



























FY 2015-2016











8th February 2018

The Honorable Speaker Legislative Assembly of Samoa **MULINUU** 

Afioga e,

I am pleased to submit the Annual Report for the Financial Year 2015-2016 of the Ministry of Police for tabling at the next meeting of the Legislative Assembly of Samoa.

This report has been prepared in accordance with the requirements of the Public Financial Management Act 2001 and the Treasury Instruction 2013, as well as the requirements as set out by the Government of Samoa for Annual Reports.

This report is prepared on the basis of the administrative arrangements for the service, reflecting the structure, operations and performance of the Ministry of Police for the Financial Year 2015-2016.

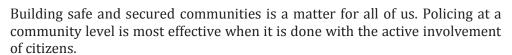
Respectfully submitted.

Tuilaepa Dr. Sailele Malielegaoi

MINISTER OF POLICE

### **MINISTER'S FOREWORD**

The public is as concerned about law and order as always and expectations of the services the Samoa Police deliver are increasing. Samoa Police is working strongly alongside other government and non-government agencies and the wider community in the shared responsibility of building safe and secured communities.





Another priority is that police staff must be equipped with the most modern and safe tools to do their job. There will be a number of developments to accomplish this over coming years along with ongoing improvements to Police Stations or Outposts.

Though there have been many challenges relating to the management of resources, capacity of staff, and the numerous tasks undertaken, the Samoa Police Service continued to function through good will, tireless efforts and commitment by its staff.

For this I wish to thank the Commissioner, the Executive and staff for their hard work and significant achievements this year.

Soifua ma ia manuia

Tuilaepa Dr. Sailele Malielegaoi

MINISTER OF POLICE

#### **COMMISSIONSER'S FOREWORD**

Welcome to the Samoa Police Service Annual Report for the year ended 30 June 2016. I am proud to say that the Samoa Police Service had another challenging and successful year. Our staff have made significant contributions to ensuring that Samoa is a safe place to live, work, conduct business and to enjoy a vacation. I would like to take this opportunity to thank our partners, and people in communities all around the country, who work with us day in, day out, to ensure that our people and visitors can be safe and feel safe.

Reflecting on the past year and the many challenges and changes the organization has undergone it has been a year where every staff member can be proud of their contribution. Achieving our vision "Policing Excellence and Working Together for a Safer Samoa.

Policing in Samoa operates in a fast-moving and ever changing world. We rely on the hundreds of committed and professional people within it to anticipate and respond to threats and issues that may seem to materialize overnight. Our activities remain focused on preventing crime through the service we provide to our communities across the country.

Although recorded crime across the country continues to decline, I believe more can be done to prevent crime by listening to our communities, building upon previous successes, and by forging stronger links with our partners to reduce crime and lessen the impact of crime on victims and their families.

With our focus on crime prevention, we will continue to tackle violent crime, domestic abuse and all forms of sexual crime, including child abuse. By identifying offenders and working with our partners we will ensure victims get the precise support and we will target offenders to prevent further crime and protect those at risk of harm.

Some of the challenges the police service faces are more familiar. There are financial challenges to deal with in terms of increased costs and required proficiencies. Public expectations around the quality of police response remain understandably high, and some of our communities continue to be impacted by crime.

Alongside the challenges, there are also significant opportunities which allow us to look forward with confidence. We will meet this challenge by aligning our abilities (the skills we have and the skills we have access to) and our capacity (how many people we have) to our operations. This alignment will allow us to boost our responsiveness and flexibility, ensure that we are effective and ready for future challenges.

We have made significant improvements in many of our services, but important areas for improvement still remain. We need to evolve into an organization that can be fluid in its response to issues so that we can deal with potentially rapid changes in our To improve society. our understanding of what happening in our communities, we are capitalizing on our intelligence schemes and processes. We are also doing more to gauge public opinion through surveys which will help to measure and guide our services.



Some current priorities include improving our Case Management program, investing in community policing and focusing on the everyday quality of our interactions with members of the public through the Community Engagement program. We are also improving our ability to address the increasing incidence and density of electronic crime, and we will continue to provide staff to international assistance missions because crime in other countries can easily cross country borders and threaten the stability and security of our region of the world.

Better coordination of our work with that of other government and non-government agencies is a continuing priority at all levels of the organization.

To help us deliver a capable Samoa Police Service, we need the right people, with the right support, the right skills and the right capabilities. Our people are the Police Services' greatest strength. To achieve our goals we need a flexible and responsive workforce with a range of capabilities.

