



THE UAE'S OLDEST SPECIALIST AVIATION LAW FIRM

AL JALLAF

الجالاف

UNIQUE EXPERTISE

For over 20 years, Al Jallaf has been at the forefront of aviation law in the UAE, delivering strategic, high-value legal solutions to some of the region's most significant developments in the sector. From advising on the maiden purchase of the Airbus A380 (then the A3XX) to overseeing the delivery of Emirates' first Boeing 777-300, our track record reflects a depth of experience unmatched by any other UAE advocacy firm.

We are the UAE's first and most established specialist aviation law firm, uniquely combining courtroom rights of audience in Dubai and Federal Courts with hands-on commercial, regulatory, and operational insight into the aviation industry.

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OUR SERVICES

As a full-service specialist aviation law firm, Al Jallaf's services cover the full spectrum of aviation disputes and transactions, including:

01	Regulatory & Commercial Advisory	02	Aircraft Lease Drafting & Negotiation
03	Business Jet Acquisitions & Fleet Renewal	04	Asset-Based & Islamic Finance
05	Insurance & Reinsurance Liability	06	Crisis & Reputation Management
07	Corporate Governance & Compliance	08	Escrow Services for Aircraft Transactions
09	Safety & Strategic Risk Advisory	10	Criminal and Regulatory Sanctions

OUR CLIENTS

Our trusted client base spans the global aviation sector:

Our position in one of the world's most dynamic aviation markets ensures we deliver timely, tailored legal analysis on emerging developments and global best practices.

01	International law firms	02	Financial Institutions And Insurers
03	Government Entities & Regulators	04	Airlines (Passenger & Cargo)
05	ACMIs & Charter brokers	06	Manufacturers
07	Lessors & Lessees	08	Ground handling, maintenance and supporting providers
09	Industry Leaders And Trade Associations		

THE QUEEN OF AVIATION

Recognised internationally as one of the Middle East's foremost aviation law experts, Amna Al Jallaf is a trailblazer in the field.

Amna began her career as the first and only Emirati and Arabic speaking in-house legal counsel at Emirates Airline, gaining unparalleled insight into the aviation industry by working alongside operational teams across nearly every department.

After Emirates, Amna set her sights on establishing a premier commercial law boutique and the first specialist aviation firm in the UAE: Al Jallaf Advocates & Legal Consultants.

Over the years, Amna has crossed many more milestones, such as:

- Legal architect behind landmark transactions including the UAE's first Airbus A380 and Boeing 777-300 deliveries.
- Led campaigns for UAE ratification of the Cape Town Convention.
- First Middle Eastern representative appointed to the Aviation Working Group Legal Panel.
- Appointed by the UAE as Direct Entry Point for Cape Town Convention registrations before transfer to the GCAA.
- Advisory role on arbitration matters at The Hague Court of Arbitration for Aviation, contributing to the evolution of aviation dispute resolution.

With a team of internationally qualified lawyers, Amna continues to raise the standard of legal services in the region—bridging the gap between local advocacy and international aviation law excellence.

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DR. IHAB ARJA

COUNSEL / AVIATION EXPERT



Ihab Arja, Ph.D., is an attorney-at-law with deep expertise in aviation law and regulatory affairs. He has built a distinguished career advising on complex commercial and regulatory legal matters, with a particular focus on the aviation sector.

His core practice areas include:

- High-stakes aviation litigation
- Aircraft financing and leasing
- Aviation regulatory compliance
- Aircraft accident investigation
- Policy development and business aviation strategy

Ihab has played a pivotal role across the aviation industry spectrum, from legislative drafting and public-private partnership transactions to advising on Aircraft S&P and leasing arrangements. He regularly counsels on aviation insurance and reinsurance, air navigation services, environmental and safety regulations, and broader aviation infrastructure matters.

He is a recognized thought leader, having spoken at international conferences across the Middle East, Europe, and Canada on aviation law, aircraft finance, and environmental issues. His published work explores legal developments in commercial aviation, regulatory impacts, and the Cape Town Convention and Aircraft Protocol.

