



32nd Annual Report

2025-26

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Financial Highlights

The numbers of progress

Vikram Thermo continued to focus on , operational efficiency, sustainable growth and prudent financial management during the year. The Company remains committed to strengthening its core operations and creating long-term value for stakeholders.

19%+ CAGR

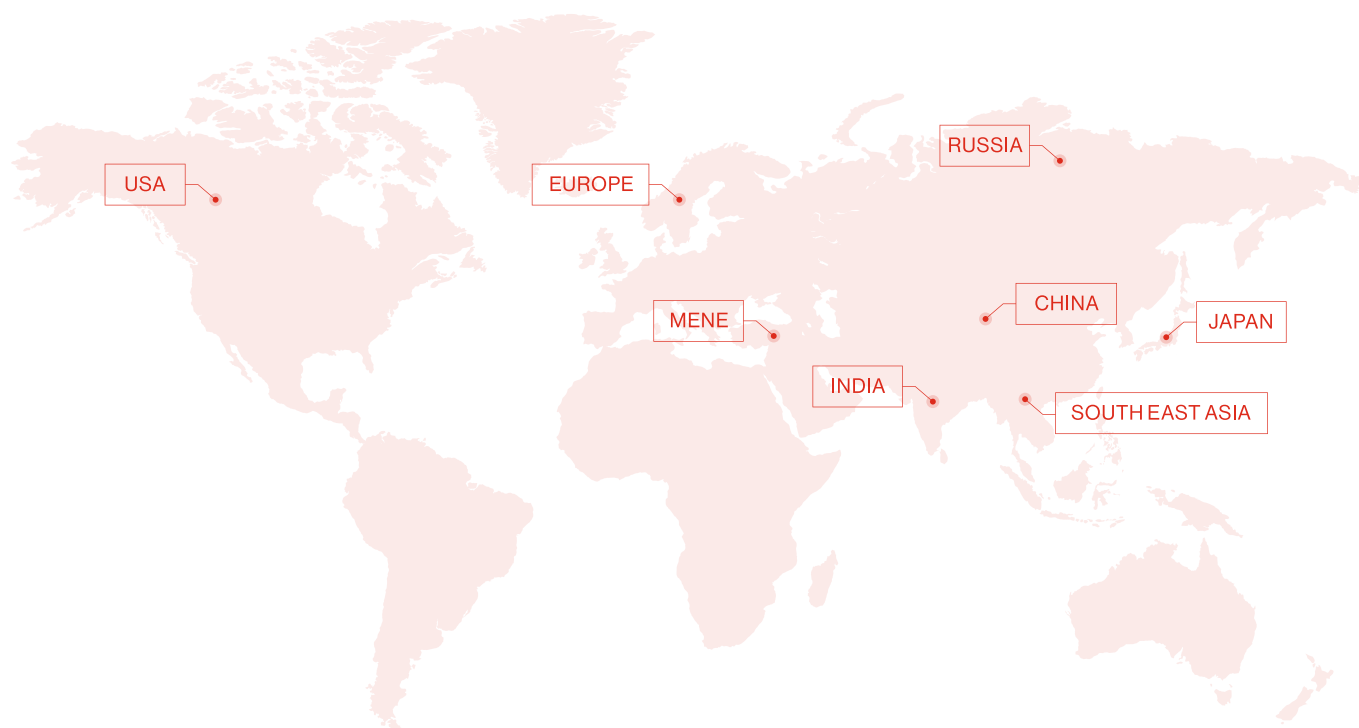
Last 5 years

17%+ CAGR

Last 10 years

Trusted across

45+ Countries



Chairman's Message

Mr. Dhiraj Patel

Chairman, Managing director
and Founder of Vikram



Dear Shareholders,

FY 2025-26 has been a year of purposeful progress for Vikram Thermo India Limited. As we continue to build on more than four decades of experience, our focus remains firmly on strengthening the fundamentals of our business scientific capability, manufacturing excellence, customer confidence and responsible growth. The investments we are making today are intended to strengthen the organisation for the years ahead and create sustainable value for all our stakeholders.

Financial overview

Our sustained performance is reflected in the consistency of our growth over the long term, with a 17.26% CAGR over the past 10 years and 19.12% over the past 5 years. This consistent financial performance reflects the strength of our business fundamentals, the resilience of our operations, and our ability to create sustained value while continuing to grow across global markets.

This sustained growth reflects a resilient business, disciplined execution, and a strong foundation for continued value creation.

Our legacy, reflected in a new identity

Vikram Thermo has evolved significantly over the decades. Our new identity reflects this journey.

It is not a departure from our legacy, but a more accurate expression of the organisation we have become. At the heart of this evolution is a simple belief: every relationship, every product and every interaction matters equally.

From the precision with which we develop our products to the consistency with which we manufacture them, the same standards of care and discipline run through everything we do. Our identity brings this philosophy to life reflecting a legacy built on precision, consistency and trust, that shapes Vikram Thermo.

“More than four decades of experience have taught us that trust is earned through consistency. It is reflected in our science, our processes, our quality and, ultimately, in our ability to deliver what our customers can rely on.”

Purpose

At Vikram Thermo, our purpose is to turn science into solutions that create value for the pharmaceutical industry and the people it serves. Through expertise in polymers, formulation science and manufacturing, we simplify complex challenges and build dependable healthcare solutions, guided by science and trust.

“Chemistry of Trust”

The tagline “Chemistry of Trust” reflects what Vikram Thermo has built over the years, trust through consistent quality, precision, and reliability. Just as chemistry relies on accuracy and repeatability, Vikram Thermo builds confidence by delivering the right quality, every time. It brings Vikram Thermo’s legacy and future together, expressing a simple promise: every batch, process, and partnership is built on trust.

R&D: Building for the long term

We believe our long-term growth will be determined by the depth of our scientific capabilities. The new R&D Centre is therefore a significant investment in Vikram Thermo’s future. The facility strengthens our capabilities across polymer science, formulation development, analytical evaluation, application testing and product development. Significant investments in advanced equipment and technologies were also made, further strengthening our R&D infrastructure and expanding our ability to undertake more sophisticated research, development and application-led innovation. **R&D is our North Star.** It informs the products we develop, the technologies we adopt and the decisions we make across the business. As customer requirements become increasingly formulation-driven, our ability to understand the application challenge and translate science into dependable solutions will remain central to our growth.

Growing Responsibly

Growth must be measured not only by what we achieve, but by how responsibly we achieve it. Sustainability is an important part of this responsibility. During the year, we continued to strengthen our efforts across renewable energy, energy efficiency, responsible packaging, water management and environmental stewardship. Our investment of in green energy, supporting solar capacity, marks an important step in reducing the environmental intensity of our operations and improving long-term energy efficiency.

Mr. Dhiraj Patel

Chairman, Managing director and Founder of Vikram

About Vikram

Pioneering excipient science

Vikram Thermo India Limited is a leading manufacturer of high performance pharmaceutical excipients and coating polymers. Founded in 1994 and headquartered in Ahmedabad, we are a BSE-listed company with a proven track record of innovation and quality. For over the decades, we have set benchmarks in the global pharmaceutical industry.

10,000+

Tons manufacturing capacity per annum

200+

Team members

1000+

Customers





Our Purpose

We believe science should serve humanity. Our purpose is to turn complex chemistry into practical solutions that improve lives. From drug-delivery systems to cosmetic and industrial polymers, our work supports patients, partners, and communities every day.

Mission

Our mission is to be a global leader in excipients, driven by advancement, reliability, and expertise. Delivering international quality, cost-effective solutions every time.

Vision

To create excipients that improve lives, safeguard the planet, and leave a lasting impact on communities and industries worldwide.

Core Values of Company

Integrity First

We do what's right, with honesty and accountability guiding every decision we make.

People - Centred

We put our teams, partners, and the people we ultimately serve at the heart of everything we do.

Scientific Rigor

We make informed decisions grounded in evidence, precision, and a commitment to scientific excellence.

Growth Mindset

We learn continuously, embrace change, and improve with every experience, challenge, and opportunity.





A New Identity

Not a rebrand.
A reflection of legacy.

A reflection of more than four decades spent building trust through consistency, precision and commitment. Since the inception, we have evolved with the pharmaceutical industry, strengthening our science, capabilities and partnerships while staying true to the standards that have shaped us.

Our new identity brings that journey into view. It reflects the precision we practise, the standards we uphold and the trust we have earned. Nothing is replaced everything is built upon. This is not a new beginning. It is the expression of a legacy built over years and a promise carried forward.





Mr. Dhiraj Patel

Chairman, Managing Director and Founder

Founder of Vikram, has led the company from its inception, driving global manufacturing excellence through visionary leadership and a drive to long-term value.



Mr. Ankur Patel

Whole-time Director

Director at Vikram, he has acquired degree in polymer science expertise from US with business strategy to drive innovation, operational excellence and sustainable growth.



Dr. Dinesh Patel

Whole-time Director

Director at Vikram, leverages his Ph.D. in Polymer Science to lead product development, optimize manufacturing, and drive technical excellence.



Leaders who set the standard

Our leadership combines strong technical knowledge, operational excellence, and an unwavering commitment to long-term value creation.

Together, at Vikram Thermo they champion innovation, quality, and enduring customer partnerships.

Independent Directors

Our Independent Directors bring diverse expertise, objective oversight, and strong governance to Vikram Thermo. Their guidance strengthens accountability, supports informed decision-making, and helps drive sustainable, long-term value for all stakeholders.



Mr. Vipulkumar Patel

Independent Director

An engineer with an MBA, his decade-long experience in venture capital fund management brings valuable strategic financial and growth insights to the company.



Mr. Dineshkumar Mistry

Independent Director

With over four decades of banking expertise in finance, treasury, risk management and governance, he brings strong financial oversight and strategic insight to



Ms. Aanal Shah

Independent Director

A Chartered Accountant with sharp financial acumen, strategic insight, and a progressive perspective that strengthens governance and creates lasting value.

Sustainably producing every batch

We understand that responsible growth means investing in the future we share. That is why **12% of PAT is being invested** in solar energy, supporting more than **1.5 MW of renewable capacity**.

For us, this is not simply an energy transition it is a long-term commitment to making our operations more sustainable and the impact of our growth more responsible.

12%
of the total PAT invested
in Green Energy.



We integrate responsible manufacturing practices including water recycling and energy optimization ensuring high performance while minimising environmental impact.

90%
Packaging materials
recyclable or reusable

50+
Employees trained
annually on ESG

30%
Green belt area
maintained at plant

0%
Water
discharge

Research & Development

is our north star

At Vikram Thermo, every decision we make is guided by R&D. From understanding evolving industry needs to developing better solutions and strengthening our capabilities, science sits at the centre of how we think, innovate and grow. Our long-term progress is driven by our ability to keep learning, keep improving and turn deeper scientific understanding into meaningful solutions for the pharmaceutical industry.



Expansion of our R&D Centre

The establishment of our new R&D Centre marks a significant step in this direction. Designed to strengthen our scientific and application capabilities, the centre brings together expertise across polymer science, formulation development, analytical evaluation, application testing and product development.

Investing in scientific capability

During the year, we made significant investments in advanced equipment and technologies, further strengthening our R&D infrastructure and expanding our ability to undertake more sophisticated research and application-led development.

Building for the long term

Our R&D investments build the scientific foundation for what Vikram Thermo can achieve tomorrow. As we strengthen our technologies, talent and infrastructure, R&D will shape our products, processes and future growth. Innovation is not a separate function it is the foundation of our long-term growth.

Product portfolio

4 ways we keep promises

Our diverse portfolio is built to meet global quality standards, with consistent product performance, stringent quality controls and precision in every delivery. Across polymers, coating systems and ion-exchange solutions, Combining reliable science with dependable execution to keep our customers' promises.



Methacrylic acid
based copolymers



Customized
ready-to-use
coating systems



Cross linked
acrylic polymer



Ion exchange polymers
taste masking agents



Accreditations



Excipact certified



ISO 9001 / 14001



US-DMF available



GMP certified



Halal certified

CORPORATE INFORMATION

BOARD OF DIRECTORS

SR. NO	NAME OF DIRECTORS	DIN/PAN	DESIGNATION
1	MR. DHIRAJLAL KARSANDAS PATEL	00044350	CHAIRMAN & MANAGING DIRECTOR
2	DR. DINESHKUMAR H. PATEL	02583348	WHOLE TIME DIRECTOR
3	MR. ANKUR DHIRAJLAL PATEL	07395218	WHOLE TIME DIRECTOR
4	MRS. AANAL NARESH SHAH	10727680	NON-EXECUTIVE INDEPENDENT DIRECTOR
5	MR. DINESHKUMAR DAHYALAL MISTRY	07176951	NON-EXECUTIVE INDEPENDENT DIRECTOR
6	MR. VIPULKUMAR VITTHALBHAI PATEL	03056403	NON-EXECUTIVE INDEPENDENT DIRECTOR

COMPANY SECRETARY & COMPLIANCE OFFICER (KMP)

Mr. MAHESHKUMAR KANTILAL SHAH

Email- legal@vikramthermo.com**CHIEF FINANCIAL OFFICER (KMP)**

MS. SWITI PATEL

Email- finance@vikramthermo.com**AUDITORS****Statutory Auditor:**

M/S. J.T. Shah & Co

201/202, Lalita Complex, 352/3,

Rasala Marg, Navrangpura, Ahmedabad – 380009

Internal Auditor:

M/S. SAMIR M. SHAH & ASSOCIATES,

Chartered Accountants

B-516 Gopal Palace, Nr. Shiromani Flats

Opp. Ocean Park, Satellite Road,

Ambawadi, Ahmedabad-380015

Secretarial Auditor:

M/S. A. SHAH & ASSOCIATES

Practicing Company Secretaries

D- 401-402, Shiromani Complex,

Opp. Ocean Park, Nehrunagar,

Satellite, Ahmedabad – 380 015,

BANKERS

HDFC BANK LTD

Ground Floor, Shop No 7 & 8

Zodiac Plaza, Commerce College

Road Branch, Ahmedabad, Gujarat – 380009

REGISTRAR & SHARE TRANSFER AGENT**BIGSHARE SERVICES PVT. LTD.**

Office No. S6-2, 6th Floor Pinnacle Business Park

Next to Ahura Centre, Mahakali Caves Road

Andheri East Mumbai 400093

E Mail: investor@bigshareonline.com**FACTORY**

Unit-I At Dhanot,

Chhatral – Kadi Road, Tal. Kalol,

Dist. Gandhinagar, Gujarat (INDIA)

Application Lab

601, GIDC, Chhatral, Tal. Kalol,

Dist. Gandhinagar, Gujarat (INDIA)

CONTACT DETAILS

CIN: L24296GJ1994PLC021524

REGISTERED OFFICE:

A/704-714 THE CAPITAL,

SCIENCE CITY ROAD

AHMEDABAD GJ 380060

Ph.: (079) 48481010

Website: www.vikramthermo.com**Email:** exports@vikramthermo.com

NOTICE

NOTICE IS HEREBY GIVEN THAT 32ND ANNUAL GENERAL MEETING OF VIKRAM THERMO (INDIA) LIMITED WILL BE HELD ON TUESDAY, 29TH SEPTEMBER, 2026 AT 11.00 A.M. THROUGH VIDEO CONFERENCING/ OTHER AUDIO-VISUAL MEANS TO TRANSACT THE FOLLOWING BUSINESS:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Financial Statements of the Company for the Financial year ended March 31, 2026, including the audited Balance Sheet as at March 31, 2026, the Statement of Profit and Loss for the year ended on that date and the reports of the Board of Directors ('the Board') and Auditors thereon.
2. To Declare Dividend on equity shares as recommended by the Board of Directors of the Company.
3. To appoint a Director in place of Mr. DHIRAJLAL KARSANBHAI PATEL, (DIN: 00044350), Managing Director of the Company who retires by rotation, in terms of Section 152 (6) of the Companies Act, 2013, and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

4. REAPPOINTMENT OF MR. DINESHKUMAR HARJIVANBHAI PATEL, WHOLE TIME DIRECTOR OF THE COMPANY:

To consider and if thought, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 203 and Other Applicable provision if any, of the Companies Act, 2013 read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, MR. DINESHKUMAR HARJIVANBHAI PATEL, (DIN: 02583348) be and is hereby reappointed as Whole Time Director of the Company for a consecutive period of 5 (five) years with effect from 13th August, 2026 at a remuneration as may be mutually agreed between MR. DINESHKUMAR HARJIVANBHAI PATEL and Board of Directors of the Company."

"RESOLVED FURTHER THAT, to give effect to this Resolution MR. DHIRAJLAL KARSANBHAI PATEL (DIN: 00044350), Managing Director of the Company be and is hereby Authorized to settle any question, difficulty or doubt that may arise with regard to giving effect to the above resolution and to do all acts, deeds, things as may be necessary in its absolute discretion deem necessary, proper, desirable and to finalize any documents and writings related thereto."

5. REAPPOINTMENT OF MR. ANKUR PATEL, WHOLE TIME DIRECTOR OF THE COMPANY:

To consider and if thought, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Sections 196, 197, 203 and Other Applicable provision if any, of the Companies Act, 2013 read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, MR. ANKUR PATEL, (DIN: 07395218) be and is hereby reappointed as Whole Director of the Company for a consecutive period of 5 (five) years with effect from 13th August, 2026 at a remuneration as may be mutually agreed between MR. ANKUR PATEL and Board of Directors of the Company."

RESOLVED FURTHER THAT, to give effect to this Resolution MR. DHIRAJLAL KARSANBHAI PATEL (DIN: 00044350), Managing Director of the Company be and is hereby Authorized to settle any question, difficulty or doubt that may arise with regard to giving effect to the above resolution and to do all acts, deeds, things as may be necessary in its absolute discretion deem necessary, proper, desirable and to finalize any documents and writings related thereto."

6. APPROVAL FOR INCREASE IN REMUNERATION OF RELATED PARTY OF MR. VIKALP DHIRAJLAL PATEL - HEAD F&D, RELATIVE OF MR. DHIRAJLAL KARSANDAS PATEL, MANAGING DIRECTOR OF THE COMPANY:

To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution:**

“RESOLVED THAT Pursuant to the provisions of Section 188 (1) (f) and other applicable provisions if any of the Companies Act, 2013, and Regulation 23 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, and other applicable rules framed there under, approval of members of the company be and is hereby accorded to increase the Remuneration payable to Mr. Vikalp Dhirajlal Patel- HEAD F&D, relative of Mr. Dhirajlal Karsandas Patel, Managing Director of the Company from Rs. 1,99,650/- p.m. to Rs. 2,92,820/- p.m. w.e.f. 01st April, 2026”

“RESOLVED FURTHER THAT the remuneration payable to the said Related Party shall be on terms which are at arm’s length basis and in the ordinary course of business.”

“RESOLVED FURTHER THAT pursuant to provisions stipulated under sub-section 3 of Section 179 and any other applicable provisions of the Companies Act, 2013 read with Companies (Meetings of Board and its Powers) Rules, 2014, Digital signature of Mr. Dhirajlal Patel, Managing Director of the Company be affixed on e-form MGT-14 for the said purpose and Mr. Anish Shah, Practicing Company Secretaries be and is hereby authorized to certify said e-forms in his professional capacity.”

7. RATIFICATION OF APPOINTMENT AND PAYMENT OF REMUNERATION TO COST AUDITOR FOR THE FINANCIAL YEAR 2026-27:

To consider and if thought with or without modification(s), the following resolution as an **Ordinary Resolution**:

“RESOLVED THAT pursuant to section 148(3) read with rule 6 (2) of the companies (Cost records and Audit) Rules, 2014 and other applicable provisions, if any, M/S. Nisha Patel & Associates., Cost Accountants (Registration No. 102667), who was appointed by the Board of Directors of the Company in its meeting held on 26th May, 2026, to conduct the audit of the cost records of the Company for the year ending on 31st March, 2027 be paid the remuneration of Rs. 55,000/- only plus GST and out-of-pocket-expenses, if any.

**PLACE: AHMEDABAD
DATE: 11.08.2026**

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED
Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN:00044350)**

NOTES:

1. A Statement pursuant to Section 102 (1) of the Companies Act, 2013, relating to the Special Business to be transacted at the Meeting is annexed hereto.
2. Securities and Exchange Board of India ("SEBI") vide its circular no. circular no. SEBI/HO/CFD/CMD1/CIR/P/2020/79 dated May 12, 2020, SEBI Circular No. SEBI/HO/CFD/CMD2/CIR/P/2021/11 dated January 15, 2021, SEBI Circular No. SEBI/HO/CFD/CMD2/CIR/P/2022/62 dated May 13, 2022, SEBI Circular No. SEBI/HO/CFD/PoD-2/P/CIR/2023/4 dated January 5, 2023 and SEBI vide its Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated October 7, 2023 and SEBI/HO/CFD/CFD-PoD-2/P/CIR/2024/133 dated October 3, 2024 provided relaxation from Regulation 36 (1) (b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 ("LODR Regulations") regarding sending hard copy of annual report containing salient features of all the documents prescribed under Section 136 of the Companies Act, 2013 to the shareholders who have not registered their email addresses and also dispensed with the requirement of sending proxy forms under Regulation 44(4) of the LODR Regulations in case of Annual General Meetings held through electronic mode only.
3. Pursuant to Section 101 and Section 136 of the Companies Act, 2013 read with relevant Rules made there under, the Notice along with Explanatory Statement is being sent to all the members, whose names appear in the Register of Members / List of Beneficial Owners, received from NSDL / CDSL as on close of business hours on, **Friday, 21ST August, 2026**. The Notice along with Explanatory Statement is being sent to Members in electronic form to the email addresses registered with their Depository Participants (in case of electronic shareholding) / the Company's Registrar and Share Transfer Agents (in case of physical shareholding).
4.
 - a) Members holding shares in electronic form may please note that their bank details as may be furnished to the Company by respective Depositories will only be considered for remittance of dividend through NECS at RBI clearing centers or through Dividend Warrants. Beneficial holders holding Shares in demat form are requested to get in touch with their Depository Participants (D.P.) to update / correct their NECS/ECS details – Bank Code (9 digits) and Bank Account No. (12 to 16 digits) to avoid any rejections and also give instructions regarding change of address, if any, to their D.P. It is advisable to attach a photocopy of a cancelled cheque with your instructions to your D.P.
 - b) The members, holding shares in physical form, are requested to intimate any change in their addresses or bank details to the Company or its Registrar and Transfer Agent (RTA) viz. Big share Services P. Ltd., Office No. S6-2, 6th Floor Pinnacle Business Park Next to Ahura Centre Mahakali Caves Road Andheri East Mumbai 400093, P : +91 022 62638204.
 The Securities and Exchange Board of India (SEBI) has mandated the submission of the Permanent Account Number (PAN) and updates of bank account details by every investor holding securities in physical or electronic mode with the Registrar and Share Transfer Agent.
 Those holding shares in dematerialized form may intimate any change in their addresses or bank details / mandates to their Depository Participants (DP) immediately. Members holding shares in dematerialized form may note that bank details registered against their respective depository accounts will be used by the Company for payment of dividend. The Company or its RTA cannot act on any request directly received from any member holding shares in dematerialized form for any change in such details. Such changes are to be advised only to the DP of the members.
 - c) Pursuant to the provisions of Section 72 of the Companies Act, 2013, Members are entitled to make nomination in respect of the shares held by them in physical form. Members desirous of making nominations are requested to send their requests in Form SH-13 (which is available on the Company's website www.vikramthermo.com) to the Registrar & Share Transfer Agent, at the address given above.
5. The Register of Members and Share Transfer Books of the Company will remain closed from **23RD September, 2026 to 29th September, 2026** (both days inclusive) for the purpose of Annual General Meeting and declaration of dividend for the F.Y 2025-26.
6. The final dividend of 10% per equity share of the company, as recommended by the board, if declared, will be paid to those members whose names appear in the Register of Members on **22ND September, 2026**.
7. Members are requested to quote Folio number in all their correspondences.

8. Members are requested to inform the company immediately the changes, if any, in their address specifying full address in Block Capital Letters with Pin code of the post office.
9. The Members are advised to encash their dividend warrants within validity period. Thereafter, the payment of unencashed dividend warrants shall be made after receipt of final list of unclaimed dividend warrants and reconciliation of Dividend Account from Bank. The payment of unclaimed dividend will be made by DDs / Cheques payable at par upon furnishing Indemnity-cum-Request letter by the Member and verification by the Company.
10. With respect to payment of dividend, the Company provides the facility of ECS to all shareholders, holding shares in electronic and physical forms. Shareholders holding shares in the physical form who wish to avail ECS facility, may authorise the Company with their ECS mandate in the prescribed form which can be obtained from the Registrars and Transfer Agents, Big share Services P. Ltd., Office No. S6-2, 6th Floor Pinnacle Business Park Next to Ahura Centre Mahakali Caves Road Andheri East Mumbai 400093, P : +91 022 62638204. The requests for payment of dividend through ECS for the year 2025-26 should be lodged with Bigshare Services P. Ltd. on or before **29th September, 2026**.
11. In compliance with the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Amendment Rules, 2015 and Regulation 44 of SEBI (Listing Agreement and Disclosure Requirement) Regulations 2015, the Company is providing E-Voting facility to all the members whose names appear in the Register of Members / beneficial owners as on the Cut-Off Date i.e. **22ND September, 2026**, who may cast their vote by electronic mode on all resolutions in respect of business set forth in the notice through e-voting services provided by NSDL through their portal at <http://www.evoting.nsdl.com>, members are notified that (i) the company has completed the dispatch of Notice through permitted mode to all the members of the company individually along with the explanatory statement and (ii) Voting through electronic means shall commence from **"Saturday, 26th September, 2026 (9.00am) and ends on Monday, 28TH September, 2026 (5.00pm)"**. Please note that e-voting is optional. In case a member has voted through e-voting facility, he/ she are not allowed to vote in the Annual General Meeting.
12. The Member who transfers his / her shares after the Cut-off date i.e **22ND September, 2026** is not eligible to vote to the extent of transfer made by him/ her, on the Resolutions mentioned in the Notice.
13. Any person who acquires the Shares of the Company after dispatch of the Notice of the General Meeting and holding the Shares on the Cut-off Date i.e. **22ND September, 2026**, may request to the Company on registered mail ID of the company to obtain the User ID & Password.
14. The Results of E-voting along with the Scrutinizer's Report shall be declared and placed on the Company's website and on the website of NSDL on or before **Thursday, 01ST October, 2026 at 11.00 A.M.**, and communicated to the BSE Limited where the shares of the Company are listed.
15. The Board of Directors of the Company has appointed Mr. ANISH SHAH (FCS No. - 4713; CP No. 6560), Proprietor of M/s. A. SHAH & Associates, Practicing Company Secretaries as the Scrutinizer to scrutinize the remote e-voting process and voting through electronic voting system at the AGM in a fair and transparent manner.
16. Pursuant to Rule 5(8) of Investor Education and Protection Authority (Accounting, Audit, Transfer and Refund) Rules, 2016, the Company has uploaded details of unpaid and unclaimed amounts lying with the Company as on September 26, 2025 (date of last AGM) on its website at www.vikramthermo.com.
17. Members who hold shares in physical form in multiple folios in identical names or joint holding in the same order of names are requested to send the share certificates to RTA for consolidation into a single folio. In case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.
18. Since shares of the company are traded on the stock exchanges compulsorily in demat mode, members holding shares in physical mode are advised to get their shares dematerialized. Effective 1 April, 2019, SEBI has disallowed listed companies from accepting request for transfer of securities which are held in physical form. The shareholders who continue to hold shares in physical form after this date, will not be able to lodge the shares with company / its RTA for further transfer. Shareholders shall mandatorily convert them to demat form if they wish to affect any transfer. Only the requests for transmission and transposition of securities in physical form, will be accepted by the company / RTAs.

19. In the e-AGM:

- a. Members can attend the meeting through log in credentials provided to them to connect to Video Conference. Physical attendance of the Members at the Meeting venue is not required.
- b. Since the AGM will be held through VC in accordance with the Circulars, the route map, proxy form and attendance slip are not attached to this Notice.
- c. Bodies Corporates are entitled to appoint authorized representatives to attend the e-AGM through VC and participate thereat and cast their votes through e-voting.
- d. Participation of members through VC will be reckoned for the purpose of quorum for the AGM as per Section 103 of the Act.
- e. Voting at the e-AGM: Members who could not vote through remote e-voting may avail the e-voting system provided in the e-AGM by M/s. Big Share Services Private Limited.

20. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their depository participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN to the Company/RTA

21. Members are requested to note that the dividend remaining unclaimed for a continuous period of seven years from the date of transfer to the Company's Unpaid Dividend Account shall be transferred to the Investor Education and Protection Fund (IEPF). In addition, all equity shares in respect of which dividend has not been paid or claimed for seven consecutive years or more shall be transferred by the Company to demat account of the IEPF authority within a period of thirty days of such equity shares becoming due to be transferred to the IEPF. In the event of transfer of equity shares and the unclaimed dividends to IEPF, Members are entitled to claim the same from IEPF authority by submitting an online application in the prescribed Form IEPF-5 available on the website www.iepf.gov.in and sending a physical copy of the same duly signed to the Company along with the requisite documents enumerated in Form IEPF-5. Members can file only one consolidated claim in a financial year as per the IEPF rules. Pursuant to Section 125 of the Companies Act, 2013 corresponding to Section 205A of the Companies Act, 1956, all unclaimed dividends up to the financial year 2017-18 have been transferred to the Investor Education and Protection Fund (IEPF) of the Central Government. Kindly note that once unclaimed and unpaid dividend is transferred to the Investor Education and Protection Fund, members will have to approach IEPF for such dividend.

22. The Notice calling the e-AGM has been uploaded on the website of the Company at www.vikramthermo.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com.

23. The Annual Report for the Financial year ended 31 March 2026 and Notice of AGM are being sent in electronic mode to Members whose e-mail address is registered with the Company or the Depository Participant(s), owing to the difficulties involved in dispatching of physical copies of the financial statements including Board's Report, Auditor's Report or other documents required to be attached therewith (together referred to as Annual Report).

24. The relevant details, pursuant to Regulation 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), as applicable provisions of the Companies Act, 2013 and Secretarial Standard on General Meetings issued by the Institute of Company Secretaries of India, in respect of Director seeking appointment/ re-appointment at this AGM are also annexed to this Notice.

25. Those Members who register themselves as speaker will only be allowed to express views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers and time for each speaker depending upon the availability of time for the AGM. Speaker Registration before e-AGM: Shareholders who wish to register as speakers at the AGM are requested to mail to legal@vikramthermo.com to register themselves before 22nd September, 2026.

26. SEBI vide its circular dated 16th March, 2023 has mandated furnishing of PAN, KYC details (i.e., Postal Address with Pin Code, email address, mobile number, bank account details) and nomination details by holders of securities. On or after 1st October 2023, in case any of the above cited documents/ details are not available in the Folio(s), RTA shall be constrained to freeze such Folio(s). Relevant details and forms prescribed by SEBI in this regard are available on the website of the Company at <https://www.vikramthermo.com/investors-relations/>

27. The SEBI vide its notification dated 24 January, 2022 has amended Regulation 40 of the Listing Regulations and has mandated that all requests for transfer of securities including requests for transmission or transposition of securities shall be processed only in dematerialized form. In view of the same and to eliminate all risks associated with physical shares and avail various benefits of dematerialization, members are advised to dematerialize the shares held by them in physical form, so they can transfer their shares in future, if so desire. However, members can continue to hold shares in physical form. Members can contact the Company or our RTA for assistance in this regard.
28. The Register of Directors and Key Managerial Personnel and their Shareholding maintained under Section 170 and Register of Contract or Arrangements in which Directors are interested maintained under Section 189 of the Act are open for inspection at the Registered Office of the Company during the office hours on all working days, except Saturdays between 11.00 a.m. and 1.00 p.m. up to the date of the AGM and will be open for inspection during the AGM also.
29. Members may please note that the SEBI vide Gazette Notification no. SEBI/LAD-NRO/GN/2022/66th dated 24 January, 2022 read with SEBI Circular No. SEBI/HO/MIRSD/MIRSD_RTAMB/P/CIR/2022/8th dated 25 January, 2022 has mandated the listed companies to issue securities in dematerialized form only; therefore while processing service requests viz. issue of duplicate securities certificate; claim from unclaimed suspense account; renewal / exchange of securities certificate; endorsement; subdivision/splitting of securities certificate; consolidation of securities certificates/folios; transmission and transposition received from the shareholder / claimant, the RTA of the Company shall verify and process the said request, and after removing objections, if any, intimate the shareholder / claimant about its execution/issuance of new certificate as may be applicable. However, the RTA shall retain the physical share certificate with them and shall issue 'Letter of Confirmation' to the shareholder / claimant in lieu of physical share certificate(s). The shareholder / claimant shall lodge request for dematerialization of shares along with the original Letter of Confirmation received from the RTA within 120 days (One Hundred and Twenty days) of issue of the Letter of Confirmation to his Depository Participant (DP). In case the shareholder / claimant fails to submit the demat request within the aforesaid period, the Company shall credit shares to Suspense Escrow Demat Account of the Company opened for the said purpose. Accordingly, Members are requested to make service requests by submitting a duly filled and signed Form ISR – 4, the format of which is available on the Company's website at <http://www.vikramthermo.com/>. It may be noted that any service request can be processed only after the folio is KYC Compliant.

NSDL e-Voting System – For Remote e-voting and e-voting during AGM

1. Pursuant to the General Circular No. 09/2024 dated September 19, 2024, issued by the Ministry of Corporate Affairs (MCA) and circular issued by SEBI vide circular no. SEBI/ HO/ CFD/ CFDPoD-2/ P/ CIR/ 2024/ 133 dated October 3, 2024 ("SEBI Circular") and other applicable circulars and notifications issued (including any statutory modifications or re-enactment thereof for the time being in force and as amended from time to time, companies are allowed to hold EGM/AGM through Video Conferencing (VC) or other audio visual means (OAVM), without the physical presence of members at a common venue. In compliance with the said Circulars, EGM/AGM shall be conducted through VC / OAVM.
2. Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this EGM/AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the EGM/AGM through VC/OAVM and participate there at and cast their votes through e-voting.
3. The Members can join the EGM/AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the EGM/AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the EGM/AGM without restriction on account of first come first served basis.

4. The attendance of the Members attending the EGM/AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.
5. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) the Secretarial Standard on General Meetings (SS-2) issued by the ICSI and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the EGM/AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the EGM/AGM will be provided by NSDL.
6. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the EGM/AGM has been uploaded on the website of the Company at www.vikramthermo.com. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited at www.bseindia.com and the EGM/AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
7. EGM/AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with MCA Circular issued from time to time.

THE INSTRUCTIONS FOR MEMBERS FOR REMOTE E-VOTING AND JOINING GENERAL MEETING ARE AS UNDER: -

The remote e-voting period begins on Saturday, 23rd September, 2026 at 09:00 A.M. and ends on Monday, 28th September, 2026 at 05:00 P.M. The remote e-voting module shall be disabled by NSDL for voting thereafter. The Members, whose names appear in the Register of Members / Beneficial Owners as on the record date (cut-off date) i.e. Tuesday, 22nd September, 2026 may cast their vote electronically. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Tuesday, 22nd September, 2026.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	1. For OTP based login you can click on https://eservices.nsdl.com/SecureWeb/evoting/evotinglogin.jsp . You will have to enter your 8-digit DP ID, 8-digit Client Id, PAN No., Verification code and generate OTP. Enter the OTP received on registered email id/mobile number and click on login. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

	2. Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section , this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 3. If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register On-line for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp 4. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. 5. Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	1. Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password.

	- After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers' website directly. - If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option. - Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.com or call at 022 - 4886 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800-21-09911

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

- Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
- Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/Member' section.

3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***.

