

Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) print CENTER FOR EMPLOYMENT OPPORTUNITIES INC 13-3843322 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your 50 BROADWAY, 1604 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions NEW YORK, NY 10004 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Code Is For Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) 06 Form 8870 12 Form 990-T (corporation) SHIH-CHANG LU, CFAO Telephone No. ▶ 212-422-4430 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this If it is for part of the group, check this box 🕨 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2024 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning JUL 1, 2022 JUN 30, 2023 , and ending Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 0. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

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For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)

PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 05-68-34

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations) Do not enter social security numbers on this form as it may be made public.

OMB No. 1545-0047

Department of the Treasury

Go to www.irs.gov/Form990 for instructions and the latest information. A For the 2022 calendar year, or tax year beginning JUL 1 and ending JUN 30 C Name of organization Check if applicable: D Employer identification number Address change CENTER FOR EMPLOYMENT OPPORTUNITIES, INC Name change 13-3843322 Initial return E Telephone number Number and street (or P.O. box if mail is not delivered to street address) Room/suite Final return/ termin-ated (212)422-4430 50 BROADWAY 1604 101,892,940. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return NEW YORK, NY 10004 H(a) Is this a group return Applica-tion pending F Name and address of principal officer: SAMUEL SCHAEFFER Yes X No for subordinates? SAME AS C ABOVE **H(b)** Are all subordinates included? Yes Tax-exempt status: X 501(c)(3) 501(c) ((insert no.) 4947(a)(1) or 527 If "No," attach a list. See instructions WWW.CEOWORKS.ORG J Website: H(c) Group exemption number K Form of organization: X Corporation Trust Association Other L Year of formation: 1996 M State of legal domicile: NY Part I Summary Briefly describe the organization's mission or most significant activities: WE PROVIDE EFFECTIVE EMPLOYMENT Activities & Governance SERVICES TO INDIVIDUALS RECENTLY RELEASED FROM INCARCERATION 2 if the organization discontinued its operations or disposed of more than 25% of its net assets. 13 3 Number of voting members of the governing body (Part VI, line 1a) 3 13 Number of independent voting members of the governing body (Part VI, line 1b) 4 4 9051 Total number of individuals employed in calendar year 2022 (Part V, line 2a) 5 Total number of volunteers (estimate if necessary) 135 6 0. 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a **b** Net unrelated business taxable income from Form 990-T, Part I, line 11 0. 7h **Prior Year Current Year** 87,786,050, 101,273,476. Contributions and grants (Part VIII, line 1h) 8 Revenue 0. Program service revenue (Part VIII, line 2g) 9,477. 601,416. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 2,145 18,048. 11 87,797,672 101,892,940. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) 12 0. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0 0. 14 Benefits paid to or for members (Part IX, column (A), line 4) Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) 62,078,053. 74,969,929. 15 Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) 0. **b** Total fundraising expenses (Part IX, column (D), line 25) 21,527,892. 25,389,243. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 83,605,945, 100,359,172. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) 4,191,727. 1,533,768. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5 41,857,908 53,113,212. Total assets (Part X, line 16) 12,556,618 22,278,154. 21 Total liabilities (Part X, line 26) 三年 29,301,290. 30,835,058. Net assets or fund balances. Subtract line 21 from line 20 ... Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign SHIH-CHANG LU, CHIEF FINANC. & ADMIN OFFICER Here Type or print name and title Date PTIN Print/Type preparer's name Preparer's signature Seth Shampett SCOTT THOMPSETT 01/30/2024 P00741490 Paid 36-6055558 GRANT THORNTON LLP Firm's EIN Preparer Firm's name

No

X Yes

Phone no.212-599-0100

757 THIRD AVENUE, 3RD FLOOR

NEW YORK, NY 10017-2013

May the IRS discuss this return with the preparer shown above? See instructions

Firm's address

Use Only

| Pa | rt III Statement of Program Se | | | |
|----|--|---|----------------------------|------------------------|
| 1 | Check if Schedule O contains a re Briefly describe the organization's missi | esponse or note to any line in this Part III ion: | | X |
| | SEE SCHEDULE O | | | |
| | | | | |
| 2 | Did the organization undertake any sign | nificant program services during the year whic | ch were not listed on the | |
| | | - O-bdul- O | | Yes X No |
| 3 | If "Yes," describe these new services or Did the organization cease conducting, | n Schedule O. or make significant changes in how it conduc | cts, any program services? | Yes X No |
| | If "Yes," describe these changes on Sci | hedule O. | | |
| 4 | | rvice accomplishments for each of its three la ations are required to report the amount of gra | | |
| | revenue, if any, for each program service | e reported. | | |
| 4a | (Code:) (Expenses \$ SEE SCHEDULE O | 51,250,072. including grants of \$ | 0 .) (Revenue \$ | 0. |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| 4b | | 37,287,944. including grants of \$ | 0.) (Revenue \$ | 0. |
| | SEE SCHEDULE O | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| 4c | (Code:) (Expenses \$ | 1,234,017. including grants of \$ | 0.) (Revenue \$ | 0.) |
| | SEE SCHEDULE O | , , , | , (1010)1004 | , |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| | | | | |
| 4d | Other program services (Describe on So (Expenses \$ | chedule O.) including grants of \$ |) (Revenue \$ |) |
| 4e | Total program service expenses | 89,772,033. | | |
| | | | | Form 990 (2022) |

13-3843322

Part IV | Checklist of Required Schedules

| | | | Yes | No |
|-----|---|-----|-----|----------|
| 1 | Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? | | | |
| | If "Yes," complete Schedule A | 1 | Х | |
| 2 | Is the organization required to complete Schedule B, Schedule of Contributors? See instructions | 2 | Х | |
| 3 | Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for | | | |
| | public office? If "Yes," complete Schedule C, Part I | 3 | | Х |
| 4 | Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect | | | |
| | during the tax year? If "Yes," complete Schedule C, Part II | 4 | Х | |
| 5 | Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or | | | |
| | similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III | 5 | | Х |
| 6 | Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to | | | |
| | provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I | 6 | | х |
| 7 | Did the organization receive or hold a conservation easement, including easements to preserve open space, | | | |
| | the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II | 7 | | х |
| 8 | Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete | | | |
| | Schedule D, Part III | 8 | | х |
| 9 | Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for | | | |
| | amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? | | | |
| | If "Yes," complete Schedule D, Part IV | 9 | | х |
| 10 | Did the organization, directly or through a related organization, hold assets in donor-restricted endowments | | | |
| | or in quasi endowments? If "Yes," complete Schedule D, Part V | 10 | | х |
| 11 | If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X, | | | |
| | as applicable. | | | |
| а | Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, | | | |
| | Part VI | 11a | Х | |
| b | Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII | 11b | | Х |
| С | Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total | | | |
| | assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII | 11c | | Х |
| d | Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in | | | |
| | Part X, line 16? If "Yes," complete Schedule D, Part IX | 11d | Х | |
| е | Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X | 11e | Х | |
| f | Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses | | | |
| | the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X | 11f | Х | |
| 12a | Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete | | | |
| | Schedule D, Parts XI and XII | 12a | Х | |
| b | Was the organization included in consolidated, independent audited financial statements for the tax year? | | | |
| | If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional | 12b | | Х |
| 13 | Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E | 13 | | Х |
| 14a | Did the organization maintain an office, employees, or agents outside of the United States? | 14a | | Х |
| b | Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, | | | |
| | investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 | | | |
| | or more? If "Yes," complete Schedule F, Parts I and IV | 14b | | X |
| 15 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any | | | |
| | foreign organization? If "Yes," complete Schedule F, Parts II and IV | 15 | | X |
| 16 | Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to | | | |
| | or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV | 16 | | X |
| 17 | Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, | | | |
| | column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions | 17 | | X |
| 18 | Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines | | | ., |
| | 1c and 8a? If "Yes," complete Schedule G, Part II | 18 | | X |
| 19 | Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," | | | ., |
| | complete Schedule G, Part III | 19 | | X |
| | Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H | 20a | | X |
| | If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? | 20b | | <u> </u> |
| 21 | Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or | ,, | | x |
| | domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I, Parts I and II | 21 | | _ ^ |

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Form 990 (2022) CENTER FOR EMPLOYMENT OPPOR
Part IV | Checklist of Required Schedules (continued)

| | Continued) | | Vaa | Na |
|------|---|---------|-----|----------|
| 22 | Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on | | Yes | No |
| 22 | Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III | 22 | | x |
| 23 | Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current | | | |
| 20 | and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete | | | |
| | Schedule J | 23 | х | |
| 24 a | Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the | | | |
| 244 | last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete | | | |
| | Schedule K. If "No," go to line 25a | 24a | | x |
| h | Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? | 24b | | |
| | Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease | | | |
| | any tax-exempt bonds? | 24c | | |
| d | Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? | 24d | | |
| | Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit | | | |
| | transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I | 25a | | x |
| b | Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and | | | |
| - | that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes." complete | | | |
| | Schedule L, Part I | 25b | | x |
| 26 | Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current | | | |
| | or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% | | | |
| | controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II | 26 | | х |
| 27 | Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, | | | |
| | creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled | | | |
| | entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III | 27 | | х |
| 28 | Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, | | | |
| | instructions for applicable filing thresholds, conditions, and exceptions): | | | |
| а | A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If | | | |
| | "Yes," complete Schedule L, Part IV | 28a | | х |
| b | A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV | 28b | | х |
| | A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If | | | |
| | "Yes," complete Schedule L, Part IV | 28c | | х |
| 29 | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M | 29 | | х |
| 30 | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation | | | |
| | contributions? If "Yes," complete Schedule M | 30 | | х |
| 31 | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I | 31 | | Х |
| 32 | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete | | | |
| | Schedule N, Part II | 32 | | х |
| 33 | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations | | | |
| | sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I | 33 | | х |
| 34 | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and | | | |
| | Part V, line 1 | 34 | | Х |
| 35a | Did the organization have a controlled entity within the meaning of section 512(b)(13)? | 35a | | Х |
| b | If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity | | | |
| | within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2 | 35b | | <u></u> |
| 36 | Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? | | | |
| | If "Yes," complete Schedule R, Part V, line 2 | 36 | | Х |
| 37 | Did the organization conduct more than 5% of its activities through an entity that is not a related organization | | | |
| | and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI | 37 | | Х |
| 38 | Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? | | | |
| | Note: All Form 990 filers are required to complete Schedule O | 38 | Х | <u> </u> |
| Pa | Tt V Statements Regarding Other IRS Filings and Tax Compliance | | | |
| | Check if Schedule O contains a response or note to any line in this Part V | <u></u> | | 口 |
| | | | Yes | No |
| | Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable 1a 300 | _ | | |
| | Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable | 4 | | |
| С | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming | | | |
| | (gambling) winnings to prize winners? | 1c | X | i |

| Form 990 (| | | | | OPPORTUN | , | | | | | | 13-3843322 | Pa | age 5 |
|------------|---------|------------|-----------|-----------|----------|--------|--------|------------|---------|----|---|------------|-----|--------------|
| Part V | Stateme | nts Regard | ding Othe | r IRS Fil | ings and | Tax Co | mplian | ice (c | ontinue | d) | | | | |
| | | | | | | | | | | | | _ | Yes | No |
| | | | | | | | | . . | | | 1 | Г | | |