He is a member of the Commission of Experts of the Supervisory Authority of the International Registry (CESAIR) under the auspices of ICAO for the Cape Town Convention.

Dr. Ihab has been honored with the International Advisory Experts Award as "Aviation Lawyer in the United Arab Emirates" in both 2019 and 2021.

Winner of the International Advisory Experts Award, "Aviation Lawyer within United Arab Emirates" 2019 & 2021.

DIVYA MALHOTRA

AVIATION FINANCE SENIOR ASSOCIATE



Divya Malhotra is a Senior Associate at Al Jallaf Advocates & Consultants, with over 14 years of experience in aviation finance and leasing gained through leading private practice and in-house roles in Singapore and Dubai, UAE.

Dual-qualified as an Advocate in India and a Solicitor in England & Wales, also registered as Legal Consultant with Dubai Legal Affairs Department, she is a core member of the firm's aviation practice. Her career spans top-tier English law firms and in house with leading global aviation lessors, being world's most prominent aviation players.

Her deep understanding of both lessor and airline perspectives enables her to navigate complex financing and leasing negotiations with precision and commercial insight.

Professional Milestones:

- Acted as escrow agent for AerCap and insurer NSK in a €112M settlement involving eight aircraft.

- Led sale and leaseback of two Boeing 737 MAX 8s with flydubai (USD 240M+).
- Managed sale and leaseback transactions for Boeing 777-300ERs with Emirates.
- Negotiated a USD 423M financing facility with BNP Paribas and MUFG for four Boeing 777-300ERs and coordinated their delivery to British Airways during COVID-19.
- Executed financing and delivery of two Airbus A330-900NEOs to TAP Air Portugal.
- Assisted Novus Aviation Capital's \$1.3B MOU with Vietjet for financing and leasing ten aircraft.
- Led lease signings and delivery of the first 20 Airbus A320 CEO & NEOs for Vistara Airlines, India.
- Supported BOC Aviation's sale of a 24-aircraft portfolio leased to 21 airlines across 18 countries.
- Arranged financing and delivery of four Boeing 737s to P.T. Lion Mentari.
- Managed lease agreements for three Boeing 737-800 NGs with SpiceJet, India.

Ismail Al Balooshi

GLOBAL AVIATION EXPERT



A seasoned aviation leader with over 20 years of experience, Ismaeil is a master navigator of the aviation industry's complex skies.

With an MBA in Aviation Management from Coventry University and advanced leadership training from the UAE Government Leadership Programme, he blends strategic vision, operational expertise, and innovation to drive organizational success. Known for leading multinational teams through complex challenges, Ismaeil delivers results that foster growth and excellence in the aviation sector.

Key Achievements:

- Led the UAE to top-tier global compliance, setting new aviation benchmarks.
- Spearheaded the development of ICAO Annex 19, shaping global aviation safety frameworks.
- Drove UAE's participation in EASA's SAFA and FAA's IASDEX programs, enhancing global alignment.
- Championed innovation through blockchain integration, e-auditing, and drone regulation systems.
- Founded the UAE's ICAO Ready programme, strengthening international collaboration.

Areas of Expertise:

- Aviation Strategy and Business Development
- Regulatory Navigation and Global Compliance

- Innovation and Technology Integration
- Leadership in High-Stakes Environments
- Stakeholder Engagement and Relationship Management

Career Highlights:

- Assistant Director General, Aviation Safety Affairs (2013–Present), GCAA, UAE – Leads 140+ professionals and manages AED 95.7M budget to oversee aviation safety, regulation, and innovation.
- Executive Director/Director, Aviation Safety (2009–2013), GCAA – Drove transformation aligning UAE aviation with global best practices.
- Chief of Airworthiness (2006–2009), GCAA – Strengthened standards enhancing UAE's global aviation reputation.
- Licensed Aircraft Engineer, Emirates Airlines (1996–2001) – Built strong technical and operational foundations.