Within Police, we must continue to be an organization that nurtures cultural diversity, equality, and high moral principles. To realize this Samoa Police needs good leaders at every level and we are actively engaging a wide range of staff in our Leadership Development Mentoring Program supported by Samoa Australia Police Project

Capability is the central theme for the Samoa Police service into the future, and involves the knowledge, skills, diversity, systems and technology needed to support our objectives. Police Officers are a critical factor of our law enforcement team, but we also consider significant the capability and skills of operational experts and support staff to build a truly unified and innovative workforce.

As Commissioner, I look to the future with eagerness and I am confident that Samoa Police is in an ideal position to accomplish much in the next three years. I compliment the Police staff in this – their expertise and commitment to work effectively for their communities and contribute to the Government's goals for a safer Samoa.







Fuiavailili Egon Lincoln Keil COMMISSIONER OF POLICE







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#### **INTRODUCTION**

The Samoa Police Service is the primary law enforcement agency for the Government of Samoa. There are 607 sworn police officers with 58 un-sworn officers performing the numerous duties of strengthening crime prevention and crime management, improving governance framework to uphold an ethical and accountable police service, improving organizational management & performance and improving the capabilities of its human resources.

Samoa Police duties vary in upholding order in traffic, assisting in search and rescue operations, identifying and addressing crimes of most concern to the community, upgrading and improving intelligence for crime investigation and national security and many other police duties.

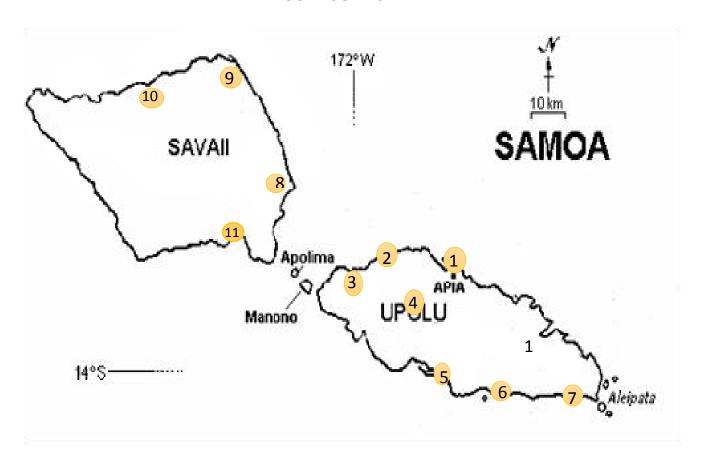
This report provides information to account for the work of the Samoa Police Service for the Financial Year 2015 - 2016. To ensure that there is an appreciation of the Police Service's performance during the year, it is imperative that SPS goals and activities are examined according to the goals in details.







## **OUR LOCATION**



6. Lotofaga Outpost:

Contact #:35410

No. of police officers – 17

## 1. Apia Headquarters:

Contact #:22222 No. of police officers –110 Work in 4 shifts Database, Bike Team, Counter, NPO, Warrant

## 2. Afega Outpost:

Contact #:28921 No. of police officers -28

## 3. Faleolo Outpost:

Contact #:42685 No. of police officers -30

### 4. Faleata Outpost:

Contact #:29127 No. of police officers -38

### 5. Poutasi Outpost:

Contact #:40716 No. of police officers -15

#### 7. Lalomanu Outpost:

Contact #:47700 No. of police officers – 16

## 8. Tuasivi Outpost:

Contact #:53515 No. of police officers – 47

## 9. Fagamalo Outpost:

Contact #:54309 No. of police officers -4

## 10. Asau Outpost:

Contact #:58022 No. of police officers -4

## 11. Vaitoomuli Outpost:

Contact #:50018 No. of police officers -4

#### **CORE FUNCTIONS**

The Samoa Police Service is the primary law enforcement agency in the country. The Police Service Act 2009 sets out the framework within which the Samoa Police will operate to provide policing services for the people of Samoa.

The purpose of the Samoa Police Service is derived from the principles within the Police Service Act 2009 which are strategically aligned to the Law and Justice Sector Plan 2012-2016 and envisioned in the Strategy for Development of Samoa 2012-2016 as;

- Maintaining law and order
- Preserving peace
- Protecting life and property
- Preventing, detecting and investigating crime
- Generally enforcing the law in Samoa, and any laws which vests functions, powers and responsibilities in the Police Service.