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.
 - b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
 - c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered.**
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "Forgot User Details/Password?" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) Physical User Reset Password?" (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.com mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.**How to cast your vote electronically and join General Meeting on NSDL e-Voting system?**

1. After successful login at Step 1, you will be able to see all the companies “EVEN” in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select “EVEN” of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on “VC/OAVM” link placed under “Join Meeting”.
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on “Submit” and also “Confirm” when prompted.
5. Upon confirmation, the message “Vote cast successfully” will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to anishshahcs@gmail.com with a copy marked to evoting@nsdl.com. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on “Upload Board Resolution / Authority Letter” displayed under “e-Voting” tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the “Forgot User Details/Password?” or “Physical User Reset Password?” option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-voting user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on: 022 - 4886 7000 or send a request to (Ms. Pallavi Mhatre, VP) at evoting@nsdl.com

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to (legal@vikramthermo.com).
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) to (legal@vikramthermo.com). If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.
3. Alternatively shareholder/members may send a request to evoting@nsdl.com for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR e-VOTING ON THE DAY OF THE EGM/AGM ARE AS UNDER: -

1. The procedure for e-Voting on the day of the EGM/AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the EGM/AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the EGM/AGM.
3. Members who have voted through Remote e-Voting will be eligible to attend the EGM/AGM. However, they will not be eligible to vote at the EGM/AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the EGM/AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE EGM/AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the EGM/AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for Access to NSDL e-Voting system. After successful login, you can see link of "VC/OAVM" placed under "Join meeting" menu against company name. You are requested to click on VC/OAVM link placed under Join Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Members are encouraged to join the Meeting through Laptops for better experience.
3. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
4. Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.
5. Shareholders who would like to express their views/have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at (legal@vikramthermo.com). The same will be replied by the company suitably.

PLACE: AHMEDABAD
DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
 FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)

EXPLANATORY STATEMENT*(Pursuant to section 102 of the Companies Act, 2013)*

As required by section 102 of the Companies Act, 2013 (The 'Act'), the following explanatory statement sets out all material facts relating to the business mentioned under Item No.4 To 7 of the accompanying Notice:

ITEM NO-4:

The Board of Directors has reappointed MR. Dineshkumar Patel as Whole Time Director of the Company for a consecutive period of 5 (five) years with effect from 13th August, 2026, on the term and conditions of remuneration as may be mutually agreed by the company in consultation with Mr. Dineshkumar Patel, subject to the approval of shareholders in general meeting. Hence, the re appointment of Mr. Dineshkumar Patel as a Managing Director of the Company for the term of five consecutive years with effect from 13th August, 2026 is now being placed before the Members for their approval.

The Board is confident that with his extensive business knowledge and expertise he would definitely enhance the Board's strength and dynamism. The Company will be benefited by the experience he gained from the same business activity since many years.

The Board recommends the enabling Ordinary Resolution for shareholders' approval.

None of the Directors or Key Managerial Personnel (KMP) of the Company or their relatives except Mr. Dineshkumar Patel (DIN: 02583348) is concerned or interested, financial or otherwise, in the resolution.

ITEM NO-5:

The Board of Directors has reappointed MR. Ankur Patel as Whole Time Director of the Company for a consecutive period of 5 (five) years with effect from 13th August, 2026, on the term and conditions of remuneration as may be mutually agreed by the company in consultation with Mr. Ankur Patel, subject to the approval of shareholders in general meeting. Hence, the re appointment of Mr. Ankur Patel as a Whole Time Director of the Company for the term of five consecutive years with effect from 13th August, 2026 is now being placed before the Members for their approval.

The Board is confident that with his extensive business knowledge and expertise he would definitely enhance the Board's strength and dynamism. The Company will be benefited by the experience he gained from the same business activity since many years.

The Board recommends the enabling Ordinary Resolution for shareholders' approval.

None of the Directors or Key Managerial Personnel (KMP) of the Company or their relatives except Mr. Dhirajlal Patel (DIN: 00044350) and Mr. Ankur Patel, (DIN: 07395218) is concerned or interested, financial or otherwise, in the resolution.

ITEM NO- 6:

Pursuant to Section 188 of the Companies Act, 2013 read with the Companies (Meetings of Board and its Powers) Rules, 2014 and Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Mr. Vikalp Dhirajlal Patel- HEAD F&D, is a Related Party of Mr. Dhirajlal Karsandas Patel, Managing Director of the Company within the meaning of Section 2(76) of the Companies Act, 2013 and Regulation 2(1)(zb) of the SEBI LODR Regulations.

The Company proposes to revise the remuneration payable to Mr. Vikalp Dhirajlal Patel with effect from 01st April, 2026. The existing remuneration is Rs. 1,99,650/- p.m. and the proposed revised remuneration is Rs. 2,92,820/- p.m., together with such salary, allowances, perquisites, incentives and other benefits as set out in the resolution forming part of this Notice.

The proposed revision in remuneration is based on the recommendation of the Nomination and Remuneration Committee and has been reviewed and approved by the Audit Committee in accordance with Regulation 23 of the SEBI LODR Regulations. The revision has been considered having regard to the increased responsibilities, performance, qualifications and experience of Mr. Vikalp Dhirajlal Patel, and prevailing industry standards for comparable positions.

The Audit Committee and the Board of Directors are of the view that the proposed transaction is in the interest of the Company and is on terms that are considered appropriate from a commercial standpoint. Accordingly, approval of the Members is being sought for the said related party transaction.

Except Mr. Dhirajlal Karsandas Patel, Managing Director of the Company and his relatives, and to the extent of their respective interest, none of the Directors, Key Managerial Personnel of the Company or their relatives is concerned or interested, financially or otherwise, in the resolution.

In terms of the provisions of Regulation 23 of the SEBI LODR Regulations, the related party/parties to the extent of their shareholding, if any, shall abstain from voting on the resolution.

The Board recommends the resolution set out in the Notice for approval of the Members.

ITEM NO- 7:

Pursuant to the requirement of Section 148(3) and rule 6(2) of the Companies (Cost Records and Audit Rules) 2014, the Board has approved the appointment and remuneration of the Cost Auditors to conduct the audit of the cost records of the Company at a board meeting held on 26th May, 2026 for the financial year ending March 31, 2027.

In accordance with the provisions of Section 148 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor has to be approved by the members.

The Board recommends enabling Ordinary resolution for shareholders' approval.

None of the Directors or Key Managerial Personnel (KMP) of the Company or their relatives is concerned or interested, financially or otherwise, in the resolution set out at Item No.7.

PLACE: AHMEDABAD
DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)

Information pursuant to Regulation 36(3) of SEBI (Listing Obligation and Disclosure Requirement) Regulation, 2015 with regard to Directors seeking appointment / re-appointment as the forthcoming Annual General Meeting:

Name of the Director	:	MR. ANKUR D PATEL	MR. DINESHKUMAR H PATEL	MR. DHIRAJLAL K PATEL
Director Identification Number (DIN)	:	07395218	02583348	00044350
Designation	:	WHOLE TIME DIRECTOR	WHOLE TIME DIRECTOR	CHAIRMAN & MANAGING DIRECTOR
Date of Appointment	:	30-09-2021	30-09-2021	22-09-2023
Date of Birth	:	09-07-1985	19-01-1977	06-07-1963
QUALIFICATION	:	He is a chemical engineer and has master degree in polymers science from USA	He holds degree of Master of Science and has done Ph. D.	He has degree of Bachelor of Science and M.B.A.
Brief Profile/ Nature of expertise in specific functional areas	:	He has vast experience and knowledge in the field of marketing, research and development in the company.	He has vast experience and knowledge in the field of production and has been continuously engaged in research and development of the company.	He has experience in the issues related to Management, Marketing and Export.
Names of other companies in which the person also holds the directorship	:	VIKRAM AROMA LIMITED	N.A.	N.A.
Names of companies in which the person also holds the membership of Committees of the Board	:	N.A.	N.A.	N.A.
Number of Equity Shares held in the Company & %	:	10,03,015 equity shares (3.20%)	11,45,556 equity shares (3.65%)	58,02,630 equity shares (18.56%)
Relationship between directors inter-se	:	Son of Mr. Dhirajlal Patel, Managing Director and Chairman of the Company	N.A.	Father of Mr. Ankur Dhirajlal Patel, Whole Time Director of the Company
Details of remuneration	:	Rs. 1,51,04,350 for the financial year 2025-26. (Including Commission)	Rs. 1,51,04,350 for the financial year 2025-26. (Including Commission)	Rs. 2,55,25,600 for the financial year 2025-26. (Including Commission)
Number of meetings of the board attended during the year	:	He has attended 4 Board Meetings during the year.	He has attended 5 Board Meetings during the year.	He has attended 5 Board Meetings during the year.

PLACE: AHMEDABAD
DATE: 11/08/2026

BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)

DIRECTORS' REPORT

To,
The MEMBERS,
VIKRAM THERMO (INDIA) LTD

Your Directors have pleasure in presenting their 32nd Annual Report on the business and operations of the Company and the accounts for the Financial Year ended March 31, 2026.

1. FINANCIAL SUMMARY & HIGHLIGHTS

The summarized Audited Standalone Financial Performance of your Company for the Financial Year 2025-26 and the previous Financial Year 2024-25 is tabled below:

PARTICULARS	2025-26 (Rs. In Lakhs)	2024-25 (Rs. in Lakhs)
Continuing operations		
Income		
Revenue from Operations	13409.78	12623.06
Other income	162.27	290.78
Total Income	13572.05	12913.84
Profit/(loss) before Depreciation, Finance Costs and Tax Expense	5567.19	4760.12
Less: Depreciation	296.74	252.22
Profit/(loss) before Finance Costs and Tax Expense	5270.45	4507.90
Less: Finance Cost	45.98	94.33
Profit/(loss) before Tax Expense	5224.47	4413.57
Provision for Tax & Deferred Tax	1374.62	1037.70
Profit / (Loss) After Tax from Continuing Operations	3849.85	3375.87
Discontinued Operations		
Income		
Revenue from Operations	0	451.98
Other income	0	6.07
Total Income	0	458.05
Profit/(Loss) before tax expenses and exceptional items	0	(31.92)
Exceptional Items	0	(2534.10)
Profit/(Loss) before tax after Exceptional item	0	(2566.02)
Tax expenses	0	0
Profit/(Loss) After Tax from Discontinued Operations	0	(2566.02)
Profit / (Loss) for the year from Continuing and Discontinued Operations	3849.85	809.85
Other Comprehensive Income for the year from Continuing and Discontinued Operations	5.71	(3.00)
Total Comprehensive income	3855.56	806.85
Earnings Per Share	12.28	2.58

Key Financial Highlights & Comparison with the Previous Financial Year:

- ❖ Total Income from continuing operation increased to Rs. 13409.78 Lakhs in comparison to Rs. 12623.06 Lakhs of Previous Financial Year 2024-25.

- ❖ PAT from continuing operation increased to Rs. 3849.85 Lakhs in comparison to Rs. 3375.87 Lakhs of Previous Financial Year 2024-25.
- ❖ EPS increased to Rs. 12.28 in comparison to Rs. 2.58 of Previous Financial Year 2024-25.

Further, the Audited Standalone Financial Statements for the Financial Year 2025-26, forming part of this Annual Report, have been prepared in accordance with the Schedule III and Indian Accounting Standards (Ind-AS) as notified by the Ministry of Corporate Affairs (MCA) and The Securities Exchange Board of India (SEBI) read with the provisions of Section 133 of the Companies Act, 2013 and Companies (Indian Accounting Standard) Rules, 2015.

2. **STATE OF AFFAIRS AND REVIEW OF OPERATIONS AND WAY AHEAD:**

The financial year 2025-26 has marked another milestone for the Company, surpassing the operational benchmarks set in the previous year. The Company recorded a revenue of Rs. 13,409.78 lakhs from continuing operation and a Profit After Tax (PAT) of Rs. 3,849.85 lakhs. The Company reported an increase in Profit After Tax (PAT), reflecting improved operational performance and stronger overall financial results.

The Company's core strength continues to lie in its robust in-house R&D centre, supported by a highly experienced and skilled team. With a focus on building a sustainable and scalable business model, the Company remains committed to driving profitable revenue growth through the development and commercialization of high-margin, research-driven products tailored to the specific needs of customers in both domestic and international markets.

Our extensive PAN-India presence, along with a steadily expanding global footprint, has significantly contributed to the Company's growth. As we move forward, the Company remains steadfast in its commitment to consistent investment in R&D, the adoption of emerging technologies, and the continuous enhancement of its product portfolio to meet the dynamic demands of the market.

3. **DIVIDEND:**

Your Board of Directors are pleased to recommend payment of Dividend at 12.5% on equity shares of Rs. 10/- each, amounting to Rs. 1.25 per share on paid up equity capital of the company to those shareholders whose names appear on the Register of Member on Record date. With a view to share the profits of the company with its shareholders, directors feel that recommendation of dividend is a way of appreciation to them. The dividend pay-out will result in total outflow of Rs. 3,91,97,312.5/- (Previous Year Rs. 3,13,57,850/-).

4. **THE AMOUNTS, IF ANY, WHICH IT PROPOSES TO CARRY TO ANY RESERVES:**

The company has not transferred any amount to the reserves from the profit for the financial year 2025-26.

5. **DIRECTORS AND KEY MANAGERIAL PERSONNEL:**

Your Company is having dynamic, qualified, experienced, committed and versatile professionals in the Management of the Company. In pursuance to provisions of Section 203 of the Companies Act, 2013 ("the Act") read with relevant Rules thereunder, the personnel of the Company who acted as "Key Managerial Personnel" during the year under review are as appended below:

Name of Key Managerial Personnel	Designation
MR. DHIRAJLAL K. PATEL *	CHAIRMAN & MANAGING DIRECTOR
DR. DINESHKUMAR H. PATEL**	WHOLE TIME DIRECTOR
MR. ANKUR D. PATEL***	WHOLE TIME DIRECTOR
MR. VIPULKUMAR V. PATEL	INDEPENDENT DIRECTOR
MS. AANAL N. SHAH	INDEPENDENT DIRECTOR
MR. DINESHKUMAR D. MISTRY	INDEPENDENT DIRECTOR
MR. MAHESHKUMAR K. SHAH	COMPANY SECRETARY & COMPLIANCE OFFICER
MS. SWITI G. PATEL	CHIEF FINANCIAL OFFICER

The Board of Directors of your Company are fully committed to steering the organization for long-term success through setting of strategies, delegating responsibilities and providing an overall direction to the business, while effectively managing risks and ensuring high quality of governance by keeping the Company on the path of Sustainable growth and development.

The details of size and composition of the Board is provided in Corporate Governance Report, which forms part of this Annual Report.

*In accordance with the provisions of Section 152(6) of the Companies Act, 2013 and in terms of the Memorandum and Articles of Association of the Company, Mr. Dhirajlal K Patel, (DIN: 00044350), Managing Director of the Company retires by rotation at this ensuing Annual General Meeting and has offered himself for reappointment.

**In accordance with the provisions of Section 196 of the Companies Act, 2013 and in terms of the Memorandum and Articles of Association of the Company, Mr. Dineshkumar H. Patel (DIN: 02583348), Whole Time Director of the company is due to retire upon the expiry of his current term of office. Based on the recommendation of Nomination and Remuneration Committee, the board of Directors has approved and recommended his re-appointment, subject to the approval of the members at the ensuing General Meeting, for a further term not exceeding five (5) years.

***In accordance with the provisions of Section 196 of the Companies Act, 2013 and in terms of the Memorandum and Articles of Association of the Company, Mr. Ankur D Patel (DIN: 07395218), Whole Time Director of the company, is due to retire upon the expiry of his current term of office. Based on the recommendation of Nomination and Remuneration Committee, the board of Directors has approved and recommended his re-appointment, subject to the approval of the members at the ensuing General Meeting, for a further term not exceeding five (5) years.

Further, all the Directors of the Company have confirmed that they are not disqualified from being appointed as Directors in terms of Section 164 of the Companies Act, 2013.

Also, pursuant to Schedule VI (10)(i) of SEBI (LODR) Regulation, 2015; the Company has received a certificate from Practicing Company Secretary stating that the Directors of the Company are not debarred or disqualified by the SEBI / Ministry of Corporate Affairs or any such statutory authority.

During the year under review, the non-executive directors of the Company had no pecuniary relationship or transactions with the Company, other than sitting fees, commission and reimbursement of expenses incurred by them for the purpose of attending meetings of the Board/Committee of the Company.

The Company has received declarations from all the Independent Director of the Company confirming that they meet with the criteria of independence as prescribed under sub-section 6 of Section 149 of the Companies Act, 2013 and under Regulation 16(1)(b) of SEBI (Listing Obligations and Disclosure Requirements) Regulation 2015 and complied with the Code for Independent Directors prescribed in Schedule IV to the Act.

6. CHANGE IN DIRECTORS AND KEY MANAGERIAL PERSONNEL DURING THE FINANCIAL YEAR:

Appointments and Regularization:

- Ms. Switi G. Patel was appointed by the Board as the Chief Financial Officer of the company with effect from 26th May, 2025.

Resignations:

- Mr. Motibhai D. Fosi resigned from the position of Chief Financial Officer with effect from 26th May, 2025.

7. MEETINGS OF THE BOARD & COMMITTEE:

During the Financial Year under review, the Board of Directors of the Company met for 5 (Five) times for various agenda items of the Company, the same which were circulated well in advance to the Board. The details of the meetings are duly mentioned in the Corporate Governance Report, which forms part of this Annual Report.

The following are the dates on which the Board Meetings and Committee Meeting held during the year under review:

Sr. No.	Board Meeting	Audit Committee Meeting	Stakeholder Committee Meeting	NRC Committee Meeting	ID Committee Meeting
1.	28.04.2025	26.05.2025	30.06.2025	12.08.2025	20.03.2026
2.	26.05.2025	12.08.2025	30.09.2025		
3.	12.08.2025	11.11.2025	31.12.2025		
4.	11.11.2025	10.02.2026	30.03.2026		
5.	10.02.2026				

The intervening gap between the Meetings was within the period prescribed under the Companies Act, 2013.

8. **BOARD DIVERSITY**

The Company recognizes and embraces the importance of a diverse board in its success. The Company believes that a truly diverse board will leverage differences in thought, perspective, knowledge, skill, regional and industry experience, cultural and geographical background, age, ethnicity, race and gender, which will help the Company to retain its competitive advantage. The Board has adopted the Board Diversity Policy which sets out the approach to diversity of the Board of Directors. The policy is available on our website at <https://www.vikramthermo.com>

9. **COMMITTEES OF BOARD:**

The company has several committees which have been established as a part of best corporate governance practices and are in compliance with the requirements of the relevant provisions of applicable laws and statutes.

The Board has constituted following Committees:

- ❖ Audit Committee
- ❖ Nomination and Remuneration Committee
- ❖ Stakeholder's Relationship Committee
- ❖ Corporate Social Responsibility Committee

The details with respect to the compositions, powers, roles, terms of reference etc. of relevant committees are given in detail in the 'Report on Corporate Governance' of the company which forms part of this Annual Report.

10. **ANNUAL RETURN**

The Annual Return of the Company as on March 31, 2026 is available on the Company's website and can be accessed at (www.vikramthermo.com).

11. **STATUTORY AUDITORS & AUDIT REPORT**

M/s. J.T. Shah & Co., Chartered Accountants, (firm Registration No.109616W) had been re-appointed as statutory auditors of the company at the Annual General Meeting held on 17th September, 2022 to hold office for 5 (five) consecutive years up to the end of financial year 2026-27.

The Report given by the Auditors on the financial statement of the Company is part of this Report. There has been no qualification, reservation, adverse remark or disclaimer given by the Auditors in their Report. The Auditors comments on your company's accounts for year ended March 31, 2026 are self-explanatory in nature and do not require any explanation as per provisions of Section 134(3)(f) (i) of the Companies Act, 2013.

12. **DISCLOSURE OF REPORTING OF FRAUD BY AUDITORS UNDER SECTION 143(12):**

During the financial year 2025-26, neither the Statutory Auditor nor the Secretarial Auditor of the Company has reported to the audit committee any instance of fraud committed against the Company by its employees or officers under section 143(12), the details of which need to be reported in Board's Report.

13. INTERNAL AUDIT AND FINANCIAL CONTROL:

The Company has appointed M/S. SAMIR M. SHAH & ASSOCIATES, Chartered Accountants as an Internal Auditor of the Company. The Board has adopted the policies and procedures for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, safeguarding of its assets, prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial disclosures. The reports of Internal Audit are reviewed by the Audit Committee of the Board.

14. COST RECORDS AND COST AUDIT:

Company has maintained necessary Cost Records and which are required to be maintained by Company Pursuant to Section-148 (1) of the Companies Act, 2013, read with Companies (Cost Records and Audit) Rules, 2014.

As per the requirement of Section 148(3) and rule 6(2) of the Companies (Cost Records and Audit Rules) 2014, the Company is required to appoint cost auditor to conduct the cost audit for the Financial year 2025-26. Accordingly, the Board has approved the appointment of M/S. Nisha Patel & Associates, Cost Accountants (Registration No. 102667) and remuneration to be paid to them in the Board Meeting held on 26th May, 2026 and said agenda for the ratification of same has been proposed in forthcoming Annual General Meeting.

15. SECRETARIAL AUDIT:

Pursuant to section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014, the company has appointed M/s. A. SHAH & ASSOCIATES, Practicing Company Secretaries to undertake the Secretarial Audit of the Company. The Secretarial Audit Report is enclosed as Annexure –I to the Board's Report. The Board of Directors of the Company has discussed the remarks as mentioned in Secretarial Audit Report at arm's length. The qualification raised by the Secretarial Auditor in its report and the justification of Board of Directors on the same are as follows:

Sr. No	Compliance Requirement (Regulations/ circulars/ guidelines including specific clause)	Deviations	Observations/ Remarks of the Practicing Company Secretary
1.	The company has to file form within 60 days from the date of Annual general Meeting.	The company has made delay of in uploading form IEPF-2 during the Financial Year 2025-26.	The company has undertaken corrective measures to not repeat the same.
2.	LIST/COMP/54/2019-20 DATED 20-01-2020	Details of Statutory Auditor is Not updated on BSE through Management details tab on BSE Listing centre.	The company has taken steps to comply with the same but the details are still not updated on the website.

16. NOMINATION AND REMUNERATION POLICY:

The Board has on the recommendation of Nomination and Remuneration / Compensation Committee framed a policy on directors' appointment and remuneration of Directors including criteria for determining qualification, positive attributes, independence of directors and remuneration for Directors, Key Managerial Personnel and other employees. The policy is annexed to this report as 'Annexure: II.

17. PARTICULARS OF CONTRACTS OR ARRANGEMENTS WITH RELATED PARTIES:

All Related Party Transactions those were entered during the financial year were in ordinary course of the business of the company and were on arm's length basis. There were no materially significant related party transactions entered by the Company with Promoters, Directors, Key Managerial Personnel or other persons which may have a potential conflict with the interest of the company.

All such Related Party Transactions have been placed before the Audit Committee for approval.

The policy on materiality of Related Party Transactions and also on dealing with Related Party Transactions as approved by the Audit Committee and the Board of Directors has been uploaded on the website of the Company at www.vikramthermo.com under <https://www.vikramthermo.com/investors-relations/?yr=policies>.

The particulars of every contract or arrangements entered into by the Company with related parties referred to the sub-section (1) of section 188 of the Companies Act, 2013, are disclosed in Form No. AOC-2 'Annexure: III' the same forms part of this report, pursuant to Section 134 (3) (h) of the Act read with rule 8(2) of the Companies (Accounts) Rules, 2014.

18. TRANSFER OF UNPAID/UNCLAIMED AMOUNTS TO IEPF

Pursuant to the provisions of Section 125 of Companies Act, 2013 the Unclaimed Dividend, Fixed Deposits and interest thereon which remained unpaid/unclaimed for a period of 7 years have been transferred by the Company to the Investor Education and Protection Fund (IEPF) established by the Central Government pursuant to Section 125 of the Companies Act, 2013. The company has also transferred the unclaimed shares to IEPF account.

19. BOARD EVALUATION:

The Board of Directors has carried out an annual evaluation of its own performance, Board committees and individual directors pursuant to the provisions of the Companies Act, 2013 and the corporate governance requirements as prescribed by Securities and Exchange Board of India ("SEBI") under Regulation 17 to 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 and Para C, D and E of Schedule V of SEBI (Listing Obligation and Disclosure Requirement) Regulation 2015.

The Board and the Nomination and Remuneration Committee ("NRC") reviewed the performance of the individual directors on the basis of the criteria such as the contribution of the individual director to the Board and committee meetings like preparedness on the issues to be discussed, meaningful and constructive contribution and inputs in meetings, etc. In addition, the Chairman was also evaluated on the key aspects of his role.

In a separate meeting of independent Directors, performance of non-independent directors, performance of the board as a whole and performance of the Chairman was evaluated, taking into account the views of executive directors and non-executive directors. The same was discussed in the board meeting that followed the meeting of the independent Directors, at which the performance of the Board, its committees and individual directors was also discussed.

20. DEPOSITS:

Your Company has not accepted any fixed deposits from the public within the provisions of Section 73 to 76 of the Companies Act, 2013. Hence, the disclosures required as per Rule 8(5)(v) & (vi) of the Companies (Accounts) Rules, 2014, read with Section 73 to 76 of the Companies Act, 2013 are not applicable to your Company.

21. CORPORATE GOVERNANCE:

The Company believes that good Corporate Governance is a continuous process and it is our continuous endeavour to achieve good governance, by way of a conscious and continuous effort whereby ensuring the truth, transparency, accountability and responsibility in all our dealings with all our stakeholders.

A separate section on Corporate Governance Standards followed by your Company, as stipulated under Regulation 34(3) read with Schedule V of SEBI (Listing Obligation and Disclosure Requirement) Regulation 2015 is enclosed as Annexure to this Report. The Report on Corporate Governance also contains certain disclosures required under Companies Act, 2013.

A Certificate from M/S. A. SHAH & ASSOCIATES., Practicing Company Secretaries, conforming compliance to the conditions of Corporate Governance as stipulated under Regulations 17, 18, 19, 20, 21, 22, 23, 24, 25,

26, 27 and clauses (b) to (i) of sub-regulation (2) of regulation 46 and para C, D and E of Schedule V of SEBI (Listing Obligation and Disclosure Requirement) Regulation 2015, is annexed to this Report.

22. **GRATUITY**

The Company has already established a Group Gratuity Fund for the benefit of the employees of the company. The Group policy has been taken with Life Insurance Corporation of India (Pension and Gratuity Fund Scheme). During the year no contribution was made towards this fund.

23. **PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS UNDER SECTION 186:**

During the year under review, the Company did not grant any loans or provide any guarantees covered under the provisions of Section 186 of the Companies Act, 2013. However, the Company made certain investments during the reporting period. Accordingly, pursuant to Section 134(3)(g) of the Companies Act, 2013, the particulars of investments made under Section 186 are set out in 'Annexure IV', which is annexed to and forms an integral part of this Report.

24. **PARTICULARS OF EMPLOYEES REMUNERATION:**

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 ('Rules') are annexed to this Report as 'Annexure: V'.

In terms of the provisions of Section 197(12) of the Companies Act, 2013 read with Rules 5(2) and 5(3) of the Rules, a statement showing the names and other particulars of employees drawing remuneration in excess of the limits set out in the said Rules forms part of this Report. Further, the Integrated Report and the Annual Accounts are being sent to the Members excluding the aforesaid statement. In terms of Section 136 of the Companies Act, 2013, the said statement will be open for inspection upon request by the Members. Any Member interested in obtaining such particulars may write to the Company at legal@vikramthermo.com

25. **FOREIGN EXCHANGE EARNINGS / OUTGO:**

Particulars regarding the foreign exchange earnings and outgo during the year 2025-26 is as Annexed hereto as "ANNEXURE VI".

26. **CONSERVATION OF ENERGY & TECHNOLOGY ABSORPTION:**

Pursuant to Sub-section 3(m) of the Section 134 of Companies Act, 2013, read with Rule 8(3) of the companies (Accounts) Rules, 2014. Every company is required to disclose about the steps taken for conservation of energy & Technology Absorption during the year in the board report of the company.

(a) **Conservation of energy:**

(i)	the steps taken or impact on conservation of energy	The company ensures that the manufacturing operations are conducted in the manner whereby optimum utilization and maximum saving of energy is achieved.
(ii)	the steps taken by the company for utilizing alternate sources of energy	Yes, the company has Solar Power Commissioned as alternate source of energy.
(iii)	the capital investment on energy conservation equipment's	No specific investment has been made in energy conservation areas.

As the impact of measures taken for conservation and optimum utilization of energy are not quantitative, its impact on cost cannot be stated accurately.

(b) Technology absorption:

(i)	the efforts made towards technology absorption	N.A.
(ii)	the benefits derived like product improvement, cost reduction, product development or import substitution	N.A.
(iii)	in case of imported technology (imported during the last three years reckoned from the beginning of the financial year)	N.A.
	(a) the details of technology imported	N.A.
	(b) the year of import;	N.A.
	(c) whether the technology been fully absorbed	N.A.
	(d) if not fully absorbed, areas where absorption has not taken place, and the reasons thereof	N.A.
(iv)	the expenditure incurred on Research and Development	Capital Expenditure – Nil Revenue Expenditure – Rs. 46,83,950.37 Total – Rs. 46,83,950.37 R&D Expenditure as % of total revenue - 0.35%

The efforts are being made for energy conservation to new and innovative means. Further, the Company did not have any imported technology during the financial year.

27. RISK MANAGEMENT:

Your Company has developed and implemented a Risk Management Policy which includes identification of elements of risk, if any, which in the opinion of the Board, may threaten the existence of the Company. Your Company has a risk identification and management framework appropriate to the size of your Company and the environment under which it operates. The process involves identifying both external and internal risks and the readiness to respond to extreme risks like calamities and disasters. Risks are being continuously identified in relation to business strategy, business continuity/contingency plans, operations and transactions, statutory / legal compliance, financial reporting, information technology system, cyber security and overall internal control framework.

28. VIGIL MECHANISM:

Pursuant to the provisions of section 177 (9) & (10) of the Companies Act, 2013, and Regulation 22 of the SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015, your Company believes in conducting business affairs in a fair and transparent manner to foster professionalism, honesty, integrity and ethical behaviour via Vigil Mechanism/Whistle Blower Policy. Through this Policy, the Company seeks to provide a procedure for all the employees, Directors and other stakeholders of the Company to report concerns about unethical behaviour, misconduct, violation of Company's Code of Conduct and implementation of improper practices taking place in the Company and provide for adequate safeguards in that regard and also provide for direct access to the Chairman of the Audit Committee, in exceptional cases

The Vigil Mechanism Policy has been uploaded on the website of the Company at www.vikramthermo.com under <https://www.vikramthermo.com/investors-relations/>

29. BRIEF OF SHAREHOLDING PATTERN:

The shareholding pattern as on 31st March, 2026 is as follows:

SR NO	Category of Shareholder	No. of Shares held at the beginning of the year : 31/03/2025				No. of Shares held at the end of the year : 31/03/2026				
		Demat	Physical	Total Shares	Total %	Demat	Physical	Total Shares	Total %	% Change
	(Shareholding of Promoter and Promoter Group)									
	Indian									
1.	INDIVIDUAL / HUF	20678135	0	20678135	65.94	20698187	0	20698187	66.01	0.07
	Total Shareholding	20678135	0	20678135	65.94	20698187	0	20698187	66.01	0.07
	(B) Public shareholding									
2.	BODIES CORPORATE	292653	0	292653	0.93	377983	0	377983	1.21	0.28
3.	INDIVIDUAL									
4.	(CAPITAL UPTO TO Rs. 2 Lakh)	5184319	402525	5586844	17.82	4666255	386025	5052280	16.11	-1.71
5.	(CAPITAL GREATER THAN Rs. 2 Lakh)	3146949	0	3146949	10.05	3743545	0	3743545	11.94	1.89
6.	ANY OTHERS (Specify)									
7.	HINDU UNDIVIDED FAMILY	603695	0	603695	1.92	594613	0	594613	1.9	-0.02
8.	CLEARING MEMBER	21727	0	21727	0.07	750	0	750	0	-0.07
9.	NON-RESIDENT INDIANS (NRI)	494092	147500	641592	2.04	356737	147500	504237	1.61	-0.43
10.	IEPF	386255	0	386255	1.23	386255	0	386255	1.23	0
	Total Public Shareholding	10129690	550025	10679715	34.07	10126138	533525	10659663	33.99	0
	GRAND TOTAL	30807825	550025	31357850	100	30824325	533525	31357850	100	0

30. DETAILS OF SUBSIDIARY JOINT VENTURE AND ASSOCIATES COMPANY

The company does not have any Subsidiaries, joint ventures or associate companies.

31. CORPORATE SOCIAL RESPONSIBILITY (CSR)

The Corporate Social Responsibility Committee (CSR Committee) has formulated and recommended to the Board, a Corporate Social Responsibility Policy (CSR Policy) indicating the activities to be undertaken by the company which has been approved by the Board.

The CSR Policy can be accessed from the investors section on the company's website at the link <https://www.vikramthermo.com/investors-relations/>. This being the Eighth year of implementation of the CSR Policy, the company is pleased to inform the members that an amount of Rs. 76,00,000 towards its CSR obligation for 2025-26 has been spent which is over and above the requirement as specified by the Government and it is committed to further spend appropriate amount towards its obligation of the current financial year during 2025-26 as well. The Report on CSR activity is annexed as Annexure VII.

32. SEXUAL HARASSMENT OF WOMEN AT WORKPLACE (PREVENTION, PROHIBITION AND REDRESSAL) ACT, 2013:

Disclosure under Section 22 of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

Pursuant to Section 22 of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 the company has setup the Internal complaints committee and the said committee has framed the policy "Prevention of Sexual Harassment" on prevention, prohibition and Redressal of complaints related to sexual harassment of women at the workplace. All women employees whether permanent, temporary or contractual are covered under the above policy. However, during the year no complaints were

received by the Internal Complaints committee for sexual harassment from any of the women employees of the company.

33. MATERNITY BENEFIT PROVIDED BY THE COMPANY UNDER MATERNITY BENEFIT ACT 1961:

The Company declares that it has duly complied with the provisions of the Maternity Benefit Act, 1961. All eligible women employees have been extended the statutory benefits prescribed under the Act, including paid maternity leave, continuity of salary and service during the leave period, and post-maternity support such as nursing breaks and flexible return-to-work options, as applicable. The Company remains committed to fostering an inclusive and supportive work environment that upholds the rights and welfare of its women employees in accordance with applicable laws.

34. HUMAN RESOURCES DEVELOPMENT AND INDUSTRIAL RELATIONS:

Your Company treats its "Human Resources" as one of its most significant assets. The people are the backbone of its business. The Company believes that human resources are the most significant element responsible for any organization's growth. The Company continues to focus on attracting, retaining and developing the best in class talent to deliver on its goals of Growth, Profitability and Sustainability. The Company has systems and procedures in place to provide avenues to employees for their all-round development, enhancement of skills on professional and personal levels. It operates its business affairs in a fair and transparent manner, and adheres to the highest standards of ethical behaviour and integrates practices that support environment, human rights and labour laws. All these measures aid employee satisfaction and involvement, resulting in maintenance of harmonious and cordial Industrial Relations.

35. CHANGE IN NATURE OF THE BUSINESS:

There has been no change in the nature of business of the company during the year under review.

36. MANAGEMENT DISCUSSION AND ANALYSIS:

As per corporate governance norms, a separate section on Management Discussion and Analysis outlining the business of the Company is set out in Annexure forming part of this Report.