Qualifications:

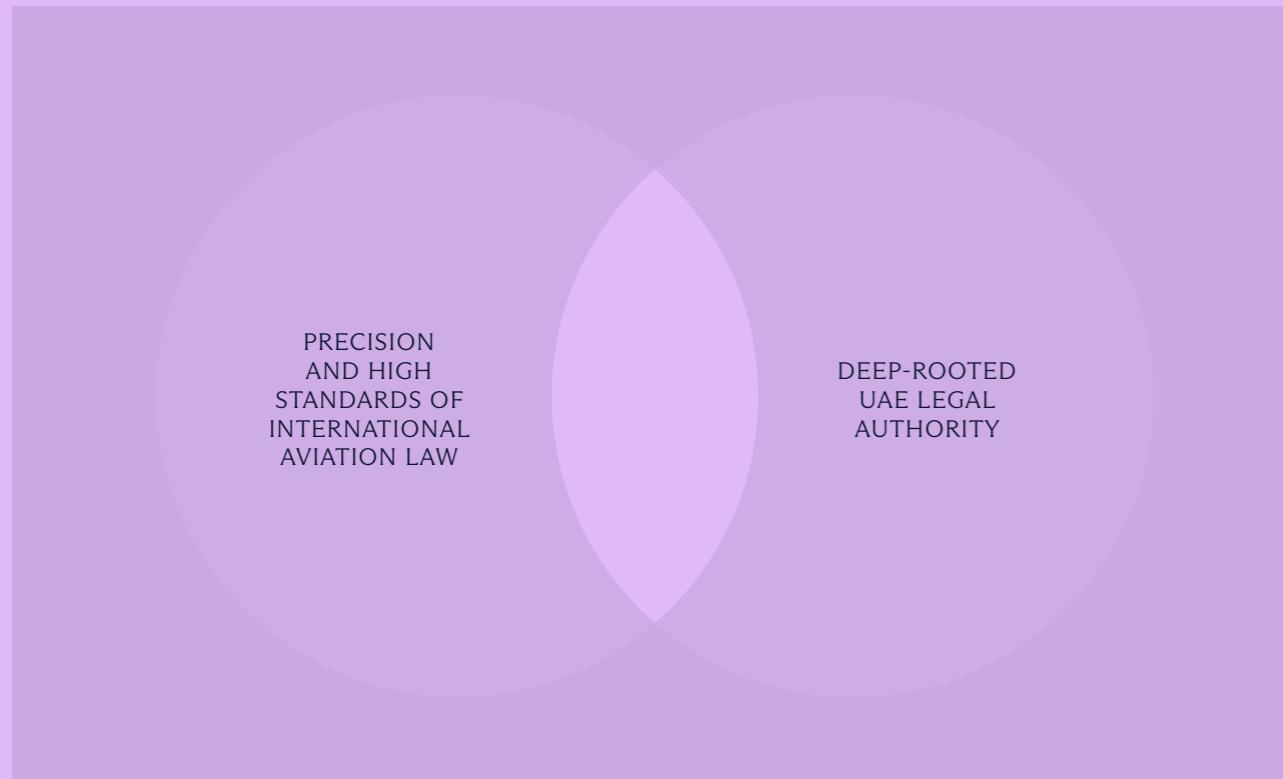
- MBA, Coventry University (2010) · UAE Government Leadership Programme (2011) · Aircraft Maintenance Engineer's License (1996) · HND in Aircraft Engineering (1995)
- Combining strategic foresight, global expertise, and collaborative leadership, Ismaeil empowers aviation organizations to reach new heights.

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OUR ADVANTAGE — BRIDGING THE GAP

Our business model integrates the precision and high standards of international aviation law with deep-rooted UAE legal authority. We operate seamlessly alongside global law firms or as a fully independent counsel, delivering efficient, strategic, and culturally attuned legal solutions.



1

MORE
THAN
A “LOCAL”
FIRM

Proudly rooted in the UAE, Al Jallaf is more than just a “local” firm. The predominant perception of local law firms have not always been positive. The experience of the international business community has been that such firms can be unresponsive, unappreciative of commercial deadlines, and stunted by communication difficulties. More than simply overcoming these perceptions, Al Jallaf actively promotes better working practices. Placing our client’s needs at the centre of everything we do, our internationally qualified team provide regular feedback, English and Arabic language documents and summaries; and workable commercial and legal solutions.

