these obstacles stand to gain significant competitive advantages, from enhanced operational efficiency to revolutionary product innovations.

The key lies in developing a comprehensive, well-planned approach to Al adoption that addresses these challenges head-on while aligning with broader business objectives.





The Al Steering Committee Framework



The Al Steering Committee Framework



As organizations navigate the complex landscape of Al adoption, the need for a structured approach to governance and strategic alignment becomes paramount.

An Al Steering Committee serves as the cornerstone of this approach, providing the necessary oversight and direction to ensure Al initiatives deliver tangible business value.

Benefits of a Steering Committee

So, why have a steering committee? Many scenarios are only slowed down by introducing committees to them. However, in the case of AI, an effective steering committee can drive more value, faster, while protecting the organization from risk.

Al is an organization-wide phenomenon—it benefits from centralized organization.

Left to their own, each department would need to identify and tackle the technical and governance challenges of integrating Al. De-duplicate that work—and ensure consistency—via a central authority.

Risk Mitigation

The Steering Committee can proactively address privacy and regulatory risks before they become problems.

A Formalized Commitment

An Al Steering Committee, once it's called into order, must deliver value with Al. Simply by organizing it and giving it a mandate to deliver value, organizations lean into a bias for action.

Definition and Purpose

The Al Steering Committee must be a cross-functional group of senior leaders responsible for guiding an organization's Al strategy, implementation, and governance. Its primary purpose is to ensure that Al initiatives not just align with but also *drive* business objectives, and deliver measurable value.

Strategic Alignment with Business Goals

The key function of the committee is to ensure that AI projects directly support the organization's main objectives. This involves:

- 1. Identifying mission-critical areas where AI can drive significant value.
- 2. Aligning Al initiatives with the company's long-term strategic plan.
- 3. Ensuring Al projects address specific business challenges or opportunities.
- 4. Regularly reviewing AI projects to ensure ongoing alignment with evolving business goals.

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The Al Steering Committee Framework



Clearing Pathways for AI Acceleration

The committee's next highest priority is to identify and remove obstacles that could impede the rapid advancement of Al initiatives. This involves:

- Proactively identifying potential roadblocks across departments and facilitating cross-functional
 collaboration to address complex challenges that might hinder progress. This includes streamlining
 decision-making processes through the creation of fast-track approval systems and clear escalation
 paths, enabling swift action on Al initiatives.
- 2. Ensuring critical Al projects have access to necessary budget, talent, and data. This is not a "in your spare time" project—organizations that *aren't* reallocating resources *aren't* taking the opportunity seriously.
- 3. Cultivating an Al-friendly ecosystem within the organization by fostering a culture of innovation, experimentation, and the sharing of best practices.

Governance and Oversight

The committee plays a crucial role in establishing and maintaining governance structures for Al within the organization. This includes:

- 1. Identifying regulatory requirements in a shifting Al landscape
- 2. Developing Al policies and guidelines
- 3. Monitoring Al performance and impact across the organization

In essence, the committee acts as the organization's AI compass, aligning technological advancements with business goals while navigating potential pitfalls. It's the critical link between AI's promise and its practical, profitable application in the business world.





Composition of the Al Steering Committee



Composition of the Al Steering Committee



A well-structured Al Steering Committee is crucial for effective Al transformation and governance. This section outlines the key stakeholders, their roles, interdependencies, and the governance structures necessary for the committee's success.

Key Stakeholders and Roles

1. Executive Sponsor

- Provides high-level leadership and removes organizational obstacles
- Finds budget, and champions Al initiatives both broadly internally and at the C-suite level
- Must actually use Generative AI themselves
- Metrics: Number of Al initiatives successfully implemented, overall ROI of Al initiatives

2. Program Manager

- Tracks, understands, and coordinates the Al transformation initiative, ensuring that it happens and is effective
- Must be high energy and well-organized
- Metrics: On-time delivery of Al projects, usage of Al workflows