37. SIGNIFICANT OR MATERIAL ORDERS AGAINST COMPANY:

No significant and material orders were passed by the regulators or courts or tribunals impacting the going concern status and Company's operation in future.

38. SIGNIFICANT OR MATERIAL EVENTS OCCURRED DURING THE YEAR:

No significant and material events have occurred during the year.

39. SIGNIFICANT OR MATERIAL EVENTS OCCURRING AFTER THE BALANCE SHEET DATE:

No significant or material events have occurred after the balance sheet date.

40. STATEMENT OF DIRECTORS' RESPONSIBILITY:

Pursuant to requirement under Section 134(3) (c) and Section 134(5) of the Companies Act, 2013 (Act), Directors, confirm that:

- (a) in the preparation of the annual accounts for the year ended on 31st March, 2026, the applicable accounting standards read with requirement set out under Schedule III to the Act, have been followed and there are no material departures from the same;
- (b) the Directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company as at March 31, 2026 and of the profit of the company for the year ended on that date;

- (c) the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (d) the Directors had prepared the annual accounts on a going concern basis;
- (e) the Directors, had laid down internal financial controls to be followed by the company and that such internal financial controls are adequate and are operating effectively and;
- (f) The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

41. ACKNOWLEDGEMENT:

Your Directors wish to place on record their gratitude and sincere appreciation for the assistance and co-operation received from the financial institutions, banks, Government authorities, customers, vendors and members during the year under review.

Your Directors would like to express a profound sense of appreciation for the commitment shown by the employees in supporting the Company in its continued robust performance on all fronts.

PLACE: AHMEDABAD**DATE: 11/08/2026****BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN& MANAGING DIRECTOR
(DIN:00044350)

MR-3

SECRETARIAL AUDIT REPORT

[Pursuant to Section 204(1) of the Companies Act, 2013 read with Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

FOR THE FINANCIAL YEAR ENDED AS ON 31ST MARCH, 2026

To,
The Members,
VIKRAM THERMO (INDIA) LIMITED

We have conducted the secretarial audit of the compliance of applicable **statutory provisions and the adherence to good corporate practices by M/S VIKRAM THERMO (INDIA) LIMITED** (Hereinafter called the company) for the financial year ended on 31st March, 2026. Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing my opinion thereon.

Based on our verification of the **M/S. VIKRAM THERMO (INDIA) LIMITED** books, papers, minute books, forms and returns filed and other records maintained by the company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, We hereby report that in our opinion, the company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by **M/S. VIKRAM THERMO (INDIA) LIMITED** for the financial year ended on 31st March, 2026 according to the provisions of:

- I. The Companies Act, 2013 (the Act) and the rules made thereunder;
- II. The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- III. The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- IV. Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- V. The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -
 - (a) The Securities and Exchange Board of India (Listing Obligation and Disclosure Requirement) Regulation, 2015
 - (b) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (c) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
 - (d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009 and The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 and amendments from time to time;
 - (e) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999; - (Not applicable during the Reporting period)
 - (f) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008; (Not applicable during the Reporting period)
 - (g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
 - (h) The Securities and Exchange Board of India (Depositories and Participants) Regulations, 2018
 - (i) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009; and (Not applicable during the Reporting period)

- (j) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998; (Not applicable during the Reporting period)
- VI. As the Company is engaged into Manufacturing of Pharmaceutical products, Other specific laws applicable to the Company for the financial year under review are as follows:
- Drugs and Cosmetics Act, 1940
 - The Patents Act, 1970
 - The Trade Marks Act, 1999
 - Conservation of Foreign Exchange and Prevention of Smuggling Activities Act, 1974

We have also examined compliance with the applicable clauses of the following:

- Secretarial Standards issued by The Institute of Company Secretaries of India.
- The Listing Agreements entered into by the Company with BSE Limited.

During the period under review the Company has complied with all the above provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except:

Sr. No	Compliance Requirement (Regulations/ circulars/ guidelines including specific clause)	Deviations	Observations/ Remarks of the Practicing Company Secretary
1.	The company has to file form within 60 days from the date of Annual general Meeting.	The company has made delay of in uploading form IEPF-2 during the Financial Year 2025-26.	The company has undertaken corrective measures to not repeat the same.
2.	LIST/COMP/54/2019-20 DATED 20-01-2020	Details of Statutory Auditor is Not updated on BSE through Management details tab on BSE Listing centre.	The company has taken steps to comply with the same but the details are still not updated on the website.

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors of the Company that took place during the period under review carried out in compliance with the provisions of the Act. Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period in the company, there has been no material discrepancy found in the business and no specific change in the nature of the Business.

Place: Ahmedabad

Date: 08/08/2026

**FOR, M/S. A. SHAH & ASSOCIATES
PRACTICING COMPANY SECRETARIES**

Sd/-

MR. ANISH SHAH

FCS NO: 4713

C P NO.: 6560

PR No.6906/2025

UDIN: F004713H001056577

Note: This report is to be read with our letter of even date which is annexed as "ANNEXURE A" and forms an integral part if this report.

Annexure A

**To,
The Members
VIKRAM THERMO (INDIA) LIMITED**

Our Report of even date is to be read with this letter:

1. Maintenance of Secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards are the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

**Place: Ahmedabad
Date: 08/08/2026**

**FOR, M/S. A. SHAH & ASSOCIATES
PRACTICING COMPANY SECRETARIES**

**Sd/-
MR. ANISH SHAH
FCS NO: 4713
C P NO.: 6560
PR NO.: 6906/2025**

Annexure: II**NOMINATION AND REMUNERATION POLICY****• INTRODUCTION:**

Part D of Schedule II of SEBI (Listing obligations and disclosure requirements) Regulation, 2015 provides that:

“The Nomination and Remuneration Committee shall formulate the criteria for determining qualifications, positive attributes and independence of directors and recommend to the Board, a policy, relating to the remuneration for the directors, key managerial personnel and other employees.”

Section 178(2) & (3) of the Companies Act, 2013 provides that:

“The Nomination and Remuneration Committee shall identify persons who are qualified to become directors and who may be appointed in senior management in accordance with the criteria laid down, recommend to the board of directors their appointment and removal and shall carry out evaluation of every director’s performance.”

Therefore, to ensure compliance with the aforesaid Act, and Regulations, the Nomination and Remuneration Committee (the ‘Committee’) the Board of directors of ‘Vikram Thermo (India) Limited’ (the ‘Company’) has formulated a Nomination and Remuneration Policy (the ‘Policy’).

1. OBJECTIVE

The objective of this Policy is to formulate the criteria for determining qualifications, positive attributes and independence for the appointment of a Director (Executive/Non-Executive/Independent) and recommend to the Board policy relating to the remuneration of the Directors, Key Managerial Personnel and other employees.

The policy reflects the Company’s objectives for good corporate governance as well as sustained long-term value creation for shareholders.

2. DEFINITIONS

‘Company’ means ‘Vikram Thermo (India) Limited’.

‘Committee’ means ‘Nomination and Remuneration Committee’ as constituted by board from time to time.

‘Regulations’ means ‘SEBI (Listing obligations and disclosure requirements) Regulation, 2015’

‘Policy’ means ‘this policy’.

‘Key Managerial Personnel’ means

- Chief Executive Officer or Managing Director or the Manager,
- Whole time director
- Chief financial Officer
- Company secretary
- And such other officer as may be prescribed under the Act from time to time.

‘Senior Management Personnel’ (SMP) means personnel of the Company who are members of the core management team, excluding Board of Directors and are one level below the Executive Director including Functional Head.

‘Remuneration’ means any money or its equivalent given or passed to any person for services rendered by him and includes perquisites as defined under the Income tax Act, 1961.

3. APPLICABILITY

The Nomination and Remuneration Policy applies to the appointment and remuneration of Directors, Key Managerial Personnel and Company’s Senior Management and other employees.

This Nomination & Remuneration Policy shall apply to all future employment agreements with members of Company's Senior Management, Key Managerial Personnel and Board of Directors. This Policy shall be of guidance for the Nomination & Remuneration Committee and Board of Directors.

4. APPOINTMENT CRITERIA

The Committee shall identify and ascertain the integrity, qualification, expertise and experience of the person for appointment as Director, KMP or at Senior Management level and recommend to the Board his/her appointment.

A person should possess adequate qualification, expertise and experience for the position he/she is considered for appointment. The Committee has discretion to decide whether qualification, expertise and experience possessed by a person are sufficient /satisfactory for the concerned position.

A person to be appointed as a Director should possess impeccable reputation for integrity, deep expertise and insights in sectors/areas relevant to the Company and ability to contribute to the Company's growth.

APPOINTMENT OF EXECUTIVE DIRECTOR

For the purpose of appointment of Executive Directors, the Committee shall identify persons of integrity who possess relevant experience, domain expertise and leadership qualities and also ensure that the incumbent fulfils such other criteria with regard to age and qualifications as laid down under Companies Act or other applicable laws.

APPOINTMENT OF NON-EXECUTIVE DIRECTORS

The Non-Executive Directors shall be persons of high integrity with relevant expertise and experience so as to have a diverse Board with Directors having expertise in the fields of finance, taxation, law, governance, marketing and general management.

APPOINTMENT OF INDEPENDENT DIRECTORS

In the case of appointment of Independent Directors, the Committee satisfies itself with regard to the independent nature of the Director and considers the incumbent's qualification, expertise and experience in the respective field and diversity of the Board while recommending to the Board the candidature for appointment as Director so as to enable the Board to discharge its function and duties effectively.

The Nomination & Remuneration Committee shall decide whether to extend or continue the term of appointment of the independent director, on the basis of report of performance evaluation of independent directors.

APPOINTMENT OF KMP/SENIOR MANAGEMENT/OTHER EMPLOYEES

- To possess the required qualifications, experience, skills and expertise to effectively discharge their duties and responsibilities.
- To practice and encourage professionalism and transparent working Environment.
- To build teams and carry the team members along for achieving the goals/objectives and corporate mission.

5. REMUNERATION OF DIRETORS, KEY MANAGERIAL PERSONNEL & SENIOR MANAGEMENT:

The guiding principle is that the remuneration and the other terms of employment shall be competitive in order to ensure that the Company can attract and retain competent Executives/ Directors.

The appointment and remuneration of the Managerial Personnel shall be governed by Chapter XIII of the Companies Act, 2013 read with Schedule V and the Rules there under.

Reward Policies

- **Attract and retain:** Remuneration packages are designed to attract high calibre executives in a competitive global market and remunerate executives fairly and responsibly. The remuneration shall be competitive and based on the individual responsibilities and performance.
- **Motivate and reward:** Remuneration is designed to motivate delivery of our key business strategies, create a strong performance orientated environment and reward achievement of meaningful targets over the short-and long-term.
- **The principal terms of non-monetary benefits:** The Executives will be entitled to customary non-monetary benefits such as company cars and company health care, telephone etc. In addition, thereto in individual cases company housing and other benefits may also be offered.

Remuneration of Executive Directors

- The remuneration of the Executive Directors is recommended by the Nomination and Remuneration Committee and subsequently, the Board approves and adopts the same and wherever necessary forwards the same for the approval of the shareholders in the General Meetings of the Company.
- Executive remuneration is evaluated annually against performance and a benchmark of software companies, which in size and function are similar to the Company.
The Total monthly remuneration of Managing Director/Whole-time Director shall be comprised, inter alia, as follows:
 - Basic Salary
 - House Rent Allowance
 - Transport Allowance
 - Conveyance Allowance
 - Reimbursement of any out of pocket expenses incurred by the Directors in discharge of their functions/duties on behalf of the Company.

Annual Components:

- Medical reimbursement
- Leave Travel Allowance

Remuneration of Non-Executive Directors

The Non-Executive Directors (NEDs) are paid remuneration by way of Sitting Fees. The Articles of Association of the Company have entrusted the Board of Directors of the Company to decide the remuneration payable to the Non-Executive Directors of the Company within the limits permissible under the Companies Act, 2013 and Rules there under for each meeting of the Board of Directors or Committee Meetings attended by them irrespective of the number of days for which such meeting may continue consecutively.

Payment of Sitting Fees

The Directors may receive Sitting Fees for attending Board meeting as per the provisions of the Companies Act, 2013. The amount of Sitting Fees, as recommend by Nomination and Remuneration Committee and approved by Board of Directors, shall be subject to the limits as per Companies Act, 2013 and rules made there under and any other enactment for the time being in force.

Remuneration of KMP and Senior Management Personnel

While determining the remuneration of Key Managerial Personnel and Senior Management, the following factors are analysed by the Committee:

- The performance and contributions of Key Managerial Personnel and Senior Management to the growth of the Company, Relative position in the organization and length of service.
- Company's performance and past remuneration paid to KMP/Senior Management.
- Limits prescribed by any Acts, rules or regulations.

Remuneration of Other employees

Apart from the Directors, KMPs and Senior Management Personnel, the remuneration for rest of the employees is determined on the basis of the role and position of the individual employee, including professional experience, responsibility, job complexity and market conditions.

The various remuneration components, basic salary, allowances, perquisites etc. may be combined to ensure an appropriate and balanced remuneration package.

The annual increments to the remuneration paid to the employees shall be determined based on the appraisal carried out by the HODs of various departments. Decision on Annual Increments shall be made on the basis of this appraisal.

6. POLICY REVIEW

The Nomination and Remuneration Committee shall review the Policy, from time to time, as and when any changes are to be incorporated in the Policy due to change in Act/Rules/Regulations or as may be felt appropriate by the Committee to ensure the effectiveness of the Policy. The Committee will discuss any revisions that may be required, and recommend any such revisions to the Board of Directors for their consideration and approval.

7. DISCLOSURE

The policy will be uploaded on Company's website (www.vikramthermo.com) for public information.

PLACE: AHMEDABAD

DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

**Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN:00044350)**

Annexure: III**FORM NO. AOC -2*****(Pursuant to clause (h) of sub-section (3) of section 134 of the Act and Rule 8(2) of the Companies (Accounts) Rules, 2014)***

Form for Disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub section (1) of section 188 of the Companies Act, 2013 including certain arm's length transaction under third proviso thereto.

1. DETAILS OF CONTRACTS OR ARRANGEMENTS OR TRANSACTIONS NOT AT ARM'S LENGTH BASIS:

Name(s) of the related party	Nature of contracts/ arrangements/ transaction	Duration of the contracts/ arrangements/ transaction	Salient terms of the contracts or arrangements or transaction including the value, if any	Justification for entering into such contract of arrangement of transactions	Date of approval by the Board	Amount paid as advances, if any	Date on which the special resolution was passed in general meeting as require under first proviso to section 188
None*	N. A	N. A	N. A	N. A	N. A	N. A	N. A

* During the financial year 2025-26, no contract or arrangement or transaction was entered into by the Company with related parties which is not at arm's length basis.

2. DETAILS OF CONTRACTS OR ARRANGEMENTS OR TRANSACTIONS AT ARM'S LENGTH BASIS:

During year under review, no material transactions, contracts or arrangements {as defined under the listing agreement or which were above the threshold limits mentioned under Rule 15 of the Companies (Meetings of Board & its Powers) Rules, 2014 were entered with related parties by the Company. For details on related party transactions, members may refer to the notes to the financial statements.

SR. NO.	Name(s) of the related party	Designation	Nature of contracts/ arrangements/ transaction	Duration of the contracts/ arrangements/ transaction	Salient terms of the contracts or arrangements or transaction including the value, if any	Date of approval by the Board	Amount paid as advances, if any
1.	Mr. Harjivan-bhai K Patel	Administration Manager	Payment of Remuneration	For the F.Y 2025-26	Rs. 21.65/-Lakhs	26/05/2025	N. A
2.	Mr. Jaymin C Patel	Administration Manager	Payment of Remuneration	For the F.Y 2025-26	Rs. 8.89/-Lakhs	26/05/2025	N. A
3.	Mr. Vikalp D Patel	Head F&D	Payment of Remuneration	For the F.Y 2025-26	Rs. 30.78/-Lakhs	26/05/2025	N. A

4.	Mr. Gautam C Patel	Marketing Manager	Payment of Remuneration	For the F.Y 2025-26	Rs. 14.56/- Lakhs	26/05/2025	N. A
5.	M/S Vikram Aroma Limited	Entity in which Key Management Personnel and/or close members of family of Key Management Personnel have control or significant Influence	Sale of Goods	For the F.Y 2025-26	Rs. 0.35/- Lakhs	26/05/2025	N. A

PLACE: AHMEDABAD**DATE: 11/08/2026**

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

**Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN& MANAGING DIRECTOR
(DIN:00044350)**

Annexure: IV

(Pursuant to sub-section (2) of section 186 of the Act and Rule 11 of the Companies (Meetings of Board and its Powers) Rules, 2014)

➤ **Details of Loans:**

Sr. No.	Date of making loan	Details of Borrower	Amount	Purpose for which the loan is to be utilized by the recipient	Time period for which it is given	Date of BR	Date of SR (if required)	Rate of Interest	Security
1	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.

➤ **Details of Investments:**

Sr. No.	Date of investment	Details of Investee	Amount (Rs. In lakhs)	Purpose for which the proceeds from investment is proposed to be utilized by the recipient	Date of BR	Date of SR (if reqd)	Expected rate of return
1	On various dates during F.Y. 2025-26	HDFC Liquid Fund	1809.80	For short term and long-term investments	26/05/2026	N.A.	N.A.
2	On various dates during F.Y. 2025-26	HDFC Debt Index Fund	200.51	For short term and long-term investments	26/05/2026	N.A.	N.A.

➤ **Details of Guarantee / Security Provided:**

Sr. No	Date of providing security/guarantee	Details of recipient	Amount	Purpose for which the security/guarantee is proposed to be utilized by the recipient	Date of BR	Date of SR (if any)	Commission
1	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.	N.A.

PLACE: AHMEDABAD
DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN:00044350)

Annexure: V**DETAILS PERTAINING TO REMUNERATION AS REQUIRED UNDER SECTION 197 (12) OF THE COMPANIES ACT, 2013 READ WITH RULE 5 (1) OF THE COMPANIES (APPOINTMENT AND REMUNERATION OF MANAGERIAL PERSONNEL) RULES, 2014:**

- (i) **The ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year 2025-26:**

Directors	Nature of Directorship	Ratio
Mr. Dhirajlal K. Patel	Chairman & Managing Director	28.9
Mr. Ankur D. Patel	Whole Time Director	17.09
Dr. Dinesh Patel	Whole Time Director	17.09

- (ii) **The percentage increase in remuneration of each Director & Chief Financial Officer during the Financial year 2025-26, ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the Financial year 2024-25 and the comparison of remuneration of each Key Managerial Personnel (KMP) against the performance of the Company are as under:**

NAME OF KMP	DESIGNATION	% INCREASE/DECREASE
MR. DHIRAJLAL K. PATEL	CHAIRMAN & MANAGING DIRECTOR	19.88%
MR. ANKUR D PATEL	WHOLE TIME DIRECTOR	30.02%
DR. DINESH PATEL	WHOLE TIME DIRECTOR	23.06%
MS. SWITI PATEL	C.F. O	-
MR. MAHESHKUMAR K. SHAH	COMPANY SECRETARY	-

The remuneration of independent directors by way of sitting fees for attending Board meeting has been fixed at Rs. 20,000/-.

The ratio of the remuneration of each Director to the median remuneration of the employees of the Company for the Financial Year 2025-26 has been given in Para (i) above.

The salary of CFO of the company is 0.09% of the turnover of the company and 0.33% of the Net Profit of the company for F.Y 2025-26.

The salary of the Company Secretary of the company is 0.01% of the turnover of the company for and 0.04% of the Net Profit of the company for F.Y 2025-26.

- (iii) **The percentage increase / (decrease) in the median remuneration of employees (including whole time directors) in the financial year: 10.04 %**
- (iv) **The number of permanent employees (including whole time directors) on the rolls of company: 153 as on 31-03-2026.**
- (v) **Average percentile increases already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:**

The average remuneration of employees excluding the whole time Directors and managerial persons increased by 15.64% during the financial year 2025-26 as compared to the aggregate increase of 19.27% in the remuneration of the whole-time directors and other key managerial persons.

(vi) Affirmation that the remuneration is as per the remuneration policy of the company:

The remuneration to the employees of the company (including whole time director and KMPs) is as per the Remuneration Policy of the Company.

PLACE: AHMEDABAD

DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

**Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN:00044350)**

Annexure: VI

FOREIGN EXCHANGE EARNINGS AND OUTGO

Particulars regarding foreign exchange earnings and outgo during 2025-26 are as under.

(Rs in Lakhs.)

I. Foreign exchange Earnings	
Particulars	Amount
FOB Value of Exports During the Year 2025-26	3440.25
II. Foreign Exchange Outgo	
Particulars	Amount
Sales Promotion	1.04
Sales Commission	21.13
Travelling Expenses	3.12
CPHI Overseas	63.66
R & D Laboratory Expenses	38.84
Total	127.79

The non-resident shareholders also mandated to credit the dividend to their NRE account, which is not considered as payment of dividend in Foreign Currency.

PLACE: AHMEDABAD

DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

**Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN:00044350)**

Annexure VII**REPORT ON CSR ACTIVITIES****{For the Financial Year 2025-26}****[Pursuant to Section 135 of the Act & Rules made thereunder]****1. BRIEF OUTLINE ON CSR POLICY OF THE COMPANY:**

The Company's CSR vision is towards sustainable development of the community at large. The core theme of the Company's CSR policy is giving back to the society from which it draws its resources by extending helping hand to the needy and the under privileged. As a responsible corporate citizen, Company contributes for promoting education, including special education and employment enhancing vocation skills especially among children, women, elderly and the differently abled and livelihood enhancement projects, having built-in function, self-regulating mechanism whereby the business will monitor and ensure its active compliance with the spirit of law, ethical standards and norms.

2. THE COMPOSITION OF THE CSR COMMITTEE AS ON 31STMARCH, 2026:

S. No	Name of Director	Designation and Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1.	Mr. Dineshkumar Dahyalal Mistry	Non Executive-Independent	2	2
2.	Mr. Dhirajlal K Patel	Managing Director	2	2
3	Ms. Aanal Shah	Non-Executive-Independent	2	2

Two (2) Meetings of CSR committee of the Company were convened and held during the year under review as mentioned below:

- 12th August, 2025
- 20th March, 2026

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company. –<https://www.vikramthermo.com/investors-relations/>
4. Provide the details of **Impact assessment of CSR projects** carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report). - **NOT APPLICABLE**
5. Details of the **amount available for set off** in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any-

S.No	Financial Year	Amount available for set-off from preceding financial years (in Rs.)	Amount required to be setoff for the financial year, if any (in Rs.)	Balance Amount (in Rs.)
1.	2024-25	1,35,335.66	1,35,335.66	0
2.	2023-24	55,118	55,118	0
3.	2022-23	0	0	

6. Average net profit of the company as per section 135(5)- Rs. 35,70,41,911

- 7.** a. Two percent of average net profit of the Company as per Section 135(5) of the Companies Act, 2013: **Rs. 71,40,838**
- b. Surplus arising out of the CSR projects or programs or activities of the previous financial years: **NOT APPLICABLE**
- c. Amount required to be set off for the financial year, if any: **Rs. 1,35,335.66**
- d. Total **CSR obligation** for the financial year (7a+7b-7c): **Rs. 70,05,502.34**

8. a. CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (in Rs.)	AMOUNT UNSPENT				
	Total Amount transferred to Un- spent CSR Account as per Section 135(6) of the Companies Act, 2013		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135(5) of the Companies Act, 2013.		
	Amount	Date of Transfer	Name of Fund	Amount	Date of Transfer
Rs. 76,00,000/-	NIL	NIL	NIL	NIL	NIL

b. Details of CSR amount spent against **ongoing projects** for the financial year:

S. No	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local area (Yes/ No)	Location of the project		Project duration	Amount allocated for the project (in Rs)	Amount spent in the current financial Year (in Rs)	Amount transferred to Unspent CSR Account for the project as per Section 135(6) (in Rs)	Mode of Implementation -Direct (Yes/No)	Mode of Implementation Through Implementing Agency	
				State	District						Name	CSR Registration Number
											NOT APPLICABLE	

c. Details of CSR amount spent against **other than ongoing projects** for the financial year:

S. No	Name of Project	Item from the list of activities in schedule VII to the Act	Local area (Yes/ No)	Location of the project		Amount spent for The project (in Rs.)	Mode of implemen- tation Direct (Yes/No)	Mode of implementation Through implementing agency	
				State	District			Name	CSR R. No
1	Promoting Education	Clause (ii)	Yes	Gujarat	Mahesana	30,00,000	No	Swami Vivekanand Education Trust	CSR000012831
2	Promoting Education	Clause (ii)	Yes	Gujarat	Mahesana	25,00,000	No	Swami Vivekanand Education Trust	CSR000012831
3	Promoting Education	Clause (ii)	Yes	Gujarat	Mahesana	11,00,000	No	Swami Vivekanand Education Trust	CSR000012831
4	Promoting Education	Clause (ii)	Yes	Gujarat	Mahesana	10,00,000	No	Swami Vivekanand Education Trust	CSR000012831
						76,00,000			

d. Amount spent in Administrative Overheads: NIL

e. Amount spent on Impact Assessment, if applicable: NIL

f. Total amount spent for the Financial Year (8b+8c+8d+8e): **Rs.76,00,000**g. Excess amount for set off, if any: **Rs.**

S. No	Particular	Amount (in Rs.)
i.	Two percent of average net profit of the company as per section 135(5)	Rs. 71,40,838
ii.	Total amount spent for the Financial Year	Rs. 76,00,000
iii.	Excess amount spent for the financial year	Rs. 5,94,497.66
iv.	Surplus arising out of the CSR projects or programs or activities of the previous financial years, if any	-
v.	Amount available for set off in succeeding financial years[(iii)+(iv)]	Rs. 5,94,497.66

9. (a) Details of Unspent CSR amount for the preceding three financial years:

S. No	Preceding Financial Year	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs.)	Amount spent in the reporting Financial Year (in Rs.)	Amount transferred to any fund specified under Schedule VII as per section 135(6), if any			Amount remaining to be spent in succeeding financial years (in Rs.)
				Name of the Fund	Amount (in Rs)	Date of transfer	
	2022-23	-	41,00,000	-	-	-	-
	2023-24	-	52,00,000	-	-	-	-
	2024-25	-	76,00,000	-	-	-	-

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s)

S. No	Project ID	Name of the Project	Financial Year in which the project was commenced	Project Duration	Total amount allocated for the project (in Rs.)	Amount spent on the project in the Reporting Financial Year (in Rs)	Cumulative amount spent at the end of reporting Financial Year. (in Rs.)	Status of the project - Completed/On going
NOT APPLICABLE								

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details)

- Date of creation or acquisition of the capital asset(s). NA
- Amount of CSR spent for creation or acquisition of capital asset. - NA
- Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc. - NA
- Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset). - NA

- 11.** Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5) NA

PLACE: AHMEDABAD

DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-

**MR. DHIRAJLAL K PATEL
CHAIRMAN& MANAGING DIRECTOR
(DIN:00044350)**

REPORT OF THE DIRECTORS ON CORPORATE GOVERNANCE

I. COMPANY'S PHILOSOPHY ON CODE OF CORPORATE GOVERNANCE:

Corporate governance is about maximizing shareholder value legally, ethically and on a sustainable basis. Corporate Governance helps to enhance stakeholders' value by focusing on long-term value creation without compromising on integrity, social obligations and regulatory compliances. The Corporate Governance philosophy is scripted as:

"As a good corporate citizen, the Company is committed to sound corporate practices based on conscience, openness, fairness, professionalism and accountability in building confidence of its various stakeholders in it thereby paving the way for its long-term success."

The company believes in sustainable corporate growth that emanates from the top leadership down through the organization to the various stakeholders which is reflected in its sound financial system, enhanced market reputation and improved efficiency.

The Company believes that good Corporate Governance is a continuous process and it is our continuous endeavour to achieve good governance, by way of a conscious and conscientious effort whereby ensuring the truth, transparency, accountability and responsibility in all our dealings with our stakeholders, consumers, employees and the community at large.

The Board of Directors represents the interest of the Company's stakeholders, for optimizing long-term value by way of providing necessary guidance and strategic vision to the Company. The Board also ensures that the Company's management and employees operate with the highest degree of ethical standards.

The Company has adopted a Code of Conduct for Code of Conduct of Board of Directors and Senior Management. The Company's corporate governance philosophy has been further strengthened through Code Of Practices And Procedures For Fair Disclosure Of Unpublished Price Sensitive Information ("UPSI") and Code of Conduct under Insider Trading to govern the conduct of insiders, connected persons and persons who are deemed to be connected persons on matters relating to Insider Trading.

II. BOARD OF DIRECTORS:

A. BOARD OF DIRECTORS:

The names and category of Directors on the Board, their attendance at the Board meetings held during the year and also at the last Annual General Meeting, the number of Directorships held by them in other companies as on 31st March, 2026 are given below:

Name of Director	Category	No. of Board Meeting Entitled to attend	Attended	Last AGM Attendance	No. of shares held	No. , Name and category of directorship in Other Cos.	Disclosure of Relationship of Directors inter-se
*MR. DHI-RAJLAL KARSANDAS PATEL	Chairman and Managing Director	5	5	YES	5802630	-	Father of Mr. Ankur Patel
MR. DINESH-KUMAR HAR-JIVANBHAI PATEL	Whole Time Director	5	5	YES	1145556	-	-
MR. VIP-ULKUMAR PATEL	Non-Executive Independent Director	5	2	YES	-	-	-

MR. ANKUR DHIRAJLAL PATEL	Whole Time Director	5	4	YES	1003015	-	Son of Mr. Dhirajlal Patel
MS. AANAL NARESH SHAH	Non-Executive Independent Director	5	5	YES	-	-	-
MR DINE- SHKUMAR DAHVALAL MISTRY	Non-Executive Independent Director	5	4	YES	-	-	-

Except Mr. Ankur Dhirajlal Patel & Mr. Vipulkumar Vitthalbhai Patel, None of the Directors of the company is holding directorship in any other listed Company as on 31st March, 2026.

*In accordance with the provisions of Section 152(6) of the Companies Act, 2013 and in terms of the Memorandum and Articles of Association of the Company, Mr. Dhirajlal Karsandas Patel, (DIN: 00044350), Managing Director of the Company retires by rotation at this ensuing Annual General Meeting and has offered himself for reappointment.

5 (Five) Board Meetings were held during the year and the gap between two meetings did not exceed One Hundred Twenty Days. The dates on which the said meetings were held:

Sr. No.	Board Meeting	No of Director Present/ Total No of Director
1	Monday, April 28, 2025	4/6
2	Monday, May 26, 2025	5/6
3	Tuesday, August 12, 2025	6/6
4	Tuesday, November 11, 2025	5/6
5	Tuesday, February 10, 2026	5/6

The necessary quorum was present for all the meetings.

None of the Directors of Board is a member of more than 10 Committees and no Director is the Chairman of more than 5 committees across all the companies in which he is a Director. The necessary disclosures regarding Committee positions have been made by all the Directors.

INDEPENDENT DIRECTOR:

None of the Director of the Company is on the Board of more than 7 listed companies as an Independent Director. Further, none of the Director of the Company is acting as a Whole Time Director of any listed company as well as Independent Director in more than 3 listed companies.

None of the Directors of Board is a member of more than 10 Committees and no Director is the Chairman of more than 5 committees across all the companies in which he is a Director. The necessary disclosures regarding Committee positions have been made by all the Directors.

Pursuant to Schedule IV of the Companies Act, 2013 and the Rules made thereunder, all the independent directors of the Company met once during a year, without the attendance of non-independent directors and members of the Management. The meeting of Independent Directors of the Company was held on 20th March, 2026.

Web link where the policy of familiarization programmes imparted to independent directors is disclosed: www.vikramthermo.com.

The Board Of Directors of the Company has confirmed that in the opinion of the board, the independent directors of the Company fulfill the conditions as per the requirement of Companies Act, 2013 as well as

SEBI(Listing Obligation and Disclosure Requirement) Regulations, 2015 and they are independent of the management.

B. PERFORMANCE EVALUATION:

On the basis of performance evaluation criteria laid down by the Nomination and Remuneration Committee & Pursuant to the provisions of the Companies Act, 2013 , overall performance and contribution of independent directors and board as whole is evaluated by the board of directors of the company at its meeting held on 20th March, 2026 and framed the opinion that all the independent directors as well executive and non-executive director have performed their duty satisfactorily and making their best efforts for the advancement of the company.

The skills/expertise/competence of the board of directors' fundamental for the effective functioning of the Company which are currently available with the Board:

Serial no.	Skills / expertise / competencies	Mr. Dhirajlal K. Patel	Mr. Dinesh H. Patel	Mr. Ankur D. Patel	Mr. Dineshku-mar D Mistry	Ms. Aanal Naresh Shah	Mr. Vipul-kumar V. Patel
1.	Qualification & Knowledge: (a) Degree holder in relevant discipline	B.Sc., M.B.A. Management, Finance	M.Sc., Ph. D Management, Engineering,	B.E., M.S. Management, Finance, Engineering, Marketing	B.com, LLB, CAIIBI, Cert in Advanced Bank Management (University of Maryland, US), Certificate in IT & Cyber Security (IDRBT, Hyderabad), Certificate for Independent Directors (IICA).	B. Com, Chartered Accountant	B.E. Management, Engineering
	(b) Knowledge to understand the Company's business (including its mission, vision & values), strategic plans, goals, policies and major risk factors as well as threats & opportunities.	Yes	Yes	Yes	Yes	Yes	Yes

2.	Experience (c) Experience of management in a diverse organisation	Yes	Yes	Yes	Yes	Yes	Yes
	(d) Experience in finance, administration, corporate and strategic planning, sales & marketing etc.	Yes	Yes	Yes	Yes	Yes	Yes
	(e) Demonstrable ability to work effectively with a Board of Directors	Yes	Yes	Yes	Yes	Yes	Yes
	(f) Experience in Corporate Strategic Decision Making to achieve the goals and mission	Yes	Yes	Yes	Yes	Yes	Yes
3	Skills (g) Excellent interpersonal, communication and representational skills	Yes	Yes	Yes	Yes	Yes	Yes
	(h) Financial Skills, Technical or other relevant Professional Skills	Yes	Yes	Yes	Yes	Yes	Yes
	(i) Demonstrable leadership skills	Yes	Yes	Yes	Yes	Yes	Yes
	(j) Extensive team building and management skills	Yes	Yes	Yes	Yes	Yes	Yes
	(k) Strong influencing and negotiating skills	Yes	Yes	Yes	Yes	Yes	Yes

	(l) Having continuous professional development to refresh knowledge and skills	Yes	Yes	Yes	Yes	Yes	Yes
4	Abilities and Attributes (m) Commitment to high standards of ethics, personal integrity and probity	Yes	Yes	Yes	Yes	Yes	Yes
	(n) Commitment to the promotion of equal opportunities, community cohesion and health and safety in the workplace	Yes	Yes	Yes	Yes	Yes	Yes
	(o) Attributes & Competencies to function well as team members and to interact with the key stakeholders	Yes	Yes	Yes	Yes	Yes	Yes
	(p) Social Responsibilities towards Society at large.	Yes	Yes	Yes	Yes	Yes	Yes

C. CODE OF CONDUCT:

The Board has laid down code of conduct for all Board Members and Senior Managerial Personnel of the Company. The Code of Conduct is available on the website of the Company at www.vikramthermo.com.

All Board Members and Senior Managerial Personnel have affirmed compliance with the Code of Conduct and a declaration to this effect signed by the Chief Financial Officer (CFO) has been obtained.

A Declaration signed by Mr. DHIRAJLAL K. PATEL, Managing Director of the company is attached herewith forming part of his Annual Report.

