axcelis + Veeco

Combining to Create an

Industry Leading Semiconductor Equipment Company

Oct 1, 2025



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Participants in the Solicitation

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These forward-looking statements are based on current information and assumptions and involve a number of risks and uncertainties. including relating to obtaining applicable regulatory and stockholder approvals, satisfying other closing conditions to the proposed transaction, the expected tax treatment of the proposed transaction, the expected timing of the proposed transaction and the integration of the businesses and the expected benefits, cost savings, accretion, synergies and growth to result therefrom. These risks include. among other things: failure to obtain applicable regulatory or stockholder approvals in a timely manner or otherwise; failure to satisfy other closing conditions to the proposed transaction or to complete the proposed transaction on anticipated terms and timing; negative effects of the announcement of the proposed transaction; risks that the businesses will not be integrated successfully or that the combined company will not realize expected benefits, cost savings, accretion, synergies and/or growth, or that such benefits may take longer to realize or may be more costly to achieve than expected; the risk that disruptions from the proposed transaction will harm business plans and operations; risks relating to unanticipated costs of integration; significant transaction and/or integration costs, or difficulties in connection with the proposed transaction and/or unknown or inestimable liabilities; restrictions during the pendency of the proposed transaction that may impact the ability to pursue certain business opportunities or strategic transactions; potential litigation associated with the proposed transaction; the potential impact of the announcement or consummation of the proposed transaction on Axcelis', Veeco's or the combined company's relationships with suppliers, customers, employees and regulators; and demand for the combined company's products. Actual results may differ materially from those projected in such statements due to various factors, including but not limited to: economic, political and social conditions in the countries in which Axcelis and Veeco, their respective customers and suppliers operate: disruption to Axcelis' and Veeco's respective manufacturing facilities or other operations or the operations of Axcelis' and Veeco's respective customers and suppliers, due to natural catastrophic events, health epidemics or terrorism; ongoing changes in the technology industry, and the semiconductor industry in particular, including future growth rates, pricing trends in end-markets, or changes in customer capital spending patterns; Axcelis', Veeco's and the combined company's ability to timely develop new technologies and products that successfully anticipate or address changes in the semiconductor industry; Axcelis', Veeco's and the combined company's ability to maintain their respective technology advantage and protect their respective proprietary rights; Axcelis', Veeco's and the combined company's ability to compete with new products introduced by their respective competitors; Axcelis', Veeco's and the combined company's ability or the ability of their respective customers to obtain U.S. export control licenses for the sale of certain products or provision of certain services to customers in China.

For other factors that may cause actual results to differ materially from those projected and anticipated in forward-looking statements in this document, please refer to Axcelis' most recent Annual Report on Form 10-K and Veeco's most recent Annual Report on Form 10-K, and other subsequent filings with the SEC made by Axcelis and/or Veeco. Unless required by law, we assume no obligation to, and do not currently intend to, update these forward-looking statements.

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Today's Speakers

axcelis





Russell Low, PhD

President & CEO



James Coogan

EVP & CFO



Bill Miller, PhD

President & CEO



John Kiernan

SVP & CFO

Compelling Combination with Significant Value Creation Potential

EXPANDED PRODUCT PORTFOLIO



Broader range of semiconductor capital equipment serving global supply chain

COMPLEMENTARY END MARKETS



Addressable market expansion and diversification with multiple secular tailwinds

ROBUST R&D AND INNOVATION ENGINE



Greater R&D scale in complementary competencies to enable customer roadmaps

STRONG FINANCIAL PROFILE



Combined cash position over \$900M¹ and attractive FCF to accelerate returns and investment



Combining Capabilities to Create a Compelling Investment Opportunity

axcelis





Provides fundamental steps in semiconductor device production

Develops enabling process applications through the design, manufacture and complete life cycle support of ion implantation systems Plays an integral role in the fabrication and packaging of advanced semiconductor devices

Offers laser annealing, ion beam, metal organic chemical vapor deposition (MOCVD), single wafer etch & clean and lithography technologies

Combined Company Highlights

\$1.7 billion

Revenue¹

44%

Gross Margin¹

~\$230 million

Combined R&D Spend¹

\$387 million

Adj. EBITDA²

>\$900
million
Combined Cash³

18%

Combined Revenue CAGR (2019-2024)

Source: Company filings

1 Based on FY 2024 actual figures

2 Represents non-GAAP figures; see Appendix for reconciliations

3 Cash includes cash, cash equivalents, short-term investments, and long-term investments as of June 30, 2025, as reflected in the respective balance sheets of both companies.