3. Technology Leader

- Guides technical aspects of Al implementation
- Evaluates emerging AI technologies
- Manages data strategies and ensures data quality for Al initiatives
- Oversees data governance and management
- Metrics: Technical success rate of Al projects, uptime, data quality scores, data availability for Al
 projects

4. Business Unit Representatives

- Identify potential AI use cases within their units
- Ensure Al initiatives are relevant to departmental needs
- Ensure team members actually use the new technology
- Metrics: Adoption rate of AI solutions in their units, impact on unit KPIs

5. Legal and Compliance Officer

- Identifies Al risk and develops policies for the usage of the technology
- Oversees regulatory adherence and legal implications of Al use
- Metrics: Avoiding litigation and breaches

6. Human Resources Director

- Develops Al-related training programs
- Handles talent acquisition, training, and change management related to Al
- Metrics: Al-related skill development metrics, employee satisfaction with Al integration

Potential additional stakeholders here can include representatives from finance and customer experience.



Composition of the Al Steering Committee



Establishing Effective Governance Structures

The effectiveness of the Al Steering Committee relies on strong interdependencies and collaboration among its members.

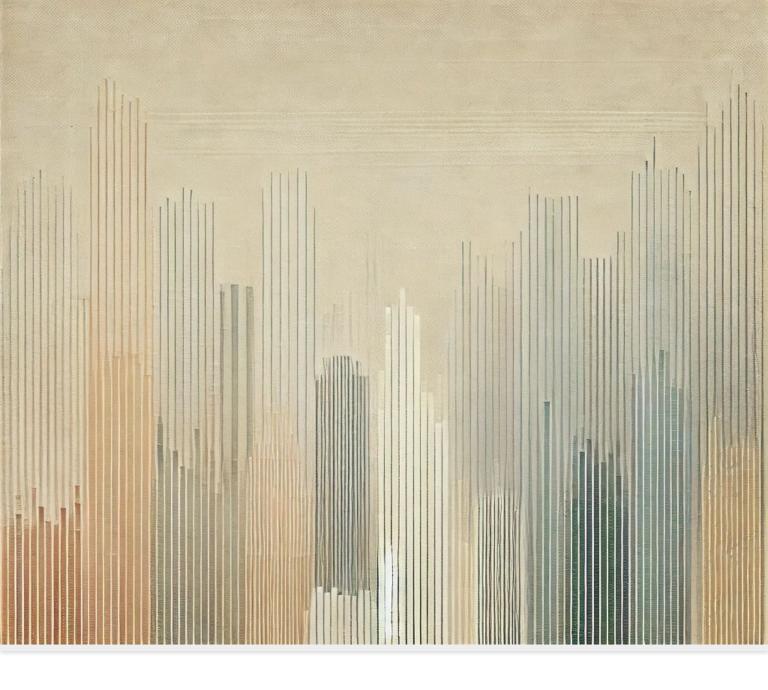
Key collaboration mechanisms include:

- 1. **Cross-functional project teams:** For specific Al initiatives, members from different roles form temporary teams to leverage diverse expertise.
- 2. **Regular knowledge-sharing sessions:** Committee members present updates from their areas to ensure all are informed of developments across the Al landscape.
- 3. **Paired responsibility:** Certain roles are paired for joint decision-making, such as the AI/Technology Leader and Business Unit Representatives for use case selection.

By implementing this comprehensive framework, the Al Steering Committee can ensure effective governance, clear accountability, and strategic alignment of Al initiatives across the organization.

Regular evaluation and adjustment of this structure will be necessary to adapt to the evolving Al landscape and organizational needs.









When everything is possible, strategic alignment is paramount. This section outlines a framework for identifying, prioritizing, and integrating Al initiatives that drive measurable business value.

It's impossible for this whitepaper to cover all possible applications of Al in your business—not because there's not enough space, but because every business is unique. **This is why it is crucial to have business stakeholders present on the Steering Committee, and not just technical roles.** They understand the opportunities on the ground floor.

