

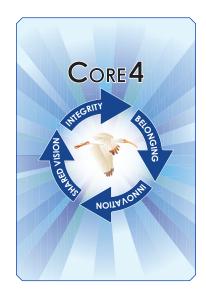
Ibis Common Purpose

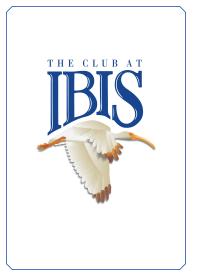
"Whatever it Takes to Deliver the Ibis Experience"

"I'm a big believer that happy employees equal happy Members."



Stephen J. LoGiudice, CCM COO & General Manager





Ibis Service Principles

- Foundation of Our Service They're not just Members, they're owners. This is not just a Club, it is an extension of their home.
- 2 Member Focus Our Members are the reason we are here. Their needs and interests are at the center of everything we do.
- Three Steps of Service:
 - 1) Warm and sincere welcome
 - 2) Anticipate and fulfill the Members' and guests' needs
 - 3) Fond farewell
- 4. Operational Excellence We are committed to excellence in everything we do. We strive to continuously improve our operation in the pursuit of providing a consistently high level of service and value for our Members.
- Safety First We are responsible for creating a safe, secure, and accident-free work environment for our Members, guests, and each other, Employees must comply with company safety policies and report any security or safety risks immediately.

- 6. Communication It is every employee's responsibility to:
 - · Support Ibis objectives
 - Be knowledgeable about Ibis activities
 - · Promote Ibis events
- 7. Workplace Pride We drive the culture at Ibis by creating pride and joy in the workplace. Employees have the right and responsibility to be involved in the planning of the work that affects them.
- 8. Lateral Service It is every employee's responsibility to create an environment of teamwork and lateral service to ensure that the needs of our Members and guests are met. We are working together toward a common goal... Delivering The Ibis Experience™.
- 9. Empowerment If a member or guest has a concern or a special request, we are empowered to do our best to address his/her needs. Employees should stop what they are doing to assist the Member or guest.
- 10. Personalized Service We are all responsible for identifying and recording individual Member preferences. Giving personalized service increases the value of their *Ibis Experience*TM.

- 11. Smile We are on stage:
 - · Always maintain positive eye contact
 - Use the proper vocabulary with our Members. their guests, and each other
 - · Use phrases like: Good Morning! I'd be happy to! My pleasure! Allow me!
- 12. Complete Satisfaction If a Member complains to an employee, that employee owns the Member's concern. He/she is expected to see it through to the Member's satisfaction. Employees should inform a manager and always follow up with the Member to ensure that the problem has been fully resolved.
- 13. Cleanliness Uncompromising levels of cleanliness are the responsibility of each employee. If you see something on the floor, take a moment to pick it up.
- 14. Name Recognition A good club is where employees know the Members' names. A great club is where the Members know the employees' names. Always greet Members by name. If you do not know a Member's name, ask by warmly introducing yourself.
- 15. Be an Ambassador Support Ibis inside and outside of the workplace. Always speak positively and remember to communicate concerns to the appropriate person.

- 16. Be an Escort If a Member or guest asks for directions, escort him/her to the location. It only takes a couple of minutes and creates a lasting, positive impression.
- 17. Telephone Etiquette Always use proper telephone etiquette, even when the call is coming from an Ibis phone line. Answer the phone within three rings and with a smile. Use the Member's name whenever possible. Remember, you can hear a smile over the phone!
- 18. Personal Appearance Take pride in and care of your personal appearance. Employees are expected to convey a professional image by adhering to the Ibis personal appearance standards.
- 19. Protecting the Assets All employees are responsible for protecting the company's assets, which include the physical building, fixtures, and equipment. This also includes being responsible for our time and taking pride in our work.
- 20. Attitude of Gratitude Focus on the positive!
 - Lift up one another with words of encouragement. · A simple "thank you" goes a long way.

 - · Rather than complaining about a problem, think about how you can help.
 - · Recognize and appreciate our Members' patronage.