SIZEABLE AND GROWING ADDRESSABLE OPPORTUNITY

Expands addressable market opportunity to \$5 billion+ in growing end markets benefitting from secular tailwinds



HIGHLY COMPLEMENTARY BUSINESSES

Complementary and diversified product portfolio, market segments, geographic presence, customer footprint and opportunities for revenue synergies



RESILIENT OPERATING PROFILE WITH ROBUST BALANCE SHEET

44% Non-GAAP gross margin¹ and 22% Adjusted EBITDA margin¹ with strong estimated pro forma cash of over \$900 million²



TRANSACTION STRUCTURE ENHANCES VALUE CREATION POTENTIAL

Provides financial flexibility to invest through cycles, return capital to shareholders and prudently evaluate inorganic growth opportunities



DRIVING VALUE FOR ALL STAKEHOLDERS

Provides significant benefits to customers, employees and partners of both organizations



Creating an Industry

Equipment Company

Leading Semiconductor

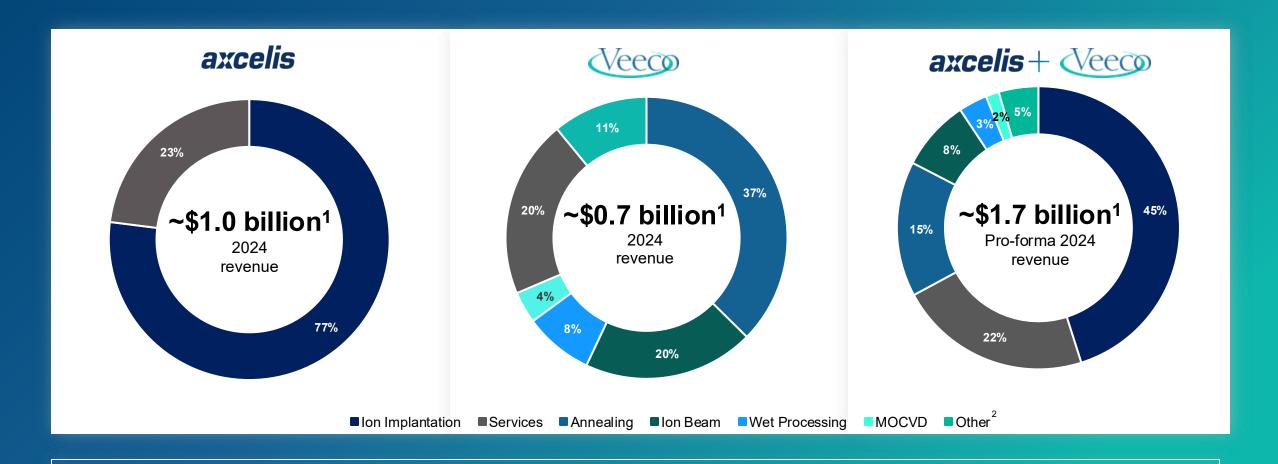
Expansion of Served Addressable Markets Across Technologies



Well positioned within end markets that are expected to experience significant growth through 2030 driven by AI and power demand



