

# ETTA R. PULCE

Los Angeles, California | 310.592.3383 | [etta@erpulce.com](mailto:etta@erpulce.com) | [www.erpulce.com](http://www.erpulce.com)

## EXECUTIVE PROFILE

Enterprise program and portfolio governance leader with 25+ years directing complex, mission-critical infrastructure positioning across rail, transit, and public works programs valued up to \$2B+. Brings deep expertise translating strategy into executable delivery systems that bridge matrixed organizations and external partners, with a proven record of standardizing methodology, improving schedule and risk performance, with disciplined governance practices.

## PROFESSIONAL EXPERIENCE

### Independent Infrastructure & Design Advisory

Los Angeles, CA | 2024 – Present

- Provide independent advisory and design coordination for small-scale capital improvements, applying program governance, stakeholder alignment, and delivery planning practices refined through large-scale infrastructure portfolios.

### Principal Project Manager – East San Fernando Valley Light Rail Transit (LACMTA)

Mott MacDonald | Jan 2023 – Mar 2024

- Led governance, sequencing, and schedule performance strategy for a \$2B Progressive Design-Build corridor program.
- Integrated Lean, AWP, and ICE practices, improving schedule efficiency by 15%.
- Partnered with Metro leadership and field teams to unify stakeholder expectations and delivery sequencing.
- Advised executive and legal teams on risk exposure, claims strategy, and delay modeling through disciplined analysis and reporting.

### Senior Project Manager – Crenshaw/LAX Corridor

Mott MacDonald | Mar 2020 – Dec 2022

- Served as governance SME for schedule, change control, and risk strategy across a \$2.1B corridor program.
- Advanced engineering reviews, RFIs, change orders, and dispute documentation through structured governance and reporting practices.
- Produced executive-level narratives for agency and legal stakeholders to support decision-making and risk visibility.

### Independent Manager

Crystal's Drafting Services, LLC (2016–2018)

- Managed city, client, and permitting coordination; increased project throughput by 15% through process discipline and stakeholder alignment.

### Senior Construction Project Manager

Engineering Resources of SoCal (2004–2016)

- Oversaw PS&E, utility coordination, and construction support for public works programs up to \$4M.
- Strengthened claims resolution outcomes through negotiation, QA/QC, and structured risk review.

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## EARLY CAREER ROLES

**Moffatt & Nichol | HNTB | Washington Group International (AECOM) | Kiewit Pacific**

- Supported delivery of major transportation and transit programs up to \$1.2B, developing foundational expertise in field operations, cost control, and large-scale coordination.

## EDUCATION & CREDENTIALS

- M.S., Civil Engineering – University of Oklahoma (2023)
- MBA – Keller Graduate School of Management (2006)
- B.S., Civil Engineering – CSU Long Beach (1996)

**Certifications:** PMP® | LEED® Green Associate | Cal/OSHA – 10 Hour

## TECHNICAL & FUNCTIONAL EXPERTISE

Primavera P6 | EVMS | Governance Frameworks | Microsoft Project | Data-Driven Reporting Systems  
Portfolio Dashboards | Capital Planning | Risk Mitigation | Preconstruction Strategy | Claims  
Management | ICE Reconciliation | Cross-functional Leadership | Schedule Recovery | LPS & AWP  
Integration | Stakeholder Communication | Sustainability Strategy | Public Agency Collaboration