The overarching role of the Samoa Police Service (SPS) is to maintain, promote and keep under purview the policing of Samoa, and the safety and wellbeing of individuals, localities and communities across Samoa.

#### **FUTURE DIRECTION**

#### **VISION**

"Excellence in Policing and Working Together for a Safer Samoa"

#### **MISSION**

"To Enforce the Laws, Preserve the Peace and Ensure Community Confidence and Trust in our Police"

This reflects the genuineness and commitment of the Ministry to fulfill its position and functions through a partnership approach with other government ministries, strategic and development partners, and different sectors of the community and all stakeholders.

The complex policing environment that we face requires people who have the necessary skills and attributes to meet the challenge. To keep our communities safe, Police seek to reduce crime, victimization, social harm and serious and fatal crash injuries. Crime and victimization has a range of impacts on society. By delivering sustained reductions in crime, victimization and reoffending, Police can further reduce harm, and the social and economic cost of crime.

## **GUIDING VALUES**

Central to all Samoa Police Service Activities are the core values of:

CORE VALUES					
INTEGRITY	Displayed through soundness of moral principle, honesty and sincerity				
EXCELLENCE	Never-ending search for improvement leads to excellence. We aim for excellence in everything we do				
DIGNITY	A composed manners of self-respect and motivation.				
FAIRNESS & EQUITY	Being impartial and equitable				
RESPECT	Treating ourselves and all others with consideration				
TRUST	Holding great reliability and confidence in everything regardless any barriers that stands in the way				
COURAGE	Showing great bravery and valor without hesitation				
LEADERSHIP	Having the ability to not only understand and utilize your innate talents to lead but also to effectively leverage the natural strengths of your team to accomplish the mission.				
STAKEHOLDER RELATIONSHIP	Maintaining existing and creating new strategic partnership as a catalyst for resource alignment to maximize opportunities				
ACCOUNTABILITY	Ownership of work or results and being answerable for outcomes				
TRANSPARENCY	Ensuring that all our decisions and the basis for decision making will be made known and clarified				



#### **GOALS**

Our national operating strategy, *Improved Quality of Life for all*, continues to inform the way we operate to provide quality policing services in all aspects of our work and to enhance our overall performance by placing prevention at the forefront of policing and victims at the center of everything we do.



Goal 1. Strengthen Crime Prevention and Crime management



Goal 2. Improve Public Safety and National Security



Goal 3. Improved Governance Framework to Promote an Ethical and Accountable Police Service



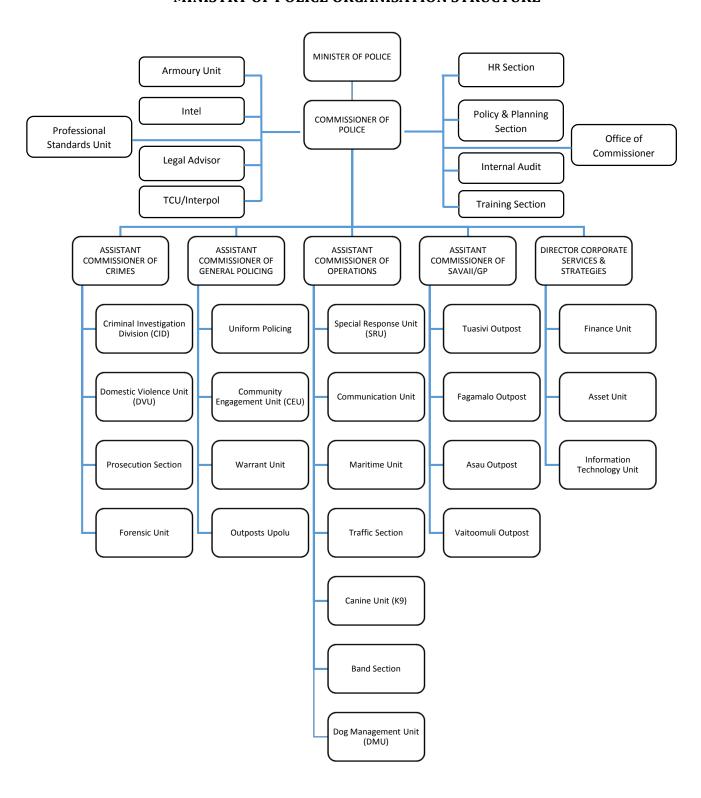
Goal 4. Improved
Organisational Management
and Performance



Goal 5. Improved SPS Human Resource Capabilities

We have increased the use of alternative dispute resolutions to appropriately hold offenders to account, whilst addressing the causes of offending. Police officers are more visible in our communities through initiatives such as our '*Neighbourhood Watch Program'*. Much has been achieved with a positive flow-on for the court system and the wider justice sector, but there is more we can do to achieve our goals.