That being said, we aim to give you a framework for aligning Al initiatives with business value. Here are four key maxims, before we get into more detail:

- 1. **Start with "low-hanging fruit":** Begin with simpler, less critical processes to build confidence and demonstrate value quickly. Many of these are areas where large amounts of unstructured data are being underutilized.
- 2. **Incentivize bottom-up ideation:** Create channels and rewards for employees at all levels to bring potential Al applications to their daily work.
- 3. **Listen to the market:** Great ideas can originate from customers and competition.
- 4. **Apply loose structure:** It's impossible to plan everything from the beginning, but create a framework for accountability metrics and iteration.

Types of Problems Great for Applying Generative Al

The key is to look for tasks that involve processing or generating human-like text, analyzing patterns in large datasets, or creating variations on existing content or ideas. Sales, marketing, and customer support are frequent places to generate quick value—but don't limit ambition to those departments. The best applications often combine the Al's ability to process vast amounts of information with human expertise to guide and refine the output.

Knowledge Management, and Upskilling the Workforce:

- Organizing and retrieving information from large databases or enterprise knowledge
- Creating and maintaining FAQs
- Guiding employees through new challenges, work, and skillsets

Process Automation:

- Automated customer service responses
- Document processing and information extraction
- Code generation and debugging

Creative Problem-Solving:

- Product design ideation
- Role-playing and strategy development scenarios
- Brainstorming sessions enhancement

Content Creation and Customization:

- Marketing copy generation
- Personalized customer communications
- Report writing and summarization

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Data Analysis and Insights:

- Deep research into market trends
- Customer behavior prediction
- Anomaly detection in large datasets

Language-Related Tasks:

- Multi-language translation and localization
- Text summarization and simplification
- Sentiment analysis of customer/employee feedback

Download our whitepaper <u>"Enterprise Generative Al Workflows You Can Use Today"</u> for 68 examples of real-world Al use cases, including copy-pasteable prompt engineering.

"Plan for the unplanned"-Empower your champions

If nothing else gets accomplished, an Al Steering Committee can still rest on its laurels if it creates a space where employees can experiment and create value organically. In fact, for many organizations, much of the value of Al bubbles up organically from end-user employees—and not in a top-down program.

This, however, is not accomplished by simply giving everyone access to a firewalled ChatGPT and saying "have at it."

Approaches for success are covered in depth in the next section of the Whitepaper, "Change Management and Cultural Transformation," but here are the bullet points:

- 1. Create a sandbox environment
- 2. Implement an "Al Idea Pipeline"
- 3. Offer Al literacy training
- 4. Pay high-achievers—recognize and reward innovation
- 5. Foster cross-functional collaboration
- 6. Provide resources and support
- 7. Embrace a "fail fast" culture

Track your competitors, and listen to your customers

Not every great idea will originate from internal sources. A regular practice of the Al Initiative at your company should include analyzing competitor Al strategies to identify gaps and opportunities.

Similarly, interface with key clients and large customers with the deliberate purpose of identifying evolving needs and pain points within the framework of "Could this be solved with Al?"

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Planning Your Alignment

Best practices here are to have a phased approach, balancing immediate results with sustained competitive advantage. The main thing is to keep in mind that unknowns are acceptable—it is a Sisyphean task to attempt identifying *all* the value and commensurate steps to actualize it before getting started.

Short-term and Long-term Planning:

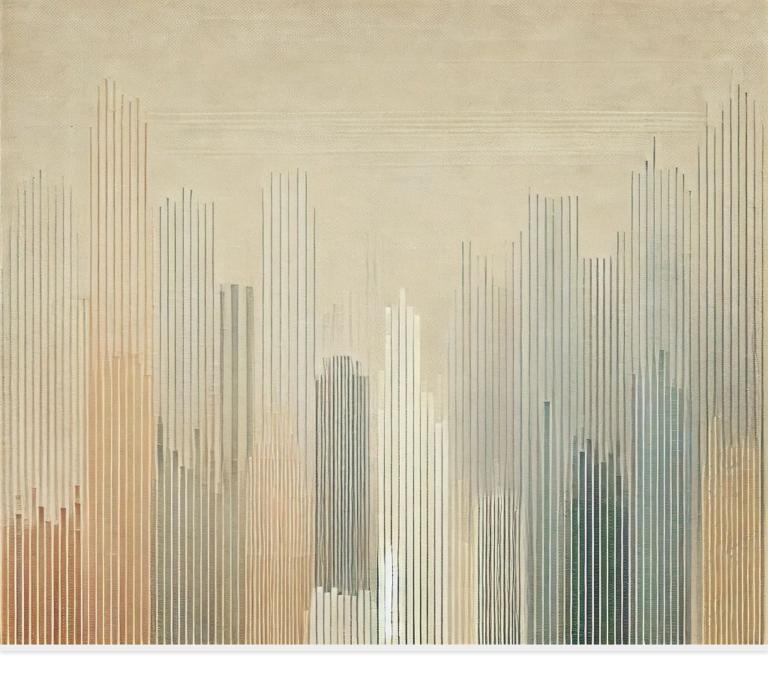
- 1. Develop a rolling 12-month Al roadmap with quarterly milestones
- 2. Identify quick wins to build momentum and demonstrate value
- 3. Align long-term Al initiatives with 3-5 year strategic business plans
- 4. Establish required feedback loops to continuously refine and adjust the roadmap
- 5. Implement a portfolio management approach to balance Al investments across different time horizons and risk profiles
- 6. Create an Al innovation pipeline to continuously identify and evaluate new opportunities

Cross-Functional Alignment Strategies:

- Create an Al Center of Excellence to drive cross-functional collaboration, including an area for knowledge sharing
- 2. Develop AI KPIs that cascade from corporate objectives—but don't get lost trying to measure everything.
- 3. Ensure high-priority initiatives get cross-functional resourcing.

The key to success lies not just in the adoption of AI, but in its strategic integration into the fabric of the organization. Continuous evaluation and adaptation of this framework will be crucial as the AI landscape and business environment evolve.









This is the most important function, and largest challenge, of the AI Steering Committee. Giving access to employees to begin using AI is a problem that can be solved with a vendor. Creating buy-in on AI workforce transformation requires diligent leadership, and can be a much harder problem.

The successful integration of Al into an organization extends beyond technology implementation. It requires a fundamental shift in organizational culture and mindset. This section outlines strategies for building an Al-ready culture and effective communication plans to drive change.

Building an Al-Ready Culture

Here's how to empower your Al champions:

Create a sandbox environment:

- Provide a safe, controlled space where employees can experiment with Al tools without risking production systems or sensitive data.
- Ensure this environment has sufficient computing resources and access to relevant, non-sensitive datasets.
- The easiest way to do this is to use a vendor that provides data integrations for Retrieval Augmented Generation (RAG), API connections to the model providers, and an easy UI for prompting and assistant creation.

Implement an "Al Idea Pipeline":

- Establish a formal process for employees to submit Al-related ideas or use cases.
- Create a review system where promising ideas can be fast-tracked for development or implementation.
- Create a dedicated channel for Al-related feedback and ideas, and put effort into communicating there.

Offer Al literacy training:

- Provide basic Al education to all employees, not just technical staff.
- Partner with educational institutions to offer certified Al courses.
- Cover the costs of advanced AI training programs for technical roles.

Pay high-achievers—recognize and reward innovation:

- People listen to money and applause. Implement an awards program for successful Al initiatives or innovative ideas, and celebrate loudly. Regularly communicate successful employee-driven Al initiatives across the organization.
- Identify and empower AI champions across departments.
- Consider incorporating Al innovation into performance reviews and career advancement paths.

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Foster cross-functional collaboration:

- Create forums or events where employees from different departments can share Al use cases and learnings. This cross-pollination of ideas can lead to unexpected and valuable applications.
- Consider formal "Hack Days" where time is blocked off for Al-related work.

Provide resources and support:

- Allocate a portion of the Al budget specifically for employee-driven initiatives.
- Offer technical support and mentorship from AI experts and IT staff to help employees develop their ideas.