Diversifies Technology Portfolio to Advance Customer Roadmaps



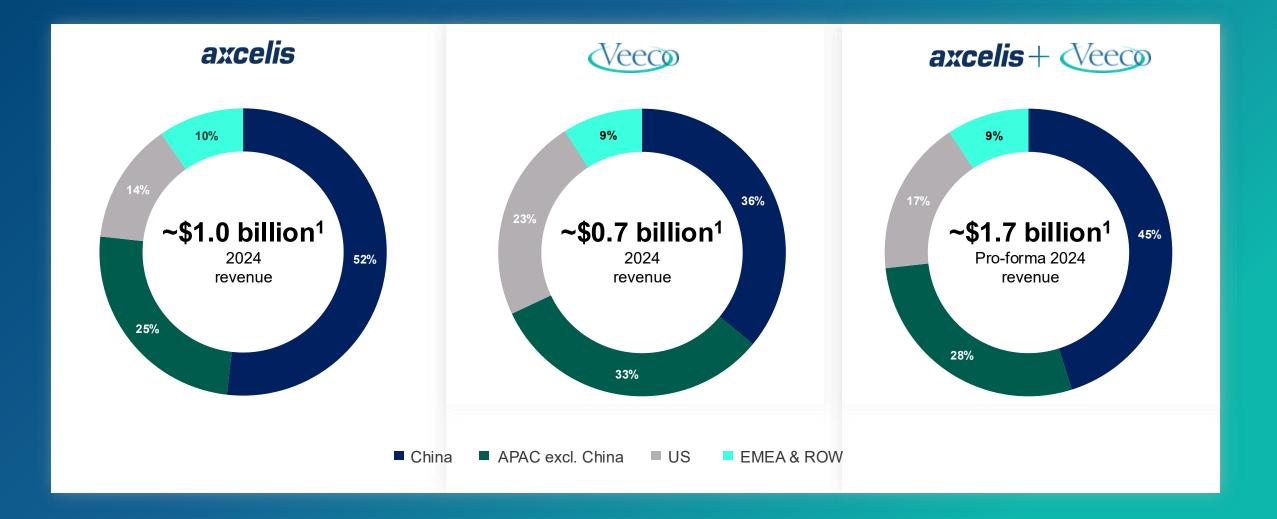
Ability to leverage technical competencies across organizations to accelerate innovation



¹ Numbers may not tie due to rounding

² Other includes Lithography, Molecular Beam Epitaxy and Atomic Layer Deposition

Diversifies Regional Exposure Leveraging Respective Strengths





Broad and Complementary Portfolio of Capital Equipment Solutions for Semiconductor Customers

■ Axcelis products ■ Veeco products



Combination creates a leader in Semiconductor Equipment across Implant, Annealing and Deposition products

Note: IBD: Ion Beam Deposition | EUV: Extreme Ultraviolet | LSA: Laser Spike Annealing | NSA: Nanosecond Annealing



Broad and Complementary Portfolio of Capital Equipment Solutions for Compound Semiconductor Customers

■ Axcelis products ■ Veeco products Gallium Nitride (GaN) Silicon Carbide (SiC) 4 Ion Deposition Deposition **Implantation Implantation** Product portfolio **EpiStride**[®] **Purion** Propel 300 **Purion** SiC Implant **GaN Deposition GaN Implant**

Combination creates a leader in Compound Semiconductor Equipment for Power Solutions across Epitaxial and Implant products

Global Expansion and Enhanced Customer Proximity



U.S. COMBINED LOCATIONS

Sales and Service

15 sites

Manufacturing and R&D

8 sites

Material Warehouse

3 sites¹



EUROPE COMBINED LOCATIONS

Sales and Service

6 sites



ASIA COMBINED LOCATIONS

Sales and Service

39 sites

Manufacturing

3 sites

Material Warehouse

7 sites

Bolsters global scale of world-class R&D, manufacturing and services infrastructure

Combination to Drive Synergies Across Technologies and Markets

	CORE COMPETENCIES		CORE COMPETENCIES
	axcelis	Value Creation Opportunities	Veeco
TECHNOLOGIES	Ion Implant	Potential for Technology Optimization Cross Sell Opportunity	Laser Annealing
TECHNO	Ion Implant	Combined Ion Source and Component Expertise to Enhance IBD capabilities	Ion Beam Deposition
KETS	Strength in SiC Market	Complementary Strength in Compound Semi Cross Sell Opportunity	MOCVD
MARKETS	Strength in Memory, Mature Foundry / Logic	Leveraging Strengths in Semi Applications and Customer Relationships	Strength in Advanced Foundry / Logic
SERVICES	Services / Aftermarket	Enhanced Value to Combined Customers through Access to Expanded Tool Installed Base	Services / Aftermarket