#### MINISTRY OF POLICE ORGANISATION STRUCTURE





### **NOTABLE ACHIEVEMENTS**

#### The Manu Samoa vs All Blacks Historical Game

The Samoa Police successfully provided security and enforcement in support of the first ever rugby match between our home boys, the Manu Samoa and the well-known All Blacks Rugby Team from the 6<sup>th</sup> to the 9<sup>th</sup> of July 2015.

### **Cyber Safety Program**

This is the second time the Ministry of Police has promoted the Cyber safety program and the 5<sup>th</sup> year since the program was endorsed by 20 Police Commissioners throughout the Pacific. The purpose of the program is to educate and inform the communities, especially the young generation, of the good and bad sides of the internet. The key note address by Commissioner Keil emphasized the increase of internet related crimes and it has become a major concern not only for law enforcers in our region, but also our community and government leaders.



#### **Mentoring Program**

This is a pilot program initiated by the Samoa Police Women Advisory Network (SPWAN), aimed at having senior female officers guiding the young female officers in various areas that they might need assistance with regards to their duties and responsibilities as women police officers. This program provides individuals with the opportunity to have a 'mentor' offering advice for personal and professional development as members of the Samoa Police Service.



#### **Gun Amnesty Week**

#### 1 November -31 December 2015

The police took a giant leap towards eliminating gun violence in Samoa with more than 500 firearms being turned in and later crushed and dumped in the ocean as part of the Gun Amnesty Week program. The main purpose of the operation was to reduce the number of unlawful firearms in Samoa and to give law-abiding gun owners the opportunity to re-register their guns. But the overarching goal is to reduce incidents of gun violence in our country - an effort towards achieving one of the Ministry's goals of 'strengthening crime prevention and crime management'.



#### White Ribbon Day

25<sup>th</sup> November 2015.

This is an awareness program driven by the Domestic Violence Unit in their efforts to promote the message of 'Break the Silence, End the Violence' in Samoa. This was an important opportunity to create public awareness that the Samoa Police Service does not tolerate the issue of domestic violence.



## **General Election (4th March 2016)**

The Police were in full operation during the general election to ensure that voting was carried out without any problems. This operation was carried out successfully without any major incidents being reported in relation to the general election.



## **OUR PERFORMANCE**

#### Strategic Priorities

- Invest in innovations to strengthen crime detection and investigations
- Improve Crime Prevention Programs
- Strengthen our response to domestic violence & sexual violence
- Increase special operations capacity to reduce offences of most concern to the public
- Develop effective alcohol related prevention strategies
- Improve police resources & facilities to strengthen crime management
- Further improve police visibility and accessibility
- Improve community engagement and community confidence
- Provide safer roads and public transportation
- Improve police response capacity to emergencies and natural disasters
- Strengthen boarder management control
- Provide sound governance and transparent accountability
- Promote legislative reforms
- Promoting professional standards and ethics of SPS
- Strengthen human resource planning & management
- Improve service delivery and institutional strengthening
- Promote a safe and healthy working environment
- Promote a respective and equitable workforce
- Strengthen strategic asset management
- Strengthening networking, linkages & partnership with stakeholders & development partners
- Deliver effective capacity building programs and develop new capacity building initiatives

The Samoa Police Service's Outcomes, together with related programs, are described below. The description of outcomes includes performance indicators and targets used to assess and monitor the performance of the Samoa Police Service in achieving government outcomes.

**Outcome 1:** Outcome 1 contributes to reduce criminal offending and security threats to enhance the wellbeing of Samoa.

**Outcome 2:** Outcome 2 contributes to a safer and secured communities for all to live, work and visit.

#### **CRIMES PORTFOLIO**

Crime Prevention is a primary responsibility of government. Modern policing was founded on the principle of preventing crime and disorder. This goal is directed at having the right person at the right place at the right time focusing on the issues of youth, alcohol and drugs, organized crime and gangs, dysfunctional families and high-risk driving behaviors.