III. AUDIT COMMITTEE:

The Audit Committee comprises of 3 members where at least two-third members are Non-Executive independent directors. Accordingly, the Company has complied with the requirements of Regulation 18 of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015 relating to composition of Audit Committee.

The terms of reference of the Audit Committee includes following:

- Oversight of the company's financial reporting process and the disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;
- Recommendation for appointment, remuneration and terms of appointment of auditors of the company;
- Approval of payment to statutory auditors for any other services rendered by the statutory auditors;
- Reviewing, with the management, the annual financial statements and auditor's report thereon before submission to the board for approval, with particular reference to:
 - Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013
 - Changes, if any, in accounting policies and practices and reasons for the same
 - Major accounting entries involving estimates based on the exercise of judgment by management
 - Significant adjustments made in the financial statements arising out of audit findings
 - Compliance with listing and other legal requirements relating to financial statements
 - Disclosure of any related party transactions
 - Qualifications in the draft audit report
- Reviewing, with the management, the quarterly financial statements before submission to the board for approval;
- Reviewing, with the management, the statement of uses / application of funds raised through an issue (public issue, rights issue, preferential issue, etc.), the statement of funds utilized for purposes other than those stated in the offer document / prospectus / notice and the report submitted by the monitoring agency monitoring the utilization of proceeds of a public or rights issue, and making appropriate recommendations to the Board to take up steps in this matter;
- Review and monitor the auditor's independence and performance, and effectiveness of audit process;
- Approval or any subsequent modification of transactions of the company with related parties;
- Scrutiny of inter-corporate loans and investments;
- Valuation of undertakings or assets of the company, wherever it is necessary;
- Evaluation of internal financial controls and risk management systems;
- Reviewing, with the management, performance of statutory and internal auditors, adequacy of the internal control systems;
- Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
- Discussion with internal auditors of any significant findings and follow up there on;
- Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board;
- Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
- To look into the reasons for substantial defaults in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- To review the functioning of the Whistle Blower mechanism;
- Approval of appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
- Carrying out any other function as is mentioned in the terms of reference of the Audit Committee.

Explanation (i): The term "related party transactions" shall have the same meaning as provided in Companies Act 2013.

Additionally, the Audit Committee shall mandatorily review the following information:

- Management discussion and analysis of financial condition and results of operations;

- Statement of significant related party transactions (as defined by the Audit Committee), submitted by management;
- Management letters / letters of internal control weaknesses issued by the statutory auditors;
- Internal audit reports relating to internal control weaknesses; and
- The appointment, removal and terms of remuneration of the Chief internal auditor shall be subject to review by the Audit Committee.

The Audit Committee met 4 times during the year 2025-26 and the attendance of members at the meetings was as follows:

Name of Member	Category	Status	No. of Meetings attended /held
MR. DINESHKUMAR DAHYALAL MISTRY	Non-Executive-Independent	Chairman	4/4
MS. AANAL SHAH	Non-Executive-Independent	Member	4/4
MR. DHIRAJLAL KARSANBHAI PATEL	Managing Director	Member	4/4

Sr. No.	Audit Committee Meeting	No. of Director Present/ Total No of Directors entitled to attend the meeting
1	Monday, May 26, 2025	3/3
2	Tuesday, August 12, 2025	3/3
3	Tuesday, November 11, 2025	3/3
4	Tuesday, February 10, 2026	3/3

The Audit Committee has reviewed financial condition and results of operations forming part of the management discussion and analysis, statement of significant related party transactions as submitted by the management, and other information as mentioned in part C Schedule II of SEBI (Listing Obligations and disclosure Requirement) Regulations, 2015.

The chairperson of Audit Committee was present at the last AGM.

IV. NOMINATION AND REMUNERATION COMMITTEE:

In compliance with Section 178 of the Companies Act, 2013 and Regulation 19 of SEBI (Listing obligation and Disclosure Requirement) Regulations 2015, the Nomination and Remuneration Committee comprises of 3 Non-Executive Independent Directors. The Chairman of the Committee is an Independent Director. Accordingly, the Company has complied with the requirements of Regulation 19 of SEBI (Listing obligation and Disclosure Requirement) Regulations 2015 relating to composition of Nomination and Remuneration Committee.

The terms of reference of the Committee inter alia, include the following:

1. Formulation of the criteria for determining qualifications, positive attributes and independence of a Director and recommend to the Board a policy, relating to the remuneration of the Directors, Key Managerial Personnel and other employees;

For every appointment of an independent director, the Nomination and Remuneration Committee shall evaluate the balance of skills, knowledge and experience on the Board and on the basis of such evaluation, prepare a description of the role and capabilities required of an independent director. The person recommended to the Board for appointment as an independent director shall have the capabilities identified in such description. For the purpose of identifying suitable candidates, the Committee may:

- a. Use the services of an external agencies, if required;
- b. Consider candidates from a wide range of backgrounds, having due regard to diversity; and
- c. Consider the time commitments of the candidates.

2. Formulation of criteria for evaluation of Independent Directors and the Board;
3. Devising a policy on Board diversity;
4. Identifying persons who are qualified to become Directors and who may be appointed in Senior Management in accordance with the criteria laid down and recommend to the Board their appointment and removal and shall carry out evaluation of every Director's performance.
5. Review the whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors
6. Recommend to the board, all remuneration, in whatever form, payable to senior management

The Nomination and Remuneration Committee met once during the year 2025-26 and the attendance of members at the meetings was as follows:

Name of Member	Category	Status	No. of Meetings attended /held
MR. VIPULKUMAR VITTHALBHAI PATEL	Non-Executive- Independent	Chairman	1/1
MR. DINESHKUMAR DAHYALAL MISTRY	Non-Executive-Independent	Member	1/1
MS. AANAL SHAH	Non-Executive-Independent	Member	1/1

Sr. No.	Nomination and Remuneration Committee	No. of Director Present/ Total No of Directors entitled to attend the meeting
1.	Tuesday, August 12, 2025	3/3

PERFORMANCE EVALUATION MECHANISM FOR INDEPENDENT DIRECTOR:

- (1) The performance evaluation of independent directors shall be done by the entire Board of Directors, excluding the director being evaluated.

Performance evaluation of Independent Directors would be done by the board on the basis of following criteria:

- o Attendance in meeting
- o Contribution in Board / Committee Meeting
- o Improvement in Performance & Profitability
- o Compliance of code of conduct
- o 360 Degree performance Report
- o Image building & Branding etc.

- (2) On the basis of the report of performance evaluation, it shall be determined whether to extend or continue the term of appointment of the independent director.

Pursuant to the provisions of the Companies Act, 2013 and Listing Regulations, the Board has carried out the annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of committees. A structured questionnaire was prepared after taking into consideration inputs received from the Directors, covering various aspects of the Board's functioning such as adequacy of the composition of the Board and its Committees, Board culture, execution and performance of specific duties, obligations and governance.

A separate exercise was carried out to evaluate the performance of individual Directors, including the Chairman of the Board, who were evaluated on parameters such as level of engagement and contribution, independence of judgement, safeguarding the interest of the Company and its minority shareholders, etc. The performance evaluation of the Independent Directors was carried out by the entire Board. The performance evaluation of the Chairman and the Non-Independent Directors was carried out by the Independent Directors. The performance of the Committee was evaluated by the Board after seeking inputs from the Committee members. The Directors expressed their satisfaction with the evaluation process.

The Committee has also reviewed the performance of the KMPs and Senior officials as per the said policy of the Company for the year under review.

V. REMUNERATION OF DIRECTORS:

1. All pecuniary relationship or transactions of the non-executive directors vis-à-vis the listed entity: No pecuniary Relationship or transactions with non-executive directors except the payment of sitting fees for attending the meetings.
2. criteria of making payments to non-executive directors.: NA
3. Disclosures with respect to remuneration:

Director	Salary	Perquisite	Bonus	Commission	Sitting Fees	Total
MR. DHIRAJLAL K PATEL (MD)	7986000	39600	-	17500000	-	25525600
MR. ANKUR D PATEL (WTD)	3194400	28800	381150	11500000	-	15104350
MR. DINESH H PATEL (WTD)	3194400	28800	381150	11500000	-	15104350
MS. AANAL SHAH (ID)	-	-	-	-	80000	80000
MR. VIPULBHAI V. PATEL (ID)	-	-	-	-	40000	40000
MR. DINESHKUMAR DA-HYALA MISTRY (ID)	-	-	-	-	80000	80000

VI. STAKEHOLDERS' RELATIONSHIP COMMITTEE:

In compliance with Section 178 of the Companies Act, 2013 and, Regulation 20 of SEBI (Listing obligation and Disclosure Requirement) Regulations 2015 the Board has constituted Stakeholders Relationship Committee.

Terms of Reference:

1. Oversee and review all matters connected with the transfer of the Company's securities.
2. Monitor Redressal of Investors' / Shareholders' / Security Holders' Grievances.
3. Oversee the performance of the Company's Registrar & Transfer Agents.
4. Recommend methods to upgrade the standard of services to investors.
5. Carry out any other function as may be referred by the Board from time to time or endorsed by any statutory notification / amendment or modifications as may be applicable.

The role of the Committee is as under:

- 1) Resolving the grievances of the security holders of the listed entity including complaints related to transfer/ transmission of shares, non-receipt of annual report, non-receipt of declared dividends, issue of new/duplicate certificates, general meetings etc.
- 2) Review of measures taken for effective exercise of voting rights by shareholders.
- 3) Review of adherence to the service standards adopted by the listed entity in respect of various services being rendered by the Registrar & Share Transfer Agent.
- 4) Review of the various measures and initiatives taken by the listed entity for reducing the quantum of unclaimed dividends and ensuring timely receipt of dividend warrants/annual reports/statutory notices by the shareholders of the Company

The Committee met Four times during the year 2025-26 and the attendance of members at the meetings was as follows:

Name of Member	Capacity	Status	No. of Meetings attended / held
MS. AANAL SHAH	Non-Executive-Independent	Chairman	4/4
MR. DINESHKUMAR DAHYALAL MISTRY	Non-Executive-Independent	Member	4/4
MR. ANKUR DHIRAJLAL PATEL	Executive Director	Member	4/4

Sr. No.	SRC Meeting	No. of Director Present/ Total No of Directors entitled to attend the meeting
1	Monday, June 30, 2025	3/3
2	Tuesday, September 30, 2025	3/3
3	Wednesday, December 31, 2025	3/3
4	Tuesday, March 31, 2026	3/3

During the Financial Year 2025-26, No Complaints were received from Shareholders.

- **COMPLIANCE OFFICER:** MR. MAHESH KANTILAL SHAH (COMPANY SECRETARY)

VII. CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE:

As required under section 135 of the Companies Act, 2013 the company has formed a CSR Committee which comprises of Mr. Dineshkumar Dahyalal Mistry, Ms. Aanal Naresh Shah, Mr. Dhirajlal Karsandas Patel. The CSR Committee met twice during the year 2025-26 and the attendance of members at the meetings was as follows:

Name of Member	Capacity	Status	No. of Meetings attended / held
MR. DINESHKUMAR DAHYALAL MISTRY	Non-Executive-Independent	Chairman	2/2
MR. DHIRAJLAL K PATEL	Managing Director	Member	2/2
MS. AANAL SHAH	Non-Executive-Independent	Member	2/2

Sr. No.	CSR Committee	No. of Director Present/ Total No of Directors entitled to attend the meeting
1.	Tuesday, August 12, 2025	3/3
2.	Friday, March 20, 2026	3/3

VIII. GENERAL BODY MEETING:

- a. The details of last 3 Annual General Meetings (AGMs) of the Company are as under:

Financial Year	Date	Time	Venue
2024-25	26/09/2025	11.00 A.M.	VC/OAVM
2023-24	30/09/2024	11.00 A.M.	VC/OAVM
2022-23	22/09/2023	11.00 A.M.	VC/OAVM

b. SPECIAL RESOLUTIONS IN LAST 3 AGMS:

- In AGM held on September 26, 2025, No Special Resolutions were passed.
- In AGM held on September 30, 2024, four Special Resolutions were passed as under:
 - (i) Commission to Mr. Ankur Dhirajlal Patel, Whole Time Director of the company as per Schedule- V of The Companies Act, 2013.
 - (ii) Commission to Mr. Dineshkumar Harjivanbhai Patel, Whole Time Director of the company as per Schedule- V of The Companies Act, 2013.
 - (iii) The appointment of Mr. Dineshkumar Dahyalal Mistry (DIN: 07176951), as a Non-Executive Independent Director of the company for five financial years.
 - (iv) To approve the appointment of Mrs. Aanal Naresh Shah (DIN: 10727680), as a Non-Executive Independent Director of the company for five financial years.
- In AGM held on September 22, 2023, four Special Resolutions were passed as under:
 - (i) To increase the Managerial Remuneration of Mr. Dhirajlal Patel (DIN: 00044350), Managing Director of the Company from Rs. 5,00,000/- to Rs. 5,50,000/- per month w.e.f. 1st April, 2023.
 - (ii) To increase the Managerial Remuneration of Mr. ANKUR DHIRAJLAL PATEL (DIN: 07395218), Whole Time Director of the Company from Rs. 2,00,000/- to Rs. 2,20,000/- per month w.e.f. 1st April, 2023
 - (iii) To increase the Managerial Remuneration of Mr. DINESHKUMAR HARJIVANBHAI PATEL (DIN: 02583348), Whole Time Director of the Company from Rs. 2,00,000/- to Rs. 2,20,000/- per month w.e.f. 1st April, 2023
 - (iv) Reappointment of Mr. Vipulkumar Vitthalbhai Patel (Din: 03056403), as a Non -Executive Independent Director of The Company for Five Financial Years

c. WHETHER ANY SPECIAL RESOLUTION PASSED LAST YEAR THROUGH POSTAL BALLOT

None of the businesses proposed to be transacted requires passing of a special resolution through postal ballot.

d. PROCEDURE FOLLOWED FOR POSTAL BALLOT:

Pursuant to Sections 108, 110 and other applicable provisions, if any, of the Act, (including any statutory modification or re-enactment thereof for the time being in force) read with Rule 22 of the Companies (Management and Administration) Rules, 2014 (the Rules), as amended from time to time, the General Circular No. 14/ 2020 dated April 08, 2020 and the General Circular No. 17/ 2020 dated April 13, 2020, in relation to "Clarification on passing of ordinary and special resolutions by companies under the Companies Act, 2013 and the rules made thereunder on account of the threat posed by Covid-19" issued by the MCA, Government of India (the "MCA Circulars") and pursuant to other applicable laws and regulations, the Company provided only the remote e-Voting facility to its Members, to enable them to cast their votes electronically.

The Company engaged the services of National Securities Depository Limited (NSDL) for facilitating remote e-Voting to enable the Members to cast their votes electronically.

Mr. Anish Shah (FCS: 4713 CP: 6560), Practising Company Secretary, acted as the Scrutinizer, for conducting the aforesaid Postal Ballot process, in a fair and transparent manner. In terms of the MCA Circulars, the Company sent the Postal Ballot Notices in electronic form only to its registered shareholders whose e-mail IDs were registered/available with the Depository Participants (DPs)/Registrars and Share Transfer Agents (RTA) as on a cut-off date. Voting rights were reckoned on the paid-up value of the shares registered in the names of the Members as on the cut-off date. Members desiring to exercise their votes by electronic mode were requested to vote before close of business hours on the last date of e-Voting. The scrutinizer, after the completion of scrutiny, submitted his report. The consolidated results of the voting by postal ballot and e-Voting were then announced and the results were also displayed at the Registered Office of the Company and on the Company's website besides being communicated to BSE Limited and NSDL.

e. WHETHER ANY SPECIAL RESOLUTION IS PROPOSED TO BE CONDUCTED THROUGH POSTAL BALLOT;

None of the businesses proposed to be transacted requires passing of a special resolution through postal ballot.

IX. MEANS OF COMMUNICATION:

- quarterly results;**

The Results of the Company were displayed on web site www.vikramthermo.com and the same were also submitted to the Stock Exchanges after the conclusion of the Board Meeting. The official news releases are being placed on Company's website and simultaneously sent to Stock Exchanges where the shares of the Company are listed.

- newspapers wherein result normally published;**

The financial results of the Company normally published in Financial Express in English as well as regional language newspaper. Official news, releases, and presentation made to analysts, institutional investors etc. are displayed on the website of the Company www.vikramthermo.com.

- any website, where displayed;**

Company's website www.vikramthermo.com contains a separate dedicated section namely "Investors" where all information relevant to shareholders' is available. The Annual Report of the Company is also available on the website of the Company www.vikramthermo.com in a downloadable form. It also displays official news releases and presentations made to institutional investors or to the analysts, whenever it is made by the company.

X. GENERAL SHAREHOLDER INFORMATION:

- Annual General Meeting -**

Date: TUESDAY, 29th September, 2026

Time: 11.00 A.M.

Venue: AGM through VC/OAVM.

- Financial Year: 2025-26**

- Book Closure & Record Date: As mentioned in the Notice of AGM**

- Dividend Payment Date: The final dividend, if approved, at the AGM will be paid to those whose names are registered in the Register of Member as on Friday, 25th September, 2026.**

- Listing Details & Stock Code along with Confirmation of payment of listing fees:**

At present, the equity shares of the Company are listed on the BSE Limited (BSE). The Company has already paid the listing fees for the year 2025-26 to the Stock Exchange.

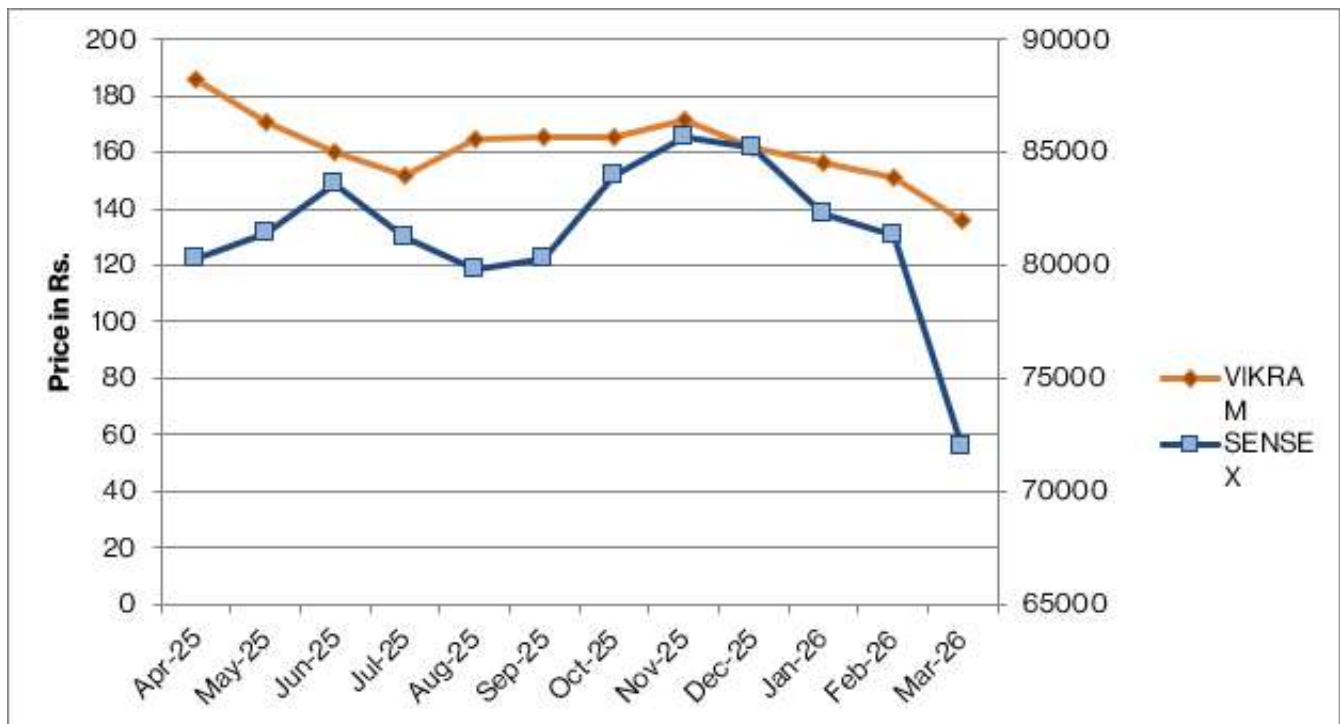
Name of Stock Exchange	Stock Code
BSE Limited	
P J Towers, Dalal Street, Fort, Mumbai-400001	530477

- Market price data- high, low during each month in last financial year;**

MONTH	OPENING	HIGH	LOW	CLOSE
Apr-25	177	196.8	161.1	185.4
May-25	185	202	161.3	170.75
Jun-25	172.55	174	126.85	160.15
Jul-25	162.25	162.25	143.2	151.4
Aug-25	153	163	130.6	164.7

Sep-25	165	175.3	157.1	165
Oct-25	162.7	175	162	165.45
Nov-25	167.9	184	165	171.15
Dec-25	171.25	176	148	161.55
Jan-26	164.4	167.3	147	156.15
Feb-26	156.15	168.6	140	150.65
Mar-26	141.25	154.5	132	136.1

- **Performance in comparison to broad-based indices such as BSE Sensex,**



- **In case the securities are suspended from trading, the directors report shall explain the reason thereof;** Not Applicable

- **Registrar to an issue and Share Transfer Agents:**

M/s. BIGSHARE SERVICES PVT. LTD.,

Address: Office No. S6-2, 6th Floor

Pinnacle Business Park Next to Ahura Centre

Mahakali Caves Road Andheri East Mumbai 400093

P: +91 022 62638204

Website: www.bigshareonline.com

- **Share Transfer System:**

The share transfer work is handled by registrar and transfer agent for the company. Share Transfers are registered and dispatched within a period of fifteen days from the date of the lodgments if the transfer documents are correct and valid in all respects. These certificates have been submitted to the Stock Exchanges.

- **Distribution of shareholding;**

Distribution of shareholding as on 31st March, 2026:

SR NO	SHAREHOLDING OF NOMINAL		NUMBER OF SHAREHOLDERS	% TO TOTAL	SHARES	% TO TOTAL
1	1	500	10042	84.1885	977773	3.1181
2	501	1000	649	5.4410	529094	1.6873
3	1001	2000	483	4.0493	754775	2.4070
4	2001	3000	262	2.1965	669885	2.1363
5	3001	4000	86	0.7210	312790	0.9975
6	4001	5000	95	0.7964	451358	1.4394
7	5001	10000	132	1.1066	980433	3.1266
8	10001	9999999999	179	1.5007	26681742	85.0879
TOTAL			11928	100	31357850	100

- **Category wise details of Shareholders**

Particulars	No of Shares	Percentage
Promoters	8046295	25.66
Relative of Director	12057279	38.45
Public	9390438	29.95
Body Corporate	377983	1.21
NRI	504237	1.61
Clearing Member	750	0.00
IEPF	386255	1.23
HUF	594613	1.89
Total	31357850	100

- **Dematerialization of shares and liquidity:**

30824325 (98.3%) Equity Shares are in demat form as on March 31, 2026.

ISIN No.: (For Dematerialized Shares) : **INE337E01010**

- **Outstanding GDRs/ADRs/Warrants or any convertible instruments, conversion date and likely impact on equity:**

The Company has not issued any GDRs/ADRs/Warrants or any convertible instruments in the past and hence, as on March 31, 2026, the Company does not have any outstanding GDRs/ADRs/Warrants or any convertible instruments.

- **Commodity price risk or foreign exchange risk and hedging activities:**

The Company does not deal in commodities and hence the disclosure pursuant to SEBI Circular dated November 15, 2018 is not required to be given.

- **COMPLIANCE WITH MANDATORY / DISCRETIONARY REQUIREMENTS**

During the year, the Company has fully complied with the mandatory requirements as stipulated in Listing Agreement and Listing Regulations.

The status on the compliance with the discretionary requirements as specified in Listing Regulations and Part E of Schedule II of Listing Regulations is as under:

- **The Board**

The requirement relating to maintenance of office and reimbursement of expenses of Non-Executive Chairman is not applicable to the Company, since the Chairman of the Company is an Executive Director.

- **Shareholders rights**

The Company has not adopted the practice of sending out half-yearly declaration of financial performance to shareholders. Quarterly results as approved by the Board are disseminated to Stock Exchanges and updated on the website of the Company.

- **Separate posts of Chairperson and the Managing Director or the Chief Executive Officer**

The Company has not adopted the said discretionary requirement.

- **Modified opinion(s) in audit report**

The Company's Standalone Financial Statements for the financial year ended on 31st March, 2026 are with unmodified audit opinion.

- **Reporting of Internal Auditor**

Internal Auditors report to the Audit Committee, quarterly internal audit reports are submitted to the Audit Committee which reviews the audit reports and suggests necessary action.

- **plant locations:**

Unit-I At Dhanot: Chhatral – Kadi Road, Tal. Kalol,
Dist. Gandhinagar, Gujarat (INDIA)

Application Lab: 601, GIDC, Chhatral, Tal. Kalol,
Dist. Gandhinagar, Gujarat (INDIA)

- **Address for Correspondence:** A/704-714 THE CAPITAL SCIENCE CITY ROAD
AHMEDABAD 380060 GJ IN
Tel. no.: 079-48481010

- list of all credit ratings obtained by the entity along with any revisions thereto during the relevant financial year, for all debt instruments of such entity or any fixed deposit programme or any scheme or proposal of the listed entity involving mobilization of funds, whether in India or abroad.: **Not Applicable**

XI. DISCLOSURES:

- Management Discussion and Analysis:

Annual Report has a detailed chapter on Management Discussions and Analysis.

- Related Party Transaction:

There were no transactions with related parties, which are not in the ordinary course of business and not on arm's length basis.

There were no materially significant related party transactions that may have potential conflict with the interests of company at large, during the year.

The Company has received representation from Senior Management personnel that there was no material significant financial and commercial transaction entered into by them along with their relative where they have personal interest that may have a potential conflict with the interest of the Company at large.

The company has formulated a policy on dealing with Related Party Transactions; such policy has been disclosed of the company's website www.vikramthermo.com. The details of Related Party transaction entered into by the Company during the year has been mentioned in Annexure- III Form no. AOC-2 of Board Report.

- Bombay Stock Exchange has imposed a fine on the company regarding Non-submission/late submission of XBRL related to Related Party Transactions for the quarter ended 30th September, 2022. In that regard the company has provided the justification that it has complied with regard to submission of Related Party Transaction in PDF form and the XBRL for the same was submitted immediately when the said query was raised by BSE and had requested BSE to consider this as a human error and for that the company has submitted an application regarding the waiver of the penalty and it is still pending from the BSE.

- Whistle Blower Policy (Vigil Mechanism):

The Company established the Whistle Blower Policy (Vigil Mechanism). In line with the best Corporate Governance Practices; the Company has put in place a system through which the Directors or employees may report concerns about unethical and improper practices or Alleged Wrongful Conduct, without fear of reprisal. The functioning of the vigil mechanism is being monitored by the Audit Committee from time to time and no person has denied access to the Audit Committee for reporting any such misconduct.

The details of Whistle Blower Policy have been disclosed on the company's website www.vikramthermo.com.

- Disclosure by listed entity and its subsidiaries of 'Loans and advances in the nature of loans to firms/ companies in which directors are interested by name and amount':

During the period under review, there is no loan to firms/companies in which directors are interested.

- Details of material subsidiaries of the listed entity; including the date and place of incorporation and the name and date of appointment of the statutory auditors of such subsidiaries.

During the period under review, it is not applicable to the Company.

- Accounting treatment

The company has followed accounting treatment as prescribed in Indian Accounting Standard applicable to the company.

- Various policies Adopted by the company:

Due to promulgation of Securities Exchange Board of India (Listing Obligation and Disclosure Requirement) Regulations, 2015, the company has adopted various other policies in line with the best Corporate Governance Practices.

Following other policies have been adopted by the company:

- ✓ Risk management policy
- ✓ Nomination and Remuneration policy
- ✓ Board Diversity policy
- ✓ Material Subsidiary policy
- ✓ Preservation of documents policy
- ✓ Corporate Social Responsibility policy

The details of the policies adopted have been disclosed on the company's website www.vikramthermo.com

• **Disclosure of Commodity Price Risks and Commodity Hedging Activities: Not Applicable**

- o Risk management policy of the company with respect to commodities including through hedging.
- o Exposure of the company to commodity and commodity risks faced by the entity throughout the year:
 - a. Total exposure of the listed entity to commodities in INR
 - b. Exposure of the listed entity to various commodities:

Commodity Name	Exposure in INR towards the particular commodity	Exposure in Quantity terms towards the particular commodity	% of such exposure hedged through commodity derivatives				
			Domestic market		International market		Total
			OTC	Exchange	OTC	Exchange	
NA	NA	NA	NA	NA	NA	NA	NA

c. Commodity risks faced by the company during the year and how they have been managed: NA

- Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A): NA
- The certificate from a company secretary in practice that none of the directors on the board of the company have been debarred or disqualified from being appointed or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority has been attached to this report.
- There is no such matter or transactions for which the board had not accepted any recommendation of any committee of the board which is mandatorily required, in the financial year 2025-26.
- Managing Director/ CFO Certification: The Company has obtained a certificate from the Managing Director and Chief Financial Officer of the Company in respect of matters stated in Regulation 17(8) of Listing Regulations is annexed as Annexure I to this Corporate Governance Report.
- Compliance with Corporate Governance requirements specified in Regulation 17 to 27 and Clauses (b) to (i)

of Sub- Regulation (2) of Regulation 46 of Listing Regulations: The Company has complied with all Corporate Governance requirements specified in Regulation 17 to 27 and Clauses (b) to (i) of sub-regulation (2) of Regulation 46 of Listing Regulations.

- **Code of Conduct:** The Company has laid down a Code of Conduct for all Board Members and Senior Management of the Company by including duties of Independent Directors. All Board Members and Senior Management Personnel have affirmed compliance with the Code of Conduct. The Code of Conduct is placed on the website of the Company at <https://www.vikramthermo.com> A declaration signed by the Company's Managing Director for the compliance of these requirements is annexed as Annexure II to this Corporate Governance Report.
- **Compliance Certificate by M/s. A Shah & Associates, Practicing Company Secretaries:** The Company has obtained a Certificate from M/s. A Shah & Associates, Practicing Company Secretaries regarding compliance of Corporate Governance as stipulated, which is annexed as Annexure III to this Corporate Governance Report.
- **Total fees for all services paid by the listed entity on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part.**

Auditors fees bifurcation	Amount (Rs. In Lakhs)
Audit fees	4.00
Tax Audit Fees	0.50
Taxation matter	NIL
Certification fees	0.55
Total	5.05

- **Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:**
 1. number of complaints filed during the financial year : Nil
 2. number of complaints disposed of during the financial year : Nil
 3. number of complaints pending as on end of the financial year : Nil

4. Disclosures with respect to demat suspense account/ unclaimed suspense account

1. aggregate number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year: 97 Shareholder - 386255 Shares
2. number of shareholders who approached listed entity for transfer of shares from suspense account during the year: 0
3. number of shareholders to whom shares were transferred from suspense account during the year: 0
4. aggregate number of shareholders and the outstanding shares in the suspense account lying at the end of the year: 97 Shareholder - 386255 Shares
5. that the voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

PLACE: AHMEDABAD

DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

**Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)**

MANAGEMENT DISCUSSION AND ANALYSIS

1. OVERALL REVIEW ON INDUSTRY STRUCTURE & DEVELOPMENTS:

The Company is in Pharmaceutical industry. The Company is leading in manufacturing and selling of basic Pharma Co-Polymer 'Drug Coat', etc.

The Company is a dynamic futuristic public limited company involved in manufacturing, marketing and export of pharmaceutical excipients and chemicals since 1985. The Company owns three well established brands DRUGCOAT, DRCOAT, APION, AQUAPOL and the overall performance during the financial year 2025-26 has been progressive.

- **CREDENTIALS:**

The Company is having EXCIPACT, Good Manufacturing Practice, ISO 9001:2008 and Halal certificate and many multinational company audit approvals enabling pharmacopeial GMP quality product manufacturing in India. Vikram Thermo (India) Limited also filed US-DMF for its products.

- **RESEARCH & DEVELOPMENTS:**

The Company have strong R&D and Application F&D team, with vast experienced and qualified pharmacists, research scientist, chemist & chemical engineers to develop various polymers in pharmaceutical & cosmetic applications.

- **INFRASTRUCTURE:**

Vikram Thermo (India) Limited have dedicated plant for manufacturing EXCIPACT GMP standard pharma polymers.

2. OPPORTUNITIES AND THREATS:

Opportunities:

- India has a long tradition of chemical activities and a very strong Pharmaceutical Industry which is growing at rapid pace which shall directly help the Company's revenue to grow in foreseeable future.
- India has abundant supply of highly skilled manpower, scientists and technical personnel for which the salaries are considerably lower than the same in developed nations.
- The capital cost for setting up a decent world class facility is fraction of what it would cost in Western Countries. This makes the Indian Companies at the competitive position in the international markets.

Threats:

- Import of goods from some of the large global sized plants may add to the competition for the Company's Products.

3. SEGMENT-WISE OR PRODUCT-WISE PERFORMANCE:

On the basis of the principles for determination of segments given in Indian Accounting Standard 108 "Operating Segments" and in the opinion of management, the Company is primarily engaged in the business of manufacturing of "Chemicals". All other activities of the Company revolve around the main business and as such there is no separate reportable business segment. However, the company has identified geographical segment as its secondary business segment, the details are as follows:

Particulars	India (Rs. In lakhs)		Rest of the world (Rs. In lakhs)		Total (Rs. In lakhs)	
	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25
Segment Revenue	9759.19	9146.54	3650.59	3928.51	13409.78	13075.05
Segment Assets	10286.72	8312.84	Nil	Nil	10286.72	8312.84
Additions to Property, Plant & Equipments including intangible Assets	1504.93	685.82	Nil	Nil	1504.93	685.82

There is no transaction with single customer which amounts to 10% or more of the Company's revenue.

4. BUSINESS OUTLOOK:

The Company has achieved polymer excellence by Discovery, Development, Manufacturing and Marketing of research-based products since last three decades this POLYMER EXCELLENCE Led Ready -To-Use Coating System – DRCOAT. The Company provides complete solution for various applications in solid oral dosage coating segment with complimentary technical support.

The Company have both range of products basic pharma polymers as well as ready-mix coating products.

5. RISK AND CONCERN:

The company's raw materials are based on petrochemicals. Major fluctuations in the petroleum products can affect the company's performance.

6. INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY:

Considering the size of the company, your company has adequate system of internal control to provide reasonable assurance that assets are safeguarded and protected from unauthorized use or deposition. The management continuously reviews the internal control systems and procedure for efficient conduct of business. A strong system of internal audit committee of the Board has strengthened the internal control within the organization.

7. FINANCIAL PERFORMANCE WITH RESPECT TO OPERATIONAL PERFORMANCE.

Total turnover for the year ended on 31st March, 2026 was Rs. 13409.78 lacs. It was mainly on account of improvement in manufacturing techniques and sales promotion drive. Better working capital management was also one of the emphasis on which proper weight age was laid upon.

8. HUMAN RESOURCE DEVELOPMENT:

Your Company treats its "Human Resources" as one of its most significant assets. The Company continues its focus on retention through employee engagement initiatives and provides a holistic environment where employees get opportunities to realize their potential. A number of programs that provide focused people attention are currently underway. Your Company's thrust is on the promotion of talent internally through job rotation and job enlargement. The Company's Health and Safety Policy commits to provide a healthy and safe work environment to all employees.