2

MORE
FLEXIBLE
THAN
“BIG LAW”

Our business model means we can readily supplement the work of international law firms, providing key local litigation support and advice. Our Team is highly experienced in running its own case management, but can also seamlessly (and virtually) sit within a team managed by your own international legal counsel. Our standards and internal procedures have been developed to converge and integrate with those of international counsel. We keep these standards under regular review to ensure we move with developments in legal practice. However, we do not aim to mimic the business practices of “Big Law”. Clients benefit from our independence and practical local knowhow. As we choose to remain small, Al Jallaf offers its clients a more flexible, bespoke service. Moreover, we remain unrestrained by office bureaucracy and conflicts of interest.

3

“JUST
RIGHT”

By virtue of our unique business model, Al Jallaf aims to be your strategic partner and not just your legal representatives. In real terms, this means we are able to provide:

- customised fee arrangements that reflect your direct relationship with the lawyers handling your matter;
- when the need arises, the ability to assemble a tailor made legal team, comprised of leading advocates and solicitors, including Queen’s Counsel;
- access to our local and international network of special relationships with law firms across Europe and the Middle East;
- Novel models of working that deliver high quality output, and allow us to work independently or in collaboration with your preferred international counsel.

We view our mission as being broader than just providing high quality legal services. We aspire to raise the profile of local legal services, strengthen the rule of law in the UAE, and inspire the next generation of Emirati lawyers. In the mould of Dubai itself, we offer a First Class service while retaining a strong self-awareness for our firm’s vision and identity.

THE EDGE

LEADING THE WAY IN AVIATION ARBITRATION

At Al Jallaf Advocates & Legal Consultants, we are dedicated to shaping the future of dispute resolution in the aviation industry. Our commitment to legal excellence and forward-thinking solutions is reflected in our active participation in global forums that drive progress in this specialized field.

As part of this commitment, we proudly sponsored the 2nd The Hague CAA Conference. This prestigious event gathered top legal professionals, policymakers, and aviation industry leaders to explore advancements and challenges in arbitration and alternative dispute resolution (ADR). Our involvement underscores our ongoing efforts to refine best practices and contribute to the evolution of aviation law on an international scale.

AMNA AL JALLAF: A LEADING VOICE IN AVIATION LAW

Further solidifying our global presence, Amna Al Jallaf was honored to be a distinguished speaker at this esteemed event, sharing her expertise on arbitration in the aviation sector. As a respected legal authority, Amna's insights contributed to discussions on resolving complex cross-border disputes, reinforcing the essential role of arbitration in fostering efficiency and innovation within the industry.

Her presence at The Hague CAA Conference exemplifies Al Jallaf Advocates' thought leadership and commitment to shaping the future of aviation dispute resolution. It also highlights the increasing influence of the Arab region in global arbitration, demonstrating our firm's ability to navigate international legal landscapes with precision and expertise.

WHY ARBITRATION MATTERS IN AVIATION

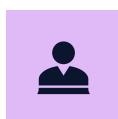
In an industry defined by global operations, regulatory intricacies, and high-value transactions, arbitration has become the preferred method for resolving disputes efficiently and confidentially. Whether addressing contract breaches, aircraft leasing disagreements, or international regulatory challenges, arbitration offers the flexibility, neutrality, and industry-specific expertise that traditional litigation often lacks.

At Al Jallaf Advocates & Legal Consultants, we bring a strategic, forward-thinking approach to aviation arbitration. By staying actively engaged in leading industry discussions and maintaining a strong presence on the international stage, we ensure that our clients receive legal solutions that anticipate challenges, leverage emerging trends, and align with global best practices.

For businesses navigating the complexities of the aviation sector, having a legal partner who not only understands the landscape but actively shapes its future is a distinct advantage. At Al Jallaf Advocates, we don't just practice aviation law — **WE LEAD ITS EVOLUTION**

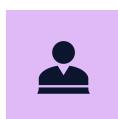
CONTACT

For further information, or to inquire about instructing Al Jallaf Advocates on an aviation matter, please contact:



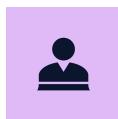
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