Therefore, Samoa Police is the cornerstone of the Samoa Government's community safety relationship in large part because they interact with the public more widely, more frequently, and often more personally than any other justice agency or law enforcement body.

Crime has a corrosive effect on our society as well as causing profound harm and distress to victims and to the families of victims and offenders. As a result, crime and anti-social behavior continues to incur substantial economic costs on society, including the associated costs of upholding the justice system. Also when there is a perception that a particular location is unsafe, people can alter the way they live their lives, undermining neighborhoods. This is why Police has put prevention and management of crime at the forefront of everything we do – and we are seeing the results from doing so. However, whilst the overall crime rate has been reducing, the seriousness and frequency of recorded crime is still of concern.

Advances in technology have helped us deliver better services to the country by spending more time in local communities and less in the station, where they can make the biggest difference in preventing crimes

However, technological advances are also being used by criminals, making our investigations more complex. Cyber-crime is increasing and forcing us to rethink how we conceptualize crime, and how we work with intelligence and law enforcement agencies at home and overseas.

Four Divisions of the Police Service are tasked with the great responsibility of strengthening crime prevention and managing crime which includes the Criminal Investigation Division, Domestic Violence Unit, Forensic Unit and the Prosecution Unit.

















## **CRIMINAL INVESTIGATION DIVISION (CID)**

The Samoa Police Service is committed to fighting all forms of criminality, especially given that serious and organized crime is increasing and becoming more sophisticated. Organized crime networks are becoming far more inclusive and universal in nature, transcending traditional, national, established and conventional organized crime groups.

The Samoa Police Service through its Criminal Investigation Division seeks opportunities for investigations to disrupt or dismantle crime organizers, facilitators or syndicates at their source.

The Division also seeks to improve police service delivery by

- Investing in innovations to strengthen crime detection and investigation through ensuring that its criminal database is properly utilized, updated and safely stored.
- Ensuring implementation and compliance with the evidence management system. This ensures that all physical evidence/exhibits are properly logged, registered and safely kept in the Exhibit Room.
- Improving their crime prevention programs through enhancing partnership with Non-Government Organizations (NGO) and other Ministries to ensure the safety of victims of crime.
- Developing, legalizing and implementing a Memorandum of Understanding with all related NGO's to include a referral system
- Establishing mechanisms to improve and closely monitor the movement of criminals on weekly and weekend patrols.
- Increasing special operations capacity to reduce offences of most concern to the public. This is in collaboration with the Intelligence Unit to collect information and identify crime hot spot areas, as well as leading and conducting targeted police raids and police operations.
- Providing capacity development and succession team building for CID staff to ensure the provision of quality services
- Improve the quality of investigations being carried out for prosecution.

#### **DOMESTIC VIOLENCE UNIT (DVU)**

Tackling Domestic Violence is one of the most important priorities of the Samoa Police Service. The Samoa Police is committed to providing a professional, consistent, victim-centered service to those affected by domestic violence. We will continue our robust enforcement and strive to conclude enquiries and place perpetrators before the courts swiftly.

We will also work with partners such as the Samoa Victim Support Group (SVSG) to ensure that victims are protected and receive the right support. To do this we will:

- Use best practice to inform a guidance framework for staff, to ensure a consistent national approach
- Improve the standard of domestic violence prosecution reports sent to the Family Court
- Engage with local stakeholders to proactively tackle domestic violence perpetrators and increase victim safety

We will also work with partners to ensure victims, or potential victims, have access to appropriate information to allow early identification of risk and increase safety. We will also collaborate with staff and partners to support development of an evidence based DVU database to share best practice, build our knowledge of current research and assess what works in preventing domestic/family violence.



The database and research activity will enable officers to;

- Address local crime issues
- Develop new and innovative ways to prevent domestic violence.
- Evaluate activities and identify opportunities for improvements utilizing best practice
- Review recent research findings relating to the underlying causes of family violence and victimization.

The Domestic Violence Unit also seeks to improve its service delivery by;

- Ensuring the effective management of summons, search warrants and interim protection orders
- Ensuring effective and efficient investigations services is provided for all domestic violent complaints received and reported
- Provide effective and efficient services on domestic related matters such as conducting awareness programs to prevent and reduce domestic related offences, conduct and ensure the promotion of the importance of the 'White Ribbon Day' throughout the whole country and undertake follow up inspections of families involved.

