

Richmond Road M7 – Meeting 17/2026

Dharug Strategic Management Group Working Group Meeting Minutes

Meeting Details	
Date	Thursday 30 April 2026
Time	12:00pm (Site Opening / Lunch) – 3:00pm (Working Group Meeting)
Location	BNI Site Project Office 112–162 South Street, Marsden Park NSW 2765

Present	
Tika EQ	Liam Harte, Claire Wade, Luke McIlroy-Ranga
DSMG	Aunty Julie Jones, Raelene Billedo
TfNSW	Christo Opperman, Warren Steadman, Jody Gould, Felicity Barry, Luke Messer, Angela Greenlees
Blacktown City Council	
Gamuda & DTI JV	Niall Fry, David Mudd, Richard Buck, Matthew Murphy

Apologies	
TfNSW	
DSMG	
Blacktown City Council	Michael Maxwell
Gamuda & DTI JV	



1.0 Standing Items

Welcome to Country / Smoking Ceremony

30 April 2026 marked the formal opening of the DSMG Working Group project office at the BNI Site, 112–162 South Street, Marsden Park. The day began with a Smoking Ceremony conducted on Dharug Country by Aunty Julie, acknowledging the significance of the site and welcoming those in attendance.

Housekeeping

Tika EQ provided standard housekeeping including the location of bathrooms, water, and the emergency evacuation assembly point at the kitchen areas at either end of the building. Attendees were advised to follow the direction of the site team in any emergency. The meeting noted that the new project office would serve as the preferred location for future Working Group meetings, offering better accessibility for DSMG members. The facility includes a coffee machine, kitchen amenities, and meeting room capacity. Visual materials and project posters are to be added to the office walls to provide ongoing project context.

2.0 Governance

Action Items from Previous Meeting

Tika EQ led a review of outstanding action items from the previous meeting. The following updates were recorded against each item.

Action 1: Site-Specific Cultural Safety Induction (ICIP)

DSMG feedback on the ICIP protocols has been received. No issues were identified with the feedback provided. The agreed process for finalising and rolling out the induction is as follows: induction content is to be recorded as a video; DSMG will review and provide approval of the content; Tika EQ will then review alignment with expectations before rollout is confirmed. Once approved, the induction will be mandatory for all new personnel from day one on site, and existing personnel will be required to complete it by a set deadline. Non-completion will prevent site access. TfNSW and Gamuda DTI JV are to commission video production. This item remains open pending production and DSMG approval.

Action 2: BNI Site 3D Imagery / VR

No update was provided at this meeting. The next update is due June 2026. This item is carried forward.

Action 3: Reuse of Removed Trees

No update was provided at this meeting. The next update is due June 2026. This item is carried forward.

Action 4: DSMG Access to Artefacts



This item is being progressed in connection with the archaeology update stream and is addressed under Section 3.0. The item remains open.

Action 5: Artist Brief

Tika EQ reported that contact has been made with all artists on the approved list, and all have expressed interest in participating. However, artists immediately requested a project brief in order to submit appropriate portfolio examples. No brief has yet been provided, creating a gap in the EOI process. The agreed resolution is that TfNSW and Gamuda DTI JV are to prepare a condensed context brief, a minimum of one to two paragraphs, by end of week (Friday 1 May 2026), covering the nature of the project, the bridge as a potential canvas, and key selection criteria. Tika EQ will then circulate this to artists to enable meaningful EOI responses. The EOI closes on 2 May 2026. DSMG endorsement of the shortlisted three artists is to occur at a Working Group meeting prior to 11 May 2026, at which point the three artists will be formally informed of their selection. A selection panel has been established, aligned with TfNSW processes and with an evaluation criteria sheet in place.

Action 6: Review Documents

The landscape designer has reviewed the planting palette and provided responses. A meeting has been scheduled for the following week between TfNSW's Landscape Designer and Transport's Landscape SME to align responses before any commitments are confirmed. The cover letter approach, which summarises key review points for DSMG members, was noted as effective and will continue. TfNSW confirmed that a face-to-face document walkthrough will be held at the project office on Friday 1 May 2026 to assist DSMG in reviewing the Heritage Impact Assessment submission due Monday 4 May 2026. Refreshments will be available and DSMG members are encouraged to attend. This item remains ongoing.

3.0 Project Update

3(i) Current Project Update (incl. Site-Specific Exemption)

Gamuda DTI JV presented a current project update using aerial imagery taken on 20 April 2026. Works are actively progressing across all four construction zones.