Embrace a "fail fast" culture:

• Encourage rapid prototyping and testing of Al ideas. Create a culture where failure is seen as a learning opportunity rather than a setback. The more humorous the failure, the better!

Regularly assess enablement efforts:

• Regularly assess and adapt your approach based on what works best in your organizational culture.

Communication Plans

The most important thing to achieve here is not just *communicating*, but *proving*—from the C-suite down to individual contributors—that the AI transformation initiative is centered on **employee empowerment**, **not employee replacement**.

This is not something that can be communicated just once, at the offset of an initiative that most staff tune out. Instead, all employee communications must begin from the central idea of: "How can we show that this is making working here a better experience?"

The Steering Committee should plan to proactively communicate this point, repeatedly.

Internal Communication Strategies

Here's a basic approach strategy for communicating with your workforce.

1. Al Transformation Narrative:

- Develop a compelling story around the organization's Al journey that centers on employee excellence.
- Align messaging with company values and long-term vision.

2. Multi-channel Communication:

- Expect people to tune the communications out—expect to need to message in multiple places and across multiple mediums. Use diverse platforms (intranet, email, video, Slack, town halls) for Al updates.
- Tailor messages for different audience segments within the organization.

3. Al Progress Dashboard:

- Create a visual display of Al initiative progress.
- Require the regular highlighting of success stories and lessons learned.





Stakeholder Engagement

Keep all levels of the organization informed and involved.

1. Executive Al Briefings:

- Create regular updates to the C-suite on Al strategy and outcomes. Center these on KPIs identified in "Aligning Al Initiatives with Business Strategy."
- Engage executives in Al demo days to showcase progress.
- Whenever executives themselves use the tool, shout that from the rooftops.

2. Middle Management Empowerment:

- Using the AI Transformation Narrative as a starting point, equip managers with AI talking points and FAOs.
- Provide tools for managers to assess and support their team's Al engagement.

3. Employee Al Forums:

- Host regular Q&A sessions with AI team leaders
- Create Al focus groups to gather insights from various departments

Feedback Mechanisms

Ensuring you have listening channels is critical.

1. Al Pulse Surveys:

- Conduct regular, short surveys to gauge Al sentiment and understanding
- Use results to adjust communication and training strategies

2. Al Suggestion Box:

- Implement a dedicated channel for Al-related feedback and ideas
- Ensure timely responses and updates on submitted suggestions





Data Privacy, Risk, and Regulation



Data Privacy, Risk, and Regulation



The regulations around Al are shifting, and this whitepaper was not written by lawyers. Legal review should be part of your Al Steering Committee's overall task list. They need to create an overarching framework for best practices and what types of tools and data can be used.

The goal is to prevent each new project idea from getting bogged in legal feasibility assessment—there should be a framework for employees to quickly ascertain risks themselves.

Data protection

There are three basic approaches to data protection while using Generative AI tools:

- 1. **Most risky:** Do nothing, let employees have their own ChatGPT accounts as they see fit.
- 2. **Protected legally:** Use paid plans with LLM providers, or tools powered by their APIs. Both carry "Do not train on my data" legal clauses, and this is the path most organizations take.
- 3. **Completely firewalled:** Host your own instance of a Large Language Model via tools like Amazon Bedrock, or on-prem hosting of open-source models. This requires more DevOps.