## **Major Offences Investigated**

52 Sexual related offences



50 Homicide cases



120 Violent cases



262 Burglary/theft cases



12 Narcotic cases



48 Crimes against property



72 Public safety offences





PERFORMANCE INDICATORS	1st Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
FY 2015/2016	(July–Sept)	(Oct-Dec)	(Jan–Mar)	(April-June)
<b>Domestic Violence Unit</b>				
Number of DV cases investigated	67	91	3	385
Number of responses provided for DV cases	117	128	3	385
Number of police assistance provided	50	32	103	
Number of awareness programs conducted for domestic violence	3	4	4	
Number of cases against children	1	3	13	
Number of cases victimizing females	91	109	335	
Number of applications for protection orders received	39	74	100	
Number of protection orders executed	39	66		99

### **FORENSIC UNIT**

The function of the Forensic unit is to provide forensic science and technical intelligence capability to the Samoa Police Service with demand for forensic support consistently trending upward. The Samoa Police successfully meets this challenge through flexible deployment of specialist resources and proactive consultancy with investigators to ensure relevant and effective forensic outcomes.

The key strategy for the Forensic Unit is to improve its crime prevention programs through;

- maintaining and updating all criminal records
- o providing effective fingerprinting services
- providing police photographic services for investigations and
- o crime scene and evidence management



Number of cases convicted and fined = 694



Number of cases convicted and sentenced = 200



Number of Police Reports produced = 4466



Number of fingerprints produced = 2314



Number of photographs produced for identification and court proceedings = 6504

PERFORMANCE INDICATORS	1st Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
FY 2015/2016	(July–Sept)	(Oct–Dec)	(Jan–Mar)	(April-June)
Forensic				
Number of cases convicted and fined	224	244	138	88
Number of cases convicted and sentenced	80	45	35	40
Number of Police Reports provided	535	426	1631	1874
Number of photographs produced for identification and court proceedings	2221	1179	818	2286
Number of fingerprints produced	551	538	670	555
Number of investigated cases attended by Forensic	264	233	360	301
Number of case files returned from Court	411	510	176	563

#### **OPERATIONS PORTFOLIO**

The Operations Portfolio functions to provide centralized monitoring, initial response, maritime, traffic, canine and band services, coordination and communication support to the Samoa Police Services Operations.

Every hour of every day our police officers spend time within communities, patrolling, preventing and recording crime, attending homes, schools, hospitals and businesses, providing advice and assistance whenever and wherever people require it. Whether responding to emergencies, facilitating events or providing support to people in need, our role has always been to listen to what the people of Samoa tell us they need and provide the right service in the right place at the right time. This is how the Samoa Police Service runs its Operations. We are then able to provide a visible, high quality service to the wider community and thus increase the support to the most vulnerable.

#### TACTICAL OPERATION SECTION

This unit's name was changed from Special Response Unit to that of Tactical Operations Section since Mr. Egon Lincoln Keil took over as Commissioner of Police.

The TOS Unit is civilian-police <u>SWAT</u>-type unit established to respond to high-risk situations which are beyond the scope or capacity of everyday policing. TOS officers directly support operational police in incidents, such as sieges, with specialist tactical, negotiation, intelligence and command support services.



PERFROMANCE INDICATORS FY 2015/2016	1st Quarter (July-Sept)	2 <sup>nd</sup> Quarter (Oct-Dec)	3 <sup>rd</sup> Quarter (Jan-Mar)	4 <sup>th</sup> Quarter (Apr-Jun)
Tactical Operation Section (TOS)				
Number of security and protection services to HOS, PM and visiting Diplomats	82		77	
Number of responses to arm offences attended		0	14	
Number of disaster management exercises attended	2		3	
Number of major operations successfully conducted	9		10	







#### **COMMUNICATION UNIT**

This unit provides frontline advice, support and assistance to the public and police, handling emergency and non-emergency calls on a daily basis. Their staff provide 24/7 support services to resolve enquiries, prioritize and task incidents and supply frontline officers with operationally critical information. The deployment of appropriate resources to deal with incidents, offences and tasks in a timely and complete way is vital for the success of many operational activities or situations the police face. Police rely on public trust and confidence, and providing responsive policing that is effective and efficient is fundamental to securing that support.



To improve on its service delivery, the communication unit seeks;

- To invest in innovations to strengthen crime detection and investigations. This is through redesigning and fully utilizing the communications command center, ensuring proper management and delivery of communication services plus maintenance of all communication equipment.
- To improve crime prevention programs by strengthening the capacity development of communication staff and its users, and developing a communication policy.