| | | | | | Yes | No |
|----------|---|---------|-----------------------|-----|-----|----|
| 2a | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, | | | | | |
| | filed for the calendar year ending with or within the year covered by this return | 2a | 9051 | | | |
| | If at least one is reported on line 2a, did the organization file all required federal employment tax return | ns? | | 2b | Х | |
| | | | | 3a | | X |
| | If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule | | | 3b | | |
| 4a | At any time during the calendar year, did the organization have an interest in, or a signature or other a | | | ۱. | | х |
| L | financial account in a foreign country (such as a bank account, securities account, or other financial a | ccour | π)? | 4a | | Α |
| D | If "Yes," enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Actions for Financial Action | ccoun | to (EBAD) | | | |
| 52 | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5a | | Х |
| | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction at any time during the tax year? | | | 5b | | X |
| | If "Yes" to line 5a or 5b, did the organization file Form 8886-T? | | | 5c | | |
| | Does the organization have annual gross receipts that are normally greater than \$100,000, and did th | | | " | | |
| | any contributions that were not tax deductible as charitable contributions? | | | 6a | | х |
| b | If "Yes," did the organization include with every solicitation an express statement that such contributi | | | | | |
| | were not tax deductible? | | | 6b | | |
| 7 | Organizations that may receive deductible contributions under section 170(c). | | | | | |
| а | $ Did the organization \ receive \ a \ payment \ in \ excess \ of \$75 \ made \ partly \ as \ a \ contribution \ and \ partly \ for \ goods \ and \ services \ and \ and \ services \ and \ servi$ | vices p | rovided to the payor? | 7a | | Х |
| b | If "Yes," did the organization notify the donor of the value of the goods or services provided? | | | 7b | | |
| С | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was | as requ | uired | | | |
| | to file Form 8282? | 1 | i | 7c | | Х |
| d | If "Yes," indicate the number of Forms 8282 filed during the year | _7d_ | | | | 77 |
| e | Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit co | | t? | 7e | | X |
| t | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit control (the provided that the provided the provided that the provided the provided that the provided that the provided the provided that the provi | | 00 | 7f | | X |
| g | If the organization received a contribution of qualified intellectual property, did the organization file Fo | | | 7g | | |
| n 8 | If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiza Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained | | | 7h | | |
| 0 | sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained sponsoring organization have excess business holdings at any time during the year? | Бу ш | E | 8 | | |
| 9 | Sponsoring organizations maintaining donor advised funds. | | | | | |
| а | Did the sponsoring organization make any taxable distributions under section 4966? | | | 9a | | |
| | Did the conserving consciention makes distribution to a decrease distribution of the conservation of the c | | | 9b | | |
| 10 | Section 501(c)(7) organizations. Enter: | | | | | |
| а | Initiation fees and capital contributions included on Part VIII, line 12 | 10a | | | | |
| b | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities | 10b | | | | |
| 11 | Section 501(c)(12) organizations. Enter: | | | | | |
| а | Gross income from members or shareholders | 11a | | | | |
| b | Gross income from other sources. (Do not net amounts due or paid to other sources against | | | | | |
| | amounts due or received from them.) | 11b | | | | |
| | Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form | I | ? I | 12a | | |
| | | 12b | | - | | |
| 13 | Section 501(c)(29) qualified nonprofit health insurance issuers. | | | 40- | | |
| а | Is the organization licensed to issue qualified health plans in more than one state? Note: See the instructions for additional information the organization must report on Schedule O. | | | 13a | | |
| h | Enter the amount of reserves the organization is required to maintain by the states in which the | | | | | |
| b | organization is licensed to issue qualified health plans | 13b | | | | |
| С | Enter the amount of reserves on hand | 13c | | - | | |
| | | | | 14a | | Х |
| | If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedul | | | 14b | | |
| 15 | Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuner | | | | | |
| | excess parachute payment(s) during the year? | | | 15 | | Х |
| | If "Yes," see the instructions and file Form 4720, Schedule N. | | | | | |
| 16 | Is the organization an educational institution subject to the section 4968 excise tax on net investment | incor | ne? | 16 | | Х |
| | If "Yes," complete Form 4720, Schedule O. | | | | | |
| 17 | Section 501(c)(21) organizations. Did the trust, or any disqualified or other person engage in any ac | | | | | |
| | that would result in the imposition of an excise tax under section 4951, 4952 or 4953? | | | 17 | | |
| | If "Yes," complete Form 6069. | | | | | |

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC Form 990 (2022) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 13 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 13 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 of officers, directors, trustees, or key employees to a management company or other person? 3 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,

| | | 1 | | |
|-----|---|-----|---|---|
| | and branches to ensure their operations are consistent with the organization's exempt purposes? | 10b | | |
| 11a | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? | 11a | Х | |
| b | Describe on Schedule O the process, if any, used by the organization to review this Form 990. | | | |
| 12a | Did the organization have a written conflict of interest policy? If "No," go to line 13 | 12a | Х | |
| b | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? | 12b | Х | |
| С | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe | | | |
| | on Schedule O how this was done | 12c | Х | |
| 13 | Did the organization have a written whistleblower policy? | 13 | Х | |
| 14 | Did the organization have a written document retention and destruction policy? | 14 | Х | |
| 15 | Did the process for determining compensation of the following persons include a review and approval by independent | | | |
| | persons, comparability data, and contemporaneous substantiation of the deliberation and decision? | | | |
| а | The organization's CEO, Executive Director, or top management official | 15a | Х | |
| b | Other officers or key employees of the organization | 15b | Х | |
| | If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions. | | | |
| 16a | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a | | | |
| | taxable entity during the year? | 16a | | Х |
| b | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation | | | |
| | in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's | | | |
| | exempt status with respect to such arrangements? | 16b | | |

Section C. Disclosure

17 List the states with which a copy of this Form 990 is required to be filed SEE SCHEDULE 0

18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.

X Own website Another's website X Upon request Other (explain on Schedule O)

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

State the name, address, and telephone number of the person who possesses the organization's books and records

SHIH-CHANG LU, CFAO - 212-422-4430

50 BROADWAY, NEW YORK, NY 10004

Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, box 6 of Form 1099-MISC, and/or box 1 of Form 1099-NEĆ) of more than \$100,000 from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations. See the instructions for the order in which to list the persons above.

| (A) Name and title | (B) Average hours per | (do | not c | Pos heck | c) ition more rson i | than o | one n an | (D) Reportable compensation | (E) Reportable compensation | (F) Estimated amount of |
|------------------------------------|--|------------------|-------------------------|-------------|-------------------------------|------------------------------|-------------|---|---|--|
| | week (list any hours for related organizations below line) | stee or director | In stit utional trustee | Officer of | Key employee | Highest compensated Employee | | from the organization (W-2/1099-MISC/ 1099-NEC) | from related organizations (W-2/1099-MISC/ 1099-NEC) | other compensation from the organization and related organizations |
| (1) SAMUEL SCHAEFFER | 35.00 | | | | | | | | _ | |
| CEO & EXECUTIVE DIRECTOR | 0.00 | | | Х | | | | 405,615. | 0. | 41,581. |
| (2) SAMRA HAIDER | 35.00 | 1 | | | | | | | | |
| PRESIDENT | 0.00 | Х | | Х | | | | 282,933. | 0. | 9,370. |
| (3) CHRISTOPHER WATLER | 35.00 | | | | | | | | | |
| EXECUTIVE VICE PRESIDENT | 0.00 | | | | | Х | | 248,084. | 0. | 36,894. |
| (4) YURI OKUMURA | 35.00 | _ | | | | | | | | |
| CHIEF LEGAL OFFICER | 0.00 | | | | | Х | | 255,039. | 0. | 8,571. |
| (5) EMILY HACKWORTH | 35.00 | | | | | | | | | |
| CHIEF OPERATING OFFICER | 0.00 | | | Х | | | | 228,716. | 0. | 34,071. |
| (6) ERIC WALKER | 35.00 | | | | | | | | | |
| CHIEF INFORMATION OFFICER | 0.00 | | | | | Х | | 216,871. | 0. | 35,810. |
| (7) ROBERT GARCIA | 35.00 | | | | | | | | | |
| INTERIM CFO (THRU 2/23)/CONTROLLER | 0.00 | | | Х | | | | 178,636. | 0. | 26,196. |
| (8) AMBER GREENLEAF | 35.00 | | | | | | | | | |
| SENIOR DIRECTOR | 0.00 | | | | | Х | | 162,835. | 0. | 34,391. |
| (9) SARAH GLENN - LEISTIKOW | 35.00 | - | | | | | | | _ | |
| DEPUTY EXEC. DIR., CA | 0.00 | | | | | Х | | 163,828. | 0. | 6,871. |
| (10) SHIH-CHANG LU (AS OF 2/23) | 35.00 | - | | | | | | _ | _ | _ |
| CHIEF FINANCIAL & ADMIN OFFICER | 0.00 | | | Х | | | | 0. | 0. | 0. |
| (11) EMARY ARONSON | 0.50 | | | | | | | | | |
| SECRETARY | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| (12) ELIZABETH BALFOUR | 0.50 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (13) BRANDON BELFORD | 0.50 | - | | | | | | _ | _ | _ |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (14) MELANCA CLARK | 0.50 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (15) CRISTINE SOTO DEBERRY | 0.50 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (16) BRUCE EVANS | 0.50 | 1_ | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | _ | _ | | 0. | 0. | 0. |
| (17) KATIE BEIRNE FALLON | 0.50 | | | | | | | _ | _ | _ |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. Form 990 (2022) |

232007 12-13-22

| 1 01111 000 (2022) | OR EMPLOYMENT O | PPO | RTU | NTT | IES | , I | NC | | 13-384332 | 2 Page C |
|---|--|---|-----------------------|---------|--------------|------------------------------|--------|---|---|--|
| Part VII Section A. Officers, Directors | s, Trustees, Key Emp | oloy | ees, | and | l Hig | ghes | t Co | ompensated Employee | s (continued) | |
| (A) | (B) | | | | C) | | | (D) | (E) | (F) |
| Name and title | Average hours per week | Position (do not check more than one box, unless person is both an officer and a director/trustee) | | | | | | Reportable compensation from | Reportable compensation from related | Estimated amount of other |
| | (list any hours for related organizations below line) | Individual trustee or director | Institutional trustee | Officer | Key employee | Highest compensated employee | Former | the organization (W-2/1099-MISC/ 1099-NEC) | organizations (W-2/1099-MISC/ 1099-NEC) | compensation from the organization and related organizations |
| (18) ELLEN V. HOLLOMAN | 0.50 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (19) ABD'ALLAH LATEEF | 0.50 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (20) ADAM LUCK | 0.50 | | | | | | | | | |
| TRUSTEE (THRU 1/23) | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (21) KATHRYN JO MANNES | 0.50 | | | | | | | | | |
| TRUSTEE | 0.00 | Х | | | | | | 0. | 0. | 0. |
| (22) MICHAEL MENDOZA TRUSTEE | 0.50 | х | | | | | | 0. | 0. | 0. |
| (23) DAVID I. MOSKOVITZ | 0.50 | | | | | | | | | |
| CHAIRMAN | 0.00 | х | | х | | | | 0. | 0. | 0. |
| (24) ANDREW VAN DER VORD | 0.50 | | | ., | | | | | 0 | |
| TREASURER | 0.00 | Х | | Х | | | | 0. | 0. | 0. |
| 1b Subtotal | | | | | | | | 2,142,557. | 0. | 233,755 |
| c Total from continuation sheets to F | | | | | | | | | 0. | |
| d Total (add lines 1b and 1c) | | | | | | | | 2,142,557. | 0. | 233,755. |

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A) | (B) | (C) |
|--|---|--------------|
| Name and business address | Description of services | Compensation |
| ENVOY ADVISORY, LLC | | |
| 21 BUTLER PLACE #3E, BROOKLYN, NY 11238 | ADVISORY | 699,038. |
| PTNR IN COMPUTING SVCS INTL. | | |
| P.O BOX 22006, NEW YORK, NY 10087 | IT SERVICES | 304,088. |
| ADO PROFESSIONAL SOLUTION INC | | |
| DEPT CH 14031, PALATINE, IL 60055 | EMPLOYMENT SERVICES | 291,849. |
| CROWELL & MORING LLP | | |
| P.O. BOX 75509, BALTIMORE, MD 21275 | LEGAL SERVICES | 136,723. |
| GRANT THORNTON, LLP | | |
| 33570 TREASURY CENTER, CHICAGO, IL 60694 | ACCOUNTING & AUDITING | 127,756. |
| 2 Total number of independent contractors (including but not limited | d to those listed above) who received more than | |
| \$100,000 of compensation from the organization | 7 | |
| | | G QQQ (0000) |

Form **990** (2022)