Risk Assessment Models

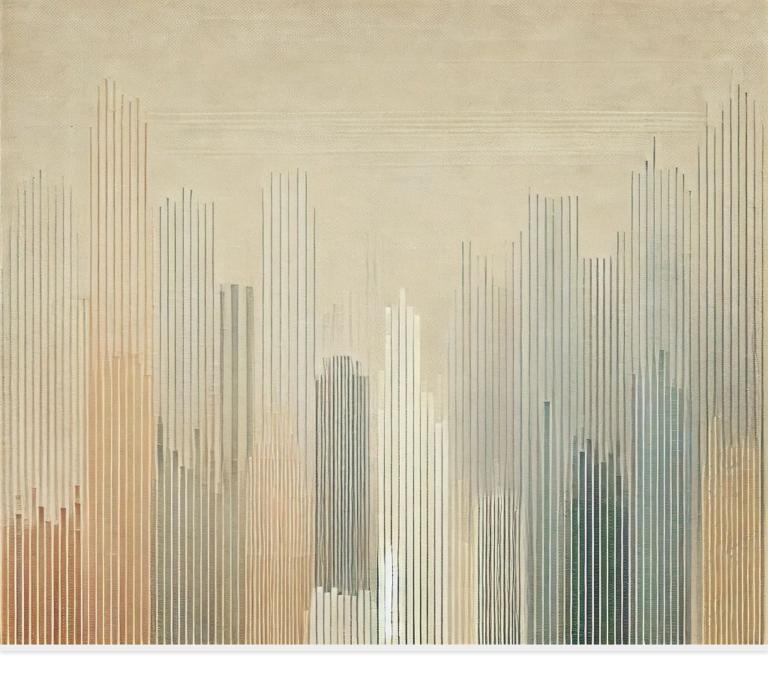
Here is a basic framework for proactively addressing potential obstacles:

- 1. **Technical risks:** Data quality, model performance, scalability.
- 2. **Operational risks:** Process disruptions, change management challenges.
- 3. **Strategic risks**: Market shifts, competitive responses.
- 4. **Regulatory risks:** Compliance issues, data privacy, ethical concerns.

Access Management

Access to your Al tooling requires several different types of profiles. Some data and applications are sensitive. Similarly, everyone having access to everything can create noise, without a system to disambiguate which Al assistants and apps are for which teams. Here is a structure that has proven to work at large businesses:

- 1. **Private and Public Settings for Assistants and Datasources:** Each application of Al and the data it is connected to should be controllable in terms of who gets access to what.
- 2. **Tagging of Assistants and Datasources:** Employing a basic taxonomy for the intended uses of each assistant and datasource (for example, "Marketing Team.")
- 3. **User profile:** This employee can use assistants, but not create them.
- 4. **Creator profile:** This employee can create assistants and data sources, and share them with the team.
- 5. **Admin profile:** This employee can give Al tooling access to other employees, and edit the assistants created by employees with the Creator profile.
- 6. **Owner profile:** This employee can view access and usage logs for the entire system.



Measuring Success: Metrics and KPIs



Data Privacy, Risk, and Regulation



This section outlines a comprehensive framework for defining success criteria, conducting ROI analysis, and implementing effective reporting and improvement strategies.

It will largely be a waste of time to analyze all of these metrics—instead, these are meant as popular frameworks we have seen our customers use to assess the efficacy of their Al initiatives. Pick and choose the ones that seem most fit.

Defining Success Criteria

Business Performance Metrics

Quantify the tangible impact of AI on core business outcomes.

1. Revenue Growth:

- Year-over-year revenue increase attributed to Al initiatives.
- Al-driven upsell and cross-sell conversion rates.
- New revenue streams enabled by AI capabilities, including net-new initiatives created by having FTE hours returned to them via efficiency gains.

2. Cost Savings:

- Reduction in operational costs due to Al-driven efficiencies.
- Decrease in error rates and associated costs.
- Time saved through Al-powered automation (measured in FTE hours).

3. Customer Impact:

- Net Promoter Score (NPS) improvements linked to Al-enhanced services.
- Customer retention rates for Al-enabled products or services.
- Reduction in customer service resolution times.

Technical Performance Indicators

Assess the effectiveness and efficiency of AI models and systems.

1. Al Accuracy:

• Rate of successfully completed requests versus failures.

2. System Performance:

- Response time.
- System uptime and reliability metrics.
- Scalability indicators (performance under varying loads).

3. Data Quality:

- Data completeness and accuracy rates.
- Frequency of data updates and refreshes.
- Data bias detection and mitigation metrics.



Data Privacy, Risk, and Regulation



User Adoption Rates

Measure the integration of Al into daily operations and user workflows.

1. Employee Engagement:

- Percentage of employees actively using Al tools.
- Time spent interacting with Al systems (or number of requests).
- Employee satisfaction scores with Al tools (via surveys).