9. DETAILS OF SIGNIFICANT CHANGES (I.E. CHANGE OF 25% OR MORE AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR) IN KEY FINANCIAL RATIOS, ALONG WITH DETAILED EXPLANATIONS THEREFORE, INCLUDING:

Ratio	2025-26	2024-25
Debtors Turnover	2.97	3.13
Inventory Turnover	12.80	10.34
Interest Coverage Ratio	114.62	35.79
Current Ratio	3.30	3.13
Debt Equity Ratio	0.03	0.05
Debt Service Coverage Ratio	11.56	3.78
Return on Equity Ratio	0.28	0.07
Return on Capital Employed (%)	33.83%	16.31%
Operating Profit Margin (%)	40.31%	36.96%
Net Profit Margin (%)	28.71%	6.19%

The higher Interest Coverage Ratio indicates a stronger capacity of the Company to meet its finance cost obligations from its earnings before interest and tax.

The Debt-Equity Ratio has improved due to increase in Profitability of the company during the year under consideration.

The Debt Service Coverage Ratio has increased due to increase in Profit available for debt service during the year.

The Return on Equity Ratio has increased due to increase in Profit during the year.

The Return on Capital Employed has increased due to increase in Profit during the year.

The Net Profit Margin has increased due to increase in Profit during the year.

10. DETAILS OF ANY CHANGE IN RETURN ON NET WORTH AS COMPARED TO THE IMMEDIATELY PREVIOUS FINANCIAL YEAR ALONG WITH A DETAILED EXPLANATION THEREOF

The return on net worth during the current financial year was 27.66% compared to 6.67% achieved during the previous financial year. There was increase in profitability of the company in comparison to the previous year.

11. BUSINESS ENVIRONMENT:

The Performance of the company for the year under review was satisfactory.

12. CAUTIONARY STATEMENT:

Statements in this report on Management Discussion and analysis may be forward looking statements within the meaning of applicable security laws or regulations. These statements are based on certain assumptions and expectations of future events. Actual results could however, differ materially from those expressed or implied. Important factors that could make a difference to the Company's operations include global and domestic demand supply conditions, finished goods prices, raw material cost and availability and changes in government regulation and tax structure, economic development within India and the countries with which the company has business contacts and other factors such as litigation and industrial relations. The Company assumes no responsibilities in respect of forward-looking statements which may be amended or modified in future on the basis of subsequent developments, information of event.

PLACE: AHMEDABAD

DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

**Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)**

ANNEXURE I
CEO / CFO CERTIFICATION

To,
 The Board of Directors,
VIKRAM THERMO (INDIA) LIMITED
 AHMEDABAD

We, MR. DHIRAJLAL K PATEL, Managing Director and MS. SWITI PATEL, Chief Financial Officer of the **VIKRAM THERMO (INDIA) LIMITED** certify that:

1. We have reviewed the financial statements for the year 2025-26 and that to the best of my knowledge and belief:
 - a. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.
 - b. These statements give a true and fair view of the state of affairs of the company and of the results of operations and cash flows. The financial statements have been prepared in conformity, in all material respects, with the Indian Accounting Standards, applicable laws and regulations.
2. These are, to the best of our knowledge and belief, no transactions entered into by the company during the year which are fraudulent, illegal or violative of the company's code of conduct.
3. We accept overall responsibility for the company's internal control system and financial reporting. This is monitored by the internal audit function, which encompasses the examination and evaluation of the adequacy and effectiveness. Internal audit works with all the levels of management and statutory auditors and reports significant issues to the Audit Committee of the Board. The auditors and audit committee are apprised of any corrective action taken with regard to significant deficiencies and material weakness.
4. We indicate to the auditors and to the audit committee:
 - a. Significant changes in internal control over financial reporting during the year.
 - b. Significant changes in accounting policies during the year;
 - c. Instances of significant fraud of which we have become aware of and which involve management or other employees who have significant role in the company's internal control system over financial reporting.

However, during the year there were no such changes or instances.

PLACE: AHMEDABAD
DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
 FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)
 Sd/-
MS. SWITI PATEL
CHIEF FINANCIAL OFFICER

ANNEXURE II**DECLARATION BY THE MANAGING DIRECTOR ABOUT CORPORATE GOVERNANCE**

I, Mr. Dhirajlal K Patel, Managing Director of **VIKRAM THERMO (INDIA) LIMITED** hereby confirm pursuant to Regulation 26(3) and PART D of Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015 that:

1. The Board of Directors of VIKRAM THERMO (INDIA) LIMITED has laid down a code of conduct has been placed on the company's website.
2. All the members of the board as well as senior management personal have complied with the said code of conduct for the year ended 31st March 2026.

PLACE: AHMEDABAD
DATE: 11/08/2026

**BY THE ORDER OF THE BOARD OF DIRECTORS,
FOR, VIKRAM THERMO (INDIA) LIMITED**

Sd/-
MR. DHIRAJLAL K PATEL
CHAIRMAN & MANAGING DIRECTOR
(DIN: 00044350)

ANNEXURE III**CERTIFICATE OF COMPLAINE WITH CORPORATE GOVERNANCE**

To,
The Members of
VIKRAM THERMO (INDIA) LIMITED

We have examined the compliance of the conditions of Corporate Governance by **M/S.VIKRAM THERMO (INDIA) LIMITED** ('the Company') for the year ended March 31, 2026 as stipulated in Regulations 17 to 27 and clauses (b) to (i) of regulation 46 (2) and paragraphs C, D and E of Schedule V of the SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015.

- **Management's Responsibility:**

The compliance of conditions of Corporate Governance is the responsibility of the management of the Company including the preparation and maintenance of all relevant supporting records and documents.

- **Our Responsibility:**

Our examination was limited to review of procedures and implementation thereof adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

Pursuant to the requirements of the Listing Regulations, it is our responsibility to provide a reasonable assurance whether the Company has complied with the conditions of Corporate Governance as stipulated in Listing Regulations for the year ended on 31st March, 2026.

- **Opinion:**

In our opinion and to the best of our information and explanations given to us, we certify that the Company has complied with the conditions of Corporate Governance as stipulated Listing Agreement and SEBI (Listing Obligation & Disclosure Requirement) Regulation, 2015.

We further state that such compliance is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

LACE: AHMEDABAD
DATE: 08/08/2026

FOR, A. SHAH & ASSOCIATES
PRACTICING COMPANY SECRETARIES,

Sd/-

MR. ANISH SHAH
PROPRIETOR
FCS NO: 4713
CP NO: 6560

Peer Review No.:6906/2025
(UDIN: F004713H001056588)

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
M/S. VIKRAM THERMO (INDIA) LIMITED
A/704-714 THE CAPITAL SCIENCE CITY ROAD
AHMEDABAD GJ 380060 IN

We, **M/S. A. SHAH & ASSOCIATES**, Practicing Company Secretaries, have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **M/S.VIKRAM THERMO (INDIA) LIMITED** having **CIN - L24296GJ1994PLC021524** and having registered office at **A/704-714 THE CAPITAL SCIENCE CITY ROAD AHMEDABAD - GJ 380060 IN** (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, We hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of appointment in Company
1.	Mr. DHIRAJLAL KARSANBHAI PATEL	00044350	26/09/2009
2.	Ms. AANAL NARESH SHAH	10727680	14/08/2024
3.	Mr. DINESHKUMAR DAHYALAL MISTRY	07176951	14/08/2024
4.	Mr. VIPULKUMAR VITTHALBHAI PATEL	03056403	15/05/2019
5.	Mr. ANKUR DHIRAJLAL PATEL	07395218	09/02/2016
6.	Mr. DINESHKUMAR HARJIVANBHAI PATEL	02583348	31/03/2019

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

PLACE: AHMEDABAD
DATE: 08-08-2026

FOR, A. SHAH & ASSOCIATES
PRACTICING COMPANY SECRETARIES,

Sd/-
MR. ANISH SHAH
PROPRIETOR
FCS NO: 4713
CP NO: 6560
PR NO: 6906/2025
(UDIN: F004713H001056601)

INDEPENDENT AUDITOR'S REPORT

To,
The Members of
VIKRAM THERMO (INDIA) LIMITED

Report on the Audit of the Standalone Financial Statements Opinion

1. We have audited the Standalone Financial Statements of **VIKRAM THERMO (INDIA) LIMITED** ("the Company"), which comprise the Balance Sheet as at 31st March, 2026, and the Statement of Profit and Loss (including other comprehensive income), the Statement of Changes in Equity and Statement of Cash Flows for the year ended on that date, and notes to the financial statements, including a summary of the significant accounting policies and other explanatory information.
2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under Section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31 March, 2026, and its profit (including Other comprehensive income), its Cash flows and the Statement of Changes in Equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing ("SAs") specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Companies Act, 2013 and the Rules there under and we have fulfilled our ethical responsibilities in accordance with these requirements and ICAI's Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the Standalone Financial Statements.

Key Audit Matters

4. Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period.
These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion, on these matters.
5. The key audit matter identified during our audit is Revenue Recognition as follows:

Key audit matter	How our audit addressed the key audit matter
Revenue Recognition	
Revenue from the sale of goods is recognised upon the transfer of control of the goods to the customer, usually on delivery of goods. The Company uses a variety of shipment terms across its operating markets and this has an impact on the timing of revenue recognition.	• Our audit procedures included reading the Company's revenue recognition accounting policies to assess compliance with Ind AS 115 "Revenue from contracts with customers". • We performed tests of controls of management's process of recognizing the revenue from sales of goods and placed specific attention on the timing of revenue recognition as per the sales terms with the customers.

There is a risk that revenue could be recognised in the incorrect period for sales transactions occurring on and around the year end, therefore revenue recognition has been identified as a key audit matter

- We performed tests of details of the sales transactions testing based on a representative sampling of the sales orders to test that the related revenues and trade receivables are recorded appropriately taking into consideration the terms and conditions of the sale orders, including the shipping terms.
- We also performed sales cut off procedures by agreeing deliveries occurring around the year end to supporting documentation to establish that sales and corresponding trade receivables are properly recorded in the correct period.

Information other than the Standalone Financial Statements and Auditors' Report thereon.

6. The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report, Corporate Governance and Shareholder's Information and other information in the Company's annual report, but does not include the Standalone Financial Statements and our auditor's report thereon. The other information is expected to be made available to us after the date of this auditor's report.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained during the course of audit, or otherwise appears to be materially misstated.

When we read the Annual Report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and as may be legally advised.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

7. The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the financial position, financial performance, including the other comprehensive income changes in equity and cash flows of the Company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.
8. In preparing the Standalone Financial Statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.
9. The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Standalone Financial Statements

10. Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's

report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

11. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:
 - Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis of opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
 - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial control system in place and the operating effectiveness of such controls.
 - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.
 - Conclude on the appropriateness of management's use of the going concern basis of accounting and based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
 - Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
12. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
13. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.
14. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

15. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Government of India in terms of section 143(11) of the Act, we give in "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
16. Further to our comments in Annexure A, as required by Section 143(3) of the Act, based on our audit, we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

- b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books.
- c) The Standalone Financial Statements dealt with by this Report are in agreement with the books of account.
- d) In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under section 133 of the Act.
- e) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.
- f) With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the Company and the operating effectiveness of such controls refer to our separate report in “Annexure B”. Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company’s internal financial controls with reference to Standalone Financial Statements.
- g) In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of Section 197 of the Act read with Schedule V to the Act.
- h) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the impact of pending litigations on its financial position in the financial statements - Refer Note 40 to the Standalone Financial Statements;
 - ii. The Company was not required to recognize a provision as at March 31, 2026 under the applicable law or accounting standards, as it does not have any material foreseeable losses on long-term contracts. The Company did not have any derivative contracts as at March 31, 2026;
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company;
 - iv. (i) The management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been advanced or loan or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other persons or entities, including foreign entities (“Intermediaries”) with the understanding, whether recorded in writing or otherwise, that the Intermediaries shall, whether, directly or indirectly lend or invest in the other persons or entities identified in any manner whatsoever by or on behalf of the Company (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (ii) The management has represented, that to the best of its knowledge and belief, other than as disclosed in the notes to the accounts, no funds have been received by the Company from any persons or entities, including foreign entities (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the company shall, whether directly or indirectly lend or invest in the other persons or entities identified in any manner whatsoever by or on behalf of the Funding Parties (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (iii) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations made under sub clause (i) and (ii) of Rule 11(e) of the Companies (Audit and Auditors) Rules, 2014, as mentioned at para (iv),(i) and (iv),(ii) above, contain any material misstatement.
 - v. The dividend declared and paid during the year by the Company is in compliance with Section 123 of the Companies Act, 2013. Further, there has been no delay in transferring unpaid dividend amounts to the Investor Education and Protection Fund (IEPF) as prescribed under the relevant provisions of the Act.

- vi. Based on our examination, the Company has used accounting software for maintaining its books of account, which has a feature of recording audit trail (edit log) facility and the same has operated throughout the period for all relevant transactions recorded in the software. Further, during the course of our audit, we did not come across any instance of the audit trail feature being tampered with. Additionally, the audit trail has been preserved by the Company as per the statutory requirements for record retention from the date of implementation of edit log feature.

Place: Ahmedabad
Date: 26/05/2026

For, J.T. Shah & Co.
Chartered Accountants,
[Firm Regd. No. 109616W]

Sd/-
(A. R. Pandit)
Partner
[M. No. 127917]
UDIN: 26127917GCTVOG3539

ANNEXURE “A” TO INDEPENDENT AUDITORS’ REPORT

Referred to in paragraph 15 of “**Report on Other Legal and Regulatory Requirements**” of our Report of even date to the Members of **VIKRAM THERMO (INDIA) LIMITED** for the year ended 31st March, 2026.

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

1. In respect of Property, Plant and Equipment :

- (a) (i) The Company has maintained proper records showing full particulars including quantitative details and situation of Property, Plant and Equipments.
- (ii) The Company has maintained proper records showing full particulars of intangible assets.
- (b) The property, plant and equipments were physically verified by the Management according to a phased programme at regular intervals which, in our opinion, is reasonable having regard to the size of the company and the nature of its assets. Pursuant to the programme, property, plant and equipments have been physically verified by the management during the year and no material discrepancies have been noticed on such verification.
- (c) Based on the examination of the registered sale deed / transfer deed / conveyance deed provided to us, we report that, the title deeds of all the immovable properties of land and buildings (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the Company) disclosed in the financial statements included in property, plant and equipment are held in the name of the Company as at the balance sheet date. In respect of immovable and movable properties that have been taken on lease and disclosed in the financial statements as right-of use asset as at the balance sheet date, the lease agreements are duly executed in favour of the Company.
- (d) Company has not revalued its Property, Plant & Equipments and intangible assets during the year.
- (e) No proceedings have been initiated or pending against the company for holding any benami property under the Benami Transaction (Prohibition) Act, 1988 and rules made there under.

2. In respect of its Inventories :

- (a) The physical verification of inventories has been conducted at reasonable intervals by the management. In our opinion, the coverage and procedure of such verification by management is appropriate and no material discrepancies of 10% or more in aggregate for each class of inventories were noticed on such physical verification of inventories when compared with books of account.
- (b) The company has been sanctioned working capital limit in excess of Rs.5.00 Crores in aggregate on the basis of security of current assets. Copies of quarterly statement and return, furnished to bank have also been made available for our verification. We have verified the same on random sampling basis and found the same in agreement with books of accounts. Discrepancies noticed during the verification, were reasonably explained by the management.

3. In respect of Loans and Advances granted during the year:

During the year, the company has not made any investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties covered in the register maintained under section 189 of the Companies Act, 2013. Accordingly, the clauses 3 (iii) (a) to (f) of the Companies (Auditor’s Report) Order, 2020 (the Order) are not applicable to the company.

4. Loans, Investments and Guarantees:

The Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013 in respect of loans granted, investments made and guarantees and securities provided, as applicable.

5. In respect of Deposits:

The company has not accepted any deposits or amount which are deemed to be deposits and hence the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 or any other relevant provisions of the Companies Act and the rules framed there under are not applicable to the company. Accordingly, clause 3(v) of Companies (Auditor's Report) Order, 2020 is not applicable.

6. Cost Records:

Pursuant to the rules made by the central government of India, the Company is required to maintain cost records as specified under section 148(1) of the Act.

We have broadly reviewed the same, and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. However, we have not made a detailed examination of the cost records with a view to determine whether they are accurate or complete.

7. In respect of Statutory Dues :

- (a) The Company is by and large regular in depositing with appropriate authorities undisputed statutory dues including Goods and Service Tax, Provident Fund, Employees State Insurance, Income Tax, Duty of Excise, Duty of Customs, Value Added tax, cess and any other material statutory dues with the appropriate authorities. According to the information and explanations given to us, no undisputed amounts payable in respect statutory dues were outstanding as at 31st March, 2026 for a period of more than six months from the date they became payable.
- (b) There were no dues of Income tax, Sales tax, Provident Fund, Employees State Insurance, Value Added tax, Duty of Excise, Duty of Customs, cess and any other statutory dues which have not been deposited on account of any dispute. The dues of Goods and Service Tax which have not been deposited on account of disputes and the forum where the dispute is pending is given below:

Name of the Statute	Nature of the Dues	Year	Amount (Rs. In Lakhs)	Forum where dispute is pending
Goods and Service Tax Act, 2017	Goods and Service Tax Demand	2017-18	24.32	Commissioner of GST (Appeals)
	Goods and Service Tax Interest & Penalty	2017-18	31.54	
	Goods and Service Tax Demand	2021-22	1.43	Commissioner of GST (Appeals)
	Goods and Service Tax Interest & Penalty	2021-22	1.33	

8. In respect of Undisclosed Income Discovered in Income tax Assessment:

There were no transactions that were not recorded in books of accounts and have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961. Hence, clause 3(viii) of the Order is not applicable to the company.

9. In respect of Repayment of Loans:

- (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lenders.
- (b) The company has not been declared as willful defaulter by any bank or financial institution or other lenders or government or government authority.
- (c) The Term loans taken by the Company during the year has been applied for the purpose for which the term loan has been obtained.
- (d) On an overall examination of the Standalone Financial Statements of the Company, prima facie, the company has not utilized any funds raised on short term basis for long term purpose. Hence, clause 3 (ix)(d) of the Order is not applicable to the Company.

- (e) The company has not taken any funds from any entity or person to meet obligations of its subsidiaries, associates or joint ventures. Hence reporting under clause 3(ix)(e) of the Order is not applicable to the Company.
- (f) The company has not has raised any loans during the year on the pledge of securities held in its subsidiaries, joint ventures or associate companies. Hence, clause 3 (ix)(f) of the Companies (Auditor's Report) Order, 2020 is not applicable to the Company.

10. In respect of Public Offerings:

- (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments). Accordingly, clause 3 (x)(a) of the Companies (Auditor's Report) Order, 2020 is not applicable to the Company.
- (b) The company has not made any preferential allotment or private placement of shares or convertible debentures during the year. Accordingly, clause 3(x)(b) of the Companies (Auditor's Report) Order, 2020 is not applicable to the Company.

- 11.** (a) To the Best of our knowledge and according to the information and explanation given to us, no fraud by the Company or no material fraud on the company has been noticed or reported during the year.
- (b) No report under sub-Section (12) of Section 143 of the Companies Act, 2013 has been filed by the auditors in Form ADT-4 as prescribed under rule 13 of Companies (Auditor and Auditor) Rules 2014 with the Central Government, during the year and up to the date of this report.
- (c) As represented to us by the management, there were no whistle-blower complaints were received during the year and up to the date of this report by the company.

- 12.** As the company is not a Nidhi Company, the Nidhi Rules, 2014 are not applicable to it. Accordingly, provisions of clause (xii) (a) to (c) of the Company's (Auditor's Report) Order, 2020 are not applicable to the Company.

- 13.** The company is in compliance with section 177 and 188 of the Companies Act 2013 where applicable, for all transactions with the related parties and the details of related part transactions have been disclosed in the Standalone Financial Statements as required under Indian Accounting Standard (Ind AS) 24 "Related Party Disclosure" specified under section 133 of the act.

14. In respect of Internal Audit:

- (a) In our opinion, the company has an internal audit system commensurate with the size and nature of its business of the company.
- (b) We have considered the report of the internal auditor for the period under audit received till date of this report.

- 15.** The Company has not entered in to any non-cash transactions with its directors or persons connected with him. Accordingly, clause 3(xv) of the Companies (Auditor's Report) Order, 2020 is not applicable to the Company.

16. In Respect to the Provisions of Reserve Bank Of India Act 1934:

- (a) The company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Accordingly, clause 3(xvi)(a) of the Companies (Auditor's Report) Order, 2020 is not applicable to the company.
- (b) The company has not conducted any Non-Banking Financial or Housing Finance activities. Accordingly, clause 3(xvi)(b) of the Companies (Auditor's Report) Order, 2020 is not applicable to the company.
- (c) The company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Hence, clause 3(xvi)(c) & (d) of the Companies (Auditor's Report) Order, 2020 is not applicable to the company.

- 17.** The Company has not incurred any cash losses in the financial year under review and immediately preceding financial year. Accordingly, clause 3(xvii) of the Companies (Auditor's Report) Order, 2020 is not applicable to the company.
- 18.** There has been no resignation of the statutory auditors during the year under consideration. Accordingly, clause 3(xviii) of the Company's (Auditor's Report) Order, 2020 is not applicable to the company.
- 19.** On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- 20.** There were no unspent amount required to be transferred to special account as required by Section 135 of the Companies Act, 2013. Accordingly, provisions of sub clause (a) and (b) of clause 3(xx) of the Company's (Auditor's Report) Order, 2020 are not applicable to the company.

Place: Ahmedabad
Date: 26/05/2026

For, J.T. Shah & Co.
Chartered Accountants,
[Firm Regd. No. 109616W]

Sd/-
(A. R. Pandit)
Partner
[M. No. 127917]
UDIN:26127917GCTVOG3539

ANNEXURE “B” TO INDEPENDENT AUDITORS’ REPORT

Referred to in paragraph 16(f) of “**Report on Other Legal and Regulatory Requirements**” of our Report of even date to the Members of **VIKRAM THERMO (INDIA) LIMITED** for the year ended 31st March, 2026.

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (“the Act”)

Opinion

We have audited the internal financial controls over financial reporting of **VIKRAM THERMO (INDIA) LIMITED** (“the Company”) as of March 31, 2026 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

Management’s Responsibility for Internal Financial Controls

The Company’s management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company’s policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors’ Responsibility

Our responsibility is to express an opinion on the Company’s internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the “Guidance Note”) and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both applicable to an audit of Internal Financial Controls and, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor’s judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company’s internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) Pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Place: Ahmedabad**Date: 26/05/2026****For, J.T. Shah & Co.
Chartered Accountants,
[Firm Regd. No. 109616W]****Sd/-
(A. R. Pandit)
Partner
[M. No. 127917]
UDIN:26127917GCTVOG3539**

Balance Sheet as at March 31, 2026**(Rs in Lakhs)**

Particulars		Note	As at 31/03/2026	As at 31/03/2025
A	ASSETS			
1	Non-Current Assets			
	(a) Property, Plant & Equipment and Intangible Assets			
	(i) Property, Plant and Equipment	3A	5,701.52	4,491.74
	(ii) Capital Work-In-Progress	3B	4.05	23.62
	(iii) Right-of-use Assets	3C	38.68	0.50
	(iv) Intangible Assets	4	1.47	1.72
	(b) Financial Assets			
	(i) Other Financial Assets	5	1,177.50	15.60
	(c) Other Non-Current Assets	6	3,363.50	3,779.66
	Total Non-Current Assets		10,286.72	8,312.84
2	Current Assets			
	(a) Inventories	7	1,031.44	1,063.77
	(b) Financial Assets			
	(i) Investments	8	2,010.31	Nil
	(ii) Trade Receivables	9	4,596.70	4,424.25
	(iii) Cash and Cash Equivalents	10	484.74	16.17
	(iv) Other Bank Balances	11	165.30	36.26
	(v) Other Financial Assets	12	62.92	62.40
	(c) Current Tax Assets (Net)	13	Nil	92.25
	(d) Other Current Assets	14	152.75	581.18
	Total Current Assets		8,504.16	6,276.28
	Total Assets (1+2)		18,790.88	14,589.12
B	EQUITY AND LIABILITIES			
1	Equity			
	(a) Equity Share Capital	15	3,135.79	3,135.79
	(b) Other Equity	16	12,551.43	9,009.44
	Total equity		15,687.22	12,145.23
	LIABILITIES			
2	Non-Current Liabilities			
	(a) Financial Liabilities			
	(i) Borrowings	17	294.11	218.83
	(ii) Lease Liability	18	5.97	Nil
	(b) Deferred Tax Liabilities (Net)	19	225.94	218.23
	Total Non - Current Liabilities		526.02	437.06
3	Current liabilities			
	(a) Financial Liabilities			
	(i) Borrowings	20	164.80	420.92
	(ii) Lease Liability	21	0.06	Nil
	(iii) Trade Payables	22		
	-Total outstanding dues of micro and small enterprises		230.11	474.61
	-Total outstanding dues of creditors other than micro and small enterprises		1,009.13	562.56
	(iv) Other Financial Liabilities	23	552.83	302.32
	(b) Other Current Liabilities	24	576.26	213.81
	(c) Provisions	25	37.44	32.61
	(d) Current Tax Liabilities (Net)	26	7.00	Nil
	Total Current Liabilities		2,577.63	2,006.83
	Total Equity and Liabilities (1+2+3)		18,790.88	14,589.12
	Material Accounting Policies	2A		

As per our report of even date attached herewith

For, J. T. Shah & Co
Chartered Accountants
(Firm Regd. No.109616W)

Sd/-
(A. R. Pandit)
Partner
(M.No.127917)
Place : Ahmedabad
Date: 26-05-2026

“ For & on behalf of the Board of Directors of
VIKRAM THERMO (INDIA) LIMITED “

Sd/-
(D. K. Patel)
Chairman & Managing
Director
(DIN: 00044350)

Sd/-
(S. G. Patel)
Chief Financial Officer

Sd/-
(A. D. Patel)
Whole Time Director
(DIN: 07395218)

Sd/-
(M. K. Shah)
Company Secretary

Statement of Profit and Loss for the year ended March 31, 2026**(Rs in Lakhs)**

Particulars		Note	Year Ended 31/03/2026	Year Ended 31/03/2025
	Continuing Operations			
	Income			
I	Revenue From Operations	27	13,409.78	12,623.06
II	Other Income	28	162.27	290.78
III	Total Income (I + II)		13,572.05	12,913.84
	EXPENSES			
	(a) Cost Of Materials Consumed	29	4,251.83	4,777.75
	(b) Purchases of Stock-In-Trade	30	Nil	349.52
	(c) Changes In Inventories of Finished Goods, Stock-in-Trade and Work-In-Progress	31	80.99	(6.17)
	(d) Employee Benefit Expense	32	1,348.35	1,144.09
	(e) Finance Costs	33	45.98	94.33
	(f) Depreciation And Amortisation Expense	34	296.74	252.22
	(g) Other Expenses	35	2,323.69	1,888.53
IV	Total Expenses		8,347.58	8,500.27
V	Profit before tax for the year from continuing Operations (III- IV)		5,224.47	4,413.57
VI	Tax Expense			
	(a) Current Tax	37	1,339.53	1,073.46
	(b) Deferred Tax	37	5.80	(126.70)
	(c) Short / (Excess) Provision of tax of Earlier years	37	29.29	90.94
	Total Tax Expense		1,374.62	1,037.70
VII	Profit After Tax for the year from continuing Operations (V-VI)		3,849.85	3,375.87
	Discontinued Operations			
	(a) Revenue from operation	27	Nil	451.98
	(b) Other Income	28	Nil	6.07
VIII	Total Revenue		Nil	458.05
IX	Total Expense	29 to 35	Nil	489.97
X	Profit/(Loss) for the year before tax & Exceptional item from Discontinued Operations (VIII-IX)		Nil	(31.92)
XI	Exceptional Items	36	Nil	2534.10
XII	Profit/(Loss) for the year before tax after Exceptional item from Discontinued Operations (X-XI)		Nil	(2,566.02)
XIII	Tax Expense	37	Nil	Nil
XIV	Profit/(Loss) for the year from Discontinued Operations after tax (XII-XIII)		Nil	(2,566.02)
XV	Profit/(Loss) for the year from Continuing and Discontinued Operations after exeptional item & tax (IX + XIV)		3849.85	809.85
XVI	Other Comprehensive Income from Continuing Operations			
A	(i) Items that will not be reclassified to profit or loss			
	(a) Remeasurements of the defined benefit plans	38	7.63	(4.12)
	(ii) Income tax relating to items that will not be reclassified to profit or loss	38	(1.92)	1.04
B	(i) Items that may be reclassified to profit or loss		Nil	Nil
	(ii) Income tax on items that may be reclassified to profit or loss		Nil	Nil
	Other Comprehensive Income for the year from Continuing operations (XVI A + XVI B)		5.71	(3.08)

Statement of Profit and Loss for the year ended March 31, 2026 (Rs in Lakhs)

Particulars		Note	Year Ended 31/03/2026	Year Ended 31/03/2025
XVII	Other Comprehensive Income from Discontinued Operations			
A	(i) Items that will not be reclassified to profit or loss			
	(a) Remeasurements of the defined benefit plans	38	Nil	0.08
	(ii) Income tax relating to items that will not be reclassified to profit or loss	38	Nil	Nil
B	(i) Items that may be reclassified to profit or loss		Nil	Nil
	(ii) Income tax on items that may be reclassified to profit or loss		Nil	Nil
	Other Comprehensive Income for the year from Discontinuing operations (Net of Tax) (XVII A + XVII B)		Nil	0.08
XVIII	Other Comprehensive Income for the year from continuing and Discontinuing operations (Net of Tax) (XVI + XVII)		5.71	(3.00)
XIX	Total Comprehensive Income for the year (XV+XVIII)		3,855.56	806.85
XX	Basic & diluted earnings per share of face value of Rs.10 each Fully Paid up			
	(a) Basic and Diluted Earnings Per equity share for continuing operations of face value of Rs.10/- each	39	12.28	10.77
	(b) Basic and Diluted Earnings Per equity share for discontinued operations of face value of Rs.10/- each	39	Nil	(8.18)
	(c) Basic and Diluted Earnings Per equity share for continuing and discontinued operations of face value of Rs.10/- each	39	12.28	2.58
	Material Accounting Policies	2A		

As per our report of even date attached herewith

For, J. T. Shah & Co
Chartered Accountants
(Firm Regd. No.109616W)

Sd/-
(A. R. Pandit)
Partner
(M.No.127917)
Place : Ahmedabad
Date: 26-05-2026

“ For & on behalf of the Board of Directors of
VIKRAM THERMO (INDIA) LIMITED “

Sd/-
(D. K. Patel)
Chairman & Managing
Director
(DIN: 00044350)

Sd/-
(S. G. Patel)
Chief Financial Officer

Sd/-
(A. D. Patel)
Whole Time Director
(DIN: 07395218)

Sd/-
(M. K. Shah)
Company Secretary

STATEMENT OF CASH FLOW FOR THE YEAR ENDED ON 31ST MARCH, 2026 (Rs in Lakhs)

	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
A:	Cash from Operating Activities :		
	Profit / (Loss) before Tax after exceptional Items & before tax	5,224.47	1,847.55
	Adjustment For :		
	Depreciation and Amortisation Expense	296.74	261.83
	Loss on Transfer of Net Assets on demerger	Nil	2506.40
	Finance costs	45.98	94.45
	Allowance/(Reversal) for Expected Credit Loss	212.60	(26.83)
	Allowance/(Reversal) for Doubtful Advances	Nil	(96.03)
	Fair Value gain on Current Investment	(25.94)	Nil
	Gain on Sale of Property, Plant and Equipment	(0.05)	(5.19)
	Gain on Sale of Current Investment	(34.37)	(96.77)
	Interest Income	(47.01)	(30.00)
		447.95	2,607.84
	Operating Profit Before Working Capital Changes:	5,672.42	4,455.39
	Adjustment For :		
	Decrease/(increase) in Other Non Current Financial Assets	(5.59)	18.98
	Decrease/(increase) in inventories	32.33	(45.39)
	Decrease/(increase) in Trade Receivables	(385.05)	(738.82)
	Decrease/(increase) in Other Current Financial Assets	11.58	(22.77)
	Decrease/(increase) in Other Current Assets	436.07	(391.33)
	Increase/(decrease) in Trade Payables	202.08	318.70
	Increase/(decrease) in Other Current Financial Liability	96.50	100.25
	Increase/(decrease) in Other Non Current Liabilities	Nil	Nil
	Increase/(decrease) in Other Current Liabilities	362.45	(97.53)
	Increase/(decrease) in Current Provision	4.83	2.54
		755.20	(855.37)
	Cash Generated From Operations	6,427.62	3,600.02
	Income Tax Paid	(1,269.57)	(1,235.81)
		(1,269.57)	(1,235.81)
	Net Cash From Operating Activities (A)	5,158.05	2,364.21
B:	Cash Flow From Investing Activities :		
	Purchase of Property, Plant and Equipment including Capital Advances & Capital Work-In-Progress	(972.46)	(4,080.62)
	(Increase)/Decrease in Capital Work-In-Progress	19.57	119.54
	Purchase of Intangible Asset	(0.62)	(1.86)
	Sale of Property, plant & Equipment	0.05	5.87
	Purchase of Current Investment	(4,194.99)	(4,194.79)
	Sales of Current Investment	2,245.00	5,788.02
	Loan received back	Nil	100.00
	Margin Money Deposit Made	(1,279.43)	(4.97)
	Interest Income	34.49	28.37
		(4,148.39)	(2,240.44)
C:	Cash Flow From Financing Activities :		
	Proceeds from long term Borrowings	320.14	Nil
	Repayment of long term Borrowings	(332.40)	(233.24)
	Proceeds/(repayment) from Current Borrowings (Net)	(168.61)	168.61
	Dividend Paid	(313.57)	(235.18)
	Payment of Principal Portion Lease Liability	(0.45)	Nil
	Interest on Lease Liability	(0.05)	Nil
	Finance costs paid	(46.14)	(95.87)
		(541.09)	(395.67)
	Net Cash from Financing Activities (C)	(541.09)	(395.67)
	Net Increase in Cash & Cash Equivalents	468.57	(271.90)
	Cash & Cash Equivalents at the Beginning	16.17	288.07
	Cash & Cash Equivalents at the End	484.74	16.17
	Notes :		
	(i). Components of cash and cash equivalents at each balance sheet date:		(Rs in Lakhs)
	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
	Cash on hand	9.62	12.21
	Balances with Bank	475.12	3.96
	Total Cash and cash equivalents	484.74	16.17
	(II) The above cash flow statement has been prepared under the "Indirect Method" as set out in the Indian Accounting Standard - 7 Cash Flow Statement specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Indian Accounting Standards) Rules, 2015.		