17

13-3843322

Form 990 (2022) CENTER FOR
Part VIII Statement of Revenue

| | | Check if Schedule O conta | ains a response | or note to any lin | e in this Part VIII | | | |
|--|------|---|-------------------|--------------------|---------------------|-------------------|------------------|------------------------------------|
| | | | | | (A) | (B) | (C) | (D) |
| | | | | | Total revenue | Related or exempt | Unrelated | Revenue excluded from tax under |
| | | | | | | function revenue | business revenue | sections 512 - 514 |
| S S | 1 2 | Federated campaigns | 1a | | | | | |
| Contributions, Gifts, Grants and Other Similar Amounts | | Membership dues | | | | | | |
| جَجَ وَ | | Fundraising events | | | | | | |
| ffs, | | Related organizations | | | | | | |
| اق اق | | | | 72,330,297. | | | | |
| ons, | | Government grants (contribution | | 12,550,251. | | | | |
| utio er | T | All other contributions, gifts, grant | | 28,943,179. | | | | |
| ^투 | | similar amounts not included abov | | 20,943,179. | | | | |
| on d | _ | Noncash contributions included in lines 1 | a-1f 1g \$ | | 101 272 476 | | | |
| Og | n | Total. Add lines 1a-1f | | | 101,273,476. | | | |
| | | | | Business Code | | | | |
| 8 | 2 a | | | | | | | |
| Program Service Revenue | b | | | | | | | |
| S c | С | | | | | | | |
| ev Sev | d | | | | | | | |
| F | е | | | | | | | |
| ₫ | f | All other program service rever | nue | | | | | |
| | g | Total. Add lines 2a-2f | | | | | | |
| | 3 | Investment income (including | dividends, intere | st, and | | | | |
| | | other similar amounts) | | | 33,990. | | | 33,990. |
| | 4 | Income from investment of tax | | | | | | |
| | 5 | Royalties | | | | | | |
| | | | (i) Real | (ii) Personal | | | | |
| | 6 a | Gross rents 6a | | | | | | |
| | | Less: rental expenses 6b | | | | | | |
| | | Rental income or (loss) 6c | | | | | | |
| | | Net rental income or (loss) | | | | | | |
| | | Gross amount from sales of | (i) Securities | (ii) Other | | | | |
| | | assets other than inventory 7a | | 567,426. | | | | |
| | h | Less: cost or other basis | | , | | | | |
| ø. | - | and sales expenses | | 0. | | | | |
| ne | • | Gain or (loss) 7c | | 567,426. | | | | |
| her Revenue | | Net gain or (loss) | | | 567,426. | | | 567,426. |
| <u>~</u> | | Gross income from fundraising ev | | | 357,125 | | | 337,123 |
| Oth | 0 a | including \$ | | | | | | |
| | | contributions reported on line | 1c). See | | | | | |
| | | Part IV, line 18 | 8a | | | | | |
| | b | Less: direct expenses | | | | | | |
| | | Net income or (loss) from fund | | | | | | |
| | 9 a | Gross income from gaming ac | tivities. See | | | | | |
| | | Part IV, line 19 | | | | | | |
| | b | Less: direct expenses | | | | | | |
| | | Net income or (loss) from gami | | | | | | |
| 1 | | Gross sales of inventory, less r | | | | | | |
| | | and allowances | | | | | | |
| | b | Less: cost of goods sold | | | | | | |
| | | Net income or (loss) from sales | | | | | | |
| $\overline{}$ | | moonto or (1000) from balloc | | Business Code | | | | |
| sn 1 | 11 a | MISCELLANEOUS REVENUE | | 900099 | 18,048. | | | 18,048. |
| neo Tue | b | | | - | _ , , , , | | | ,,,,==• |
| Miscellaneous Revenue | C | | _ | | | | | |
| Be | | All other revenue | | | | | | |
| ₹ | | , Oti 101 107011U0 | | i | | | | |
| ~ | | Total. Add lines 11a-11d | | | 18,048. | | | |

13-3843322

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

| _ | Check if Schedule O contains a respons | (A) | nis Part IX(B) | (C) | <u>L</u> |
|----------|--|----------------|--------------------------|---------------------------------|---------------------------------------|
| | not include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII. | Total expenses | Program service expenses | Management and general expenses | (D) Fundraising expenses |
| 1 | Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21 | | | | |
| 2 | Grants and other assistance to domestic | | | | |
| _ | individuals. See Part IV, line 22 | | | | |
| 3 | Grants and other assistance to foreign | | | | |
| | organizations, foreign governments, and foreign | | | | |
| | individuals. See Part IV, lines 15 and 16 | | | | |
| 4 | Benefits paid to or for members | | | | |
| 5 | Compensation of current officers, directors, | 1,866,118. | 1,133,475. | 607,876. | 124,76 |
| 6 | trustees, and key employees | 1,000,110. | 1,133,473. | 007,070. | 124,70 |
| O | persons (as defined under section 4958(f)(1)) and | | | | |
| | persons described in section 4958(c)(3)(B) | | | | |
| 7 | | 58,951,110. | 53,816,565. | 2,336,868. | 2,797,67 |
| | Other salaries and wages | 30,331,110. | 33,010,303. | 2,330,000. | 2,757,07 |
| 8 | section 401(k) and 403(b) employer contributions) | 591,499. | 402,514. | 143,444. | 45,543 |
| 9 | Other employee benefits | 8,155,115. | 7,467,779. | 285,951. | 401,38 |
| 9 0 | | 5,406,087. | 4,889,161. | 251,130. | 265,79 |
| | Payroll taxes | 3,100,007. | 1,005,101. | 231,130. | 203,73 |
| 1 | Management | | | | |
| a b | | 163,947. | 45,940. | 118,007. | |
| 0 | Legal | 42,857. | 10,210. | 42,857. | |
| ď | Accounting | 383,241. | 106,504. | 276,737. | |
| d | Lobbying Professional fundraising services. See Part IV, line 17 | 303,211. | 100,301. | 270,737. | |
| e | Investment management fees | | | | |
| f | Other. (If line 11g amount exceeds 10% of line 25, | | | | |
| g | , - | 1,615,613. | 941,167. | 308,052. | 366 394 |
| | column (A), amount, list line 11g expenses on Sch 0.) | 1,013,013. | J11,107. | 300,032. | 366,394 |
| 2 | Advertising and promotion | 1,249,153. | 1,050,777. | 176,563. | 21,813 |
| 3 | Office expenses | 1,245,155. | 1,030,777. | 170,303. | 21,01 |
| 4 | Information technology | | | | |
| 5 | Royalties | 5,330,597. | 5,176,441. | 128,346. | 25,810 |
| 6 | Occupancy | 1,503,258. | 1,260,057. | 122,578. | 120,623 |
| 7 | Travel | 1,303,230. | 1,200,037. | 122,570. | 120,02 |
| 8 | Payments of travel or entertainment expenses for any federal, state, or local public officials | | | | |
| _ | Conferences, conventions, and meetings | | | | |
| 9 | Internal | 27,453. | | 27,453. | |
| 0 | Interest | 27,133. | | 27,133. | |
| :1 :2 | Payments to affiliates | 878,804. | 382,340. | 496,464. | |
| 3 | Inquirance | 2,016,668. | 1,936,537. | 40,368. | 39,763 |
| ა 4 | Other expenses. Itemize expenses not covered | 2,020,000. | 2,500,007. | 10,0001 | |
| 4 | above. (List miscellaneous expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) | | | | |
| а | PARTICIPANT INCENTIVES | 4,765,067. | 4,765,067. | | |
| b | VEHICLE EXPENSE | 4,228,039. | 4,223,850. | 2,703. | 1,480 |
| С | EQUIPMENT & TECHNOLOGY | 1,834,723. | 909,825. | 904,505. | 20,39 |
| d | UTILITIES | 1,337,478. | 1,254,440. | 75,189. | 7,849 |
| е | All other expenses | 12,345. | 9,594. | 2,751. | |
| 5 | Total functional expenses. Add lines 1 through 24e | 100,359,172. | 89,772,033. | 6,347,842. | 4,239,29 |
| 6 | Joint costs. Complete this line only if the organization | | | | |
| | reported in column (B) joint costs from a combined | | | | |
| | educational campaign and fundraising solicitation. | | | | |
| | Check here if following SOP 98-2 (ASC 958-720) | | | | |

Form 990 (2022) Part X Balance Sheet

| Part A | Check if Schedule O contains a response or note to any line in this Part X | | | | |
|---|--|--------|---------------------------------|-----|------------------------------------|
| | Check if Contidue C Contains a response of field to any line in this Fart A | | (A) Beginning of year | | (B) End of year |
| 1 | Cash - non-interest-bearing | | | 1 | |
| 2 | Savings and temporary cash investments | L | 12,885,470. | 2 | 3,741,285 |
| 3 | Pledges and grants receivable, net | L | 25,885,595. | 3 | 29,599,532 |
| 4 | Accounts receivable, net | | | 4 | |
| 5 | Loans and other receivables from any current or former officer, director, | | | | |
| | trustee, key employee, creator or founder, substantial contributor, or 35% | | | | |
| | controlled entity or family member of any of these persons | | 5 | | |
| 6 | Loans and other receivables from other disqualified persons (as defined | | | | |
| | under section 4958(f)(1)), and persons described in section 4958(c)(3)(B) | | 6 | | |
| တ္ 7 | Notes and loans receivable, net | | | 7 | |
| Assets | Inventories for sale or use | | | 8 | |
| ž 9 | Prepaid expenses and deferred charges | | 1,041,517. | 9 | 1,667,894 |
| 10a | Land, buildings, and equipment: cost or other | | | | |
| | | 5,523. | | | |
| b | Less: accumulated depreciation 10b 5,346 | 5,472. | 1,692,367. | 10c | 1,259,051 |
| 11 | Investments - publicly traded securities | | | 11 | |
| 12 | Investments - other securities. See Part IV, line 11 | | | 12 | |
| 13 | Investments - program-related. See Part IV, line 11 | | | 13 | |
| 14 | Intangible assets | | | 14 | |
| 15 | Other assets. See Part IV, line 11 | | 352,959. | 15 | 16,845,45 |
| 16 | Total assets. Add lines 1 through 15 (must equal line 33) | | 41,857,908. | 16 | 53,113,21 |
| 17 | Accounts payable and accrued expenses | | 9,878,204. | 17 | 2,999,22! |
| 18 | Grants payable | | | 18 | |
| 19 | Deferred revenue | | 834,489. | 19 | 1,157,33 |
| 20 | Tax-exempt bond liabilities | | | 20 | |
| 21 | Escrow or custodial account liability. Complete Part IV of Schedule D | | | 21 | |
| ဖ္က 22 | Loans and other payables to any current or former officer, director, | | | | |
| ≝ | trustee, key employee, creator or founder, substantial contributor, or 35% | | | | |
| Liabilities | controlled entity or family member of any of these persons | | | 22 | |
| □ 23 | Secured mortgages and notes payable to unrelated third parties | | | 23 | |
| 24 | Unsecured notes and loans payable to unrelated third parties | | | 24 | |
| 25 | Other liabilities (including federal income tax, payables to related third | | | | |
| | parties, and other liabilities not included on lines 17-24). Complete Part X | | | | |
| | of Schedule D | | 1,843,925. | | 18,121,599 |
| 26 | Total liabilities. Add lines 17 through 25 | | 12,556,618. | 26 | 22,278,15 |
| , | Organizations that follow FASB ASC 958, check here | | | | |
| <u> </u> | and complete lines 27, 28, 32, and 33. | | | | |
| [27 | Net assets without donor restrictions | | 21,212,596. | 27 | 22,823,772 |
| <u>m</u> 28 | Net assets with donor restrictions | L | 8,088,694. | 28 | 8,011,286 |
| <u> </u> | Organizations that do not follow FASB ASC 958, check here | J | | | |
| ב <u></u> | and complete lines 29 through 33. | | | | |
| ၀ 29 | Capital stock or trust principal, or current funds | | | 29 | |
| | Paid-in or capital surplus, or land, building, or equipment fund | | | 30 | |
| Net Assets or Fund Balances 3 2 2 3 2 2 2 3 2 2 3 2 3 2 3 2 3 2 3 | - · · · · · · · · · · · · · · · · · · · | | | 31 | |
| 32 | Total net assets or fund balances | L | 29,301,290. | 32 | 30,835,058 |
| 33 | Total liabilities and net assets/fund balances | | 41,857,908. | 33 | 53,113,212 Form 990 (202 |

| Pa | rt XI Reconciliation of Net Assets | | | | |
|----|--|-----------|------|------|--------|
| | Check if Schedule O contains a response or note to any line in this Part XI | | | | |
| | | | | | |
| 1 | Total revenue (must equal Part VIII, column (A), line 12) | 1 | 101, | 892, | 940. |
| 2 | Total expenses (must equal Part IX, column (A), line 25) | 2 | 100, | 359, | 172. |
| 3 | Revenue less expenses. Subtract line 2 from line 1 | 3 | 1, | 533, | 768. |
| 4 | Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A)) | 4 | 29, | 301, | 290. |
| 5 | Net unrealized gains (losses) on investments | 5 | | | |
| 6 | Donated services and use of facilities | 6 | | | |
| 7 | Investment expenses | 7 | | | |
| 8 | Prior period adjustments | 8 | | | |
| 9 | Other changes in net assets or fund balances (explain on Schedule O) | 9 | | | 0. |
| 10 | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32, | | | | |
| | column (B)) | 10 | 30 | 835, | 058. |
| Pa | rt XII Financial Statements and Reporting | | | | |
| | Check if Schedule O contains a response or note to any line in this Part XII | | | | |
| | | | | Yes | No |
| 1 | Accounting method used to prepare the Form 990: Cash X Accrual Other | | | | |
| | If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule | 0. | | | |
| 2a | Were the organization's financial statements compiled or reviewed by an independent accountant? | | 2a | | Х |
| | If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed | on a | | | |
| | separate basis, consolidated basis, or both: | | | | |
| | Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| b | Were the organization's financial statements audited by an independent accountant? | | 2b | Х | |
| | If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate | basis, | | | |
| | consolidated basis, or both: | | | | |
| | X Separate basis Consolidated basis Both consolidated and separate basis | | | | |
| С | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the | audit, | | | |
| | review, or compilation of its financial statements and selection of an independent accountant? | | 2c | Х | |
| | If the organization changed either its oversight process or selection process during the tax year, explain on Sch | edule O. | | | |
| За | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the | | | | |
| | Uniform Guidance, 2 C.F.R. Part 200, Subpart F? | | . 3a | Х | |
| b | | red audit | | | |
| | or audits, explain why on Schedule O and describe any steps taken to undergo such audits | | 3b | Х | |
| | | | Form | 990 | (2022) |

