



[www.operationrebuildwnc.org](http://www.operationrebuildwnc.org)

Dear Friends,

We are writing to invite you into a unique kingdom moment unfolding in the mountains of Western North Carolina. In the wake of Hurricane Helene, a divine window has opened — not only for immediate relief, but for long-term transformation through Opportunity Zone investment and rural revitalization.

Your early partnership has already proven catalytic. Initial gifts and encouragement helped birth new nonprofits in Boone and Swannanoa, while strengthening two existing works in Black Mountain. Together, these efforts have leveraged more than \$10 million in relief efforts and impacted more than a thousand families with 600 homes under restoration and construction.

Now, one year later, North Carolina residents are facing another winter unprepared. While President Trump has released emergency funding, those relief funds remain held up in the Governor's office (Democrat) and the State Legislature (Republican). Meanwhile, more than 73,000 residents are still living in damaged housing. Small farmers — who form the backbone of the state's economy — saw 70% lose a major portion of their farms. Only recently have major roadways been repaired, while tourism — the main economic engine for the state — has been wiped out or severely delayed. FEED 3 has been working to end this logjam by inviting federal administration representatives into two public hearings, ensuring that the needs of these communities are not ignored.

Because of this momentum, federal partners have taken notice. FEED 3 is now working in active collaboration with the U.S. Department of Housing and Urban Development, the U.S. Department of Agriculture, and the Department of the Interior. These agencies see in FEED 3's model a proven pathway for rebuilding and revitalization in rural America. Their alignment affirms that what began as a seed of faith is now recognized as a national demonstration project — combining government partnership with kingdom strategies to multiply impact.

This convergence mirrors what you have declared through your gifts: that God has solutions for every broken system, and His sons and daughters are called to reform culture. FEED 3 is not simply restoring homes and communities after disaster. We are waging war on hopelessness, on cycles of

poverty, and on the mindsets that have diminished God's reputation in the earth. Together, as Reformers, we are carrying reformation outside the four walls of the church and into the neighborhoods, schools, and systems that desperately need His light.

To secure this vision, FEED 3 is establishing an endowed organization — a permanent foundation that will sustain relief, rebuilding, and reformation for generations. Just as the early seed birthed a movement now multiplying across counties and drawing national attention, your continued investment ensures that this work will not be just a response to a single storm, but a long-term kingdom strategy to display God's goodness in every area of culture.

We invite you once again into this defining moment. With your partnership, we can sustain the leadership team necessary to steward this momentum into a demonstration project that not only rebuilds Western North Carolina but also becomes a replicable model for rural America.

Together, let us rise as Reformers — revealing God's true goodness in every system, every community, and every life restored. With gratitude and expectation.

Randel H. Norman  
Skinner Henry

Randel H. Skinner  
Founder, FEED 3 | [CityTransformation.org](http://CityTransformation.org).

Norm Henry  
Co-Founder | [CityTransformation.org](http://CityTransformation.org)

We also invite you to be inspired by these important videos:

 President Trump's late pastor, Bishop Harry Jackson, shares why the Randy Skinner model is needed across America: <https://www.youtube.com/watch?v=IDrwgo0E0WY>

 The Incredible Untold Story of the Heroes of Helene: <https://www.youtube.com/watch?v=nGKYluNLxsQ>

***OPERATION REBUILD W.N.C. wishes to thank Restore 7 Inc. &  
Lamkin Family Foundation for funding these efforts.***