The critical path for the project continues to be centred on the main intersection and associated utility relocation works, which represent the primary driver of daily operations. In Zone 2 (the small to medium section), subgrade stabilisation using lime treatment has been completed and pavement build-up is now commencing, with drainage and services installation to follow. In Zone 1, excavation to subgrade level is nearly complete, with subgrade testing and stabilisation finished; that zone is now moving into the pavement construction phase.

In the creek culvert area, environmental controls are in place and the culvert extension works are underway, involving complex intricate works around utility relocations. At the southern end, site investigations continue at 717 Richmond Road. Clearing is underway in this section, with mobilisation into the area expected within the next couple of months, subject to completion of required assessments.



3(ii) Gamuda Forward Program and Heritage Impact Assessment (HIA) Submission

Gamuda DTI JV provided an update on the HIA program and the upcoming submission. The first HIA submission is due Monday 4 May 2026. Gamuda DTI JV advised that the current program involves four reports and that they are looking to consolidate this to three, combining the temporary and permanent works reports on the basis that the footprints and nature of works are sufficiently similar to warrant a single consolidated report. The flyover would be retained as a separate report given its distinct scope and impact profile. TfNSW and DSMG noted this proposal. A consolidated next report is expected by mid-June 2026.

To support DSMG's review of the HIA prior to the Monday submission deadline, TfNSW confirmed a face-to-face document walkthrough will be held at the project office on Friday 1 May 2026. DSMG members are encouraged to attend so that key review requirements can be walked through in person, with the coffee machine and meeting facilities available on site.

3(iii) Questions on the Current Submission

DSMG raised questions in relation to the current review documents, including the HIA. The face-to-face walkthrough on 1 May 2026 was agreed as the appropriate forum to address these questions and to ensure DSMG members have the context needed to finalise any commentary ahead of the submission deadline.

3(iv) Archaeology Update

An archaeology update was noted at this meeting. A summary report is to be provided within the next month. The final burial investigation report will be made available to DSMG and will inform the content of the mandatory cultural safety induction. This item is ongoing.

The outstanding action regarding DSMG access to artefacts (Action 4) was noted as connected to the archaeology stream and is to be progressed in conjunction with the archaeology update timeline.

4.0 General Items for Discussion

4(i) Cultural Induction ICIP

DSMG's feedback on the site-specific cultural safety induction ICIP protocols has been received and is addressed in full under Section 2.0 Action Items. The next step is commissioning of the induction video, subject to DSMG approval of the finalised content. No further items were raised under this agenda point.

4(ii) Questions Relating to Review Documents

Discussion regarding outstanding review documents was addressed during the project update in Section 3.0 and through the agreed face-to-face document walkthrough scheduled for Friday 1 May 2026. The cover letter approach, flagging key review points for DSMG members, was confirmed as effective and will continue to be used. No further items were raised under this agenda point.



5.0 Questions / Comments / Any Other Business

5(i) Site Office Opening

The formal opening of the DSMG Working Group project office at the BNI site was acknowledged as a positive and meaningful milestone for the project. The office will serve as the primary meeting venue for future Working Group meetings, with all parties confirming this arrangement is practical and beneficial. Additional visual materials, project maps, and posters are to be displayed in the office to provide ongoing context for all attendees.

5(ii) Meeting Room Names

TfNSW raised the proposal to assign culturally appropriate names to the five meeting rooms within the project office. The rooms will be shared by all parties including Gamuda DTI JV, TfNSW, and others, and will be subject to a booking system. TfNSW agreed to share the floor plan with DSMG to provide context on room sizes and locations. DSMG was invited to provide suggested names reflecting Dharug Country and the local environment. Suggestions from DSMG are to be provided to Tika EQ following receipt of the floor plan.

5(iii) Awards Case Study

A preliminary discussion occurred regarding the potential for the project to be submitted for awards consideration in 2027. Potential future discussion regarding recognition of best practice and a potential case study or awards submission may be brought to the DSMG Working Group at a later date.

6.0 Close of Meeting

The meeting closed with thanks to all attendees for their participation and continued commitment to the project. Tika EQ acknowledged the significance of holding the Working Group meeting on Country at the BNI project site, and expressed appreciation for the cultural ceremony that opened the day.

Next Meeting

Date: Thursday 7 May 2026

Time: 9:30am – 11:30am

Location: BNI Site Project Office — 112–162 South Street, Marsden Park NSW 2765 (proposed)

These minutes are a record of proceedings and decisions of the DSMG Working Group meeting. They do not constitute formal advice and should be read in conjunction with relevant project documentation.