Creating New Opportunities for All Stakeholders

Stronger combined company positioned to grow through the cycles

Customers

☑ Scope and scale for end-to-end support

Employees

Exciting opportunities for employees across a set of broader technologies, markets and a larger organization

☑ Ability to attract top talent across the globe



Transaction Summary

Transaction and purchase price	 All stock transaction, Veeco shareholders will receive 0.3575 Axcelis shares for each share of Veeco they own at close Represents enterprise value of ~\$4.4 billion based on closing share prices on Sept. 30, 2025, and outstanding debt on Jun. 30, 2025 Estimated pro forma ownership at closing: ~58% Axcelis shareholders; ~42% Veeco shareholders
Management, governance & headquarters	 Russell Low and James Coogan to serve as CEO and CFO of the combined company, respectively Combined company board will include 11 directors: Thomas St. Dennis, who currently sits on both boards, to serve as Chairperson 6 board members from Axcelis, including current Chair, Jorge Titinger, and CEO Russell Low 4 board members from Veeco, including CEO Bill Miller, who will serve as Chair of the Technology Committee Combined company to be headquartered in Beverly, Massachusetts Combined company will assume a new name, ticker symbol and brand following close
Financial benefits	 Transaction expected to be accretive to non-GAAP EPS within 12 months post-closing Expect to realize annual run rate cost synergies of approximately \$35 million within 24 months following closing, with the majority achieved within the first 12 months Veeco's \$230 million in outstanding 2029 convertible bonds assumed by the combined company Estimated pro forma cash, cash equivalents and marketable securities of over \$900 million¹
Transaction financing	No financing contingencies
Expected close	 Expected to close in the second half of 2026 Subject to approval by shareholders of both Axcelis and Veeco Subject to receipt of required regulatory approvals, and the satisfaction of other customary closing conditions

Creating One of the Best In-class Operating Profiles

Expected to realize \$35 million in annual run-rate cost synergies within 24 months following close

(\$mm, FY24A)	axcelis	Veeco	axcelis + Veeco
Revenue	\$1,018	\$717	\$1,735
Non-GAAP Gross profit ¹	\$457	\$310	\$768 ²
% margin	45%	43%	44%
Adjusted EBITDA	\$253	\$134	\$387 ²
% margin	25%	19%	22%

¹ See Appendix for reconciliations

² Does not include expected run rate synergies Source: Axcelis and Veeco filings, Management

Transaction Structure Enables Value-creative Capital Allocation

CAPITAL ALLOCATION PRIORITIES:

Organic Growth Capital

Axcelis and Veeco anticipate that, following the closing of the transaction, the combined company would execute a share repurchase program

Inorganic Growth / M&A



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Equipment Company

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Appendix

Axcelis Technologies Inc.

Schedule Reconciling Selected Non-GAAP Financial Measures – Fiscal Year 2024

(in thousands, except per share amounts)

