Al Q4 Pulse Survey: Key Findings

Al & Digital Innovation

Q4 2024



Executive summary



A majority of those surveyed believe that AI will significantly transform their businesses within the next one to two years (56% within the next year and 67% within the next two years).

68% of leaders plan to invest between \$50 and \$250 million in generative AI over the next 12 months, a significant increase from 45% in Q1 2024.

Macroeconomic factors are the primary concern influencing AI strategies for 88% of respondents, a consistent trend observed six months ago, currently, and projected six months into the future.

Half of the leaders surveyed are currently scaling their generative AI (GenAI) technology, a substantial increase from just 10% six months ago. However, only a third (31%) expect to be able to measure ROI within the next six months, and currently, no one believes they have reached the stage of measuring ROI in their GenAI implementation.

In 2025, the biggest anticipated obstacle to successful AI strategies is the quality of organizational data (85%).

Other significant anticipated challenges this year include data privacy and cybersecurity (71%), and employee adoption (46%).



Executive summary



Al Agents

More than half of organizations (51%) are investigating the potential of Al agents, while another 37% are actively piloting them.

Within the next year, leaders anticipate using AI agents for administrative tasks (60%), call center operations (54%), and the development of new business materials (53%).

Currently, only 12% of the surveyed organizations have implemented AI agents company-wide.



Workforce

With organizations prioritizing cybersecurity and data quality, Chief Information Officers (71%) are increasingly taking the lead on AI initiatives, surpassing CEOs (17%) and Chief Innovation Officers (10%).

Over 80% of organizations plan to integrate generative Al into their formal performance development programs. However, only 24% of employees are currently using Al tools embedded within their existing workflows at least weekly.

Contrary to typical bottom-up technology adoption trends, leadership appears to be using generative AI more frequently than middle and entry-level employees. This suggests potential underreporting of AI usage and possible governance gaps within organizations.



Business Growth & Investment

Do you believe that AI will help you achieve the following within the designated time periods?



In the next year...

70% of business leaders believe AI will help their organization run a better business.

56% of business leaders believe AI will fundamentally change their organization's business



In the next two years...

91% of business leaders believe AI will help their organization run a better business.

67% of business leaders believe AI will fundamentally change their organization's business

To what extent are the following factors influencing your Al strategy today (top choices of "great concern")?

88%

Macroeconomic factors (GDP growth, inflation, etc.)

61%

Pressures to improve efficiency

55%

Limitations on hiring, upskilling

47%

Need to manage increased workloads or volume of tasks

47%

Need to demonstrate value to investors

46%

Opportunity to identify new revenue opportunities



Business Growth & Investment (continued)

Which of the following best describes the phase your organization is in its GenAl journey?

	6 months ago	Today	6 months from now
Research and development (understanding the technology and its potential)	55%	8%	4%
Experimentation (proof-of-concepts or pilots, identifying areas of improvement + opportunity)	14%	16%	21%
Strategic planning (establishing a roadmap, KPIs and data management infrastructure)	20%	26%	19%
Scaling the technology (enterprise-wide adoption and optimization, measurable outputs)	10%	50%	25%
Established ROI (experiencing meaningful business outcomes, tangible growth and opportunity)	1%	0%	31%

How much in USD does your organization plan to invest in Gen Al over the next 12 months (e.g., training, technology, compliance, talent, etc.)?

Q12024	Q42024
14%	8%
18%	22%
23%	49%
22%	19%
15%	1%
6%	1%
3%	0%
	14% 18% 23% 22% 15% 6%



Business Growth & Investment (continued)

How important is investor pressure as it relates to demonstrating ROI on your organization's GenAI investment?

31%

Very important

37% Important

32%

Somewhat important

How are you measuring your organization's ROI related to GenAI?*

	(Q1)	Q2)(Q 3)	•(Q4
Improved productivity	51%	40%	36%	79%
Improved profitability	35%	27%	38%	73%
Revenue generated	47%	52%	51%	41%
Employee adoption	0%	0%	0%	10%
Employee Al learning and development	0%	0%	0%	12%
Improved performance or higher quality of work delivered by employees	0%	0%	0%	13%
Improved analytics used by C-suite in business decision making	0%	0%	0%	16%
Other (please specify)	0%	0%	0%	0%
None of the above	0%	0%	0%	0%

0% categories reflect new choices in Q4 not included in previous quarters. *



Challenges & Risks

Which of the following do you expect to be the biggest challenges in your GenAl strategy in 2025 (top 3 choices)?