232012 12-13-22

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Employer identification number

Open to Public Inspection

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

| Sec | ction A. Public Support | | | | | | |
|------|--|-------------------------|----------------------|-----------------------|-------------------------|--------------------------|-----------------------------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and | | | | | | |
| | membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | 58,614,082. | 86,298,600. | 90,234,968. | 87,786,050. | 101,273,476. | 424,207,176. |
| 2 | Tax revenues levied for the organ- | | | | | | |
| | ization's benefit and either paid to | | | | | | |
| | or expended on its behalf | | | | | | |
| 3 | The value of services or facilities | | | | | | |
| | furnished by a governmental unit to | | | | | | |
| | the organization without charge | | | | | | |
| 4 | Total. Add lines 1 through 3 | 58,614,082. | 86,298,600. | 90,234,968. | 87,786,050. | 101,273,476. | 424,207,176. |
| 5 | The portion of total contributions | , , | , , | , , | , , | , , | , , |
| Ŭ | by each person (other than a | | | | | | |
| | governmental unit or publicly | | | | | | |
| | supported organization) included | | | | | | |
| | on line 1 that exceeds 2% of the | | | | | | |
| | amount shown on line 11, | | | | | | |
| | | | | | | | 25 076 404 |
| 6 | ** | | | | | | 25,076,404. 399,130,772. |
| | Public support. Subtract line 5 from line 4. | | | | | | 399,130,772. |
| | | (a) 2019 | (b) 2019 | (c) 2020 | (4) 2021 | (a) 2022 | (f) Total |
| | ndar year (or fiscal year beginning in) | (a) 2018 58,614,082. | 86,298,600. | 90,234,968. | (d) 2021 87,786,050. | (e) 2022 101,273,476. | (f) Total 424,207,176. |
| | Amounts from line 4 | 30,014,002. | 00,230,000. | JU, 234, JUU. | 07,700,030. | 101,275,470. | 424,207,170. |
| 8 | Gross income from interest, | | | | | | |
| | dividends, payments received on | | | | | | |
| | securities loans, rents, royalties, | 110 025 | 200 104 | 16 868 | 0.455 | 22 000 | 505 465 |
| | and income from similar sources | 119,037. | 328,194. | 16,767. | 9,477. | 33,990. | 507,465. |
| 9 | Net income from unrelated business | | | | | | |
| | activities, whether or not the | | | | | | |
| | business is regularly carried on | | | | | | |
| 10 | Other income. Do not include gain | | | | | | |
| | or loss from the sale of capital | | | | | | |
| | assets (Explain in Part VI.) | 9,441. | 33,006. | 245,172. | 2,145. | 585,474. | |
| 11 | Total support. Add lines 7 through 10 | | | | | | 425,589,879. |
| 12 | Gross receipts from related activities, | etc. (see instructio | ns) | | | 12 | |
| 13 | First 5 years. If the Form 990 is for the | e organization's fir | st, second, third, f | ourth, or fifth tax y | ear as a section 5 | 01(c)(3) | |
| _ | organization, check this box and stop | | | | | | |
| | ction C. Computation of Publi | | | | | | |
| | Public support percentage for 2022 (li | | | | | 14 | 93.78 % |
| 15 | Public support percentage from 2021 | Schedule A, Part I | I, line 14 | | | 15 | 95.62 % |
| 16a | 33 1/3% support test - 2022. If the o | organization did no | t check the box or | line 13, and line 1 | 4 is 33 1/3% or m | ore, check this box | |
| | stop here. The organization qualifies | as a publicly suppo | orted organization | | | | X |
| b | 33 1/3% support test - 2021. If the o | organization did no | t check a box on li | ne 13 or 16a, and | line 15 is 33 1/3% | or more, check th | is box |
| | and stop here. The organization quali | ifies as a publicly s | upported organiza | tion | | | |
| 17a | 10% -facts-and-circumstances test | | | | | | |
| | and if the organization meets the facts | s-and-circumstance | es test, check this | box and stop her | e. Explain in Part | VI how the organiz | zation |
| | meets the facts-and-circumstances te | st. The organizatio | n qualifies as a pul | blicly supported or | ganization | | |
| b | 10% -facts-and-circumstances test | · · | • | | | | |
| | more, and if the organization meets th | _ | | | | | |
| | organization meets the facts-and-circu | | | | - | | |
| 18 | Private foundation. If the organization | | | | | | |
| | | | | ,,, | , | | (Form 990) 2022 |

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

| Se | ction A. Public Support | | | | | | |
|------|--|----------|-----------------|----------|----------|----------|-----------|
| Cale | ndar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 1 | Gifts, grants, contributions, and membership fees received. (Do not | | | | | | |
| | include any "unusual grants.") | | | | | | |
| 2 | Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose | | | | | | |
| 3 | Gross receipts from activities that are not an unrelated trade or business under section 513 | | | | | | |
| 4 | Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf | | | | | | |
| 5 | The value of services or facilities furnished by a governmental unit to the organization without charge | | | | | | |
| 6 | Total. Add lines 1 through 5 | | | | | | |
| 78 | A Amounts included on lines 1, 2, and 3 received from disqualified persons | | | | | | |
| ŀ | Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year | | | | | | |
| (| Add lines 7a and 7b | | | | | | |
| 8 | Public support. (Subtract line 7c from line 6.) | | | | | | |
| Cale | endar year (or fiscal year beginning in) | (a) 2018 | (b) 2019 | (c) 2020 | (d) 2021 | (e) 2022 | (f) Total |
| 9 | Amounts from line 6 | | | | | | |
| | a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources | | | | | | |
| k | Unrelated business taxable income | | | | | | |
| | (less section 511 taxes) from businesses acquired after June 30, 1975 | | | | | | |
| | Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on | | | | | | |
| 12 | Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) | | | | | | |
| 13 | Total support. (Add lines 9, 10c, 11, and 12.) | | | | | | <u> </u> |
| 14 | First 5 years. If the Form 990 is for the | · · | | • | • | . , . , | . — |
| | check this box and stop here | - 0 1 D- | | | | | |
| | ction C. Computation of Publi | | | | | T T | |
| | Public support percentage for 2022 (I | , ,,, | • | .,, | | 15 | <u>%</u> |
| | <u> </u> | | | | | 16 | % |
| | ction D. Computation of Inves | | | 40 1 | | T 4= T | |
| | Investment income percentage for 20 | | | | | 17 | <u>%</u> |
| 18 | | | | | | 18 | <u>%</u> |
| 198 | a 33 1/3% support tests - 2022. If the | | | | | | |
| | more than 33 1/3%, check this box ar | | | | | | |
| k | 33 1/3% support tests - 2021. If the | | | | | | |
| 20 | line 18 is not more than 33 1/3%, che | | | | | | |

232023 12-09-22

Schedule A (Form 990) 2022

Part IV | Supporting Organizations

(Complete only if you checked a box on line 12 of Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If "Yes," complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

| | | Yes | No |
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| Pa | rt IV Supporting Organizations (continued) | | | |
|-----|--|-----------|-------|-----|
| | | | Yes | No |
| 11 | Has the organization accepted a gift or contribution from any of the following persons? | | | |
| а | A person who directly or indirectly controls, either alone or together with persons described on lines 11b and | | | |
| | 11c below, the governing body of a supported organization? | 11a | | |
| b | A family member of a person described on line 11a above? | 11b | | |
| | A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide | | | |
| | detail in Part VI. | 11c | | |
| Sec | tion B. Type I Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the | | | |
| 2 | supported organization operate for the benefit of any supported organization other than the supported. Did the organization operate for the benefit of any supported organization other than the supported. | 1 | | |
| _ | organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in | | | |
| | Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, | | | |
| | | 2 | | |
| Sec | supervised, or controlled the supporting organization. tion C. Type II Supporting Organizations | | | |
| | | | Yes | No |
| 1 | Were a majority of the organization's directors or trustees during the tax year also a majority of the directors | | 163 | 140 |
| • | or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control | | | |
| | , , , , , , , , , , , , , , , , , , , | | | |
| | or management of the supporting organization was vested in the same persons that controlled or managed | 4 | | |
| Sec | the supported organization(s). tion D. All Type III Supporting Organizations | | | |
| | | | Yes | No |
| 4 | Did the examination provide to each of its supported examinations, by the last day of the fifth month of the | | 162 | 140 |
| 1 | Did the organization provide to each of its supported organizations, by the last day of the fifth month of the | | | |
| | organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax | | | |
| | year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the | _ | | |
| _ | organization's governing documents in effect on the date of notification, to the extent not previously provided? | 1 | | |
| 2 | Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported | | | |
| | organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how | | | |
| _ | the organization maintained a close and continuous working relationship with the supported organization(s). | 2 | | |
| 3 | By reason of the relationship described on line 2, above, did the organization's supported organizations have a | | | |
| | significant voice in the organization's investment policies and in directing the use of the organization's | | | |
| | income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's | | | |
| 800 | supported organizations played in this regard. | 3 | | |
| Sec | tion E. Type III Functionally Integrated Supporting Organizations | | | |
| 1 | Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions) | | | |
| а | The organization satisfied the Activities Test. Complete line 2 below. | | | |
| b | The organization is the parent of each of its supported organizations. Complete line 3 below. | | | |
| С | The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see instance) | struction | l ' I | |
| 2 | Activities Test. Answer lines 2a and 2b below. | | Yes | No |
| а | Did substantially all of the organization's activities during the tax year directly further the exempt purposes of | | | |
| | the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify | | | |
| | those supported organizations and explain how these activities directly furthered their exempt purposes, | | | |
| | how the organization was responsive to those supported organizations, and how the organization determined | | | |
| | that these activities constituted substantially all of its activities. | 2a | | |
| b | Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, | | | |
| | one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in | | | |
| | Part VI the reasons for the organization's position that its supported organization(s) would have engaged in | | | |
| | these activities but for the organization's involvement. | 2b | | |
| 3 | Parent of Supported Organizations. Answer lines 3a and 3b below. | | | |
| а | Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or | | | |
| | trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI. | 3a | | |
| b | Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each | | | |
| | of its supported organizations? If "Ves." describe in Part VI the role played by the organization in this regard | 3b | | |

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

| Pai | t V Type III Non-Functionally Integrated 509(a)(3) Supporting | ng Organ | izations | |
|------|--|----------------|------------------------------|--------------------------------|
| 1 | Check here if the organization satisfied the Integral Part Test as a qualifyi | ng trust on N | Nov. 20, 1970 (explain in l | Part VI). See instructions. |
| | All other Type III non-functionally integrated supporting organizations must | st complete | Sections A through E. | |
| Sect | ion A - Adjusted Net Income | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Net short-term capital gain | 1 | | |
| 2 | Recoveries of prior-year distributions | 2 | | |
| 3 | Other gross income (see instructions) | 3 | | |
| 4 | Add lines 1 through 3. | 4 | | |
| 5 | Depreciation and depletion | 5 | | |
| 6 | Portion of operating expenses paid or incurred for production or | | | |
| | collection of gross income or for management, conservation, or | | | |
| | maintenance of property held for production of income (see instructions) | 6 | | |
| 7 | Other expenses (see instructions) | 7 | | |
| 8 | Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) | 8 | | |
| Sect | ion B - Minimum Asset Amount | | (A) Prior Year | (B) Current Year (optional) |
| 1 | Aggregate fair market value of all non-exempt-use assets (see | | | |
| | instructions for short tax year or assets held for part of year): | | | |
| а | Average monthly value of securities | 1a | | |
| b | Average monthly cash balances | 1b | | |
| С | Fair market value of other non-exempt-use assets | 1c | | |
| d | Total (add lines 1a, 1b, and 1c) | 1d | | |
| е | Discount claimed for blockage or other factors | | | |
| | (explain in detail in Part VI): | | | |
| 2 | Acquisition indebtedness applicable to non-exempt-use assets | 2 | | |
| 3 | Subtract line 2 from line 1d. | 3 | | |
| 4 | Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, | | | |
| | see instructions). | 4 | | |
| 5 | Net value of non-exempt-use assets (subtract line 4 from line 3) | 5 | | |
| 6 | Multiply line 5 by 0.035. | 6 | | |
| 7 | Recoveries of prior-year distributions | 7 | | |
| 8 | Minimum Asset Amount (add line 7 to line 6) | 8 | | |
| Sect | ion C - Distributable Amount | | | Current Year |
| 1 | Adjusted net income for prior year (from Section A, line 8, column A) | 1 | | |
| 2 | Enter 0.85 of line 1. | 2 | | |
| 3 | Minimum asset amount for prior year (from Section B, line 8, column A) | 3 | | |
| 4 | Enter greater of line 2 or line 3. | 4 | | |
| 5 | Income tax imposed in prior year | 5 | | |
| 6 | Distributable Amount. Subtract line 5 from line 4, unless subject to | | | |
| | emergency temporary reduction (see instructions). | 6 | | |
| 7 | Check here if the current year is the organization's first as a non-functional | ally integrate | d Type III supporting orga | nization (see |
| | instructions). | , , | | · |