As per our report of even date attached herewith

"For & on behalf of the Board of Directors of
VIKRAM THERMO (INDIA) LIMITED "For, J. T. Shah & Co
Chartered Accountants
(Firm Regd. No.109616W)Sd/-
(A. R. Pandit)
Partner
(M.No.127917)
Place : Ahmedabad
Date: 26-05-2026Sd/-
(D. K. Patel)
Chairman & Managing
Director
(DIN: 00044350)Sd/-
(S. G. Patel)
Chief Financial OfficerSd/-
(A. D. Patel)
Whole Time Director
(DIN: 07395218)Sd/-
(M. K. Shah)
Company Secretary

Statement of Changes in Equity for the year ended on March 31, 2026

Particulars	Note No.	Amount (Rs in Lakhs)
Balance as on 1st April, 2024	15	3,135.79
Changes in Equity Share capital due to prior period Errors		Nil
Restated Balance as on 1 st April, 2023	15	3,135.79
Changes during the year		Nil
Balance as on 31st March, 2025	15	3,135.79
Changes in Equity Share capital due to prior period Errors		Nil
Restated Balance as on 31 st March, 2024	15	3,135.79
Changes during the year		Nil
Balance as on 31st March, 2026	15	3,135.79
Other Equity		(Rs in Lakhs)

Particulars	Note No.	Reserves and Surplus			Total
		Retained Earnings	Securities Premium Reserve	General Reserve	
Balance as at 1st April, 2024	16	7,269.65	482.30	465.00	8,216.95
Profit for the year		809.85	Nil	Nil	809.85
Other comprehensive income for the year (net of tax)		(3.00)	Nil	Nil	(3.00)
Total Comprehensive Income for the year		806.85	Nil	Nil	806.85
Transactions with Owners in their capacity as Owners:					
Increase in retained earning on transfer of Loss of Demerged Undertaking on Demerg-er on effective date		220.82	Nil	Nil	220.82
Payment of Dividends		(235.18)	Nil	Nil	(235.18)
Balance as at 31st March, 2025	16	8,062.14	482.30	465.00	9,009.44
Profit for the year		3,849.85	Nil	Nil	3,849.85
Other comprehensive income for the year (net of tax)		5.71	Nil	Nil	5.71
Total Comprehensive Income for the year		3,855.56	Nil	Nil	3,855.56
Transactions with Owners in their capacity as Owners:					
Payment of Dividends		(313.57)	Nil	Nil	(313.57)
Balance as at 31st March, 2026	16	11,604.13	482.30	465.00	12,551.43

As per our report of even date attached herewith

For, J. T. Shah & Co
Chartered Accountants
(Firm Regd. No.109616W)

Sd/-
(A. R. Pandit)
Partner
(M.No.127917)
Place : Ahmedabad
Date: 26-05-2026

For & on behalf of the Board of Directors of
VIKRAM THERMO (INDIA) LIMITED

Sd/-
(D. K. Patel)
Chairman & Managing
Director
(DIN: 00044350)

Sd/-
(A. D. Patel)
Whole Time Director
(DIN: 07395218)

Sd/-
(S. G. Patel)
Chief Financial Officer

Sd/-
(M. K. Shah)
Company Secretary

1. Corporate Information

Vikram Thermo (India) Limited (referred to as 'the company') is a leading in manufacturing and selling of basic pharma co-polymer 'Drug Coat', etc. The company has its registered office at A-704-714, The Capital, Science city Road, Ahmedabad – 380060, Gujarat, India.

2. Basis of Accounting:

a) Statement of Compliance:

These individual financial statements are prepared in accordance with the Indian Accounting Standards (Ind AS). The Ind AS is prescribed under Section 133 of the Act read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and amendments thereto. The accounting policies are applied consistently to all the periods presented in the financial statements.

b) Basis of preparation:

The financial statements have been prepared on accrual basis of accounting under historical cost convention.

2A. MATERIAL ACCOUNTING POLICIES

(i) Use of Estimates:

The preparation of the financial statements in conformity with Ind AS requires the Management to make estimates, judgements and assumptions. These estimates, judgements and assumptions affect the application of accounting policies and the reported amounts of assets and liabilities, the disclosures of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the period. Application of accounting policies that require critical accounting estimates involving complex and subjective judgements and the use of assumptions in financial statements have been specified in Note 2A(ii) below. Accounting estimates could change from period to period. Actual results could differ from estimates. Appropriate changes in estimates are made as the Management becomes aware of changes in circumstances surrounding the estimates. Changes in estimates are reflected in financial statements in the period in which the changes are made and, if material, their effects are disclosed in these notes to the individual financial statements.

(ii) Critical Accounting Estimates and Judgement

a. Income Taxes

Significant judgements are involved in determining the provision for Income Taxes, including amount expected to be paid / recovered for uncertain tax positions. (Also refer Note 26, 37 and 38)

b. Property, Plant and Equipment

Property, plant and equipment represent a significant proportion of the asset base of the Company. The charge in respect of periodic depreciation is derived after determining an estimate of an asset's expected useful life and the expected residual value at the end of its life. The useful life and residual values of the Company's assets are determined by the Management at the time the asset is acquired and reviewed periodically, including at each financial year end. The life is based on historical experience with similar assets as well as anticipation of future events, which may impact their life such as changes in technology. (Refer Note 3A)

c. Impairment of Financial Assets

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rates. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation based on empirical evidence available without undue cost or effort, existing market conditions as well as forward looking estimates at the end of each reporting period. (Refer Note 9 & 44.I)

d. Defined Benefit Plan

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligations is determined using actuarial valuation. An actuarial valuation involves making

various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and attrition rate. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. (Refer Note 32)

e. Fair Value Measurement of Financial Instruments

When the fair value of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow (DCF) model. The inputs to these models are taken from observable markets, where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include consideration of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair values of financial instruments.

(iii) Property, Plant and Equipment & Depreciation:

a) Property Plant and Equipment:

Property, plant and equipment are tangible items that are held for use in the production or supply of goods and services, rental to others or for administrative purposes and are expected to be used during more than one period. The cost of an item of property, plant and equipment is recognised as an asset if and only, if it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. Freehold land is carried at cost less accumulated impairment losses if any. All other items of property, plant and equipment are stated at cost less accumulated depreciation and accumulated impairment losses. Cost of an item of property, plant and equipment comprises:

- Its purchase price, all costs including financial costs till commencement of commercial production are capitalized to the cost of qualifying assets. GST/Tax credit, if any, are accounted for by reducing the cost of capital goods;
- Any other costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

b) Capital work in progress:

Capital work in progress is stated at cost, comprising direct cost, related incidental expenses and attributable borrowing cost and net of accumulated impairment losses, if any. All the direct expenditure related to implementation including incidental expenditure incurred during the period of implementation of a project, till it is ready for use in intended manner, is accounted as Capital work in progress (CWIP) and subsequently the same is transferred / allocated to the respective item of property, plant and equipment. Pre-operating costs, being indirect in nature, are expensed to the profit or loss as and when incurred.

c) Depreciation methods, estimated useful life and residual value:

Depreciation is provided on straight line method for property, plant and equipment so as to expense the cost over their estimated useful lives based on evaluation which are as indicated in Schedule II to Companies Act, 2013. The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

The estimated useful lives are mentioned below:

Nature of Assets	Useful life (in Years)
Factory Building	30
Non-Factory Building	
(a) RCC Frame Structure	60
(b) Non RCC Frame Structure	30
(c) Tube wells, Evaporation Pond	5
Plant & Equipment	20
Electrical Installations and Equipment	10
Office Equipment	5
Furniture & Fixtures	10
Computers	3
Vehicles	8

Depreciation is calculated on pro rata basis with reference to the date of addition/disposal.

d) Derecognition of Property, Plant and Equipment:

The carrying amount of an item of property, plant and equipment is derecognized on disposal or when no future economic benefits are expected from its use or disposal. The gain or loss from the derecognition of an item of property, plant and equipment is recognised in the profit or loss account when the item is derecognized.

(iv) Impairment of non – financial assets

The Company reviews the carrying amount of its Property, Plant and Equipment, including Capital Work in progress of a “Cash Generating Unit” (CGU) at the end of each reporting period to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). When it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the Cash Generating Unit to which the asset belongs.

Recoverable Amount is determined:

- i) In case of individual asset, at higher of the fair value less cost of disposal and value in use; and
- ii) In case of cash generating unit (a company of assets that generates identified, independent cash flows), at the higher of the cash generating unit's fair value less cost to disposal and the value in use. If the recoverable amount of an asset (or cash generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognized immediately in the profit or loss.

(v) Financial Instruments :

1. Financial Assets:

i. Initial recognition and measurement:

All financial assets and financial liabilities except trade receivables are initially measured at fair value. Fair value is adjusted for transaction costs if the financial asset or financial liability is not classified as subsequently measured at fair value through profit or loss. Trade receivables are initially measured at transaction price.

ii. Subsequent measurement:

For purposes of subsequent measurement, financial assets are classified in following categories:

- i) Financial assets measured at amortised cost and
- ii) Financial assets at fair value through profit or loss (FVTPL)

The Company classifies its financial assets in the above mentioned categories based on:

- a) The Company's business model for managing the financial assets, and
- b) The contractual cash flows characteristics of the financial asset.

i) Financial assets measured at amortised cost :

A financial asset is measured at amortised cost if both of the following conditions are met:

- a) A financial asset is measured at amortised cost if the financial asset is held within a business model whose objective is to hold financial assets in order to collect contractual cash flows and the Contractual terms of the financial assets give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.
- b) Financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss.

ii) Financial assets at fair value through profit or loss (FVTPL):

Financial assets are measured at fair value through profit and loss unless it is measured at amortised cost or at fair value through other comprehensive income on initial recognition. The transaction costs directly attributable to the acquisition of financial assets and liabilities at fair value through profit or loss are immediately recognized in profit or loss. In addition, The Company may elect to designate a financial asset, which otherwise meets amortised cost criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch')

Trade receivables, Advances, Security Deposits, Cash and Cash Equivalents etc. are classified for measurement at amortised cost.

iii. Derecognition:

The Company derecognizes a financial asset when contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset in its entirety, the difference between the assets's carrying amount and the sum of the consideration received and receivable is recognized in the profit or loss.

iv. Impairment of financial assets:

The company assesses at the end of each reporting period whether a financial assets or group of financial assets is impaired. In accordance with Ind AS 109, the company applies expected credit loss (ECL) model for recognition and measurement of impairment loss.

In case of trade receivables, the Company follows a simplified approach wherein an amount equal to lifetime ECL is measured and recognised as loss allowance. As a practical expedient, the company uses a provision matrix to determine impairment loss on portfolio of its trade receivables. The provision matrix is based on its historically observed default rates over the expected life of trade receivables. ECL impairment loss allowances (or reversal) recognized during the period is recognized as an expense / income respectively in the statement of profit and loss. Provision for ECL is presented as deduction from carrying amount of trade receivables.

For all other financial assets, expected credit losses are measured at an amount equal to 12 month expected credit losses or at an amount equal to lifetime expected losses, if the credit risk on the financial asset has increased significantly since initial recognition.

Subsequently, if the credit quality of the financial asset improves such that there is no longer a significant increase in credit risk since initial recognition, the Company reverts to recognizing impairment loss allowance based on 12 month ECL.

2. Financial Liabilities:**i. Initial recognition and measurement:**

All financial liabilities are recognised initially at fair value and subsequently carried at amortised cost using the effective interest method.

The company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

ii. Subsequent measurement:

The measurement of financial liabilities depends on their classification, as described below:

i) Financial liabilities measured at amortised cost.

ii) Financial liabilities at fair value through profit or loss.

i) Financial liabilities measured at amortised cost :

All financial liabilities are measured subsequently at amortised cost. Any discount or premium on redemption/ settlement is recognised in the profit or loss as finance cost over the life of the liability using the effective interest method and adjusted to the liability figure disclosed in the Balance Sheet.

ii) Financial assets at fair value through profit or loss (FVTPL):

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. Gains or losses on liabilities held for trading are recognised in the profit or loss.

iii. Derecognition:

Financial liabilities are derecognised when the liability is extinguished, that is, when the contractual obligation is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the profit or loss.

(vi) Off-setting of financial instruments:

Financial assets and financial liabilities are offset and the net amount is reported in the standalone balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

(vii) Inventories:

Inventories are valued at lower of cost and net realizable value. Cost in respect of raw materials and stock in trade are determined on FIFO basis. Costs in respect of all other Inventories are computed on weighted average basis method. Finished goods and process stock include cost of conversion and other costs incurred in acquiring the inventory and bringing them to their present location and condition. Spares (not meeting the definition of property, plant and equipment) are accounted as inventory and expensed to the profit or loss when issued for consumption.

Inventories are written down to net realizable value item by item except where it is appropriate to group similar or related items. When a decline in the price of materials, indicates that the cost of the finished products exceeds net realizable value, the materials are written down to their replacement cost. When the circumstances that previously caused inventories to be written down below cost no longer exist or when there is clear evidence of an increase in net realizable value because of changed economic circumstances, the amount of the write-down is reversed so that the new carrying amount is the lower of the cost and the revised net realizable value. Inventories are recognised as expense in the period in which the related revenue is recognised.

(viii) Income recognition :**Revenue from Contracts with Customers**

Revenue from Contracts with Customers are recognised on satisfaction of performance obligation and

measured at the transaction price for each separate performance obligation, taking into account contractually defined terms of payment and excluding taxes or duties collected on behalf of the government. The transaction price is net of estimated customer returns, rebates and other similar allowances.

(a) Sale of Goods

Revenue from the sale of goods is recognized at a point in time when the control of the products has transferred which generally coincides with dispatch of products to customers in case of domestic sales and on the basis of bill of lading in the case of export sales.

At that Point in time, the customer has the ability to direct the use of, and obtain substantially all of the remaining benefits from, the asset or to restrict the access of other entities to those benefits.

(b) Rendering of Services

Revenue from Job work service contracts:

Job Work service contracts are recognised at point in time as control is transferred to the customer only on dispatch.

When the consideration is received, before the Company transfers goods to the customer, the Company shall present the consideration as a contract liability and when the services rendered by the Company exceed the payment, a contract asset is recognised excluding any amount presented as receivable.

Export Incentives

Export entitlements are recognized in the profit or loss when the right to receive credit as per the terms of scheme is established in respect of the exports made and where there is no significant uncertainty regarding the ultimate collection of the relevant export proceeds.

Interest Income

Interest income is calculated by applying the effective interest rate to the gross carrying amount of the financial assets except when the financial asset is credit-impaired in which case the effective interest rate is applied to the amortised cost of the financial asset. Effective interest rate is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's gross carrying amount on initial recognition.

(ix) Dividend:

The Company recognises a liability for dividends to equity holders of the Company when the dividend is authorized and the dividend is no longer at the discretion of the Company. As per the corporate laws in India, dividend is authorized when it is approved by the shareholders. A corresponding amount is recognized directly in equity.

(x) Good & Service Tax (GST):

GST credit on materials purchased for production / service availed for production / input service are taken into account at the time of purchase. GST credit on purchase of capital items wherever applicable are taken into account as and when the assets are acquired and said credit are reduced from the cost of the assets acquired.

The GST credits so taken are utilized for payment of GST liability on goods sold. The unutilized GST credit is carried forward in the books.

(xi) Employee Benefits:

i. Short term employee benefits:

Short Term benefits are recognised as an expense at the undiscounted amounts in the profit or loss of the year in which the related service is rendered.

ii. Post employment benefits:

a) Defined contribution plan:

The Employee and Company make monthly fixed Contribution to Government of India Employee's Provident Fund equal to a specified percentage of the employee's salary, Provision for the same is made in the year in which service are rendered by employee.

b) Defined benefit plans:

The Liability for Gratuity to employees, which is a defined benefit plan, as at Balance Sheet

date determined on the basis of actuarial Valuation based on Projected Unit Credit method is funded to a Gratuity fund administered by the trustees and managed by Life Insurance Corporation of India and the contribution thereof paid/payable is absorbed in the accounts.

The present value of the defined benefit obligations is determined by discounting the estimated future cash flows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation. The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expenses in the profit or loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognized in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in balance sheet. Changes in present value of the defined benefit obligation resulting from plan amendment or curtailments are recognized immediately in profit or loss as past service cost.

iii. Other long term employee benefits:

Other long term employee benefits comprises of leave encashment towards un-availed leave and compensated absences, these are recognized based on the present value of defined obligation which is computed using the project unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. These are accounted either as current employee cost or included in cost of assets as permitted.

Remeasurement of leave encashment towards un-availed leave and compensated absences are recognized in the profit or loss except those included in cost of assets as permitted in the period which they occur.

(xii) Earnings per Share

Basic earnings per share is calculated by dividing net profit after tax for the year attributable to Equity Shareholders of the company by the weighted average number of Equity Shares issued during the year. Diluted earnings per share is calculated by dividing net profit attributable to equity Shareholders (after adjustment for diluted earnings) by average number of weighted equity shares outstanding including the effect of all dilutive potential ordinary shares.

(xiii) Taxes on Income :

a) Current tax:

Current tax is determined on income for the year chargeable to tax on the basis of the tax laws enacted or substantively enacted at the end of the reporting period. Current tax items are recognised in correlation to the underlying transaction either in profit or loss or OCI or directly in equity. The Company has provided for the tax liability based on the significant judgment that the taxation authority will accept the tax treatment.

b) Deferred tax:

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the Financial Statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets include Minimum Alternative Tax (MAT) paid in accordance with the tax laws in India, which is likely to give future economic benefits in the form of availability of set off against future income tax liability. Accordingly, MAT is recognised as deferred tax asset in the balance sheet when the asset can be measured reliably and it is probable that the future economic benefit associated with asset will be realised.

Deferred tax relating to items recognised outside profit or loss is recognised either in other comprehensive income or in equity.

(xiv) Leases :

As a Lessee

The Company's leased assets consist of leases for Land. At inception of a contract, the company assesses whether a contract is, or contains, a lease. A contract is or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the company assesses whether: (i) the contract involves the use of an identified asset (ii) the company has the right to obtain substantially all of the economic benefits from use of the asset throughout the period of use; and (iii) the company has the right to direct the use of the asset.

The Company recognises a right-of-use asset and a lease liability at the lease commencement date. The right-of-use asset is initially measured at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or before the commencement date, plus any initial direct costs incurred and an estimate of costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentives received.

The right-of-use asset is subsequently depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of right-of-use assets are determined on the same basis as those of Property, Plant and Equipment. In addition, the right-of-use asset is periodically reduced by impairment losses, if any, and adjusted for certain remeasurements of the lease liability.

The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. Generally, the Company uses its incremental borrowing rate as the discount rate.

The lease liability is subsequently measured as given below:

- (a) increasing the carrying amount to reflect interest on the lease liability;
- (b) reducing the carrying amount to reflect the lease payments made; and
- (c) remeasuring the carrying amount to reflect any reassessment or lease modifications.

It is remeasured when there is a change in future lease payments arising from a change in an index or rate, if there is a change in the Company's estimate of the amount expected to be payable under a residual value guarantee, or if the Company changes its assessment of whether it will exercise a purchase, extension or termination option.

When the lease liability is remeasured in this way, a corresponding adjustment is made to the carrying amount of the right-of-use asset, or is recorded in profit or loss if the carrying amount of the right-of-use asset has been reduced to zero.

Short-term leases and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for short term lease that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases on straight line basis as per the terms of the lease.

(xv) Statement of Cash flows:

Cash flows are reported using the indirect method, whereby profit / (loss) before tax is adjusted for the effects of transactions of non cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

Note:2B**Standards issued but not yet effective**

- (a)** Ministry of Corporate Affairs ("MCA") had notified IND AS 117, Insurance Contracts vide notification no. G.S.R 492(E) dated 12/08/2024 subject to further notification by IRDAI. IRDAI has mandated the adoption of Ind AS for insurance companies from 1 April 2026. The company is not in the business of issuing insurance contracts and none of the contracts that the company has issued fall within the scope of Ind AS 117. Accordingly, Ind AS 117, Insurance Contracts, does not have any impact on the financial statements of the company.
- (b)** MCA notified amendments to Ind AS 1 vide notification no. G.S.R.549(E) dated 13 August 2025 applicable from 1 April 2026. The amendment removes the carve out for classification of liabilities as current or non-current. The said amendment does not have material impact on the financial statements of the company as the company has met with all the covenants in the contract for borrowings.

Note 3A: Property, Plant and Equipment**(Rs. in Lakhs)**

Particulars	Free Hold Land	Buildings	Plant & Machinery	Furniture & Fixtures	Equipments	Vehicles	Computers	Total
Gross Carrying Value as on April 1, 2024	1,354.93	1,742.53	3,958.31	152.50	216.07	400.61	30.82	7,855.77
Transfer Gross Carrying Value of asset on demerger of Aromatic Chemical unit	570.76	376.40	1,805.51	4.43	10.99	76.80	2.10	2,846.99
Gross Block after demerger	784.16	1,366.13	2,152.80	148.07	205.08	323.81	28.72	5,008.78
Additions	0.20	268.41	292.71	32.46	81.59	1.00	7.59	683.96
Disposals	Nil	Nil	27.79	Nil	12.35	Nil	Nil	40.14
Gross Carrying Value as on March 31, 2025	784.36	1,634.55	2,417.72	180.53	274.32	324.81	36.31	5,652.60
Additions	46.11	379.14	847.20	84.50	113.22	19.88	14.26	1,504.31
Disposals	Nil	Nil	Nil	Nil	Nil	Nil	0.53	0.53
Gross Carrying Value as on March 31, 2026	830.47	2,013.69	3,264.92	265.02	387.54	344.69	50.05	7,156.38
Accumulated depreciation as on April 1, 2024	Nil	339.31	1,009.10	74.59	141.43	120.33	24.36	1,709.12
Transfer of Accumulated depreciation on demerger of Aromatic Chemical Unit	Nil	121.90	609.66	1.79	9.09	15.95	1.93	760.33
Accumulated Depreciation after demerger	Nil	217.41	399.44	72.80	132.33	104.38	22.43	948.79
Depreciation Expenses	Nil	47.62	137.35	12.94	14.72	34.29	4.63	251.54
Deductions/Adjustments	Nil	Nil	27.11	Nil	12.35	Nil	Nil	39.46
Accumulated depreciation as on March 31, 2025	Nil	265.03	509.68	85.73	134.70	138.67	27.06	1160.87
Depreciation Expenses	Nil	58.58	156.89	21.87	17.02	33.52	6.65	294.53
Deductions	Nil	Nil	Nil	Nil	Nil	Nil	0.53	0.53
Accumulated depreciation as on March 31, 2026	Nil	323.60	666.58	107.60	151.71	172.19	33.18	1454.87
Net Carrying Value as on March 31, 2025	784.36	1,369.52	1,908.04	94.80	139.62	186.14	9.25	4,491.74
Net Carrying Value as on March 31, 2026	830.47	1,690.08	2,598.34	157.42	235.82	172.50	16.87	5,701.52

(a) Assets pledged as Security

Borrowings are Primarily secured by mortgaged of Solar & Plant & Machinery and Collaterally secured by mortgaged of Industrial Unit-I Situated at Block No 131/1 and 131/2, Village Dhanot, Chhatral Kadi Road, Dist . Gandhinagar and personal guarantee of the directors. Further borrowings are Primarily Secured by Plant & Machinery. Refer Note 47 for disclosure of Assets pledged as Security.

(b) Capitalised Borrowing Cost

Borrowing Cost Capitalised on Property, Plant and Equipment during the year 2025-26 Rs.Nil Lakhs (PY. 2024-25 Rs.Nil Lakhs)

(c) Contractual Obligations

Refer Note 40 for disclosure of Contractual Commitments for the acquisition of Property, Plant & Equipment.

(d) During the year there has been no change of 10% or more in the aggregate of the net carrying value of assets on account of revaluation of assets in respect of Property, Plant & Equipments.

(e) Title deeds of immovable property other than property taken on lease by duly executed lease agreement are held in the name of the company.

Note 3B: Capital Work in Progress (Rs in Lakhs)

Capital Work in Progress Movement	
Balance at April 1, 2024	143.16
Addition during the year	305.50
Capitalised during the year	425.05
Balance at March 31, 2025	23.62
Addition during the year	636.91
Capitalised during the year	656.48
Balance at March 31, 2026	4.05

Ageing of Capital Work in Progress**(Rs. in Lakhs)**

Particulars	As at 31/03/2026	As at 31/03/2025
For Period Less Than 1 Year	4.05	23.62
For Period Between 1 Year and 2 Years	Nil	Nil
For Period Between 2 Year and 3 Years	Nil	Nil
For Period More Than 3 Years	Nil	Nil
Total	4.05	23.62

3C Right of Use Assets**(Rs. in Lakhs)**

Particulars	Lease Hold Land
Gross Block	
Gross Carrying Value as on April 1, 2024	0.53
Addition	Nil
Disposal	Nil
Gross Carrying Value as on March 31, 2025	0.53
Addition	39.50
Disposal	Nil
Gross Carrying Value as on March 31, 2026	40.03
Accumulated Amortisation	
Accumulated Amortisation as on April 1, 2024	0.02
Amortisation	0.01
Elimination on disposal	Nil
Accumulated Amortisation as on March 31, 2025	0.03
Amortisation	1.33
Elimination on disposal	Nil
Accumulated Amortisation as on March 31, 2026	1.35
Net Carrying Value	
Net Carrying value as on March 31, 2025	0.50
Net Carrying value as on March 31, 2026	38.68

Note 4 : Intangible Assets**(Rs. in Lakhs)**

Particulars	Computer Software	Total
Gross Carrying Value as on April 1, 2024	14.68	14.68
Transfer Gross Carrying Value of asset on demerger of Aromatic Chemical Unit	0.18	0.18
Gross Block after demerger	14.50	14.50
Addition	1.86	1.86
Deduction	Nil	Nil
Gross Carrying Value as on March 31, 2025	16.36	16.36
Addition	0.62	0.62
Deduction	Nil	Nil
Gross Carrying Value as on March 31, 2026	16.98	16.98
Accumulated Amortisation		
Accumulated Amortisation as on April 1, 2024	14.14	14.14
Transfer of Accumulated Amortisation on demerger of Aromatic Chemical Unit	0.18	0.18
Accumulated Amortisation after demerger	13.96	13.96
Amortisation	0.67	0.67
Elimination on disposal	Nil	Nil
Accumulated Amortisation as on March 31, 2025	14.64	14.64
Amortisation	0.88	0.88
Elimination on disposal	Nil	Nil
Accumulated Amortisation as on March 31, 2026	15.51	15.51
Net Carrying Value		
Net Carrying Vaue as on March 31, 2025	1.72	1.72
Net Carrying Value as on March 31, 2026	1.47	1.47

(Rs in Lakhs)

5	Other Non-Current Financial Assets	As at 31/03/2026	As at 31/03/2025
	Security Deposits		
	Unsecured, considered good	23.07	15.60
	Margin Money Deposits	1154.43	Nil
	Total	1,177.50	15.60

(Rs in Lakhs)

6	Other Non-Current Assets	As at 31/03/2026	As at 31/03/2025
	Advances for Property, Plant & Equipment		
	(Unsecured, considered good)	3363.50	3,779.66
	Less: Provision for Doubtful Advances	Nil	Nil
		3,363.50	3,779.66
	Advance Income Tax (Net) (Unsecured, considered good)		
	Advance Payment Of Income Tax	Nil	1,488.85
	Less : Provision for Income Tax	Nil	1,488.85
		Nil	Nil
	Total	3,363.50	3,779.66

(Rs in Lakhs)

	Movement in Allowance for Doubtful Advances during the year	As at 31/03/2026	As at 31/03/2025
	Opening Balance	Nil	96.03
	Add: Provision during the year	Nil	Nil
	Less: Reversal during the year	Nil	96.03
	Closing Balance	Nil	Nil

(Rs in Lakhs)

7	Inventories	As at 31/03/2026	As at 31/03/2025
	Raw materials	584.03	539.86
	Work-in-Process	66.51	19.76
	Finished Goods	372.90	500.65
	Stores & Fuel	8.00	3.50
	Total	1,031.44	1,063.77

- (a) Inventory of Raw Material includes material in transit- as on 31-03-2026 of Rs. Nil Lakhs (as on 31-03-2025 of Rs. Nil Lakhs)
- (b) Inventory of Finished Goods Includes Goods in Transit- as on 31-03-2026 Rs.72.41 Lakhs (as on 31-03-2025 Rs. 7.57 Lakhs)
- (c) Inventories pledged as Security with bank for borrowing as on 31-03-2026 of Rs.1031.44 Lakhs (as on 31-03-2025 of Rs. 1063.77 Lakhs) (Refer Note 47)

(Rs in Lakhs)

8	Current Investments	As at 31/03/2026	As at 31/03/2025
	Investment in mutual funds at fair value through profit and loss		
(a)	33453.662 (PY.Nil) units of HDFC liquid Fund -Direct Plan- Growth option	1809.80	Nil
(b)	1999900.005 (PY.Nil) units of HDFC Crisil - IBX Financial Services 9-12 Months debt index Fund	200.51	Nil
	Total	2010.31	0.00
	Aggregate Cost of investments	1984.37	Nil
	Aggregate NAV of investments	2010.31	Nil

(Rs in Lakhs)

9	Trade receivables	As at 31/03/2026	As at 31/03/2025
	Trade Receivables (Unsecured)		
	Trade Receivable Considered Good	4166.32	3,790.37
	Trade Receivables - Credit impaired	897.92	888.82
		5,064.24	4,679.20
	Less: Allowance for Expected Credit Loss	467.54	254.94
	Total	4,596.70	4,424.25

Gross Outstanding as on 31/03/2026	Disputed Trade Receivables		Undisputed Trade Receivables	
Ageing	Credit impaired	Considered Good	Credit impaired	Considered Good
Not Due	Nil	Nil	Nil	2,444.75
Due less than 3 months	Nil	Nil	Nil	1,721.56
Due for 3 to 6 Months	Nil	Nil	371.17	Nil
Due for more than 6 Months to 1 Years	Nil	Nil	190.65	Nil
Due for more than 1 year to 2 Years	88.22	Nil	37.68	Nil
Due for more than 2 year to 3 Years	48.81	Nil	0.02	Nil
Due for more than 3 Years	160.49	Nil	0.89	Nil
Total	297.51	Nil	600.41	4,166.32

Gross Outstanding as on 31/03/2025	Disputed Trade Receivables		Undisputed Trade Receivables	
Ageing	Credit impaired	Considered Good	Credit impaired	Considered Good
Not Due	Nil	Nil	Nil	2,071.87
Due less than 3 months	Nil	Nil	Nil	1,718.50
Due for 3 to 6 Months	Nil	Nil	421.41	Nil
Due for more than 6 Months to 1 Years	Nil	Nil	232.49	Nil
Due for more than 1 year to 2 Years	10.88	Nil	50.87	Nil
Due for more than 2 year to 3 Years	14.51	Nil	102.05	Nil
Due for more than 3 Years	54.41	Nil	2.20	Nil
Total	79.80	Nil	809.02	3,790.37

- (i) The general credit period in respect of Domestic sale ranges between 30-90 days and for Export it ranges between 30-90 days, by and large company is not charging any interest on late payment.
- (ii) Credit risk is managed at the operational segmental level. The credit limit and credit period are fixed for each customer after evaluating the financial position, past performance, business opportunities, credit references etc. The credit limit and the credit period are reviewed regularly at periodical intervals.
- (iii) Concentration risk considers significant exposures relating to industry, counterparty, geography, currency etc. The concentration of credit risk is not significant as the customer base is large and diversified.

***Note:** Refer Note No.44(I) for details of movement in Expected Credit Loss.

(Rs in Lakhs)

10	Cash & Cash Equivalents	As at 31/03/2026	As at 31/03/2025
	Cash on hand	9.62	12.21
	Balances with Banks	475.12	3.96
	Total	484.74	16.17

(Rs in Lakhs)

11	Other Bank Balances	As at 31/03/2026	As at 31/03/2025
	Margin Money Deposit with more than 3 month and less than 12 months maturity	147.52	22.51
	Unpaid Dividend Account*	17.78	13.75
	Total	165.30	36.26

*The company can utilise this balances only towards settlement of unclaimed dividend.

(Rs in Lakhs)

12	Other Current Financial Assets	As at 31/03/2026	As at 31/03/2025
	Interest Receivable	15.43	3.33
	Export Benefits Receivable	44.35	56.72
	Employee Loans	3.14	2.35
	Total	62.92	62.40

(Rs in Lakhs)

13	Current Tax Assets (Net)	As at 31/03/2026	As at 31/03/2025
	Advance Tax paid during the year	Nil	1,165.71
	Less : Provision for Income Tax	Nil	1,073.46
	Total	Nil	92.25

(Rs in Lakhs)

14	Other Current Assets	As at 31/03/2026	As at 31/03/2025
	Advances recoverable in cash or kind	2.67	411.53
	Less: Allowance for Doubtful Advances	Nil	Nil
		2.67	411.53
	Prepaid Expenses	62.46	51.08
	Gratuity Receivable	70.84	70.45
	Balances with Statutory Authorities	16.78	48.12
	Total	152.75	581.18
			(Rs in Lakhs)
	Movement in Allowance for Doubtful Advances during the year	As at 31/03/2026	As at 31/03/2025
	Opening Balance	Nil	Nil
	Add: Provision during the year	Nil	Nil
	Less: Reversal during the year	Nil	Nil
	Closing Balance	Nil	Nil

Details of Loans & Advance to Promoter, Director, KMP and other Related parties (Rs in Lakhs)

Type Of Borrower	Amount of Advances in the nature of loan outstanding		% to total advances in the nature of loan	
	As at 31/03/2026	As at 31/03/2025	As at 31/03/2026	As at 31/03/2025
Promoters	Nil	Nil	Nil	Nil
Directors	Nil	Nil	Nil	Nil
Key Management Personnel	Nil	Nil	Nil	Nil
Related Parties	Nil	Nil	Nil	Nil

(Rs in Lakhs)

15	Equity Share Capital	As at 31/03/2026	As at 31/03/2025
	[i] Authorised Share Capital: 3,20,00,000 Equity shares of Rs 10 each (as at March 31, 2025 : 3,20,00,000 equity shares of Rs 10 each)	3,200.00	3,200.00
	[ii] Issued, Subscribed & Paid-up Capital : 3,13,57,850 equity shares of Rs 10 each fully paid (as at March 31, 2025 : 3,13,57,850 equity shares of Rs 10 each)	3135.79	3,135.79
	Total	3,135.79	3,135.79

- (a) The company has only one class of shares referred to as Equity shares having face value of Rs 10/-. Each Holder of equity share is entitled to one vote per share.
In the event of liquidation of the Company, the holders of equity shares will be entitled to receive any of the remaining assets of the company, after distribution of all preferential amounts. However, no such preferential amounts exist currently. The distribution will be in proportion to the number of equity shares held by the shareholder.

The Company declares and pays dividends in Indian Rupees. The Dividend proposed by the Board of Director is subject to the approval of the shareholders in the ensuing Annual General Meeting.

No Shares has been reserved for issue under options or contracts/commitments for the shares/disinvestment.