#### **POLICE MARITIME UNIT**

The Samoa Police Service operates the Pacific-class patrol boat Nafanua, performing over 12,000 hours of fisheries patrol and has been involved in the search and rescue of over 400 people. This unit is responsible for coordinating and conducting sea search and rescue operations and enforcing the provisions of all Maritime legislations and regulations in relation to the security and protection of Samoa's Exclusive Economic Zone EEZ.



The maritime unit also coordinates training and capacity development to ensure effective delivery of maritime services. These trainings include 'on the job' trainings while at sea for emergency and safety drills, officers of the watch and search & rescue skills. The unit also participates and maintains working relationships with local and regional partners for the Kurukuru and Tuimoana Operations in which they work collaboratively with Tonga and the Cook Islands.

PERFORMANCE INDICATORS	1st Quarter	2 <sup>nd</sup> Quarter	3 <sup>rd</sup> Quarter	4 <sup>th</sup> Quarter
FY 2015/2016	(July–Sept)	(Oct–Dec)	(Jan–Mar)	(April-June)
Maritime				
Number of EEZ patrols conducted	2	2	2	9
Number of border patrols conducted	3	3	2	3
Number of sea searches conducted	2	0	1	1
Number of regional maritime policing operations conducted	1	1	0	1
Number of boarding's on suspected vessels	14	6	9	13

#### **TRAFFIC SECTION**

Death and injury on our roads has a devastating impact on victims, their families, communities and the wider economy. Samoa Police remains committed to reducing road casualties in collaboration with our partners such as the Land Transport Authority (LTA). The daily activities of the section is delivered at a local level, in collaboration with our partners, where we deliver a program of road safety campaigns which focus on priority road



safety issues including drink and drug driving, speeding, motorcyclists and other vulnerable road users.

Enforcement of traffic rules remains the primary role of the traffic section and its purpose is to influence driver and road user behaviors and reduce road casualties through road blocks, engagement with drivers and the detection of those offences that contribute to injury collisions including careless and dangerous driving, drink and drug driving, speeding, using a mobile phone while driving and failing to wear a seat belt.











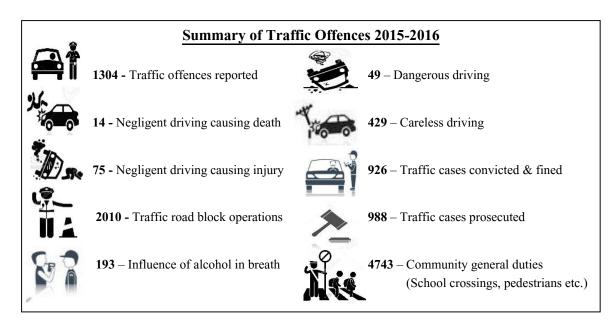


Speeding is a consistent concern for our community and our efforts will be supported by the effective deployment of the Road Safety Program and consultations with road authorities on the introduction of appropriate speed reduction measures such as instant fines.

To improve on its service delivery, the traffic section has identified the following key strategies to provide safer roads and public transportation;

- Strengthen the enforcement of Traffic Laws and improve accident investigation skills,
- Road blocks to promote the message of 'No Impaired Driving' through increasing police visibility throughout the year
- Improve resources and facilities to strengthen crime management such as radars and speed cameras.

We will track our progress in achieving the outcome of Safer Communities through monitoring changes in results under the five areas of less harm from crime and crashes, people are protected from incidents that could endanger their safety, order is maintained, the law is upheld through appropriate actions and Samoa security interests are strengthened.



#### **CANINE UNIT**

This unit seeks to strengthen border management control through;



- establishment of police post at the wharf and international airport
- improving intelligence collection and networking with local and regional intelligence bodies
- undertaking special target operations at border
- monitoring and providing border controls on land
- provision of on the job capacity building trainings for members

Dogs can do what no humans or machine can, by virtue of their keen sense of smell. Many discoveries of people, drugs and explosives would be impossible without their assistance.

#### **BAND SECTION**

The Samoa Police Band coordinates and provides community services through musical workshops/concerts for development purposes, they lead the routine morning parades for national flag raising and provide musical services to official government functions on behalf of the state.

When not performing the band unit are disbursed to provide assistance in the traffic section, communication section and assist general policing officers with their court cases.