Schedule A (Form 990) 2022

| Par | t V Type III Non-Functionally Integrated 509(| (a)(3) Supporting Orga | nizations (continue | ed) | |
|----------|---|-------------------------------|--------------------------------|-----|----------------------------------|
| Secti | on D - Distributions | | • | Í | Current Year |
| 1 | Amounts paid to supported organizations to accomplish exer | mpt purposes | | 1 | |
| 2 | Amounts paid to perform activity that directly furthers exemp | t purposes of supported | | | |
| | organizations, in excess of income from activity | | | 2 | |
| 3 | Administrative expenses paid to accomplish exempt purpose | es of supported organizations | S | 3 | |
| 4 | Amounts paid to acquire exempt-use assets | | | 4 | |
| 5 | Qualified set-aside amounts (prior IRS approval required - pro | ovide details in Part VI) | | 5 | |
| 6 | Other distributions (describe in Part VI). See instructions. | | | 6 | |
| 7 | Total annual distributions. Add lines 1 through 6. | | | 7 | |
| 8 | Distributions to attentive supported organizations to which the | ne organization is responsive | | | |
| | (provide details in Part VI). See instructions. | | | 8 | |
| 9 | Distributable amount for 2022 from Section C, line 6 | | | 9 | |
| 10 | Line 8 amount divided by line 9 amount | | | 10 | |
| | | (i) | (ii) | | (iii) |
| Secti | on E - Distribution Allocations (see instructions) | Excess Distributions | Underdistributions Pre-2022 | \$ | Distributable Amount for 2022 |
| _1_ | Distributable amount for 2022 from Section C, line 6 | | | | |
| 2 | Underdistributions, if any, for years prior to 2022 (reason- | | | | |
| | able cause required - explain in Part VI). See instructions. | | | | |
| 3 | Excess distributions carryover, if any, to 2022 | | | | |
| a | From 2017 | | | | |
| b | From 2018 | | | | |
| с | From 2019 | | | | |
| d | From 2020 | | | | |
| е | From 2021 | | | | |
| f | Total of lines 3a through 3e | | | | |
| g | Applied to underdistributions of prior years | | | | |
| <u>h</u> | Applied to 2022 distributable amount | | | | |
| <u>i</u> | Carryover from 2017 not applied (see instructions) | | | | |
| j_ | Remainder. Subtract lines 3g, 3h, and 3i from line 3f. | | | | |
| 4 | Distributions for 2022 from Section D, | | | | |
| | line 7: \$ | | | | |
| <u>a</u> | Applied to underdistributions of prior years | | | | |
| <u>b</u> | Applied to 2022 distributable amount | | | | |
| с | Remainder. Subtract lines 4a and 4b from line 4. | | | | |
| 5 | Remaining underdistributions for years prior to 2022, if | | | | |
| | any. Subtract lines 3g and 4a from line 2. For result greater | | | | |
| | than zero, explain in Part VI. See instructions. | | | | |
| 6 | Remaining underdistributions for 2022. Subtract lines 3h | | | | |
| | and 4b from line 1. For result greater than zero, explain in | | | | |
| | Part VI. See instructions. | | | | |
| 7 | Excess distributions carryover to 2023. Add lines 3j | | | | |
| | and 4c. | | | | |
| 88 | Breakdown of line 7: | | | | |
| a | Excess from 2018 | | | | |
| b | Excess from 2019 | | | | |
| <u> </u> | Excess from 2020 | | | | |
| | Excess from 2021 | | | | |
| _ | Excess from 2022 | | | | |

Schedule A (Form 990) 2022

| Schedule A (Form 990) 2022 CENTER FOR EMPLOYMENT OPPORTUNITIES, INC | 13-3843322 | Page 8 |
|--|---|--------|
| Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any addit (See instructions.) | s 1 and 2; Part IV, Section rt V, Section B, line 1e; Pa | n C, |
| SCHEDULE A, PART II, LINE 10, EXPLANATION FOR OTHER INCOME: | | |
| MISCELLANEOUS INCOME | | |
| 2018 AMOUNT: \$ 9,441. | | |
| 2019 AMOUNT: \$ 33,006. | | |
| 2020 AMOUNT: \$ 245,172. | | |
| 2021 AMOUNT: \$ 2,145. | | |
| 2022 AMOUNT: \$ 585,474. | | |
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CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

Schedule B

(Form 990)

Schedule of Contributors

OMB No. 1545-0047

2022

Department of the Treasury Internal Revenue Service Attach to Form 990 or Form 990-PF.

Go to www.irs.gov/Form990 for the latest information.

Name of the organization

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

13-3843322

| Organization ty | Organization type (check one): | | | | | |
|------------------------------|---|--|--|--|--|--|
| Filers of: | Section: | | | | | |
| Form 990 or 99 | O-EZ X 501(c)(3) (enter number) organization | | | | | |
| | 4947(a)(1) nonexempt charitable trust not treated as a private foundation | | | | | |
| | 527 political organization | | | | | |
| Form 990-PF | 501(c)(3) exempt private foundation | | | | | |
| | 4947(a)(1) nonexempt charitable trust treated as a private foundation | | | | | |
| | 501(c)(3) taxable private foundation | | | | | |
| | ganization is covered by the General Rule or a Special Rule . ction 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. | | | | | |
| General Rule | | | | | | |
| | organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or ty) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. | | | | | |
| Special Rules | | | | | | |
| section contrib | organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under as 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one outor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; orm 990-EZ, line 1. Complete Parts I and II. | | | | | |
| contrib literary | organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one outor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering in column (b) instead of the contributor name and address), II, and III. | | | | | |
| year, c is chec purpos | organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the ontributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box sked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., see. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively us, charitable, etc., contributions totaling \$5,000 or more during the year \$ | | | | | |
| answer "No" on | panization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify neet the filing requirements of Schedule B (Form 990). | | | | | |

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990) (2022)

Schedule B (Form 990) (2022) Page **2**

Name of organization

Employer identification number

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

13-3843322

| Part I | Contributors (see instructions). Use duplicate copies of Part I if add | ditional space is needed. |
|------------|--|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) (d) Total contributions Type of contribution |
| 1 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 2 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) (d) Total contributions Type of contribution |
| 3 | | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) (d) |
| No. 4 | Name, address, and ZIP + 4 | Total contributions Type of contribution Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) (d) Total contributions Type of contribution |
| 5 | Tolling and odd, und Ell 1 1 | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) (d) Total contributions Type of contribution |
| 6 | rumo, audi 000, unu En TT | Person X Payroll Noncash (Complete Part II for noncash contributions.) |

Schedule B (Form 990) (2022)

Page 2 Name of organization Employer identification number CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322

| Part I | Contributors (see instructions). Use duplicate copies of Part I if | additional space is needed. | |
|------------|---|--|---|
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 7 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. 8 | Name, address, and ZIP + 4 | # 2,967,744. | Person X Payroll |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 9 | | \$\$ | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| 10 | Name, address, and ZIP + 4 | # Total contributions \$ 2,295,988. | Person X Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) No. | (b) Name, address, and ZIP + 4 | (c) Total contributions | (d) Type of contribution |
| 110/ | Nume, addices, and En TT | \$ | Person Payroll Noncash (Complete Part II for noncash contributions.) |
| (a) | (b) | (c) | (d) |
| No. | Name, address, and ZIP + 4 | Total contributions \$ | Person Payroll Complete Part II for noncash contributions. |

Schedule B (Form 990) (2022) Page **3**

Name of organization

Employer identification number

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

13-3843322

| art II Nor | ncash Property (see instructions). Use duplicate copies of P | art II if additional space is needed. | |
|------------------------------|--|---|----------------------|
| (a) No. from Part I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) lo. om art l | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) lo. om art I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) lo. om art l | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) o. om ort I | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| | | \$ | |
| a) lo. om art l | (b) Description of noncash property given | (c) FMV (or estimate) (See instructions.) | (d) Date received |
| - = | | | |
| 1 | | l \$ | |

Schedule B (Form 990) (2022)

Name of organization **Employer identification number** CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

Page 4

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service For Organizations Exempt From Income Tax Under section 501(c) and section 527

Complete if the organization is described below. Attach to Form 990 or Form 990-EZ.

Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

• Section 501(c)(4), (5), or (6) organizations: Complete Part III.

| Nam | ne of orga | | · | | Empl | oyer identification number |
|----------|-------------------------------|--|--|---|--|---|
| D | | | EMPLOYMENT OPPORTUNITIE | | | 13-3843322 |
| Ра | rt I-A | Complete if the org | anization is exempt und | ier section 501(c) (| or is a section 527 org | ganization. |
| 2 | Political | campaign activity expendit | ation's direct and indirect polition ures gn activities | | \$ | |
| Pa | rt I-B | Complete if the org | anization is exempt und | ler section 501(c)(| 3). | |
| 2 3 | Enter the | e amount of any excise tax ganization incurred a section | incurred by the organization und incurred by organization manag n 4955 tax, did it file Form 4720 | ers under section 4955 for this year? | \$ | Yes No |
| | | describe in Part IV. | | | | Yes No |
| | rt I-C | Complete if the org | anization is exempt und | ler section 501(c). | except section 501(c) |)(3). |
| 2 | Enter the exempt f | e amount directly expended e amount of the filing organ function activities | by the filing organization for se ization's funds contributed to of | ection 527 exempt funct ther organizations for se | ion activities \$ action 527 | |
| 3 | | | . Add lines 1 and 2. Enter here a | • | | |
| | | | 1120-POL for this year? | | | |
| 5 | Enter the made par contribute | e names, addresses and em yments. For each organiza tions received that were pro | iployer identification number (El tion listed, enter the amount pai omptly and directly delivered to additional space is needed, pro- | IN) of all section 527 pol id from the filing organiz a separate political orga | litical organizations to which ation's funds. Also enter the anization, such as a separate | the filing organization a amount of political |
| | | (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0 | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0 |
| | | | | | | |
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For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2022

LHA

232041 11-08-22

| Schedule | C | (Form | 990) | 2022 |
|----------|---|-------|------|------|
| | | | | |

| | | YMENT OPPORTUNITI | | | 843322 Page 2 |
|--|--|-------------------------------------|-------------------------|--|-----------------------------|
| Part II-A Complete if the org | janization is exei | npt under section | 1501(c)(3) and file | d Form 5768 (ele | ction under |
| section 501(h)). | | | | | |
| A Check if the filing organiza | ation belongs to an aff | iliated group (and list in | Part IV each affiliated | group member's name | e, address, EIN, |
| expenses, and sha | re of excess lobbying | expenditures). | | | |
| B Check if the filing organiza | ation checked box A a | nd "limited control" pro | visions apply. | | |
| | its on Lobbying Expe ditures" means amo | nditures unts paid or incurred.) | | (a) Filing organization's totals | (b) Affiliated group totals |
| 1a Total lobbying expenditures to influ | uence public opinion (| grassroots lobbying) | | 4,679. | |
| b Total lobbying expenditures to infli | | | | 461,713. | |
| c Total lobbying expenditures (add li | - | | | 466,392. | |
| d Other exempt purpose expenditure | | | | 99,892,780. | |
| e Total exempt purpose expenditures (add lines 1c and 1d) | | | 100,359,172. | | |
| f _Lobbying nontaxable amount. Enter the amount from the following table in both columns. | | | 1,000,000. | | |
| If the amount on line 1e, column (a) or (b) is: The lobbying nontaxable amount is: | | | | | |
| Not over \$500,000 20% of the amount on line 1e. | | | | | |
| Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000. | | | | | |
| Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000. | | | | | |
| Over \$1,500,000 but not over \$17 | · | | | | |
| Over \$17,000,000 | | | | | |
| | | | | | |
| g Grassroots nontaxable amount (er | nter 25% of line 1f) | | | 250,000. | |
| h Subtract line 1g from line 1a. If zer | o or less, enter -0- | | | 0. | |
| i Subtract line 1f from line 1c. If zero | o or less, enter -0- | | | 0. | |
| j If there is an amount other than ze | ro on either line 1h or | line 1i, did the organiza | ation file Form 4720 | | |
| reporting section 4911 tax for this | | | | | Yes No |
| | 4-Year Av | eraging Period Under | Section 501(h) | | |
| (Some organizations t | | • • | • | f the five columns be | elow. |
| | <u>.</u> | ate instructions for lin | | | |
| | Lobbying Expe | nditures During 4-Yea | r Averaging Period | | _ |
| Calendar year (or fiscal year beginning in) | (a) 2019 | (b) 2020 | (c) 2021 | (d) 2022 | (e) Total |
| 2a Lobbying nontaxable amount | 1,000,000. | 1,000,000. | 1,000,000. | 1,000,000. | 4,000,000. |
| b Lobbying ceiling amount (150% of line 2a, column(e)) | | | | | 6,000,000. |
| (13070 of life 2a, coluitinge)) | | | | | 0,000,000. |
| c Total lobbying expenditures | 211,984. | 130,746. | 409,894. | 466,392. | 1,219,016. |

Schedule C (Form 990) 2022

1,000,000.