- (b) Reconciliation of the number of shares outstanding and the amount of share capital as at 31/03/2026 & 31/03/2025 is set out below:-

	Particulars	As at 31/03/2026		As at 31/03/2025	
		No. of Shares	Rs in Lakhs	No. of Shares	Rs in Lakhs
	Shares at the beginning	3,13,57,850	3,135.79	3,13,57,850	3,135.79
	Addition	Nil	Nil	Nil	Nil
	Deletion	Nil	Nil	Nil	Nil
	Shares at the end	3,13,57,850	3,135.79	3,13,57,850	3,135.79
(c)	The details of shares holding more than 5% shares is set out below:-				
	Name of the Share holder	As at 31/03/2026		As at 31/03/2025	
		No. of Shares	% held	No. of Shares	% held
	Harjivanbhai K Patel	16,76,625	5.35%	16,76,620	5.35%
	Dhirajlal Karsanbhai Patel	58,02,630	18.50%	57,85,815	18.45%

(d) Details in respect of shares held by promoters at the end of the year

Sr. No	Promoter Name	As at 31/03/2026		As At 31/03/2025		% of change in Share holding
		No. of Shares	% of Total Shares	No. of Shares	% of Total Shares	
1	Dhirajlal K Patel HUF	2,98,600	0.95%	2,98,600	0.95%	0.00%
2	Harjivanbhai K Patel HUF	7,48,845	2.39%	7,48,785	2.39%	0.00%
3	Ambalal K Patel HUF	1,55,525	0.50%	1,55,525	0.50%	0.00%
4	Ghanshyambhai Karsandas Patel HUF	1,51,200	0.48%	1,51,200	0.48%	0.00%
5	Dinesh Harjivanbhai Patel HUF	20,155	0.06%	20,155	0.06%	0.00%
6	Rekhaben Mahendrabhai Patel	8,88,370	2.83%	8,88,370	2.83%	0.00%
7	Ghanshyambhai Karsandas Patel	2,520	0.01%	2,500	0.01%	0.00%
8	Mahendrabhai G Patel	3,68,115	1.17%	3,68,115	1.17%	0.00%
9	Harjivanbhai K Patel	16,76,625	5.35%	16,76,620	5.35%	0.00%
10	Vimlaben Dhirajbhai Patel	13,31,790	4.25%	13,31,790	4.25%	0.00%
11	Ambalal Karsandas Patel	1,18,175	0.38%	1,18,175	0.38%	0.00%
12	Dhirajlal Karsanbhai Patel	58,02,630	18.50%	57,85,815	18.45%	0.05%
13	Kanchanben Ghanshyambhai Patel	9,87,675	3.15%	9,87,675	3.15%	0.00%
14	Dinesh Harjivanbhai Patel	11,45,556	3.65%	11,45,545	3.65%	0.00%
15	Kantaben Harjivanbhai Patel	11,66,776	3.72%	11,66,725	3.72%	0.00%
16	Jaymin Chimanbhai Patel	7,35,000	2.34%	7,35,000	2.34%	0.00%
17	Nimish Chimanbhai Patel	5,88,500	1.88%	5,88,500	1.88%	0.00%
18	Shailesh Ambalal Patel	3,72,500	1.19%	3,72,500	1.19%	0.00%
19	Ankur Dhirajlal Patel	10,03,015	3.20%	10,03,015	3.20%	0.00%
20	Alpesh Ambalal Patel	4,07,500	1.30%	4,07,500	1.30%	0.00%
21	Vikalp Dhirajlal Patel	10,03,075	3.20%	10,03,075	3.20%	0.00%
22	Bijalben Dineshkumar Patel	2,03,140	0.65%	2,03,050	0.65%	0.00%
23	Manisha C Patel	1,14,500	0.37%	1,14,500	0.37%	0.00%
24	Kundanben Ambalal Patel	13,63,025	4.35%	13,63,025	4.35%	0.00%
25	Alpaben Alpeshbhai Patel	22,300	0.07%	22,300	0.07%	0.00%
26	Priyankaben S. Patel	20,075	0.06%	20,075	0.06%	0.00%
Total		2,06,95,187	66.00%	2,06,78,135	65.94%	
Total no. of Shares		3,13,57,850		3,13,57,850		

(e) In the Period of five years immediately preceding 31st March, 2026

The company has not allotted any equity shares as fully paid up without payment being received in cash or Bonus shares or Bought back any equity Shares except during the Financial year 2022-23 the company has allotted 2,50,86,280 Shares as Bonus shares of Face value of Rs.10/- each to its share holder. Further in the period of last five years the company has not forfeited any amount received on issue of Shares.

(Rs in Lakhs)

16	Other Equity	As at 31/03/2026	As at 31/03/2025
(a)	General Reserve		
	Balance as per last financial Statement	465.00	465.00
	Add : Amount transfer from surplus balance in the statement of profit and loss	Nil	Nil
	Closing Balance	465.00	465.00
	General Reserve: General Reserve is created from time to time by transfer of profits from retained earnings for appropriation purposes. General reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income.		
(b)	Retained Earnings		
	Balance as per last financial Statement	8,062.14	7,269.65
	Add : Profit for the year	3,849.85	809.85
	Add :Other Comprehensive income (Net)	5.71	(3.00)
	Add : Transfer of Loss of Demerged Undertaking	Nil	220.82
	Less: Final Dividend Paid	313.57	235.18
	Closing Balance	11,604.13	8,062.14
	Retained earnings: The amount of retained earning includes the component of Other Comprehensive income, which cannot be distributed by the Company as dividends to its equity shareholders. Balance amount is available for distribution to equity share holders.		
(c)	Securities Premium Reserve		
	Balance as per last financial Statement	482.30	482.30
	Add: Addition during the year	Nil	Nil
	Closing Balance	482.30	482.30
	Security Premium Reserve: The amount received in excess of face value of the equity shares is recognised as Security premium. These reserve shall be utilised in accordance with the provisions of the Companies Act, 2013.		
	Total	12,551.43	9,009.44
			(Rs in Lakhs)
17	Non Current Borrowings	As at 31/03/2026	As at 31/03/2025
	Secured Borrowing		
	Term Loan from Bank *	458.91	471.14
	Less : Current maturities of long-term debt (Refer Note: 20)	164.80	252.31
	Total	294.11	218.83
	Security:		
*	Borrowings are Primarily Secured by mortgage of Plant & Machinery, Trade Receivables, Fixed Deposits, Stock including Export Stock and solar and Collaterally secured by mortgaged of Industrial Unit-I Situated at Block No 131/1 and 131/2, Village Dhanot, Chhatral Kadi Road, Dist.Gandhinagar and personal guarantee of the directors.		
	Interest:		
*	Term Loans carry an interest rate at External Benchmark Rate + Spread ranging between 2.40% to 2.45% pa.		
	Repayment:		
*	Term Loans are repayable in monthly installments as follows:		

(Rs in Lakhs)

	Particulars	upto 1 year	2-3 year	4-5 years	More than 5 years
	Term Loan Repayments	164.80	86.50	100.75	106.87
18	Non-Current Lease Liability			As at 31/03/2026	As at 31/03/2025
	Lease Liability			5.97	Nil
	Total			5.97	Nil

(Rs in Lakhs)

19	Deferred Tax Liabilities (Net)	As at 31/03/2026	As at 31/03/2025
	Deferred Tax Liabilities		
	Difference in respect of depreciation on as per Income Tax Act & Companies Act on PPE and Intangible Assets	348.32	286.01
		348.32	286.01
	Deferred Tax Assets		
	Unpaid liability allowable on payment basis u/s. 43B of the Income tax Act, 1961	0.42	(1.83)
	Allowance for Expected Credit Loss	117.67	64.16
	Lease Liability	0.21	Nil
	Amount allowable under income tax in Subsequent year	4.08	5.44
		122.38	67.77
	Net Deferred Tax Liability	225.94	218.23

(Rs in Lakhs)

	Movements in De-ferred Tax Liabili-ties	Amount allowable un-der income tax in Subse-quent years	Difference of Depreciation as per Tax Provision and Company Law	Unpaid liability allowable on pay-ment basis u/s. 43B of the Income tax Act, 1961	Allowance for Expect-ed Credit Loss	Lease Li-a-bility
	At April 01, 2024	(28.99)	452.34	(1.58)	(75.80)	Nil
	Charged/(credited):					
	- to profit or loss	23.54	(166.33)	4.45	11.64	Nil
	- to other compre-hensive income	Nil	Nil	(1.04)	Nil	Nil
	At 31st March, 2025	(5.44)	286.01	1.83	(64.16)	Nil
	Charged/(credited):					
	- to profit or loss	1.36	62.32	(4.17)	(53.51)	(0.21)
	- to other compre-hensive income	Nil	Nil	1.92	Nil	Nil
	At 31st March, 2026	(4.08)	348.32	(0.42)	(117.67)	(0.21)

(Rs in Lakhs)

20	Current Borrowings	As at 31/03/2026	As at 31/03/2025
	Secured Borrowing		
	Working Capital loans From Bank (Repayable on Demand)*	Nil	168.61
	Current Maturity of long term borrowings (Refer Note: 18)	164.80	252.31
	Total	164.80	420.92
*	Security : Working Capital facilities are secured against first charge and future current assets including entire stock, Book Debts, Mutual Fund Investment and mortgage of Property, Plant & Equipment and personally guaranteed by some of the directors/promoters of the company.		
*	Interest: Working capital Loans carry an interest rate at External Benchmark Rate + Spread 2.40% p.a.		
21	Current Lease Liability	As at 31/03/2026	As at 31/03/2025
	Lease Liability	0.06	Nil
	Total	0.06	0.00

(Rs in Lakhs)

22	Trade payables	As at 31/03/2026	As at 31/03/2025
	Payable to Micro and Small Enterprise	230.11	474.61
	Payable to others		
	- Acceptance	Nil	Nil
	- Other than Acceptances	1009.13	562.56
		1,239.24	1,037.17

(Rs in Lakhs)

Outstanding as on 31/03/2026	MSME Trade Payables		Other than MSME Trade Payables	
Ageing	Disputed	Undisputed	Disputed	Undisputed
Not Due	Nil	225.23	Nil	935.78
Outstanding Less than 1 Years	Nil	4.89	Nil	70.38
Outstanding between 1 year to 2 Years	Nil	Nil	Nil	0.00
Outstanding between 2 year to 3 Years	Nil	Nil	Nil	1.41
Outstanding More than 3 Years	Nil	Nil	Nil	1.55
Total	Nil	230.11	Nil	1,009.13

(Rs in Lakhs)

Outstanding as on 31/03/2025	MSME Trade Payables		Other than MSME Trade Payables	
	Disputed	Undisputed	Disputed	Undisputed
Not Due	Nil	466.88	Nil	548.99
Outstanding Less than 1 Years	Nil	7.73	Nil	10.41
Outstanding between 1 year to 2 Years	Nil	Nil	Nil	1.41
Outstanding between 2 year to 3 Years	Nil	Nil	Nil	0.87
Outstanding More than 3 Years	Nil	Nil	Nil	0.87
Total	Nil	474.61	Nil	562.56

(i) The company has not entered in to any transaction with companies struck off under section 248 of the Companies Act, 2013.

(ii) 'Under the Micro, Small and Medium Enterprises Development Act, 2006, (MSMED) which came in to force from 02.10.2006, certain disclosures are required to be made relating to Micro, Small and Medium enterprises. On the basis of the information and records available with management, outstanding dues to the Micro and Small enterprise as defined in the MSMED Act, 2006 are disclosed as below:

(Rs. in Lakhs)

	Particulars	As at 31/03/2026	As at 31/03/2025
i	The Principal amount remaining unpaid to any supplier as at the year end	230.11	474.61
ii	Interest due thereon	Nil	1.46
iii	Amount of interest paid by the Company in terms of section 16 of MSMED Act.	Nil	Nil
iv	Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED 2006.	Nil	Nil
v	Amount of interest accrued and remaining unpaid at the end of accounting year	Nil	1.46
vi	the amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprise for the purpose of disallowance of a deductible expenditure under section 23 of Micro, Small and Medium Enterprise Development Act, 2006.	Nil	Nil
*	Disclosure of payable to vendors as defined under the "Micro, Small and Medium Enterprise Development Act, 2006" is based on the information available with the Company regarding the status of registration of such vendors under the said Act, as per the intimation received from them on requests made by the Company.		
*	Dues to Micro and Small enterprises have been determined to the extent such parties have been identified on the basis of the information collected by the Management. This has been relied upon by the Auditors.		

(Rs in Lakhs)

23	Other Current Financial Liabilities	As at 31/03/2026	As at 31/03/2025
	Secured		
	Interest accrued but not due on borrowings	2.36	2.96
	Unsecured		
	Employee Benefits Payable	335.80	239.29
	Creditors for Property, Plant & Equipment	196.89	46.32
	Unclaimed Dividend	17.78	13.75
	Total	552.83	302.32

(Rs in Lakhs)

24	Other Current Liabilities	As at 31/03/2026	As at 31/03/2025
	Advance received from customers	382.94	70.28
	Other Statutory dues	193.32	143.53
	Total	576.26	213.81

(Rs in Lakhs)

25	Current Provisions	As at 31/03/2026	As at 31/03/2025
	Provisions for employee benefits (Refer Note 30)		
	For unavailed leave	37.44	32.61
	For Gratuity	Nil	Nil
	Total	37.44	32.61

(Rs in Lakhs)

26	Current Tax Liabilities (Net)	As at 31/03/2026	As at 31/03/2025
	Provision for Income Tax	1339.53	Nil
	Less: Advance Tax	1332.53	Nil
	Total	7.00	Nil

(Rs in Lakhs)

27	Revenue from operation	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Sale of Product		
	Finished Goods	13,289.02	12,493.46
	Total Sale of Product	13,289.02	12,493.46
	Other Operating Revenue		
	Export incentives	81.74	82.88
	Scrap Sales	39.02	46.73
		120.76	129.61
	Sub Total...	13,409.78	12,623.06
(b)	From Discontinued Operations:		
	Sale of Product		
	Finished Goods	Nil	443.88
	Total Sale of Product	Nil	443.88

	Other Operating Revenue		
	Export incentives	Nil	8.10
	Scrap Sales	Nil	Nil
		Nil	8.10
	Sub Total...	Nil	451.98
	Total..... (a+b)	13,409.78	13,075.05
(i)	Reconciliation of Revenue recognised in the statement of profit and loss with the Contracted price :-		
	From Continuing Operations:	(Rs in Lakhs)	
	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
	Gross Revenue	13,328.04	12,591.40
		13,328.04	12,591.40
	Less: Discount - Variable Consideration	Nil	51.22
	Revenue recognised from Contract with Customers	13,328.04	12,540.18
	From Discontinued Operations:	(Rs in Lakhs)	
	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
	Gross Revenue	Nil	443.88
		Nil	443.88
	Less: Discount - Variable Consideration	Nil	Nil
	Revenue recognised from Contract with Customers	Nil	443.88
(ii)	Reconciliation of Revenue from operation with Revenue from contracts with Customers:-		
	From Continuing Operations:	(Rs in Lakhs)	
	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
	Revenue from operation	13,409.78	12,623.06
	Less: Export incentive	81.74	82.88
	Revenue recognised from Contract with Customers	13,328.04	12,540.18
	From Discontinued Operations:	(Rs in Lakhs)	
	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
	Revenue from operation	Nil	451.98
	Less: Export incentive	Nil	8.10
	Revenue recognised from Contract with Customers	Nil	443.88
		(Rs in Lakhs)	
28	Other Income	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Interest Income From Bank	16.98	1.30
	Interest Income From Others	30.03	28.70
	Gain on Sale of Current Investment (Net)	34.37	96.77
	Fair Value gain on Current Investment	25.94	0.00
	Gain on Foreign Exchange fluctuation (Net)	51.78	25.62

	Reversal of Allowance for Expected Credit Loss	Nil	20.77
	Net gain on sale of Property, Plant & Equipment (Net)	0.05	5.19
	Reversal of Allowance for Doubtful Advance	Nil	96.03
	Other Income	3.12	16.40
	Sub Total...	162.27	290.78
(b)	From Discontinued Operations:		
	Interest Income From Others	Nil	Nil
	Gain on Foreign Exchange fluctuation (Net)	Nil	Nil
	Reversal/(Allowance) for Expected Credit Loss	Nil	6.07
	Net gain on sale of Property, Plant & Equipment (Net)	Nil	Nil
	Sub Total...	Nil	6.07
	Total..... (a+b)	162.27	296.85

(Rs in Lakhs)

29	Cost of Materials Consumed	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Inventory at the beginning of the year	539.86	385.96
	Add: Purchase	4,296.00	4,931.66
	Less: Inventory at the end of the year	584.03	539.86
	Cost of Materials Consumed	4,251.83	4,777.75
(b)	From Discontinued Operations:		
	Inventory at the beginning of the year	Nil	140.23
	Add: Purchase	Nil	269.20
	Less: Inventory of Aromatic Chemical unit transfer on demerger (Refer Note 24)	Nil	Nil
	Less: Inventory at the end of the year	Nil	171.47
	Cost of Materials Consumed	Nil	237.95
	Total..... (a+b)	4,251.83	5,015.70

(Rs in Lakhs)

30	Purchase of Stock in Trade	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Purchase of finish goods	Nil	349.52
	Sub Total...	Nil	349.52
(b)	From Discontinued Operations:		
	Purchase of finish goods	Nil	Nil
	Sub Total...	Nil	Nil
	Total..... (a+b)	Nil	349.52

(Rs in Lakhs)

31	Change In Inventories Of Finished Goods, Work In Progress And Stock In Trade	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Inventory at the beginning of the year		
	Work-in-process	19.75	40.10
	Finished Goods	500.65	474.14
		520.40	514.24
	Inventory at the end of the year		
	Work-in-process	66.51	19.76
	Finished Goods	372.90	500.65
		439.41	520.41
	Sub Total...	80.99	(6.17)
(b)	From Discontinued Operations:		
	Inventory at the beginning of the year		
	Work-in-process	Nil	99.57
	Finished Goods	Nil	307.03
		Nil	406.60
	Inventory of Aromatic Chemical unit transfer on demerger (Refer Note 24)		
	Work-in-process	Nil	137.10
	Finished Goods	Nil	92.52
		Nil	229.62
	Inventory at the end of the year		
	Work-in-process	Nil	Nil
	Finished Goods	Nil	Nil
		Nil	Nil
	Sub Total...	Nil	176.98
	Total..... (a+b)	80.99	170.81

(Rs in Lakhs)

32	Employee Benefit Expense	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Salary, Wages & Bonus	1,269.68	1,072.02
	Contribution to Provident Fund & Other Funds	60.46	56.67
	Staff welfare Expenses	18.21	15.40
	Sub Total...	1,348.35	1,144.09
(b)	From Discontinued Operations:		
	Salary, Wages & Bonus	Nil	12.37
	Contribution to Provident Fund & Other Funds	Nil	1.04
	Staff welfare Expenses	Nil	0.01
	Sub Total...	Nil	13.42
	Total..... (a+b)	1,348.35	1,157.51

Ind AS 19 the Company has recognized in the financial statements in respects of Employee Benefits Schemes as per Actuarial Valuation as on 31st March, 2026.

(Rs in Lakhs)

A. Amount of Defined Benefit Obligation in respect of Gratuity liability is recognised in the balance sheet as Follows:			
Particulars		Projected Unit Credit Method	
Period Covered		2025-26	2024-25
A.	Change in defined benefit obligation	31/03/2026	31/03/2025
1.	Defined benefit obligation at beginning of year	138.78	187.42
	Less : Transfer on demerger of Aromatic Chemical Unit	Nil	62.74
	Net Amount	138.78	124.68
2.	Service cost		
	a. Current service cost	12.41	11.94
	b. Past service cost	Nil	Nil
	c. (Gain) / loss on settlements	Nil	Nil
3.	Interest expenses	7.94	7.60
4.	Cash flows		
	a. Benefit payments from plan	(13.50)	(8.83)
	b. Benefit payments from employer	Nil	Nil
	c. Settlement payments from plan	Nil	Nil
	d. Settlement payments from employer	Nil	Nil
5.	Remeasurements		
	a. Effect of changes in demographic assumptions	Nil	Nil
	b. Effect of changes in financial assumptions	(3.93)	3.93
	c. Effect of experience adjustments	(1.63)	(0.55)
6.	Transfer In /Out		
	a. Transfer In	Nil	Nil
	b. Transfer out	Nil	Nil
7.	Defined benefit obligation at end of period	140.07	138.78
B.	Change in fair value of plan assets	31/03/2026	31/03/2025
1.	Fair value of plan assets at beginning of year	209.23	241.69
	Less : Transfer on demerger of Aromatic Chemical Unit	Nil	74.01
	Net Amount	209.23	167.68
2.	Interest income	13.11	11.11
3.	Cash flows		
	a. Total employer contributions	Nil	Nil
	(i) Employer contributions	Nil	40.00
	(ii) Employer direct benefit payments	Nil	Nil
	(iii) Employer direct settlement payments	Nil	Nil
	b. Participant contributions	Nil	Nil
	c. Benefit payments from plan assets	(13.50)	(8.83)
	d. Benefit payments from employer	Nil	Nil
	e. Settlement payments from plan assets	Nil	Nil
	f. Settlement payments from employer	Nil	Nil
4.	Remeasurements		
	a. Return on plan assets (excluding interest income)	2.07	(0.73)

5.	Transfer In /Out		
	a. Transfer In	Nil	Nil
	b. Transfer out	Nil	Nil
6.	Fair value of plan assets at end of period	210.91	209.23
C.	Amounts recognized in the statement of financial position	31/03/2026	31/03/2025
1.	Defined benefit obligation	140.07	138.78
2.	Fair value of plan assets	(210.91)	(209.23)
3.	Funded status	(70.84)	(70.45)
4.	Effect of asset ceiling	Nil	Nil
5.	Net defined benefit liability (asset)	(70.84)	(70.45)
D.	Components of defined benefit cost	31/03/2026	31/03/2025
1.	Service cost		
	a. Current service cost	12.41	11.94
	b. Past service cost	Nil	Nil
	c. (Gain) / loss on settlements	Nil	Nil
	d. Total service cost	12.41	11.94
2.	Net interest cost		
	a. Interest expense on DBO	7.94	7.60
	b. Interest (income) on plan assets	13.11	11.11
	c. Interest expense on effect of (asset ceiling)	Nil	Nil
	d. Total net interest cost	(5.17)	(3.51)
3.	Remeasurements (recognized in other comprehensive income)		
	a. Effect of changes in demographic assumptions	Nil	Nil
	b. Effect of changes in financial assumptions	(3.93)	3.93
	c. Effect of experience adjustments	(1.63)	(0.55)
	d. (Return) on plan assets (excluding interest income) *	2.07	(0.73)
	e. Changes in asset ceiling (excluding interest income)	Nil	Nil
	f. Total Remeasurements included in OCI	(7.63)	4.12
4.	Total defined benefit cost recognized in P&L and OCI	(0.39)	12.55
E.	Re-measurement	31/03/2026	31/03/2025
	a. Actuarial Loss/(Gain) on DBO	(5.56)	3.39
	b. Returns above Interest Income	2.07	(0.73)
	c. Change in Asset ceiling	Nil	Nil
	Total Re-measurements (OCI)	(7.63)	4.12
F.	Employer Expense (P&L)	31/03/2026	31/03/2025
	a. Current Service Cost	12.41	11.94
	b. Interest Cost on net DBO	(5.17)	(3.51)
	c. Past Service Cost	Nil	Nil
	d. Total P&L Expenses	7.24	8.43
G.	Net defined benefit liability/(asset) reconciliation	31/03/2026	31/03/2025
1.	Net defined benefit liability/(asset)	(67.61)	(40.16)
2.	Defined benefit cost included in P&L	7.24	8.43
3.	Total Remeasurements included in OCI	(7.63)	4.12
4.	a. Employer contributions	Nil	(40.00)
	b. Employer direct benefit payments	Nil	Nil
	c. Employer direct settlement payments	Nil	Nil

5.	Net transfer	Nil	Nil
6.	Net defined benefit liability/(asset) as of end of year	(68.01)	(67.61)
H.	Reconciliation of OCI (Re-measurement)	31/03/2026	31/03/2025
1.	Recognised in OCI at the beginning of year	(63.89)	(68.01)
2.	Recognised in OCI during the year	(7.63)	4.12
3.	Recognised in OCI at the end of the year	(71.52)	(63.89)
I.	Sensitivity analysis - DBO end of year	31/03/2026	31/03/2025
1.	Discount rate + 50 basis points	4.13	3.93
2.	Discount rate -50 basis points	(4.42)	(4.21)
3.	Salary Increase Rate + 0.5%	(2.67)	(2.36)
4.	Salary Increase Rate -0.5%	2.70	2.40
J.	Significant actuarial assumptions	31/03/2026	31/03/2025
1.	Discount rate Current Year	7.15%	6.70%
2.	Discount rate Previous Year	6.70%	7.20%
3.	Salary increase rate	Uniform 5.0%	Uniform 5.0%
4.	Attrition Rate	15% at younger ages reduc- ing to 4% at older ages	15% at younger ages reduc- ing to 4% at older ages
5.	Retirement Age	70.00	70.00
6.	Pre-retirement mortality	“Indian As- sured Lives Mortality (2006-08) Ultimate”	“Indian As- sured Lives Mortality (2006-08) Ultimate”
7.	Disability	Nil	Nil
K.	Data	31/03/2026	31/03/2025
1.	No.	152.00	152.00
2.	Avg. Age (yrs.)	38.19	37.47
3.	Avg. Past Service (yrs.)	5.01	4.67
4.	Avg. Sal. Mly (Rs. In Lakhs)	0.32	0.30
5.	Future Service (yrs.)	31.87	32.58
6.	Weighted average duration of DBO	8.16	7.72
L.	Expected cash flows for following year	31/03/2026	31/03/2025
1.	Expected employer contributions / Addl. Provision Next Year	52.85	70.26
2.	Expected total benefit payments		
	Year 1	34.97	40.40
	Year 2	12.23	11.51
	Year 3	11.74	11.02
	Year 4	10.41	10.48
	Year 5	9.84	9.74
	Next 5 years	60.26	55.38

M.	Fair value of plan assets	31/03/2026	31/03/2025
	a. Cash and cash equivalents	Nil	Nil
	b. Equity instruments	Nil	Nil
	c. Debt instruments	Nil	Nil
	d. Real estate	Nil	Nil
	e. Derivatives	Nil	Nil
	f. Investment funds	Nil	Nil
	g. Assets held by insurance company	100%	100%
	h. Other	Nil	Nil
	i. Total	100%	100%
N.	Defined benefit obligation at end of period	31/03/2026	31/03/2025
	Current Obligation	(70.84)	(40.40)
	Non-Current Obligation	0.00	0.00
	Total	(70.84)	(70.45)
	SUMMARY		
	Assets / Liabilities	31/03/2026	31/03/2025
1.	Defined benefit obligation at end of year	140.07	138.78
2.	Fair value of plan assets at end of year	210.91	209.23
3.	Net defined benefit liability/(asset)	(70.84)	(70.45)
4.	Defined benefit cost included in P&L	7.24	8.43
5.	Total Remeasurements included in OCI	(7.63)	4.12
6.	Total defined benefit cost recognized in P&L and OCI	(0.39)	12.55
B.	Details of the Key actuarial assumptions used in the determination of long term compensated absences are as under		

(Rs in Lakhs)

	Particulars	Projected Unit Credit Method	
	Period Covered	2025-26	2024-25
A.	Change in defined benefit obligation	31/03/2026	31/03/2025
1.	Defined benefit obligation at beginning of year	32.61	27.78
	Less : Transfer on demerger of Aromatic Chemical Unit		1.38
	Net Amount	32.61	26.41
2.	Service cost		
	a. Current service cost	7.87	5.94
	b. Past service cost	Nil	Nil
	c. (Gain) / loss on settlements	Nil	Nil
3.	Interest expenses	1.98	1.73
4.	Cash flows		
	a. Benefit payments from plan	(5.24)	(4.69)
	b. Benefit payments from employer	Nil	Nil
	c. Settlement payments from plan	Nil	Nil
	d. Settlement payments from employer	Nil	Nil

5.	Remeasurements		
	a. Effect of changes in demographic assumptions	Nil	Nil
	b. Effect of changes in financial assumptions	(1.50)	1.32
	c. Effect of experience adjustments	1.72	1.91
6.	Transfer In /Out		
	a. Transfer In		
	b. Transfer out		
7.	Defined benefit obligation at end of year	37.44	32.61
B.	Change in fair value of plan assets	31/03/2026	31/03/2025
1.	Fair value of plan assets at beginning of year	Nil	Nil
2.	Interest income	Nil	Nil
3.	Cash flows		
	a. Total employer contributions		
	(i) Employer contributions	5.24	4.69
	(ii) Employer direct benefit payments	Nil	Nil
	(iii) Employer direct settlement payments	Nil	Nil
	b. Participant contributions	Nil	Nil
	c. Benefit payments from plan assets	Nil	Nil
	d. Benefit payments from employer	(5.24)	(4.69)
	e. Settlement payments from plan assets	Nil	Nil
	f. Settlement payments from employer	Nil	Nil
4.	Remeasurements		
	a. Return on plan assets (excluding interest income)	Nil	Nil
5.	Transfer In /Out		
	a. Transfer In	Nil	Nil
	b. Transfer out	Nil	Nil
6.	Fair value of plan assets at end of year	Nil	Nil
C.	Amounts recognized in the statement of financial position	31/03/2026	31/03/2025
1.	Defined benefit obligation	37.44	32.61
2.	Fair value of plan assets	Nil	Nil
3.	Funded status	37.44	32.61
4.	Effect of asset ceiling	Nil	Nil
5.	Net defined benefit liability/(asset)	37.44	32.61
D.	Components of defined benefit cost	31/03/2026	31/03/2025
1.	Service cost		
	a. Current service cost	7.87	5.94
	b. Past service cost	Nil	Nil
	c. (Gain) / loss on settlements	Nil	Nil
	d. Total service cost	7.87	5.94
2.	Net interest cost		
	a. Interest expense on DBO	1.98	1.73
	b. Interest (income) on plan assets	Nil	Nil
	c. Interest expense on effect of (asset ceiling)	Nil	Nil
	d. Total net interest cost	1.98	1.73

3.	Remeasurements (recognized in other comprehensive income)		
a.	Effect of changes in demographic assumptions	Nil	Nil
b.	Effect of changes in financial assumptions	(1.50)	1.32
c.	Effect of experience adjustments	1.72	1.91
d.	(Return) on plan assets (excluding interest income) *	Nil	Nil
e.	Changes in asset ceiling (excluding interest income)	Nil	Nil
f.	Total Remeasurements included in OCI	Nil	Nil
4.	Total defined benefit cost recognized in P&L	10.06	10.89
E.	Components of actuarial Loss / (Gain) on obligation	31/03/2026	31/03/2025
a.	Effect of changes in demographic assumptions	Nil	Nil
b.	Effect of changes in financial assumptions	(1.50)	1.32
c.	Effect of experience adjustments	1.72	1.91
d.	(Return) on plan assets (excluding interest income) *	Nil	Nil
	Net actuarial Loss / (Gain) on obligation	0.22	3.23
F.	Employer Expense (P&L)	31/03/2026	31/03/2025
a.	Current Service Cost	7.87	5.94
b.	Interest Cost on net DBO	1.98	1.73
c.	Past Service Cost	Nil	Nil
d.	Net value of remeasurements on the obligation and plan assets	0.22	3.23
e.	Total P&L Expenses	10.06	10.89
G.	Net defined benefit liability/(asset) reconciliation	31/03/2026	31/03/2025
1.	Net defined benefit liability/(asset)	32.61	27.78
2.	Defined benefit cost included in P&L	10.06	10.89
3	a. Employer contributions		
	b. Employer direct benefit payments	(5.24)	(4.69)
	c. Employer direct settlement payments	Nil	Nil
4	Net transfer	Nil	Nil
5	Net defined benefit liability/(asset) as of end of period	37.44	33.99
H.	Reconciliation of OCI (Re-measurement)	31/03/2026	31/03/2025
1.	Recognised in OCI at the beginning of year	Nil	Nil
2.	Recognised in OCI during the year	Nil	Nil
3.	Recognised in OCI at the end of the year	Nil	Nil
I.	Significant actuarial assumptions	31/03/2026	31/03/2025
1.	Discount rate Current Year	7.15%	6.70%
2.	Discount rate Previous Year	6.70%	7.20%
3.	Salary increase rate	Uniform 8.0%	Uniform 8.0%
4.	Retirement Age	70.00	70.00
5	Pre-retirement mortality	“Indian As- sured Lives Mor- tality (2006-08) Ultimate”	“Indian As- sured Lives Mor- tality (2006-08) Ultimate”
6	Disability	Nil	Nil

J.	Data	31/03/2026	31/03/2025
1.	No.	39.00	42.00
2.	Avg. Age (yrs.)	38.09	38.34
3.	Total Leave Balance	1,545.00	1,416.50
4.	Total Monthly Encashment Salary (Rs.)	23.41	22.56
K.	Expected cash flows for following year	31/03/2026	31/03/2025
1.	Expected employer contributions / Addl. Provision Next Year	37.44	32.61
L.	Defined benefit obligation at end of period	31/03/2026	31/03/2025
	Current Obligation	4.09	6.05
	Non-Current Obligation	33.35	26.56
	Total	37.44	32.61
	SUMMARY		
	Assets / Liabilities	31/03/2026	31/03/2025
1.	Defined benefit obligation at end of year	37.44	32.61
2.	Fair value of plan assets at end of year	Nil	Nil
3.	Net defined benefit liability (asset)	37.44	33.99
4.	Defined benefit cost included in P&L	10.06	10.89
5.	Total remeasurements included in OCI	Nil	Nil
6.	Total defined benefit cost recognized in P&L and OCI	10.06	10.89

(Rs in Lakhs)

33	Finance Costs	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Interest Paid to Bank	28.87	57.03
	Interest Paid to Others	0.03	8.09
	Other borrowing cost	17.08	29.21
	Sub Total...	45.98	94.33
(b)	From Discontinued Operations:		
	Interest Paid to Bank	Nil	0.07
	Interest Paid to Others	Nil	0
	Other borrowing cost	Nil	0.05
	Sub Total...	Nil	0.12
	Total..... (a+b)	45.98	94.45

(Rs in Lakhs)

34	Depreciation and Amortisation Expense	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Depreciation of Property, Plant & Equipment	294.53	251.54
	Amortisation on Right of Use Assets	1.33	0.01
	Amortisation of Intangible Assets	0.88	0.67
	Sub Total...	296.74	252.22

(b)	From Discontinued Operations:		
	Depreciation on Property, Plant & Equipment	Nil	9.61
	Sub Total...	Nil	9.61
	Total..... (a+b)	296.74	261.83

(Rs in Lakhs)

35	Other Expenses	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Stores & Spares consumed	5.51	10.53
	Job work charges	44.69	49.37
	Labour expenses	140.33	124.95
	Testing charges	54.35	36.83
	Electricity, Fuel & Water charges	373.58	368.27
	Repairs To:		
	Building	17.86	40.22
	Machinery	145.38	97.18
	Other	20.08	14.47
	Total	183.32	151.87
	Insurance	25.91	19.34
	Rates & Taxes	18.27	11.46
	Stationery, Printing & Communication expenses	14.71	14.21
	Other Selling expenses	170.48	145.91
	Traveling & Conveyance expense	52.91	41.12
	Corporate Social Responsibility expenditure	76.00	52.00
	Legal & Professional expenses	210.47	166.56
	Freight & Delivery charges	285.85	300.18
	Auditor's Remuneration:		
	Audit Fees	4.00	4.76
	Tax Audit Fees	0.50	3.50
	For Taxation Matter	Nil	3.11
	For Certification	0.55	0.43
	Total	5.05	11.80
	Allowance for Expected Credit Loss	212.60	Nil
	Commission expenses	372.74	297.67
	Donation	34.80	40.05
	Security Expenses	9.80	7.54
	Pollution Expenses	1.16	0.81
	General Charges	31.21	38.06
	(including Subscription expenses, Waste disposal expenses & Other miscellaneous expenses)		
	Sub Total...	2,323.69	1,888.53

(b)	From Discontinued Operations:		
	Stores & Spares consumed	Nil	0.18
	Labour expenses	Nil	5.56
	Testing charges	Nil	0.11
	Electricity, Fuel & Water charges	Nil	12.25
	Repairs To:		
	Building	Nil	0.00
	Machinery	Nil	1.27
	Other	Nil	0.05
	Total	Nil	1.32
	Insurance	Nil	0.49
	Rates & Taxes	Nil	0.02
	Stationery, Printing & Communication expenses	Nil	0.02
	Other Selling expenses	Nil	0.01
	Traveling & Conveyance expense	Nil	0.19
	Legal & Professional expenses	Nil	0.48
	Freight & Delivery charges	Nil	20.38
	Commission expenses	Nil	2.04
	Loss / (Gain) on Exchange fluctuation (net)	Nil	0.69
	Security Expenses	Nil	0.06
	Pollution Expenses	Nil	7.78
	General Charges	Nil	0.31
	(including Subscription expenses, Waste disposal expenses & Other miscellaneous expenses)		
	Sub Total...	Nil	51.89
	Total..... (a+b)	2,323.69	1,940.43

(Rs in Lakhs)

36	Exceptional Items	Year Ended 31/03/2026	Year Ended 31/03/2025
	Loss of Transfer of net assets on demerger	Nil	2,534.10
		Nil	2534.10
	The exceptional item of Loss of Rs.2534.10 Lakhs represents the difference between the carrying amount of assets and carrying amount of liabilities as on 04/05/2024, being the "effective date" for demerger of business of Aromatic Chemical unit of the company and transferred to the resulting company (referred as "Vikram Aroma Ltd.") This amount has been recognised as the loss in the profit or loss of the company as per the requirements of the Accounting Standards specified under section 133 of the companies Act 2013 read with the companies (Indian Accounting Standard) Rules 2015. In consideration of the above transfer of net asset to the resultant company, and share holders of the company has been allotted 1 equity share of Rs.10 each of resulting company against every 10 shares of Rs.10 each held by them of the company.		