2. Customer Adoption:

- Usage rates of Al-powered features or products.
- Time spent engaging with Al-driven interfaces.
- Customer feedback scores on Al interactions.

Long-term Value Assessment

Evaluating the sustained impact and strategic value of Al investments.

1. Competitive Advantage:

- Market share gains attributed to Al capabilities.
- Speed-to-market improvements for new products/services.

2. Organizational Capability:

- Improvements in organizational AI maturity scores.
- Growth in Al-related skills across the workforce.
- Increase in data-driven decision-making across the organization.

3. Future Readiness:

- Ability to quickly adapt to new Al technologies.
- Reduction in technical debt through AI modernization.
- Enhanced ability to attract top talent.

ROI Analysis

Cost-Benefit Analysis

When conducting ROI Analysis, here are some areas to look at that will help conduct comprehensive financial assessments of AI initiatives.

Not all of these apply—for many companies, it's strategically unsound to run their own proprietary Al software instead of using vendor solutions. In that case, hardware costs are less of a factor as they are generally owned by the vendor.

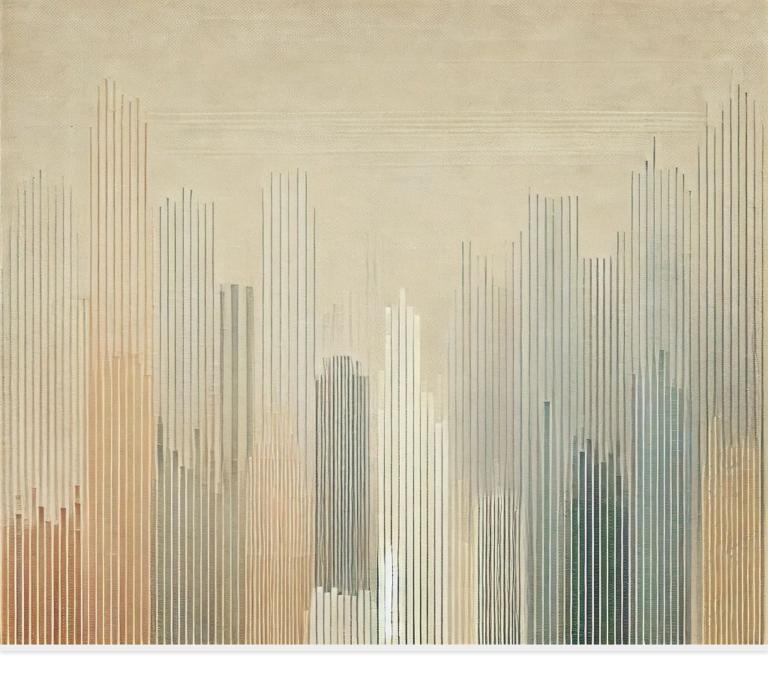
1. Total Cost of Ownership (TCO):

- Vendor costs.
- Initial investment (hardware, software, development costs).
- Ongoing operational costs (maintenance, updates, training).
- Hidden costs (data acquisition, compliance, opportunity costs).

2. Quantifiable Benefits:

- Direct cost savings and revenue increases.
- Productivity gains (measured in time or FTE equivalents).
- Risk mitigation value (e.g., fraud detection savings).





Conclusion



Conclusion



The Al revolution is not just coming—it's here. Organizations that act decisively now will set the pace for their industries, while those that hesitate risk being left behind. The key to success lies in strategic leadership, employee empowerment, and a culture of continuous innovation.

Your Al Steering Committee is the compass that will guide your organization through this transformative journey. By aligning Al initiatives with business goals, fostering a culture of experimentation, and maintaining a laser focus on measurable outcomes, you'll unlock unprecedented opportunities for growth and efficiency.

This is not about replacing your workforce, but supercharging it. Communicate this vision relentlessly, lead by example, and watch as Al becomes a catalyst for innovation across every level of your organization.

The future belongs to those who embrace Al today. Are you ready to lead the charge?



Accelerate Al Adoption