1,500,000.

26,147.

250,000.

4,679.

250,000.

10,194.

250,000.

11,114.

250,000.

160.

d Grassroots nontaxable amount e Grassroots ceiling amount

(150% of line 2d, column (e))

f Grassroots lobbying expenditures

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

| 1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 c If "Yes," enter the amount of any tax incurred by organization managers under section 4912 | | No | Amo | ount |
|---|----------|---------------|------|------|
| local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| a Volunteers? b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)? c Media advertisements? d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| d Mailings to members, legislators, or the public? e Publications, or published or broadcast statements? f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| f Grants to other organizations for lobbying purposes? g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| g Direct contact with legislators, their staffs, government officials, or a legislative body? h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means? i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| i Other activities? j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| j Total. Add lines 1c through 1i 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| 2a Did the activities in line 1 cause the organization to be not described in section 501(c)(3)? b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| b If "Yes," enter the amount of any tax incurred under section 4912 | | | | |
| | | | | |
| c If "Yes." enter the amount of any tax incurred by organization managers under section 4912 | | | | |
| | | | | |
| d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year? | | | | |
| Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c 501(c)(6). | ;)(5), (| or sec | tion | |
| 30 1(c)(d). | | | Yes | N |
| Were substantially all (90% or more) dues received nondeductible by members? | | 1 | | |
| 2 Did the organization make only in-house lobbying expenditures of \$2,000 or less? | | 2 | | |
| 3 Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior ye | | 3 | | |
| Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c | :)(5). | | tion | |
| 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No" Ol answered "Yes." | | 1 | | |
| | | | | |
| 1 Dues, assessments and similar amounts from members | | | | |
| 1 Dues, assessments and similar amounts from members | | | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political | | 2a | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). | | 2a 2b | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year | | | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total | | 2b | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Carrotal | | 2b 2c | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues | | 2b 2c | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). Current year Carryover from last year Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? | | 2b 2c | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? Taxable amount of lobbying and political expenditures. See instructions | | 2b 2c 3 | | |
| Dues, assessments and similar amounts from members Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid). a Current year b Carryover from last year c Total 3 Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues 4 If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditures next year? | | 2b 2c 3 | | |

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements
Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Inspection

Name of the organization

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

Employer identification number

13-3843322

| Par | | | or Accounts. Complete if the |
|--------|--|---|--------------------------------------|
| | organization answered "Yes" on Form 990, Part IV, lin | | (b) Funds and other accounts |
| _ | Total growth or at an dieform | (a) Donor advised funds | (b) Funds and other accounts |
| 1 | Total number at end of year | | |
| 2 3 | Aggregate value of contributions to (during year) Aggregate value of grants from (during year) | | |
| 4 | Aggregate value at end of year | | |
| 5 | Did the organization inform all donors and donor advisors in v | L | ed funds |
| J | are the organization's property, subject to the organization's | _ | |
| 6 | Did the organization inform all grantees, donors, and donor a | | |
| • | for charitable purposes and not for the benefit of the donor o | · · | - |
| | | | |
| Par | t II Conservation Easements. Complete if the org | ganization answered "Yes" on Form 990, | |
| 1 | Purpose(s) of conservation easements held by the organization | on (check all that apply). | |
| | Preservation of land for public use (for example, recrea | tion or education) Preservation o | f a historically important land area |
| | Protection of natural habitat | Preservation of | f a certified historic structure |
| | Preservation of open space | | |
| 2 | Complete lines 2a through 2d if the organization held a qualif | ied conservation contribution in the form | |
| | day of the tax year. | | Held at the End of the Tax Year |
| | Total number of conservation easements | | l l |
| | | | |
| | Number of conservation easements on a certified historic stru | | 2c |
| d | Number of conservation easements included in (c) acquired a | | |
| • | historic structure listed in the National Register | | |
| 3 | Number of conservation easements modified, transferred, rel | eased, extinguished, or terminated by the | e organization during the tax |
| 4 | year Number of states where property subject to conservation eas | coment is located | |
| 5 | Does the organization have a written policy regarding the per | | |
| Ŭ | violations, and enforcement of the conservation easements it | | Yes No |
| 6 | Staff and volunteer hours devoted to monitoring, inspecting, | | |
| | | | , |
| 7 | Amount of expenses incurred in monitoring, inspecting, hand | lling of violations, and enforcing conserva | tion easements during the year |
| | | | |
| 8 | Does each conservation easement reported on line 2(d) abov | e satisfy the requirements of section 170(| (h)(4)(B)(i) |
| | and section 170(h)(4)(B)(ii)? | | Yes No |
| 9 | In Part XIII, describe how the organization reports conservation | on easements in its revenue and expense | statement and |
| | balance sheet, and include, if applicable, the text of the footn | note to the organization's financial statem | ents that describes the |
| Dos | organization's accounting for conservation easements. t III Organizations Maintaining Collections of | Art Historical Transcures or Of | ihar Cimilar Assats |
| Par | | · | ther Similar Assets. |
| | Complete if the organization answered "Yes" on Form | | and be also as a short of contract |
| па | If the organization elected, as permitted under FASB ASC 95 | • | |
| | of art, historical treasures, or other similar assets held for pub | · · · · · · · · · · · · · · · · · · · | • |
| h | service, provide in Part XIII the text of the footnote to its finar | | |
| D | If the organization elected, as permitted under FASB ASC 95 art, historical treasures, or other similar assets held for public | | |
| | provide the following amounts relating to these items: | exhibition, education, or research in furti | lerance of public service, |
| | (i) Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | | | |
| 2 | If the organization received or held works of art, historical trea | | |
| _ | the following amounts required to be reported under FASB A | | J , F |
| а | Revenue included on Form 990, Part VIII, line 1 | | \$ |
| | Assets included in Form 990, Part X | | |
| | For Paperwork Reduction Act Notice, see the Instructions | | Schedule D (Form 990) 2022 |

| | GG10 2 (1 01111 000) 2022 | employment oppo | | | | · Othor | Cimilar | 13-384 | | | age ∠ |
|--------|--|---------------------------------|-------------|------------------------|-----------------------|--------------|------------------------|-----------|-------------|---------------|--------------|
| Га | | | | | | | | | (contin | ued) | |
| 3 | Using the organization's acquisition, accession | on, and other record | s, check | any of the | following that | : make sig | gnificant u | se of its | | | |
| | collection items (check all that apply): | | | | | | | | | | |
| а | Public exhibition | c | : <u> </u> | Loan or exc | hange progra | am | | | | | |
| b | Scholarly research | e | , | Other | | | | | | | |
| С | Preservation for future generations | | | | | | | | | | |
| 4 | Provide a description of the organization's co | llections and explain | n how th | ey further th | ne organizatio | n's exem | pt purpos | e in Part | XIII. | | |
| 5 | During the year, did the organization solicit or | r receive donations of | of art, his | storical treas | sures, or othe | er similar a | assets | | | | |
| | to be sold to raise funds rather than to be ma | aintained as part of t | he orgar | nization's co | llection? | | | | Yes | | No |
| Pai | t IV Escrow and Custodial Arrang | gements. Comple | ete if the | organizatio | n answered ' | 'Yes" on | Form 990 | Part IV, | line 9, or | | |
| | reported an amount on Form 990, Par | | | - | | | | | | | |
| 1a | Is the organization an agent, trustee, custodia | an or other intermed | liary for o | contribution | s or other ass | sets not ir | ncluded | | | | |
| | on Form 990, Part X? | | | | | | | | Yes | | No |
| b | If "Yes," explain the arrangement in Part XIII a | | | | | | | | | | , |
| | | | | | | | Amount | | | | |
| _ | c Beginning balance 1c | | | | | | | | | | |
| | | | | | | | | | | | |
| | d Additions during the year 1d | | | | | | | | | | |
| _ | e Distributions during the year | | | | | | | | | | |
| Ť | Ending balance | | | | | | | | ٦,, | $\overline{}$ | 1 |
| | Did the organization include an amount on Fo | | , | | | | ty? | ∟ | 」Yes | | │ No |
| | If "Yes," explain the arrangement in Part XIII. | | | | | | | | | | |
| Pai | TV Endowment Funds. Complete i | | | | | | | | | | |
| | | (a) Current year | (b) F | rior year | (c) Two year | rs back (| (d) Three y | ears back | (e) Four | years | back |
| 1a | Beginning of year balance | | | | | | | | | | |
| b | Contributions | | | | | | | | | | |
| С | Net investment earnings, gains, and losses | | | | | | | | | | |
| d | Grants or scholarships | | | | | | | | | | |
| | Other expenditures for facilities | | | | | | | | | | |
| | and programs | | | | | | | | | | |
| f | Administrative expenses | | | | | | | | | | |
| g | End of year balance | | | | | | | | | | |
| 2 | Provide the estimated percentage of the curr | | e (line 1 | r column (a |)) pelq as. | <u> </u> | | | | | |
| ٠, | Board designated or quasi-endowment | • | 0/ | , coluitiii (a | jj ricia as. | | | | | | |
| a h | | | | | | | | | | | |
| | | | | | | | | | | | |
| С | | , - | | | | | | | | | |
| _ | The percentages on lines 2a, 2b, and 2c should be a sh | • | | | | | | | | | |
| За | Are there endowment funds not in the posses | ssion of the organiza | ation tha | t are held ar | nd administer | ed for the | 9 | | Г | V | NI- |
| | organization by: | | | | | | | | | Yes | No |
| | (i) Unrelated organizations | | | | | | | | 3a(i) | | |
| | (ii) Related organizations | | | | | | | | 3a(ii) | | |
| b | If "Yes" on line 3a(ii), are the related organiza | | | | | | | | 3b | | |
| 4 | Describe in Part XIII the intended uses of the | | wment f | unds. | | | | | | | |
| Pai | t VI Land, Buildings, and Equipm | | | | | | | | | | |
| | Complete if the organization answered | d "Yes" on Form 990 |), Part IV | , line 11a. S | See Form 990 | , Part X, I | ine 10. | | | | |
| | Description of property | (a) Cost or o basis (investr | | ` , | t or other (other) | | ccumulate reciation | d | (d) Book | value | Э |
| 1a | Land | | | | | | | | | | |
| | Buildings | | | | | | | | | | |
| | Leasehold improvements | | | | 888,378. | | 652,4 | 109. | | 235, | 969. |
| | Equipment | | | 2 | ,277,801. | | 1,875,2 | | | 402, | |
| | Other | | | | ,439,344. | | 2,818,8 | | | 620, | |
| | | | V ooks | | | | | | | 259, | |
| TOLA | l. Add lines 1a through 1e. (Column (d) must e | <u>quai Form 990, Part</u> | ∧, coiun | <u>ігі (В), Ilne 1</u> | UC.) | | | ····· | | , | |