85%

Quality of organizational data

71%

Risk management such as data privacy and cybersecurity

46%

Employee adoption

Which of the following best describes risk mitigation measures your organization is putting in place when it comes to Al-agents?

11%

We are developing Al agents in-house only

29%

We are not yet comfortable with autonomous agents and will require human-in-the-loop oversight

31%

We are not allowing Al agents access to sensitive data without human oversight

47%

We are looking at AI agents as augmented support for our employees and providing training to our workforce

23%

We are looking to deploy Al agents developed by trusted tech providers



Al Agents

In what capacity is your organization engaging with Al agents?

51%

37%

12%

Exploring the possibility of using Al agents

Piloting AI agents

Deploying AI agents

In the next 12 months, would you consider integrating an Al-agent, to assist with any of the following tasks in your organization?

	We already use an Alagent for this	Yes, and we have plans to do so	No, and we have no plans to do so
Professional coaching	42%	39%	19%
Acting as call center agents	16%	54%	30%
Analyzing complex data sets	70%	23%	7%
Performing administrative tasks (i.e., scheduling meetings)	27%	60%	13%
Recruiting and sourcing new employee candidates	15%	50%	35%
Developing new business materials (e.g., pitch decks and proposals)	23%	53%	24%
Conducting employee reviews	27%	30%	43%
Releasing a custom AI agent for our clients or customers	21%	29%	50%



Workforce & Talent

Who is leading Al-related initiatives at your organization?

71%

Chief Information Officer

17%

CEO

10%

Chief Innovation Officer

Have you recruited new board members to help enable an organizational GenAl strategy?

7%

Yes

91%

No, but we plan to do so

2%

No, and no plans to do so

Is GenAl part of your formal performance development track at your organization?

19%

Yes

81%

No, but we plan to include it

0%

No, and no plans to include it



Workforce & Talent (continued)

How often is your organization's workforce using the following?					
	Daily	Once a week	Once a month	Less than once a month	Nev er
GenAl productivity tools (e.g., Microsoft Copilot)	22%	54%	14%	10%	0%
GenAl agents or knowledge assistants (Retrieval augmented generation (RAG) is a technique used to augment interactions with Al, using external data such as a specified set of documents, to respond to user questions)	2%	48%	29%	6%	15%
GenAl embedded into existing workflows	0%	24%	56%	9%	11%

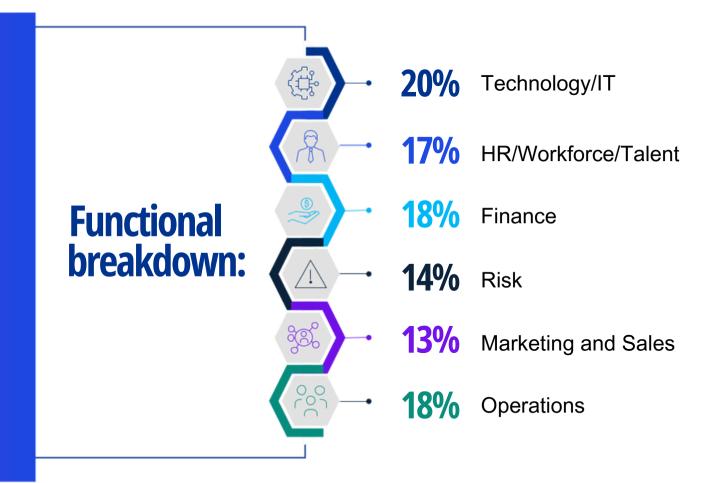
To what extent are GenAl tools used by employees at	your organization? 1 – Not used at all				5 – Used a significant amount
C-suite	0%	3%	26%	57%	14%
Executive management	0%	8%	34%	51%	7%
Entry level employees	14%	40%	31%	15%	0%
Middle managers	8%	13%	53%	26%	0%



Methodology

Results compiled in December 2024

- U.S. based companies with \$1 billion or more in revenue
- •65% public companies, 35% private companies
- 100 individuals surveyed;
 20% CEO/President, 30%
 other C-level, 50% EVP or MD
- •51% represent companies with 10,000 or more employees





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