	Q1'24	Q2'24	Q3'24	Q4'24		FY 2024
Revenue	\$ 252,372	\$ 256,512	\$ 256,564	\$ 252,417	\$	1,017,865
Gross Profit	\$ 116,051	\$ 112,409	\$ 109,970	\$ 116,223	\$	454,654
Restructuring ¹	-	876	-	256		1,132
Stock-based compensation	290	462	354	399		1,505
Non-GAAP Gross Profit	\$ 116,341	\$ 113,747	\$ 110,324	\$ 116,878	\$	457,291
Non-GAAP Gross Margin	46.1%	44.3%	43.0%	46.3%)	44.9%
Operating Expense	\$ 59,512	\$ 59,599	\$ 63,057	\$ 61,692	\$	243,860
Bad debt expense	459	-	(3,443)	(3)		(2,987)
Restructuring ¹	-	(552)	-	(862)		(1,414)
Stock-based compensation	 (4,400)	(5,007)	(5,058)	(4,981))	(19,446
Non-GAAP Operating Expense	\$ 55,571	\$ 54,040	\$ 54,556	\$ 55,846	\$	220,013
Operating Income	\$ 56,539	\$ 52,810	\$ 46,913	\$ 54,531	\$	210,794
Bad debt expense	(459)	-	3,443	3		2,987
Restructuring ¹	-	1,428	-	1,118		2,546
Stock-based compensation	 4,690	5,469	5,412	5,380		20,951
Non-GAAP Operating In come	\$ 60,770	\$ 59,707	\$ 55,768	\$ 61,032	\$	237,278
Non-GAAP Operating Margin	24.1%	23.3%	21.7%	24.2%)	23.3%
Income tax provision	\$ 7,404	\$ 6,399	\$ 6,789	\$ 8,689	\$	29,282
Tax impact of non-GAAP adjustments ²	 592	966	1,240	910		3,708
Non-GAAP Income tax provision	\$ 7,996	\$ 7,365	\$ 8,029	\$ 9,599	\$	32,990
Net Income	\$ 51,595	\$ 50,866	\$ 48,576	\$ 49,956	\$	200,992
Bad debt expense	(459)	-	3,443	3		2,987
Restructuring ¹	-	1,428	-	1,118		2,547
Stock-based compensation	4,690	5,469	5,412	5,380		20,951
Tax impact of non-GAAP adjustments ²	 (592)	 (966)	 (1,240)	 (910)		(3,708)
Non-GAAP Net Income	\$ 55,234	\$ 56,797	\$ 56,191	\$ 55,547	\$	223,769
Diluted earnings per share	\$ 1.57	\$ 1.55	\$ 1.49	\$ 1.54	\$	6.15
Bad debt expense	(0.01)	-	0.11	0.00	\$	0.10
Restructuring ¹	-	0.04	-	0.03	\$	0.07
Stock-based compensation	0.14	0.17	0.16	0.17	\$	0.64
Tax impact of non-GAAP adjustments ²	 (0.02)	(0.03)	(0.04)	(0.03)	\$	(0.12)
Non-GAAP diluted earnings per share	\$ 1.68	\$ 1.73	\$ 1.72	\$ 1.71	\$	6.84
Basic Share O/S	32,638	32,598	32,550	32,424		32,552
Diluted Shares O/S	32,926	32,771	32,675	32,514		32,704
21						

Adjusted EBITDA Reconciliation		Q1'24		Q2'24		Q3'24		Q4'24		FY 2024	
Net income	\$	51,595	\$	50,866	\$	48,576	\$	49,956	\$	200,992	
Other (income)/expense		(2,460)		(4,455)		(8,452)		(4,114)		(19,480)	
Income tax provision		7,404		6,399		6,789		8,689		29,282	
Depreciation & amortization		3,775		3,861		3,906		4,267		15,809	
Subtotal	\$	60,314	\$	56,671	\$	50,819	\$	58,798	\$	226,603	
Bad debt expense		(459)		-		3,443		3		2,987	
Restructuring ¹		-		1,428		-		1,118		2,547	
Stock-based compensation		4,690		5,469		5,412		5,380		20,951	
Adjusted EBITDA	\$	64,545	\$	63,568	\$	59,674	\$	65,299	\$	253,088	
Adjusted EBITDA Margin		25.6%		24.8%		23.3%		25.9%)	24.9%	

Footnotes:



¹Restructuring and other costs primarily related to early retirement programs and severance costs, due to global cost-saving initiatives

²Impact of taxes from Non-GAAP adjustments, uses adjusted tax rate of 14% Figures may not sum due to rounding

Veeco Instruments Inc.