Schedule D (Form 990) 2022

| Part VII Investments - Other Securities. |
|--|
|--|

| Fait vii lilvestillelits - Other Securities. | | |
|--|---------------------------|---|
| Complete if the organization answered "Yes" or | n Form 990, Part IV, line | 11b. See Form 990, Part X, line 12. |
| (a) Description of security or category (including name of security) | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
| (1) Financial derivatives | | |
| (2) Closely held equity interests | | |
| (3) Other | | |
| (A) | | |
| (B) | | |
| (C) | | |
| (D) | | |
| (E) | | |
| (F) | | |
| (G) | | |
| (H) | | |
| Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | | |
| Part VIII Investments - Program Related | • | |

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) | | |
| (2) | | |
| (3) | | |
| (4) | | |
| (5) | | |
| (6) | | |
| (7) | | |
| (8) | | |
| (9) | | |
| Total (Col. (b) must equal Form 000, Part V. col. (P) line 12.) | | |

Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description | (b) Book value |
|--|----------------|
| (1) SECURITY DEPOSIT | 379,953. |
| (2) RIGHT-OF-USE ASSETS | 16,465,497. |
| (3) | |
| (4) | |
| (5) | |
| <u>(6)</u> | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) | 16,845,450. |

Other Liabilities. Part X

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability | (b) Book value |
|--|----------------|
| (1) Federal income taxes | |
| (2) LEASE LIABILITIES | 18,121,599. |
| (3) | |
| (4) | |
| (5) | |
| (6) | |
| (7) | |
| (8) | |
| (9) | |
| Total. (Column (b) must equal Form 990. Part X. col. (B) line 25.) | 18,121,599. |

Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the Х organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2022

13-3843322

| Pa | rt XI Reconciliation of Revenue per Audited Financial St | | ue per Keturn. | |
|-----------------|---|--|-------------------------|------------------|
| | Complete if the organization answered "Yes" on Form 990, Part IV, | line 12a. | | 101 000 040 |
| 1 | | | 1 | 101,892,940. |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12: | 1.1 | | |
| a | • | | | |
| b | | | | |
| С | . , , , | | | |
| d | , | | | 0 |
| е | | | | 0. |
| 3 | Subtract line 2e from line 1 | | 3 | 101,892,940. |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1: | 1.1 | | |
| a | , | | | |
| b | , | | | 0 |
| C | | | | 0. |
| 5 D a | Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I. line 1. rt XII Reconciliation of Expenses per Audited Financial S | <u>2.) </u> | see per Beturn | 101,892,940. |
| Га | | · · · · · · · · · · · · · · · · · · · | ises per neturn. | |
| | Complete if the organization answered "Yes" on Form 990, Part IV, | | Т.Т | 100 250 172 |
| 1 | Total expenses and losses per audited financial statements | | 1 | 100,359,172. |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25: | 1.1 | | |
| a | | I I | | |
| b | , | I I | | |
| C | | | | |
| d | , | · · · · · · · · · · · · · · · · · · · | | 0 |
| e | | | | 0. |
| 3 | Subtract line 2e from line 1 | | 3 | 100,359,172. |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1: | 1.1 | | |
| a | , | | | |
| b | , | <u></u> | | 0 |
| | Add lines 4a and 4b | | | 0. |
| 5 D a | Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line rt XIII Supplemental Information. | 18.) | 5 | 100,359,172. |
| | | 14.5 10/11 41 101 | D 11/1 1 D 11/1 | " 0 D 13/1 |
| | ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and | | Part V, line 4; Part X, | line 2; Part XI, |
| iines | 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide | any additional information. | | |
| | | | | |
| ם אם ר | ΓX, LINE 2: | | | |
| FAK. | I A, DINE 2: | | | |
| FTN | 48 FOOTNOTE | | | |
| FIN | 40 FOOTNOTE | | | |
| CEO | FOLLOWS GUIDANCE THAT CLARIFIES THE ACCOUNTING FOR UNCE | סיים איי איים איים איים איים איים איים א | | |
| CEO | FOLLOWS GUIDANCE THAT CHARIFIES THE ACCOUNTING FOR UNCER | MIAINII IN IAA | | |
| DOG. | ITIONS TAKEN OR EXPECTED TO BE TAKEN IN A TAX RETURN, INC | TIJINTMG TGGIIFG | | |
| -05. | ITTONS TAKEN OK EAFECTED TO BE TAKEN IN A TAX KETOKN, INC | CHODING ISSUES | | |
| DET.Z | ATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT | THIS CUITDANCE | | |
| KELL | ATING TO FINANCIAL STATEMENT RECOGNITION AND MEASUREMENT | . INIS GOIDANCE | | |
| DDO | VIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX POSITION | N CAN ONLY DE | | |
| FRO | VIDES THAT THE TAX EFFECTS FROM AN UNCERTAIN TAX FOSTITOR | N CAN ONLI BE | | |
| DEC | OGNIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS | | | |
| KEC | JONIZED IN THE FINANCIAL STATEMENTS IF THE POSITION IS | | | |
| "MOI | RE-LIKELY-THAN NOT" TO BE SUSTAINED IF THE POSITION WERE | MO DE | | |
| MOI | RE-LIKELI-IHAN NOI TO BE SUSTAINED IF THE POSITION WERE | 10 ве | | |
| רעאז | TIPNOPD DV A MAYING AHMUADIMV MUP ACCECCMENM OF MUP MAY | DOCTOTON TO | | |
| СПАІ | LLENGED BY A TAXING AUTHORITY. THE ASSESSMENT OF THE TAX | POSITION 15 | | |
| Bycı | PD SOLETA ON THE TECHNICAL MEDITS OF THE POSITION WITHOUT | IN BEGIED NO | | |
| DADI | ED SOLELY ON THE TECHNICAL MERITS OF THE POSITION, WITHOU | OI VEGWYN IO | | |
| тиг | LIKELIHOOD THAT THE TAX POSITION MAY BE CHALLENGED. | | | |
| 11111 | BIREBINOOD THAT THE TAX TOUTITON MAT BE CHANDENGED. | | | |
| | | | | |

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest
Compensated Employees
Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

Attach to Form 990.

Go to www.irs.gov/Form990 for instructions and the latest information.

2022

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

CENTER FOR EMPLOYMENT OPPORTUNITIES, INC

Employer identification number 13-3843322

Questions Regarding Compensation Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. Compensation committee Written employment contract X Compensation survey or study Independent compensation consultant Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: Х a Receive a severance payment or change-of-control payment? 4a Х **b** Participate in or receive payment from a supplemental nonqualified retirement plan? 4b Х c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a х **b** Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 6 contingent on the net earnings of: Х a The organization? 6a Х **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III Х 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the Х initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

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Schedule J (Form 990) 2022

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title | | (B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation | | | (C) Retirement and other deferred | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) |
|------------------------------------|------|--|-------------------------------------|-------------------------------------|-----------------------------------|-------------------------|------------------------------------|---|
| | | (i) Base compensation | (ii) Bonus & incentive compensation | (iii) Other reportable compensation | compensation | | | reported as deferred on prior Form 990 |
| (1) SAMUEL SCHAEFFER | (i) | 370,615. | 35,000. | 0. | 12,418. | 29,163. | 447,196. | 0. |
| CEO & EXECUTIVE DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (2) SAMRA HAIDER | (i) | 282,933. | 0. | 0. | 8,504. | 866. | 292,303. | 0. |
| PRESIDENT | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (3) CHRISTOPHER WATLER | (i) | 248,084. | 0. | 0. | 7,731. | 29,163. | 284,978. | 0. |
| EXECUTIVE VICE PRESIDENT | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (4) YURI OKUMURA | (i) | 255,039. | 0. | 0. | 7,705. | 866. | 263,610. | 0. |
| CHIEF LEGAL OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (5) EMILY HACKWORTH | (i) | 228,716. | 0. | 0. | 5,793. | 28,278. | 262,787. | 0. |
| CHIEF OPERATING OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (6) ERIC WALKER | (i) | 213,871. | 3,000. | 0. | 6,646. | 29,164. | 252,681. | 0. |
| CHIEF INFORMATION OFFICER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (7) ROBERT GARCIA | (i) | 178,636. | 0. | 0. | 5,492. | 20,704. | 204,832. | 0. |
| INTERIM CFO (THRU 2/23)/CONTROLLER | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (8) AMBER GREENLEAF | (i) | 157,835. | 5,000. | 0. | 5,033. | 29,358. | 197,226. | 0. |
| SENIOR DIRECTOR | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| (9) SARAH GLENN - LEISTIKOW | (i) | 163,828. | 0. | 0. | 5,040. | 1,831. | 170,699. | 0. |
| DEPUTY EXEC. DIR., CA | (ii) | 0. | 0. | 0. | 0. | 0. | 0. | 0. |
| | (i) | | | | | | | |
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| Tart III Cappicificital Information |
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| Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information. |
| PART I, LINE 7: |
| SCHEDULE J, PART I, LINE 7 |
| THE CENTER FOR EMPLOYMENT OPPORTUNITIES OFFERS MERIT BASED BONUSES THAT ARE |
| DEFINED BY LONG TERM GOALS TIED TO ITS STRATEGIC PLAN. THE CEO REVIEWS |
| EMPLOYEE PERFORMANCE AND AUTHORIZES BONUSES BASED ON THE INDIVIDUAL HAVING |
| MET CERTAIN OBJECTIVE COMPANY GOALS. BONUSES ARE ENTIRELY DISCRETIONARY |
| BASED ON THE COMPANY'S ANNUAL BUDGET AND PERFORMANCE. |
| |
| THE CHIEF EXECUTIVE OFFICER'S OWN BONUS IS DETERMINED BY THE BOARD OF |
| DIRECTORS BASED ON SIMILAR OBJECTIVE COMPANY GOALS. ALL EXECUTIVE |
| COMPENSATION DECISIONS ARE DOCUMENTED IN BOARD MEETING MINUTES. |
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SCHEDULE O (Form 990)

Name of the organization

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or Form 990-EZ

OMB No. 1545-0047

Department of the Treasury Go to www.irs.gov/Form990 for the latest information. Internal Revenue Service

Inspection

Employer identification number

13-3843322 CENTER FOR EMPLOYMENT OPPORTUNITIES, INC PART III LINE 1, DESCRIPTION OF ORGANIZATION MISSION: CENTER FOR EMPLOYMENT OPPORTUNITIES, INC. (CEO) IS A NATIONAL ORGANIZATION DEDICATED TO PROVIDING IMMEDIATE, EFFECTIVE, AND COMPREHENSIVE EMPLOYMENT SERVICES TO INDIVIDUALS RETURNING HOME AFTER INCARCERATION. CEO'S THEORY OF CHANGE POSITS THAT IF THE EMPLOYMENT NEEDS OF PEOPLE WITH CRIMINAL CONVICTIONS ARE MET WHEN THEY ARE FIRST RELEASED FROM INCARCERATION, THEY ARE LESS LIKELY TO RECIDIVATE AND ARE BETTER ABLE TO BUILD A FOUNDATION FOR A STABLE, PRODUCTIVE LIFE CEO DELIVERS EVIDENCE-BASED PROGRAMMING THAT IS SUBSTANTIALLY SIMILAR IN EACH OF ITS OFFICES ACROSS TWELVE STATES. CEO'S PROGRAM PROVIDES EACH PARTICIPANT A PAID ORIENTATION, FOLLOWED BY PAID WORK ON CEO'S SOCIAL ENTERPRISE SUPERVISED BY CEO PERMANENT STAFF (TRANSITIONAL WORK). CONCURRENT WITH TRANSITIONAL WORK. CEO PROVIDES WORKSHOP-BASED LIFE SKILLS, DIGITAL SKILLS AND JOB READINESS SUPPORT. INDIVIDUALIZED JOB COACHING AND JOB PLACEMENT SERVICES TO HELP INDIVIDUALS FIND FULL TIME EMPLOYMENT. PROGRAM PARTICIPANTS THEN RECEIVE JOB RETENTION SUPPORT TO HELP THEM ADVANCE WITHIN THE LABOR MARKET AND STAY CONNECTED TO WORK. THROUGHOUT THE PROGRAM THEY ALSO HAVE ACCESS TO OTHER SKILL-BUILDING TRAININGS. CEO'S MODEL HAS BEEN THE SUBJECT OF THIRD-PARTY EVALUATIONS WHICH HAVE FOUND THAT THE PROGRAM MODEL IS EFFECTIVE IN REDUCING RECIDIVISM AND INCREASING EMPLOYMENT. PROVIDING BENEFIT TO THOSE PROGRAM PARTICIPANTS, THEIR FAMILIES THEIR COMMUNITIES. AS WELL AS SIGNIFICANT COST SAVINGS TO GOVERNMENT AND THE CRIMINAL JUSTICE SYSTEM,

