

# Restoring Strength From Within

## How One Hospital Group Reclaimed Emotional Resilience With 1to1help

### Company Overview

**Sector:** Healthcare

**Service Launch Date:** 2024

**Team Size:** 16,000+

**Services:** EAP

**Focus Areas:** Stress, burnout, emotional well-being

### Building emotional resilience for caregivers: A Case Study

In the quiet moments after a code blue event, when the machines are silent and the hallway stills, something lingers in the air. Grief, doubt, and a kind of exhaustion that has nothing to do with sleep.

Across India's hospitals, these moments play out almost every day.

- A nurse loses a patient despite doing everything right.
- A doctor walks away from high-risk surgery with shaking hands.
- A technician bears witness to suffering but has no outlet to process it.

Their faces remain composed. Their duties continue. But inside, something shifts.

At one of India's largest multi-specialty hospital networks, with over 16,000 employees working across dozens of sites, that unspoken emotional strain was starting to show. Not in dramatic outbursts—but in the small cracks.



**Increased absenteeism.**

**Growing attrition.**

**A rise in internal grievances.**

When HR leaders began to connect the dots, a pattern emerged: a quiet epidemic of emotional distress, most acutely felt by nurses and frontline caregivers. Those trained to heal others were carrying wounds of their own which were often unseen, unspoken, and untreated.

"I didn't make a mistake. But I still can't sleep."

The Burden No One Talks About

## When Caregivers Need Care

At the centre of this challenge was Second Victim Syndrome (SVS)—a condition that refers to the significant emotional and psychological distress experienced by healthcare professionals following adverse patient events. Nurses were struggling with overwhelming guilt, self-doubt, and trauma in the aftermath of patient complications or unexpected outcomes.

Combined with long shifts, clinical pressure, and a cultural hesitancy to speak up, the hospital's staff silently bear emotional wounds without adequate support. Despite having an Employee Assistance Programme (EAP) in place, awareness and usage were low. It became clear the traditional EAP model wouldn't work. Itohelp offered an EAP that was preventive, compassionate, industry-informed, and brought a new perspective on well-being.

## A Human-Centered Partnership

The hospital group turned to us – Itohelp, India's most trusted EAP provider. What stood out was not just our clinical expertise, but our cultural sensitivity and ability to design programmes that spoke the language of frontline healthcare workers.

Together, we launched a series of initiatives tailored to the everyday realities of life inside a hospital.

## Key Initiatives

- ✔ **A custom 60-minute SVS workshop**, designed using real stories from the hospital's own nursing staff. It addressed trauma response, emotional regulation, and peer support.
- ✔ **A series of on-ground self-care campaigns** during International Self-Care Month, across five cities, blending interactive sessions on stress, confidence-building, and mindfulness.
- ✔ **Biannual EAP orientation** drives employees, managers, and leadership—with live app walkthroughs and privacy assurance.
- ✔ **A PHQ9 mental health screening** via mobile, to quietly but effectively map emotional health trends across the organisation.



## Rolling It Out, One Unit at a Time

The deployment began with 8 hospital sites, where over 800 nurses and managers participated in the SVS program. The sessions were filled with quiet nods, tears, and relief.

Next came the self-care campaigns in Kolkata, Howrah, Jaipur, Delhi, and Bangalore. These were safe spaces, co-created by employees and facilitators, where emotional wellbeing finally had a seat at the table.

At the same time, EAP awareness sessions were scaled across 20+ locations, supported by visual campaigns, QR codes, WhatsApp nudges, and a redesigned onboarding experience that made mental health support just a click away.

"It gave me language for what I was feeling. I didn't know help like this existed."

Workshop participant, Nurse (anonymous)

## Our Story In Numbers

The numbers told a powerful story:

- 1594** new EAP registrations during the campaign; a 7x jump from previous months
- 130+** counselling sessions booked within 6 months of campaign roll-out
- 540** PHQ9 surveys submitted, many by employees who had never used the EAP before



EAP utilization doubled in just two quarters

But behind the data were the human truths. The PHQ9 screening revealed:

- 42%** of respondents showed mild symptoms of depression
- 25%** were moderate
- 10%** showed moderately severe symptoms
- 4%** were severe



Alarming, **14%** reported persistent thoughts of suicide

These trends spanned across **departments, genders, and age groups** confirming that mental health didn't discriminate.

## The Cultural Ripple

What began as a set of workshops became a shift in culture.

Team leaders started referring employees to the EAP with confidence. Nurses began checking in on each other after emotionally difficult shifts. Conversations once held in hushed tones are now happening at team huddles. Mental health was becoming a shared responsibility.

**"You could see it. People were opening up."**

Senior People Partner, Hospital Group

## Looking Ahead: The Journey Has Just Begun

This was just the beginning. The hospital is now:

- ✓ Expanding trauma and SVS workshops to other clinical units
- ✓ Using PHQ9 data as a predictive tool for early mental health intervention
- ✓ Introducing financial wellbeing, grief support, and burnout prevention programmes
- ✓ Embedding emotional wellbeing into leadership development KPIs

**"Itolhelp didn't just offer solutions—they met us where we were. Their programmes are now part of how we care, not just for patients, but for each other."**

Head of HR Strategy, Hospital Group

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Ready to Create a Workplace  
Where Caregivers Feel Cared For?

[www.itolhelp.net](http://www.itolhelp.net)