

ETTA R. PULCE

Los Angeles, California | 310.592.3383 | etta@erpulce.com | www.linkedin.com/in/pulcee

SENIOR EXECUTIVE | INFRASTRUCTURE STRATEGY & LEADERSHIP

An executive-level leader with 25+ years' experience directing complex capital programs across transportation, public infrastructure, and facilities operations. I am adept at navigating cross-agency coordination, managing technical design and execution, and leading diverse teams through change. I bring a collaborative and mission-aligned approach to long-term planning, sustainability, and operational excellence. I navigate complex regulatory and legal environments with precision; uncover root issues in ambiguous scenarios and drive strategic decisions that reduce costs and safeguard outcomes.

PROFESSIONAL EXPERIENCE

Principal Project Manager

Mott MacDonald Group, Inc. | Los Angeles Metro (LACMTA) – ESFV LRT | Jan 2023 – Mar 2024

- Led strategic planning, controls, and preconstruction for a \$2B progressive design-build corridor.
- Integrated Lean, AWP, and ICE reconciliation practices to increase schedule efficiency by 15%.
- Directed cross-functional stakeholder engagement, including Metro leadership and field teams.
- Spearheaded claims strategies and advised on delay quantification and schedule risk.

Senior Project Manager

Mott MacDonald Group, Inc. | Crenshaw/LAX Corridor Project | Mar 2020 – Dec 2023

- Appointed SME for schedule performance and claims strategy on \$2.1B light rail program.
- Drove engineering review cycles, RFIs, and change order negotiations with delivery teams.
- Produced executive-level reporting and dispute resolution narratives for legal teams.

Independent Manager

Crystal's Drafting Services, LLC (2016–2018)

- Managed city and client coordination for residential/commercial development review.
- Streamlined delivery workflows, increasing project efficiency by 15%.

Senior Construction PM

Engineering Resources of SoCal (2004–2016)

- Oversaw PS&E, utility coordination, and construction support on public works projects up to \$4M.
- Implemented risk strategies and negotiation tactics that improved claim resolution outcomes.
- Conducted QA/QC reviews and reconciled cost management controls aligned with LPS.

Project Design Engineer

Moffatt & Nichol (2002–2004)

- Developed heavy civil highway plans and estimates for projects up to \$15M.
- Contributed to \$10M in new business via proposals and QA optimization.

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Professional Experience (cont'd)

Project Engineer

HNTB (2001–2002)

- Streamlined highway budget planning on the \$33M SR-210 project.
- Provided close-out reporting for \$233M corridor scope.

Construction Engineer

Washington Group International (now part of AECOM) | 1999 – 2001

- Supported construction management and field operations for \$440M light rail project.

Construction Project Engineer

Kiewit Pacific Company | 1996 – 1999

- Managed structural and bridge scopes on \$1.2B transportation infrastructure program.

EDUCATION & PROFESSIONAL DEVELOPMENT

- Master's Degree, Civil Engineering – University of Oklahoma | Norman, OK | 2023
- Master's Degree, Business Administration – Keller Graduate School of Management, 2006
- Bachelor's Degree, Civil Engineering – CSU Long Beach, 1996

CREDENTIALS

- Project Management Institute – PMP®
- U.S. Green Building Council – LEED® Green Associate
- Cal/OSHA – 10 Hour

TECHNICAL & FUNCTIONAL EXPERTISE

Capital Planning | Risk Mitigation | Preconstruction Strategy | Public Infrastructure | Claims Management | ICE Reconciliation | Cross-functional Leadership | Schedule Recovery | LPS & AWP Integration | Stakeholder Communication | Sustainability Strategy | Public Agency Collaboration