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Schedule O (Form 990) 2022

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Employer identification number Name of the organization CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 CEO BEGAN AS A VERA INSTITUTE OF JUSTICE DEMONSTRATION PROJECT IN THE 1970S. CEO WAS SEPARATELY ESTABLISHED IN 1996 AND HAS GROWN SIGNIFICANTLY SINCE THEN. IN FISCAL YEAR 2023, CEO HAD 31 OFFICES IN TWELVE STATES - CALIFORNIA, COLORADO, GEORGIA, KENTUCKY, LOUISIANA, MICHIGAN, NEW YORK, NORTH CAROLINA, OHIO, OKLAHOMA, PENNSYLVANIA, AND TENNESSEE. CEO'S VISION IS THAT ANYONE WITH A RECENT CRIMINAL HISTORY WHO WANTS TO WORK HAS THE PREPARATION AND SUPPORT NEEDED TO FIND A JOB AND TO STAY CONNECTED TO THE LABOR FORCE. FORM 990, PART III - PROGRAM SERVICE, LINE 4A TRANSITION WORK PROGRAM - IMMEDIATE WORK FOR SAME DAY PAY: AS DESCRIBED ABOVE, AFTER ORIENTATION, CEO PROGRAM PARTICIPANTS WORK ON TRANSITIONAL WORK CREWS. EACH TRANSITIONAL WORK CREW IS COMPRISED OF APPROXIMATELY 5-8 PARTICIPANTS WHO WORK FOR, AND ARE PAID BY, CEO. EACH TRANSITIONAL WORK CREW IS RUN AND SUPERVISED BY A SITE SUPERVISOR, A PERMANENT CEO EMPLOYEE. IN FY2023, CEO PROVIDED TRANSITIONAL EMPLOYMENT TO 6,501 FORMERLY INCARCERATED PERSONS THROUGH ITS 31 OFFICES. CEO'S TRANSITIONAL WORK CREWS ARE TYPICALLY FUNDED BY THE ENTITY RECEIVING THE CREW SERVICES. CEO HAS ESTABLISHED CONTRACTUAL RELATIONSHIPS WITH A VARIETY OF GOVERNMENT AGENCIES (SUCH AS PUBLIC WORKS DEPARTMENTS, HOUSING AUTHORITIES, AND TRANSPORTATION DEPARTMENTS) AND CERTAIN PRIVATE EMPLOYERS FOR SERVICES INCLUDING BUT NOT LIMITED TO GROUNDSKEEPING, BUILDING MAINTENANCE, LITTER ABATEMENT, AND EVENT SETUP AND BREAKDOWN.

<u>Schedule O (Form 990) 2022</u> Page **2**

Employer identification number Name of the organization CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 THE TRANSITIONAL WORK SETTING BENEFITS PARTICIPANTS IN SEVERAL WAYS. FIRST ALL PARTICIPANTS CAN BEGIN WORKING IMMEDIATELY AFTER COMPLETING ORIENTATION. CEO PAYS EACH MEMBER OF A WORK CREW ON A DAILY BASIS, PROVIDING AN IMPORTANT SOURCE OF INCOME. THE DAILY PAY SCHEDULE ELIMINATES THE INCOME TIMING GAP INHERENT IN BI-WEEKLY OR MONTHLY PAY CYCLES. SECOND, THE CLOSE SUPERVISION PROVIDED BY THE TRAINED PERMANENT SUPERVISOR TO A SMALL NUMBER OF PROGRAM PARTICIPANTS ENABLES SUPERVISORS TO CLOSELY GUIDE AND COACH EACH WORK CREW MEMBER. THE TRANSITIONAL WORK MODEL ALSO FACILITATES PARTICIPANTS IN SUPPORTING ONE ANOTHER AND GAINING MOTIVATION FROM EACH OTHER'S SUCCESSES. FORM 990, PART III - PROGRAM SERVICE, LINE 4B VOCATIONAL TRAINING: CONCURRENT WITH TRANSITIONAL WORK, CEO PROVIDES VOCATIONAL TRAINING AND SUPPORT SERVICES. DURING THE PERIOD THAT PARTICIPANTS ARE WORKING ON TRANSITIONAL WORK CREWS, THEY TYPICALLY MEET WITH A JOB COACH ONE DAY PER WEEK. JOB COACHES REINFORCE THE LESSONS LEARNED DURING TRANSITIONAL WORK, COACH PARTICIPANTS ON JOB PERFORMANCE AND BEHAVIORS. AND ASSIST PARTICIPANTS WITH ANY ISSUES THAT MAY ARISE DURING THEIR TRANSITIONAL WORK EXPERIENCE. DURING THIS TIME CEO ALSO OFFERS WORKSHOPS FOR PARTICIPANTS TO BUILD FINANCIAL SKILLS. IMPROVE DIGITAL LITERACY, AND EFFECTIVELY COMPLETE ONLINE JOB APPLICATIONS. AFTER A PARTICIPANT SHOWS CONSISTENT, HIGH-PERFORMING WORKPLACE BEHAVIORS, JOB COACHES ASSESS THE PARTICIPANT AS "JOB START READY" AND ASSIGN THEM TO A BUSINESS ACCOUNT MANAGER (BAM). BAMS WORK DIRECTLY WITH EMPLOYERS TO IDENTIFY LABOR MARKET NEEDS AND POTENTIAL JOB OPPORTUNITIES. BAMS THEN MATCH ELIGIBLE PARTICIPANTS WITH EMPLOYERS.

Schedule O (Form 990) 2022 Page **2**

Employer identification number Name of the organization CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 SINCE BECOMING AN INDEPENDENT NONPROFIT ORGANIZATION IN 1996, CEO HAS MADE MORE THAN 45,000 FULL-TIME JOB PLACEMENTS FOR FORMERLY INCARCERATED INDIVIDUALS. IN FY2023, CEO'S EMPLOYMENT SERVICES RESULTED IN 2,949 FULL-TIME JOB PLACEMENTS IN A VARIETY OF INDUSTRIES AND SECTORS SUCH AS FOOD SERVICE, RETAIL, WHOLESALE, MANUFACTURING, HUMAN SERVICES, CONSTRUCTION, MAINTENANCE, AND WAREHOUSING. AFTER PARTICIPANTS BEGIN WORKING IN PERMANENT JOBS, THEY MEET REGULARLY WITH A CEO RETENTION SPECIALIST. RETENTION SPECIALISTS WORK WITH EACH PARTICIPANT TO HELP THAT INDIVIDUAL REMAIN CONNECTED TO THE WORKFORCE. RETENTION SPECIALISTS OFFER WORKPLACE COUNSELING, CRISIS MANAGEMENT NEW JOB DEVELOPMENT IN THE EVENT OF A JOB LOSS, AND LONG-TERM CAREER PLANNING FOR ONE YEAR AFTER PLACEMENT. AN INCENTIVE-BASED JOB RETENTION PROGRAM ALSO REWARDS PARTICIPANTS THE LONGER THEY REMAIN EMPLOYED DURING THAT FIRST YEAR. FORM 990, PART III - PROGRAM SERVICE, LINE 4C CEO'S INCLUSIVE HIRING INITIATIVE IS A DEMAND SIDE APPROACH TO INCREASING EMPLOYMENT OPPORTUNITIES FOR JOB SEEKERS WITH PAST CONVICTIONS. CEO WORKS TO ASSIST MID-SIZED AND LARGE PRIVATE SECTOR EMPLOYERS IN IMPROVING THEIR HIRING AND TALENT PRACTICES WITH A VIEW TO CREATING MORE JOB OPPORTUNITIES AND CAREER MOBILITY FOR JOB SEEKERS WITH PAST CONVICTIONS. IN ADDITION, THE INCLUSIVE HIRING PROGRAM PROVIDES SUPPORT TO PROSPECTIVE EMPLOYERS IN BUILDING LOCAL EMPLOYMENT PIPELINES FOR JOB SEEKERS ACROSS MULTIPLE MARKETS, INCLUDING CITIES WHERE CEO OPERATES. CONSISTENT WITH CEO'S MISSION, THIS EFFORT SEEKS TO EDUCATE EMPLOYERS AND POLICYMAKERS THROUGH A VARIETY OF IN-PERSON AND ONLINE LEARNING ACTIVITIES.

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Name of the organization **Employer identification number** CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 FORM 990, PART VI, SECTION A, LINE 2: BOARD OF DIRECTORS MEMBERS DAVID MOSKOVITZ AND KATHY JO MANNES HAVE A FAMILY RELATIONSHIP. FORM 990, PART VI, SECTION B, LINE 11B: FORM 990 REVIEW PROCESS: CEO'S FORM 990 IS PREPARED BY AN INDEPENDENT ACCOUNTING FIRM IN COLLABORATION WITH ITS FINANCE AND MANAGEMENT TEAM. UPON COMPLETION THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES REVIEWS THE FORM 990. ONCE THE 990 IS APPROVED FOR FILING, A COPY IS DISTRIBUTED TO THE FULL BOARD OF TRUSTEES. FORM 990, PART VI, SECTION B, LINE 12C: CONFLICT OF INTEREST POLICY ENFORCEMENT AND MONITORING: CEO HAS A CONFLICT OF INTEREST POLICY. EACH JANUARY, THE CONFLICT OF INTEREST POLICY IS CIRCULATED TO THE BOARD OF DIRECTORS AND TO THE ORGANIZATION'S EXECUTIVE TEAM. ALL BOARD MEMBERS AND EXECUTIVE TEAM MUST DISCLOSE ANY INTERESTS THAT COULD GIVE RISE TO CONFLICTS. THE ORGANIZATION'S CONFLICT OF INTEREST POLICY IS SUMMARIZED IN THE EMPLOYEE HANDBOOK. FORM 990, PART VI, SECTION B, LINE 15: THE NOMINATING AND GOVERNANCE COMMITTEE AND EXECUTIVE COMMITTEE OF THE BOARD OF DIRECTORS REVIEW THE CEO'S SELF-EVALUATION AND CURRENT COMPENSATION. IN ADDITION, THEY REVIEW THIRD PARTY STUDIES WHICH PROVIDE DATA ON COMPARABLE CEO SALARIES AT COMPARABLE ORGANIZATIONS TO DETERMINE IF

<u>Schedule O (Form 990) 2022</u> Page **2**

Employer identification number Name of the organization CENTER FOR EMPLOYMENT OPPORTUNITIES, INC 13-3843322 THE COMPENSATION OF THE EXECUTIVE DIRECTOR/CEO EACH EXECUTIVE FALLS WITHIN THE SALARY RANGE OF SIMILAR EXECUTIVES AT SUCH ORGANIZATIONS. AFTER EACH COMMITTEE APPROVES THE PROPOSED COMPENSATION, THE INFORMATION IS PRESENTED TO THE FULL BOARD FOR REVIEW AND APPROVAL OF A COMPENSATION PACKAGE. EACH YEAR EACH CEO STAFF MEMBER RECEIVES A PERFORMANCE REVIEW PRIOR TO DETERMINATION OF COMPENSATION. THE EXECUTIVE DIRECTOR AND THE CHAIR OF THE BOARD REVIEW THE PERFORMANCE EVALUATION AND COMPENSATION OF CERTAIN EXECUTIVES. THE NOMINATING AND GOVERNANCE COMMITTEE AND THE EXECUTIVE COMMITTEE OF THE BOARD REVIEW EXECUTIVE COMPENSATION, DATA ON COMPARABLE POSITIONS AT COMPARABLE ORGANIZATIONS AND MAKE A FINAL DETERMINATION ON THE REASONABLENESS OF THE PROPOSED COMPENSATION. EACH PARTY IS AN INDEPENDENT PARTY; THERE IS NO CONFLICT OF INTEREST. THE SECRETARY OR THE CHAIR OF THE NOMINATING AND GOVERNANCE COMMITTEE THEN DOCUMENTS THE DECISION. IN 2023 CEO UTILIZED A NATIONAL COMPENSATION DATABASE FOR NON-PROFIT ORGANIZATIONS AND HIRED A NEW EXTERNAL COMPENSATION CONSULTANT WHO LED DATA ANALYSIS OF MARKET COMPENSATION DATA WHICH INFORMS OUR COMPENSATION STRUCTURE. FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990: AL, AR, CA, CT, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, NH, NJ, NM, NC, OR, PA, RI, SC, TN TX,UT,VT,VI,WI FORM 990, PART VI, SECTION C, LINE 19: THE ORGANIZATION MAKES ITS FORM 990 AVAILABLE TO THE PUBLIC BY POSTING IT ON ITS WEBSITE AND RETAINING A COPY AT ITS PLACE OF BUSINESS. THE ORGANIZATION'S GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND AUDITED FINANCIAL STATEMENTS ARE AVAILABLE UPON REQUEST AND AT MANAGEMENT'S DISCRETION.

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