

Navy Outlook 2015

Opening Remarks

April 8th, 2015, Shaw Centre, Ottawa, Ontario

Check Against Delivery

THANK YOU, LOUISE, FOR YOUR INTRODUCTION. MY TEAM AND I APPRECIATE THE EFFORT THAT YOU HAVE PUT INTO THE NAVY OUTLOOK OVER THE YEARS, AND I THANK YOU FOR YOUR COMMITMENT TO THE ASSOCIATION, TO OUR MEMBER COMPANIES, TO THE ROYAL CANADIAN NAVY AND TO THE WORK WE ALL DO TOGETHER.

JE SUIS HEUREUX DE VOUS ACCUEILLIR TOUS ICI AUJOURD'HUI. POUR CEUX D'ENTRE VOUS QUI ÉTAIENT PARMIS NOUS HIER, VOUS M'AVEZ ENTENDU VOUS DIRE QUE JE ME SUIS DONNÉ UNE MISSION. UNE MISSION AU NOM DES INDUSTRIES CANADIENNES DE DÉFENSE ET DE SÉCURITÉ QUI CONÇOIVENT DES ÉQUIPEMENTS ET QUI OFFRENT DES SERVICES ESSENTIELS AFIN QUE LES MEMBRES DES FORCES ARMÉES CANADIENNES PUISSENT REMPLIR LEURS FONCTIONS. AUJOURD'HUI, RIEN N'A CHANGÉ. LA MISSION CONTINUE.

LAST YEAR, NATIONAL DEFENCE PUBLISHED THE DEFENCE ACQUISITION GUIDE THAT PROVIDES GREATER TRANSPARENCY ON POTENTIAL DEFENCE CAPABILITY REQUIREMENTS OF THE CANADIAN ARMED FORCES OVER THE NEXT 20 YEARS. LE GUIDE EST UNE PARTIE UTILE ET IMPORTANTE DE LA STRATÉGIE D'APPROVISIONNEMENT GLOBALE EN MATIÈRE DE DÉFENSE QUI A ÉTÉ ANNONCÉE IL Y A PLUS D'UN AN.

FOR THE NAVY, THE DAG IDENTIFIES 23 CAPABILITY DEVELOPMENT PROJECTS RANGING FROM NEXT-GENERATION RADIO SUITES TO CANADIAN SURFACE COMBATANTS. IN FACT, THIS MAKES A NICE SEGUE INTO MY NEXT POINT.

THE RECENTLY-ANNOUNCED CANADIAN SURFACE COMBATANT PROGRAM - A \$24 BILLION MEGAPROJECT THAT WILL RE-EQUIP OUR NAVY AND CAN AND SHOULD BE USED TO SHAPE PARTS OF OUR DEFENCE INDUSTRY AND OUR NATIONAL INTERESTS LONG INTO THE FUTURE.

A QUICK ESTIMATE - AND I HAVE THE LUXURY OF NOT HAVING TO BE HELD TO THIS NUMBER LIKE SO MANY OF YOU ARE ONCE THESE THINGS GO PUBLIC - IS THAT THERE IS PROBABLY \$5 TO \$10 BILLION OF POTENTIAL CANADIAN WORK SHARE IN THE CSC AND WE KNOW THAT WITH WHAT HAPPENS IN THE ACQUISITION PHASE OF A PROCUREMENT, IS "THE GIFT THAT KEEPS ON GIVING" THROUGHOUT THE NEXT 20 TO 35, MAYBE EVEN 40 YEARS. I'M TALKING ABOUT THE FOUNDATION THAT GETS SET FOR IN-SERVICE SUPPORT, MAINTENANCE, REPAIR AND OVERHAUL, TECHNOLOGY INSERTION AND UPDATES AND

TRAINING; I COULD GO ON.

I KNOW WHEN YOU ARE MULLING LONG AND HARD OVER THE REQUIREMENTS, OVER THE NUMBER OF SHIPS, OVER THE CAPABILITY THAT YOU MUST HAVE IMMEDIATELY AND THAT WHICH WILL EVOLVE OVER TIME, THAT THINKING ABOUT CANADIAN INDUSTRY AND ITS ROLE IN ALL OF THIS MIGHT BE DISTRACTING. MANAGING US THROUGHOUT THIS PROCESS - COMPETING VOICES - MIGHT ALSO BE CHALLENGING. HOLD FAST. WHAT WE BUILD TOGETHER WILL BE OUR LEGACY. THIS IS HOW WE WILL SUSTAIN A PERMANENT SHIPBUILDING CAPABILITY IN CANADA, A MARITIME SUPREMACY, AND HOW WE CAN SUSTAIN A PERMANENT DEFENCE AND SECURITY INDUSTRIAL SECTOR IN CANADA. THAT IS MY MESSAGE... OUR MISSION.

AUJOURD'HUI, ON VOUS PARLERA DU PROGRAMME DE RENOUVELLEMENT DE LA FLOTTE DE LA MARINE ROYALE CANADIENNE ET DES POSSIBILITÉS D'INVESTISSEMENT POUR L'INDUSTRIE CANADIENNE DE DÉFENSE. AND WE ARE FORTUNATE TO HAVE VICE-ADMIRAL MARK NORMAN, COMMANDER OF THE ROYAL CANADIAN NAVY HERE TODAY TO GIVE US HIS VIEWS ON THE FUTURE DIRECTION OF THE NAVY, AND SIR, I HAVE TO SAY THAT HAVING WORN A NAVAL UNIFORM ALBEIT BRIEFLY MAKES ME FEEL LIKE I AM IN THE PRESENCE OF, YOU'LL FORGIVE ME, A ROCKSTAR.

I TRUST THAT THE PRESENTATIONS, DISCUSSIONS AND NETWORKING OPPORTUNITIES TODAY WILL BE HELPFUL AND PROFITABLE. THANK YOU AND ENJOY THE DAY.