Supplemental Information—GAAP to Non-GAAP Reconciliation – Fiscal Year 2024

\$ millions	Q1 24	Q2 24	Q3 24	Q4 24	FY 24
Net sales	\$174.5	\$175.9	\$184.8	\$182.1	\$717.3
GAAP gross profit	75.4	75.4	79.2	74.0	304.0
GAAP gross margin	43.2%	42.9%	42.9%	40.6%	42.4%
Add: Share-based comp	1.7	1.4	1.6	1.5	6.3
Add: Other	-	-	0.2	-	0.2
Non-GAAP gross profit	\$77.1	\$76.8	\$80.9	\$75.5	\$310.4
Non-GAAP gross margin	44.2%	43.7%	43.8%	41.5%	43.3%
\$ millions	Q1 24	Q2 24	Q3 24	Q4 24	FY 24
GAAP Net income	\$21.9	\$14.9	\$22.0	\$15.0	\$73.7
Add: Share-based comp	8.1	9.2	9.5	9.1	35.9
Add: Amortization	1.9	1.8	1.7	1.6	7.0
Add: Assetimpairment	-	-	-	28.1	28.1
Add: Sale of productive assets	(2.0)	-	-	-	(2.0)
Add: Changes in contingent consideration	(0.6)	0.5	(4.6)	(16.5)	(21.2)
Add: Other	-	-	0.2	1.2	1.4
Add: Interest expense (income)	(0.7)	(0.3)	(0.3)	(0.5)	(1.9)
Add: Tax expense (benefit)	0.9	2.1	2.7	(10.6)	(4.9)
Non-GAAP operating income	29.4	28.3	31.0	27.4	116.1
Add: Depreciation	4.5	4.8	4.5	4.4	18.1
Adjusted EBITDA	\$33.9	\$33.1	\$35.5	\$31.8	\$134.2

\$ millions, except per share amounts	Q1 24	Q2 24	Q3 24	Q4 24	FY 24
GAAP Basic weighted average shares	56.0	56.3	56.4	56.5	56.4
GAAP Diluted weighted average shares	60.8	62.5	62.7	60.5	61.6
GAAP Basic EPS	\$0.39	\$0.27	\$0.39	\$0.26	\$1.31
GAAP Diluted EPS	\$0.37	\$0.25	\$0.36	\$0.26	\$1.23
GAAP Net income	\$21.9	\$14.9	\$22.0	\$15.0	\$73.7
Add: Share-based comp	8.1	9.2	9.5	9.1	35.9
Add: Amortization	1.9	1.8	1.7	1.6	7.0
Add: Assetimpairment	-	-	-	28.1	28.1
Add: Changes in contingent consideration	(0.6)	0.5	(4.6)	(16.5)	(21.2)
Add: Sale of productive assets	(2.0)	-	-	-	(2.0)
Add: Other	-	-	0.2	1.2	1.4
Add: Non-cash interest expense	0.3	0.3	0.3	0.3	1.3
Add: Tax benefit associated with asset impairments	-	-	-	(12.2)	(12.2)
Add: Tax adjustment from GAAP to Non-GAAP	(3.0)	(1.4)	(0.7)	(2.4)	(7.5)
Non-GAAP net income	\$21.9	\$25.4	\$28.3	\$24.2	104.3
Non-GAAP basic EPS	\$0.47	\$0.45	\$0.50	\$0.43	\$1.85
Non-GAAP diluted EPS	\$0.45	\$0.42	\$0.46	\$0.41	\$1.74
Non-GAAP basic weighted average shares	56.0	56.3	56.4	56.5	56.4
Non-GAAP diluted weighted average shares	60.0	62.1	62.2	60.1	61.2
In millions	Q1 24	Q2 24	Q3 24	Q4 24	FY 24
GAAP operating expenses	\$53.4	\$58.7	\$54.9	\$70.1	\$237.0
Share-based compensation	(6.4)	(7.8)	(7.9)	(7.6)	(29.6)
Amortization	(1.9)	(1.8)	(1.7)	(1.6)	(7.0)
Other	2.7	(0.5)	4.6	(12.9)	(6.1)
Non-GAAP operating expenses	\$47.8	\$48.6	\$49.9	\$48.1	\$194.4