			(Rs in Lakhs)
37	Income tax recognised in profit or loss	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	Current tax	1,339.53	1,073.46
	Deferred tax	5.80	(126.70)
	Short / (Excess) Provision of Tax of Earlier years	29.29	90.94
	Sub Total...	1,374.62	1,037.70
(b)	From Discontinued Operations:		
	Current tax	Nil	Nil
	Deferred tax	Nil	Nil
	Short / (Excess) Provision of Tax of Earlier years	Nil	Nil
	Sub Total...	Nil	Nil
	Total..... (a+b)	1,374.62	1,037.70
Income tax reconciliation			(Rs in Lakhs)
	Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
	Profit before tax and after Exceptional item	5,224.47	1,847.55
	Tax expenses reported during the year	1,374.62	1,037.70
	Income tax expenses calculated at 25.168% (PY 25.168%)	1,314.89	464.99
	Difference	59.73	572.71
	Amount not allowable under Income tax Act.1961	30.44	481.77
	Adjustment recognise in the current year in relation to prior years tax expense	29.29	90.94
	Others	Nil	Nil
	Total	59.73	572.71
			(Rs in Lakhs)
38	Statement of Other Comprehensive Income	Year Ended 31/03/2026	Year Ended 31/03/2025
(a)	From Continuing Operations:		
	(i) Items that will not be reclassified to profit and loss		
	Remeasurement of defined benefit plans		
	Actuarial gain/(loss)	7.63	(4.12)
	(ii) Income tax relating to these items that will not be reclassified to profit and loss		
	Deferred tax impact on actuarial gain/(loss)	(1.92)	1.04
(b)	From Discontinued Operations:		
	(i) Items that will not be reclassified to profit and loss		
	Remeasurement of defined benefit plans		
	Actuarial gain/(loss)	Nil	0.08

(ii) Income tax relating to these items that will not be reclassified to profit and loss		
Deferred tax impact on actuarial gain/(loss)	Nil	Nil
Total..... (a+b)	5.71	(3.00)

39 Earning Per Share

Particulars	Unit	As at 31/03/2026	As at 31/03/2025
For continuing operations			
Profit Attributable to Equity Share Holders from Continuing Operations (Profit after Tax)	Rs. in Lakhs	3,849.85	3,375.87
Weighted average No. of shares used as denominator for calculating Basic and Diluted	No. of Shares	3,13,57,850	3,13,57,850
Nominal Value of Share	Rs.	10	10
Basic and Diluted Earnings per Share	Rs.	12.28	10.77
For discontinued operations			
Profit Attributable to Equity Share Holders from Discontinuing Operations (Profit after Tax)	Rs. in Lakhs	Nil	(2,566.02)
Weighted average No. of shares used as denominator for calculating Basic and Diluted	No. of Shares	3,13,57,850	3,13,57,850
Nominal Value of Share	Rs.	10	10
Basic and Diluted Earnings per Share	Rs.	Nil	(8.18)
For continuing & discontinued operations			
Profit Attributable to Equity Share Holders from Continuing & Discontinuing Operations (Profit after Tax)	Rs. in Lakhs	3,849.85	809.85
Weighted average No. of shares used as denominator for calculating Basic and Diluted	No. of Shares	3,13,57,850	3,13,57,850
Nominal Value of Share	Rs.	10	10
Basic and Diluted Earnings per Share	Rs.	12.28	2.58

40 Contingent liabilities and Commitments**(Rs in Lakhs)**

Particulars	As at 31/03/2026	As at 31/03/2025
Goods and Service Tax demands disputed in appeal by Company/ Authorities against which Company has paid Rs.2.59 Lakhs, as at March 31, 2026 (Py. March 31, 2025 Rs. 2.56 Lakhs)	25.92	58.90
Estimated amount of contracts remaining to be executed on Capital Account. Advance paid against such Contract is Rs. 3363.50 Lakhs , as at March 31, 2026 (PY. March 31, 2025 Rs.3779.66 Lakhs) which is shown under the head other non current assets	3,363.50	3,819.49

41 Segment Reporting

The Company's management, consisting of the chief executive officer, the chief financial officer and the manager for corporate planning, monitors the operating results of the below business segments separately for the purpose of making decisions about resource allocation and performance assessment and accordingly, based on the principles for determination of segments given in Indian Accounting Standard 108 "Operating Segments" and in the opinion of management, the Company is primarily engaged in the business of manufacturing of "Chemicals". All other activities of the Company revolve around the main business and as such there is no separate reportable business segment.

(Rs. in Lakhs)

The Geographical details of Revenue and Non Current Asset are as Under:

Sr. No.	Particulars	India	Rest of World	Total	Year
1	Segment Revenues	9,759.19	3,650.59	13,409.78	For 2025-26
		9,146.54	3,928.51	13,075.05	For 2024-25
2	Non Current Asset	10,286.72	Nil	10,286.72	As at 31/03/2026
		8,312.84	Nil	8,312.84	As at 31/03/2025

There is no transactions with single customer which amounts to 10% or more of the Company's revenue.

42 Related Party Disclosure

Key Management Personnel

Sr. No	Name	Designation
1	Mr. Dhirajlal K Patel	Chairman Cum Managing Director
2	Dr. Dinesh H. Patel	Director
3	Mr. Ankur D. Patel	Director
4	Mr. Motibhai D Fosi	Chief Financial Officer (upto 25/05/2025)
5	Smt. Switi G. Patel	Chief Financial Officer (W.e.f. 26/05/2025)
6	Mr. Maheshkumar K. Shah	Company Secretary

List of entities in which Key Management Personnel and/or close members of family of Key Management Personnel have control or significant influence with whom transactions have taken place during the year

Sr. No	Name
1	Vikram Aroma Limited

List of close members of family of Key Management Personnel with whom transactions have taken place during the year

Sr. No	Name
1	Mr. Harjivanbhai K Patel
2	Mr. Vikalp D Patel
3	Dhirajlal K Patel- HUF
4	Smt Vimlaben D Patel
5	Smt Bijalben D Patel
6	Mr. Jaimin C. Patel
7	Mr. Nimish C Patel
8	Smt Manisha C Patel
9	Dr. Dinesh H. Patel - HUF
10	Mr. Ghanshyambhai K Patel
11	Mr. Ghanshyambhai K Patel - HUF
12	Mr. Harjivanbhai K Patel - HUF
13	Mr. Ambalal K Patel
14	Mr. Ambalal K Patel - HUF
15	Mr. Gautam C. Patel

Transactions with the Related Parties

1 Compensation to Key Management Personnel (Rs. in Lakhs)

Particulars	Transaction during 2025-26	Transaction during 2024-25
Short term employee benefits	595.10	505.05
Post-employment benefits	-0.65	3.35

2 Disclosure in respect of material transactions with related parties (Rs. in Lakhs)

Particulars	Transaction during 2025-26	Transaction during 2024-25	Balance outstanding As at 31/03/2026	Balance outstanding As at 31/03/2025
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Purchase of Goods

Vikram Aroma Limited	Nil	287.40	Nil	Nil
	Nil	287.40		

Remuneration to Key Management Personnel

Mr. Dhirajbhai K Patel	264.84	222.60	102.90	64.52
Dr. Dinesh H. Patel	154.88	126.61	73.55	57.48
Mr. Ankur D. Patel	154.88	127.13	72.27	38.88
Mr. Motibhai D Fosi	5.59	26.89	Nil	1.54
Smt. Switi G. Patel	13.09	Nil	1.39	Nil
Mr. Maheshkumar K. Shah	1.82	1.82	0.14	0.14
	595.10	505.05		

Remuneration to close members of family of Key Management Personnel

Mr. Harjivanbhai K Patel	21.65	21.65	0.60	0.53
Mr. Jaimin C Patel	8.89	9.42	0.51	0.71
Mr. Vikalp D. Patel	30.78	28.80	Nil	1.00
Mr. Gautam C. Patel	14.56	Nil	1.07	Nil
	75.87	59.88		

Sales of Goods

Vikram Aroma Limited	0.35	0.81	0.05	0.65
	0.35	0.81		

Interest Income

Vikram Aroma Limited	29.43	25.07	516.10	579.93
	29.43	25.07		
Payment received on thier behalf				
Vikram Aroma Limited	38.25	818.44		
	38.25	818.44		
Payment made on thier behalf				
Vikram Aroma Limited	9.46	126.30		
	9.46	126.30		
Reimburement of Expense				
Vikram Aroma Limited	7.47	23.90		
	7.47	23.90		

Dividend Payment to Key Management Personnel

Mr Dhirajbhai K Patel	58.03	43.39	Nil	Nil
Dr. Dinesh H. Patel	11.46	8.59	Nil	Nil
Mr Ankur D Patel	10.03	7.52	Nil	Nil
	79.52	59.50		

Dividend payment to close members of family of Key Management Personnel

Dhirajbhai K Patel - HUF	2.99	2.24	Nil	Nil
Mr Ghanshyambhai K Patel	0.03	0.02	Nil	Nil
Mr Harjivanbhai K Patel	16.77	12.57	Nil	Nil
Smt Vimlaben D Patel	13.32	9.99	Nil	Nil
Mr Ambalal K Patel	1.18	0.89	Nil	Nil
Mr Jaymin C Patel	7.35	5.51	Nil	Nil
Mr Nimish C Patel	5.89	4.41	Nil	Nil
Mr Vikalp D Patel	10.03	7.52	Nil	Nil
Smt Bijalben D Patel	2.03	1.52	Nil	Nil
Dr. Dinesh H. Patel - HUF	0.20	0.15	Nil	Nil
Mr Ghanshyambhai K Patel - HUF	1.51	1.13	Nil	Nil
Mr Harjivanbhai K Patel - HUF	7.49	5.62	Nil	Nil
Mr Ambalal K Patel - HUF	1.56	1.17	Nil	Nil
Smt Manisha C Patel	1.15	0.86	Nil	Nil
	71.48	53.61		

43	Fair Value Measurements Financial instrument by category and their fair value											(Rs. in Lakhs)
	As at 31 st March, 2026	Note Reference	Carrying Amount				Fair Value					
			FVPTL	FVOCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total		
	Financial Assets											
	Investment	8	2,010.31	Nil	Nil	2,010.31	Nil	2,010.31	Nil	2,010.31	2,010.31	
	Trade Receivables	9	Nil	Nil	4,596.70	4,596.70	Nil	Nil	4,596.70	4,596.70	4,596.70	
	Cash and Cash Equivalents	10	Nil	Nil	484.74	484.74	Nil	484.74	Nil	484.74	484.74	
	Other Bank Balances	11	Nil	Nil	165.30	165.30	Nil	165.30	Nil	165.30	165.30	
	Other Financial Assets											
	Non Current	5	Nil	Nil	1,177.50	1,177.50	Nil	Nil	1,177.50	1,177.50	1,177.50	
	Current	12	Nil	Nil	62.92	62.92	Nil	Nil	62.92	62.92	62.92	
	Total Financial Assets		2,010	Nil	6,487.17	8,497.48	Nil	2,660	5,837.13	8,497.48		
	Financial Liabilities											
	Borrowings											
	Non Current	17	Nil	Nil	294.11	294.11	Nil	Nil	294.11	294.11	294.11	
	Current	20	Nil	Nil	164.80	164.80	Nil	Nil	164.80	164.80	164.80	
	Other Financial Liabilities											
	Current	23	Nil	Nil	552.83	552.83	Nil	Nil	552.83	552.83	552.83	
	Lease Liability											
	Non Current	18	Nil	Nil	5.97	5.97	Nil	Nil	5.97	5.97	5.97	
	Current	21	Nil	Nil	0.06	0.06	Nil	Nil	0.06	0.06	0.06	
	Trade Payables	22	Nil	Nil	1,239.24	1,239.24	Nil	Nil	1,239.24	1,239.24	1,239.24	
	Total Financial Liabilities		Nil	Nil	2,257.00	2,257.00	Nil	Nil	2,257.00	2,257.00		

As at 31 st March, 2025	Note Reference	Carrying Amount				Fair Value			
		FVPTL	FVOCI	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Financial Assets									
Investment	8	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Trade Receivables	9	Nil	Nil	4,424.25	4,424.25	Nil	Nil	4,424.25	4,424.25
Cash and Cash Equivalents	10	Nil	Nil	16.17	16.17	Nil	16.17	Nil	16.17
Other Bank Balances	11	Nil	Nil	36.26	36.26	Nil	36.26	Nil	36.26
Other Financial Assets									
Non Current	5	Nil	Nil	15.60	15.60	Nil	Nil	15.60	15.60
Current	12	Nil	Nil	62.40	62.40	Nil	Nil	62.40	62.40
Total Financial Assets		Nil	Nil	4,554.69	4,554.69	Nil	52.43	4,502.26	4,554.69
Financial Liabilities									
Borrowings									
Non Current	17	Nil	Nil	218.83	218.83	Nil	Nil	218.83	218.83
Current	20	Nil	Nil	420.92	420.92	Nil	Nil	420.92	420.92
Other Financial Liabilities									
Current	23	Nil	Nil	302.32	302.32	Nil	Nil	302.32	302.32
Trade Payables	22	Nil	Nil	1,037.16	1,037.16	Nil	Nil	1,037.16	1,037.16
Total Financial Liabilities		Nil	Nil	1,979.24	1,979.24	Nil	Nil	1,979.24	1,979.24

The above fair value hierarchy explains the judgements and estimates made in determining the fair values of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost for which fair values are disclosed in the financial statements. To provide the indication about the reliability of the inputs used in determining fair value, the Company has classified its financial instruments in to three levels prescribed is as under:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 - Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices)

Level 3 - Inputs for the assets or liabilities that are not based on observable market data (unobservable inputs)

There were no transfers between the levels during the year

Valuation process

The finance department of the Company includes a team that performs the valuations of financial assets and liabilities required for financial reporting purposes, including level 3 fair values. The fair valuation of level 1 and level 2 classified assets and liabilities are readily available from the quoted prices in the open market and rates available in secondary market respectively. The valuation method applied for various financial assets and liabilities are as follows -

1. Quoted price in the primary market (NAV) considered for the fair valuation of the current investment i.e Mutual fund. Gain / (loss) on fair valuation is recognised in profit and loss.
2. The carrying amount of trade receivable, trade payable, cash and bank balances, other financial assets, Other financial liability, lease liability, borrowing, employee dues are considered to be the same as their fair value due to their short-term nature.

44 Financial risk management

The Company has exposure to the following risks arising from financial instruments:

- I Credit Risk
- II Liquidity Risk
- III Market Risk

Risk Management Framework

The Company's risk management is governed by policies and approved by the board of directors. Company identifies, evaluates and hedges financial risks in close co-operation with the Company's operating units. The company has policies for overall risk management, as well as policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments.

The audit committee oversees how management monitors compliance with the company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the Company. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures, the results of which are reported to the audit committee.

I Credit Risk

Credit risk refers to the risk of default on its obligation by the counterparty resulting in a financial loss. The Company maintain its cash and cash equivalents and bank deposits with banks having good reputation, good past track record and high quality credit rating and also reviews their credit-worthiness on an on-going basis.

The maximum exposure to credit risk at the reporting date is primarily from trade receivables. Credit risk has always been managed by the company through credit approvals, establishing credit limits and continuously monitoring the creditworthiness of customers to which the company grants credit terms in the normal course of business.

On account of the adoption of Ind AS 109, the company uses ECL model to assess the impairment loss or gain. The company uses a provision matrix to compute the ECL allowance for trade receivables and unbilled revenues. The provision matrix takes into account available external and internal credit risk factors and the company's experience for customers.

The Company reviews trade receivables on periodic basis and makes provision for doubtful debts if collection is doubtful. The Company also calculates the expected credit loss (ECL) for non-collection of receivables. The company has assessed that credit risk on loans given, Investments, Other Financial Assets, Cash & Cash Equivalents and Other bank Balance are insignificant based on the empirical data.

The provision for doubtful debts including ECL allowances for non-collection of receivables and delay in collection, on a combined basis, was Rs.467.54 Lakhs as at March 31, 2026 and Rs.254.95 Lakhs as at March 31, 2025. The movement in allowances for doubtful accounts comprising provision for both non-collection of receivables and delay in collection is as follows:

(Rs. in Lakhs)

Movement in allowance for Expected Credit Loss	As at 31/03/2026	As at 31/03/2025
Balance at the beginning of the year	254.94	301.19
Less : Provision transfer on demerger of Aromatic Chemical unit	0.00	25.48
Net Amount of allowance for Expected Credit Loss after demerger	254.94	275.71
Add : Allowance made during the year	281.30	54.55
Less : Reversal of allowance made during the year	68.70	75.32
Balance at the end of the year	467.54	254.94

II Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The Company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

Management regularly monitors the position of cash and cash equivalents vis-à-vis projections. Assessment of maturity profiles of financial assets and liabilities including debt financing plans and maintenance of balance sheet liquidity ratios are considered while reviewing the liquidity position. The company has undrawn borrowing facilities to the extent of Rs.1500.00 Lakhs as at March 31, 2026 (PY.Rs 1331.38 Lakhs as at March 31, 2025).

i) Exposure to Liquidity Risk:

The table below provides details regarding the contractual maturities of financial liabilities including estimated interest payments as at 31 March 2026. The amounts are gross and undiscounted, and include estimated interest payments and exclude the impact of netting agreements.

(Rs. in Lakhs)

Particulars	Note Reference	Carrying Amount	Contractual Cash Flows				Total
			Upto 1 year	2-3 year	4-5 years	More than 5 years	
Financial Liabilities							
Non Current Borrowings	17	294.11	Nil	86.50	100.75	106.87	294.12
Current Borrowings	20	164.80	164.80	Nil	Nil	Nil	164.80
Lease Liability	18 & 21	6.03	0.50	1.00	1.00	12.50	15.00
Trade Payables	22	1,239.24	1,239.24	Nil	Nil	Nil	1,239.24
Other Current Financial Liabilities	23	552.83	552.83	Nil	Nil	Nil	552.83
Total		2,257.01	1,957.37	87.50	101.75	119.37	2,265.99

The table below provides details regarding the contractual maturities of financial liabilities including estimated interest payments as at 31 March 2025. The amounts are gross and undiscounted, and include estimated interest payments and exclude the impact of netting agreements.

(Rs. in Lakhs)

Particulars	Note Reference	Carrying Amount	Contractual Cash Flows				
			Upto 1 year	2-3 year	4-5 years	More than 5 years	Total
Financial Liabilities							
Non Current Borrowings	17	218.83	Nil	218.83	Nil	Nil	218.83
Current Borrowings	20	420.92	420.92	Nil	Nil	Nil	420.92
Trade Payables	22	1,037.16	1,037.16	Nil	Nil	Nil	1,037.16
Other Current financial liabilities	23	302.32	302.32	Nil	Nil	Nil	302.32
Total		1,979.23	1,760.40	218.83	Nil	Nil	1,979.23

III Market Risk

Market risk is the risk that the fair value or future cash flow of a financial instrument will fluctuate because of changes in market factors. Market risk comprises three type of risks:

- a) Currency Risk
- b) Interest Risk
- c) Price Risk

a) Currency Risk

The functional currency of the Company is Indian Rupee. The Company is exposed to currency risk on account of payables and receivables in foreign currency. Company is exposed to currency risk on account of payables and receivables in foreign currency.

Company does not use derivative financial instruments for trading or speculative purposes.

i) Particulars of unhedged foreign currency exposures at the reporting date

(Currency in Lakhs)

Particulars	Currency	Amount in Foreign Currency		Amount in INR	
		As at 31/03/2026	As at 31/03/2025	As at 31/03/2026	As at 31/03/2025
a) Trade Receivables	USD	3.48	1.22	326.60	104.59
	RUB	0.54	Nil	0.62	Nil
	EURO	0.18	0.95	19.94	87.18
b) Foreign Currency on hand	USD	0.04	0.07	3.38	5.60
	EURO	0.02	0.02	1.84	1.71
	EGP	0.00	0.00	0.01	0.01
	NPR	0.01	0.01	0.01	0.00
	REAL	0.00	0.00	0.06	0.05
	RIAL	7.50	7.50	0.00	0.02
	DZD	0.07	0.07	0.05	0.04
	Taka	0.02	0.02	0.02	0.02
	VND	1.79	1.79	0.01	0.01
	LKR	0.02	0.02	0.00	0.00
c) Trade Payables	USD	0.23	0.31	21.23	26.49
Net Statement of Financial Exposure	USD	3.29	0.98	308.75	83.70

	RUB	0.54	Nil	0.62	Nil
	EURO	0.20	0.96	21.78	88.88
	EGP	0.00	0.00	0.01	0.01
	NPR	0.01	0.01	0.01	0.00
	REAL	0.00	0.00	0.06	0.05
	RIAL	7.50	7.50	0.00	0.02
	DZD	0.07	0.07	0.05	0.04
	Taka	0.02	0.02	0.02	0.02
	VND	1.79	1.79	0.01	0.01
	LKR	0.02	0.02	0.00	0.00
Total INR				331.30	172.72

ii) Foreign Currency Risk Sensitivity

A change of 5% in Major Foreign currency would have following Impact on profit before tax

Particulars	2025-26		2024-25	
	5% Increase	5% Decrease	5% Increase	5% Decrease
USD	15.44	(15.44)	4.18	(4.18)
EURO	1.09	(1.09)	4.44	(4.44)
Total	16.53	(16.53)	8.63	(8.63)

b) Interest Risk

Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. In order to optimize the Company's position with regards to interest income and interest expenses and to manage the interest rate risk, treasury performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in its total portfolio.

According to the Company interest rate risk exposure is only for floating rate borrowings. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

i) Exposure to interest rate risk

(Rs in Lakhs)

Particulars	Note Reference	As at 31/03/2026	As at 31/03/2025
Fixed Rate Instruments			
Financial liabilities			
Non Current	17	Nil	Nil
Current	20	Nil	Nil
Total		Nil	Nil
Variable Rate Instruments			
Financial liabilities			
Non Current	17	294.11	218.83
Current	20	164.80	420.92
Total		458.90	639.75

The outstanding position of borrowings at variable interest rate along with proportion of total loans is given below:

(Rs. in Lakhs)

Particulars	As at 31/03/2026	As at 31/03/2025
Total Borrowings	458.90	639.75
% of total borrowings out of above bearing variable rate of interest	100%	100%

ii) Interest Rate Sensitivity

Sensitivity of interest rate change on non-current loan availed at variable interest rate. A change of 50 bps in interest rates would have following Impact on profit before tax

(Rs. in Lakhs)

Particulars	2025-26	2024-25
50bp increase would decrease the profit before tax by	1.47	1.09
50bp increase would increase the profit before tax by	(1.47)	(1.09)

c) Price Risk

The company's exposure to price risk arises from investments in equity shares of other companies (Refer Note 9). The company has not undertaken any risk mitigation measures to reduce the price risk. The table below summarises the impact of increases / decreases of Mutual fund price of the investments and profit for the period. The analysis is based on the assumption that the market price of those investments in equity shares of other companies move by 5% point on either side with all other variables held constant.

Year Ended	No. of Units	Average Market price per Unit	Fair Value (Rs. in Lakhs)	% Change in Fair Value	Effect on Profit before Tax (Rs. in Lakhs)
31-03-2026	20,33,353.667	98.87	2,010.31	5.00%	100.52
				-5.00%	-100.52
31-03-2025	Nil	Nil	Nil	5.00%	Nil
				-5.00%	Nil

45 Capital management

The Company's capital management is intended to maximise the return to shareholders and benefits for other stakeholders for meeting the long-term and short-term goals of the Company; and reduce the cost of capital through the optimization of the capital structure i.e. the debt and equity balance.

The Company monitors the capital structure on the basis of Net debt to equity ratio and maturity profile of the overall debt portfolio of the Company.

(Rs. in Lakhs)

The gearing ratio at the end of the reporting period was as follows:

Particulars	Note Reference	As at 31/03/2026	As at 31/03/2025
Debt	17 & 20	458.90	639.75
Cash and bank balances	10 & 11	(632.26)	(38.68)
Net debt		(173.35)	601.07
Equity	15 & 16	15,687.22	12,145.23
Net debt to equity ratio		Nil	0.05

46 Dividends**(Rs. in Lakhs)**

Particulars	As at 31/03/2026	As at 31/03/2025
Equity shares		
Final dividend for the year ended 31 March 2025 of Rs.1/- (31 March 2024 – Rs.0.75/-) per fully paid share has been distributed	313.57	235.18
Dividends not recognised at the end of the reporting period		
In addition to the above dividends, since year end the directors have recommended the payment of a final dividend of Rs.1.25/- per fully paid equity share for the year ended 31 March 2026 (31 March 2025 – Rs.1). This proposed dividend is subject to the approval of shareholders in the ensuing annual general meeting.	391.97	313.57

47 Assets Pledged as Security

The Carrying amount of assets Pledged as Security for Current and non Current borrowing are:

(Rs. in Lakhs)

Particulars	Note Reference	As at 31/03/2026	As at 31/03/2025
Non-Current Assets			
Property Plant & Equipment (Including Capital Work in progress)		3,563.50	2,829.40
Other Non-Current Financial Assets	5	1,177.50	15.60
Other Non-Current Assets	6	3,363.50	3,779.66
Total Non Current Assets pledged as Security		8,104.50	6,624.66
Current Assets			
Inventories	7	1,031.44	1,063.77
Financial Assets			
Investment	8	2,010.31	Nil
Trade Receivable	9	4,596.70	4,424.25
Cash & Cash Equivalents	10	484.74	16.17
Other Financial Assets	12	62.92	62.40
Fixed Deposit	11	147.52	22.51
Other Current Assets	14	152.75	581.18
Total Current Assets pledged as Security		8,486.39	6,170.28
Total Assets Pledged as Security		16,590.89	12,794.94

48 Reconciliation of Liabilities arising from Financial Activities**(Rs. in Lakhs)**

Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
Opening Balance	639.77	704.39
Cash inflow of Non-current borrowings	320.14	Nil
Cash outflow of Non current borrowings	(332.40)	(233.24)
Changes in current borrowings cash flows	(168.61)	168.61
Closing Balance	458.90	639.77

49 Leasing arrangements

The Company has entered into various leave and license agreement for taking land on rental basis for its solar project from the period of 360 months. The Company has given refundable, interest free security deposits under the agreements. Agreement contain provision for renewal and further there are no sub-leases.

(Rs. in Lakhs)

Particulars	Year Ended 31/03/2026	Year Ended 31/03/2025
Amount recognised in Profit and loss account during the year:		
Interest income from Lease Deposit	0.42	Nil
Gain on Cancellation/Modification of Lease	Nil	Nil
Interest Lease Liability	0.45	Nil
Amortisation on Right Of Use of Asset	1.33	0.01
Amount recognised in Cash flow statement during the year:		
Payment of Principal portion Lease Liability	0.05	Nil
Interest on Lease Liability	0.45	Nil
Total cash outflow	0.50	Nil
Amount included in Balance Sheet:		
Additions to Right to use assets during the year	39.50	Nil
Carrying value of Right to use assets	38.68	0.50
Carrying value of lease deposits	7.47	Nil
Carrying value of lease liability:		
Non Current portion	5.97	Nil
Current portion	0.06	Nil
Total lease liability	6.03	Nil
Yearwise maturity analysis of lease liability:		
Within one year	0.06	Nil
Over 1 year within 2 years	0.13	Nil
Over 3 years within 5 years	0.24	Nil
Over 5 years	5.60	Nil
Total	6.03	Nil

50 Ratios

(Rs. in Lakhs)

Ratios	Formula	As at 31/03/2026		As at 31/03/2025		Variance	Explanation for any change in the ratio by more than 25% as compared to the preceding year.
(i) Current Ratio	Current Assets	8,504.16	3.30	6,276.28	3.13	5.49%	-
	Current liabilities	2,577.63		2,006.83			
(ii) Debt-Equity Ratio	Total Debt	458.90	0.03	639.75	0.05	-44.46%	The ratio has improved due to increase in Profitability of the company during the year under consideration.
	Shareholder's equity	15,687.22		12,145.23			

(iii) Debt Service Coverage Ratio	"Earnings available for debt service"	4,175.49	11.56	1,127.19	3.78	205.90%	The ratio has improved due to Increase in Profit available for debt service during the year.
	Debt service	361.30		298.35			
(iv) Return on equity Ratio	Net profit after taxes less preference dividend	3,849.85	0.28	809.85	0.07	301.34%	The ratio has improved due to increase in Profit during the year.
	Average shareholder's equity	13,916.22		11,748.98			
(v) Inventory turnover Ratio	Sales	13,409.78	12.80	13,075.05	10.34	23.85%	-
	Average inventory	1047.60		1265.02			
(vi) Trade Receivable turn-over Ratio	Net credit sales	13,409.78	2.97	13,075.05	3.13	-5.01%	-
	Average Trade receivables	4510.48		4177.60			
(vii) Trade payable turnover Ratio	Net credit purchases	4,296.00	3.77	5,200.85	4.50	-16.15%	-
	Average Trade payables	1138.20		1155.45			
(viii) Net Capital Turnover Ratio	Net sales	13,409.78	2.26	13,075.05	3.06	-26.12%	The ratio has Changed due to increase in Working capital of the Company.
	Working capital	5,926.53		4,269.45			
(ix) Net Profit Ratio	Net profit after taxes	3,849.85	0.29	809.85	0.06	363.51%	The ratio has improved due to increase in Profit during the year.
	Net sales	13,409.78		13,075.05			
(x) Return on Capital Employed	Earning before interest and taxes	5,253.38	0.34	1,912.74	0.16	107.37%	The ratio has improved due to increase in Profit during the year.
	Capital Employed	15,528.41		11,724.31			
(xi) Return on investment	Income generated from investment	60.31	0.06	96.77	0.13	-53.61%	The ratio has decreased due to reduction in the realisation of Profit on sale of investment during the year and increase of investment as at balance sheet date.
	Average Investment	1,005.16		748.23			

51 Additional Regulatory Information (Non Ind AS)

The disclosures required by amendment to Division II of Schedule III of the Companies Act, 2013 are given only to the extent applicable:

- There are no transactions that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 which have not been recorded in the books of account.
- There are no charges or satisfaction of charges yet to be registered with Registrar of Companies beyond the statutory period.

- (c) No proceedings have been initiated or pending against the company for holding any benami property under the Benami transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.
- (d) During the year there has been no change in the aggregate of the net carrying value of assets on account of revaluation in respect of Property, Plant & Equipment and intangible assets.
- (e) There are no intangible assets under development in the Company during the current reporting period.
- (f) The company has not entered in to any transaction with companies struck off under section 248 of the Companies Act, 2013.
- (g) The borrowing taken by the company from the banks has been used for the specific purpose for which it was taken at the balance sheet date.
- (h) The Company has not been declared as a willful defaulter by any bank or financial institution or other lender in accordance with the guidelines on wilful defaulters issued by the Reserve Bank of India.
- (i) Details in respect of Difference in respect of Current assets as per books and details as provided in quarterly returns filed by the company, the details of the same is as under:

(Rs. In Lakhs)

For FY, 2025-26						
Quarter	Name of the Bank	Particulars of Security Provided	Amount reported in Quarterly return/ statement	Amount as per Books of Account	Amount of Difference	Reason for Material discrepancies
1	HDFC Bank	Finished Goods	582.61	603.53	-20.92	-
		Raw Material & Work in Process	504.06	521.69	-17.63	-
		Debtors	4,592.40	4,356.14	236.26	The variance arises because advance contract billings were included in the bank statement but reversed in the balance sheet to comply with Ind AS 115
2	HDFC Bank	Finished Goods	614.14	613.34	0.80	-
		Raw Material & Work in Process	512.36	512.25	0.11	-
		Debtors	4,959.00	4,558.41	400.59	The variance arises because advance contract billings were included in the bank statement but reversed in the balance sheet to comply with Ind AS 115.
3	HDFC Bank	Debtors	4,542.57	4,310.55	232.02	The variance arises because advance contract billings were included in the bank statement but reversed in the balance sheet to comply with Ind AS 115.

4	HDFC Bank	Finished Goods	393.40	372.90	20.50	-
		Raw Material & Work in Process	653.64	650.54	3.10	-
		Debtors	4,652.87	4,596.70	56.16	The variance arises because advance contract billings were included in the bank statement but reversed in the balance sheet to comply with Ind AS 115.

For Fy.2024-25

1	HDFC Bank	Finished Goods	508.87	530.21	-21.35	-
		Raw Material & Work in Process	510.61	509.70	0.90	-
		Debtors	4711.43	4711.11	0.32	-
2	HDFC Bank	Finished Goods	544.47	540.74	3.73	-
		Raw Material & Work in Process	429.97	426.53	3.44	-
		Debtors	4718.22	4727.49	-9.27	-
3	HDFC Bank	Finished Goods	455.57	453.03	2.54	-
		Raw Material & Work in Process	433.91	430.36	3.55	-
		Debtors	4365.75	4368.05	-2.30	-
4	HDFC Bank	Finished Goods	517.98	514.18	3.80	-
		Raw Material & Work in Process	549.39	546.09	3.30	-
		Debtors	4484.77	4490.96	-6.18	-

(j) Disclosure in respect of Expenditure on Corporate Social Responsibilities activities

a) Gross amount required to be spent by the Company during the year Rs.71.41 lakhs (Previous year Rs.48.70 Lakhs)

b) Amount spent during the year:

(Rs in Lakhs)

Sr. No	Particulars	In Cash	Yet to be paid	Total
1	On Construction/acquisition of any asset	Nil	Nil	Nil
		(PY. Nil)	(PY. Nil)	(PY. Nil)
2	On Purpose other than (1) above	76.00	Nil	76.00
		(PY. 52.00)	(PY. Nil)	(PY. 52.00)

52 The scheme of Demerger under section 230-232 of the Companies Act, 2013 has been approved by Hon'ble National Company Law Tribunal, Ahmedabad Bench, became effective from 04/05/2024. In view of the same the performance of demerged business of Aromatic Chemical unit for the period from 01/04/2024 to 03/05/2024 and for the year from 01/04/2023 to 31/03/2025 has been shown separately as the Profit/ (Loss) from the discontinued operations.

53 The financial statement are approved by the Audit Committee as at its meeting on 26th May, 2026 and by the Board of Directors on 26th May, 2026.

As per our report of even date attached herewith

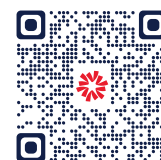
For, J. T. Shah & Co
Chartered Accountants
(Firm Regd. No.109616W)

Sd/-
(A. R. Pandit)
Partner
(M.No.127917)
Place : Ahmedabad
Date: 26-05-2026

For & on behalf of the Board of Directors of
VIKRAM THERMO (INDIA) LIMITED

Sd/- (D. K. Patel) Chairman & Managing Director (DIN: 00044350)	Sd/- (A. D. Patel) Whole Time Director (DIN: 07395218)
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Sd/- (S. G. Patel) Chief Financial Officer	Sd/- (M. K. Shah) Company Secretary
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CHEMISTRY OF TRUST