#### **K9** deployments

Airport – 146

bond - 28

Freight Stations - 39

Wharf - 7

Couriers - 35



Special Operations – 7

Raids – 19

Hits – 15



Criminal Offences detected - 38 Trainings conducted - 234

## **Band Operations**



Brass band engagements undertaken – 18



Morning parades conducted – 204



General duties attended - 86



Government functions which musical services were provided - 5



Number of dogs registered – 2429

Number of dogs seized – 3738



Number of dogs impounded -3738

Number of dogs adopted – 7

Number of dogs claimed – 289



Number of dogs euthanized – 3235

Number of dogs de-sexed – 329



Number of awareness/visits conducted - 526

## **DOG MANAGEMENT UNIT (DMU)**



This unit is responsible for monitoring and controlling stray dogs, registration of pet dogs and providing de-sexing services for the whole country, in efforts to control and minimize the number of stray dogs.

The DMU Office is located at Vaitele.



#### **GENERAL POLICING PORTFOLIO**

Police have been working to ensure people abide by the law; public places are safe and secure; and individuals do not create nuisances for others. Public trust and confidence in Police is vital in a functioning democracy underpinned by the rule of law. It is the basis of policing by consent. Without trust and confidence police cannot fulfil its functions – crime would not be reported, witnesses would

not come forward, people would not pass on information, justice would be denied and enforcing the law would be more difficult.

In conjunction with other government agencies we will continue to work closely with communities, prioritizing issues that are important to them. We will ensure that feedback mechanisms exist so that if someone is not happy with the police service they can raise their concerns and have them investigated.



#### **UNIFORM POLICING AND OUTPOSTS**

This section provides primary and proactive policing services to the community through immediate responses to requests for assistance. They also conduct quality investigations for minor offences, coordinate and provide crime prevention programs, build and maintain positive community relations and carry out community policing services in Upolu. To further improve police visibility and accessibility, the general policing unit seeks to establish outposts in the rural areas, provide and maintain routine transition of staff deployment for regular daily patrols, extension of foot and mobile patrols in hot spot areas and continuously providing assistance to periodic traffic operations.

The Samoa Police has continued to improve police visibility and accessibility in the rural areas through the establishment of outposts: 7 in Upolu and 4 in Savaii. This initiative has enabled the effective and efficient handling of requests for police assistance out in the rural areas. Each outpost is manned by police officers under the supervision of an Officer in Charge (OIC). They conduct quality investigations of all offences reported, they carry out crime detecting operations as per information gathered out in the communities and maintain good working relationships with their respective communities in order to further strengthen crime prevention and crime management out in our local communities.

#### **COMMUNITY ENGAGEMENT**

Many of the activities undertaken by the Samoa Police are focused on issues and concerns relating to preventing crime through the service we provide to our communities. Understanding and responding to the needs of our communities has always been, and remains the highest priority of the Samoa Police Service. Our commitment to the delivery of locally focused policing is stronger than ever and is at the forefront of every action taken or decision made.

We will actively engage and listen to all of our diverse communities and our partners to deliver services which are tailored to address their needs and expectations. In doing this we will deliver a quality of service which demonstrates our core values of integrity, fairness and respect and by responding to locally identified priorities we will strive to provide reassurance and build confidence in communities that the service we are able to provide will allow them to be, and to feel safe.

To further improve police visibility and accessibility, the Samoa Police under the Community Engagement Unit will continue to monitor the progress of the Neighborhood Watch Program. This is achieved through;

- Conducting regular door to door visits to promote the NHW Program
- Proposing to increase the number of villages involved in the NHW program and
- Conducting consultations to improve community-police working partnership in order to reduce fear of crime in the Neighborhood Watch Zone.

To further improve community engagement and community confidence, the unit will seek to;

- Enhance the integrated crime prevention strategy for the Ministry. This is achieved through continuously conducting crime prevention programs through various media networks for public awareness and conducting routine awareness programs in schools, villages, and churches as well as developing and establishing bill boards to advertise policing messages to the public.
- Continue to provide capacity building and crime prevention programs for the Ministry. This is achieved through conducting internal trainings and consultations on ways to improve database entries, monthly inspections of crime reports, timely entering of information and critically identifying hot spot and targeted areas.
- Maintain working relationships with Ministry of Women Community and Social Development specifically the youth division and other Organizations. This can be realized through organizing quarterly youth debate programs in schools, youth groups, churches and villages in relation to alcohol abuse and public disorder, as well as coordinating meetings with all liquor license holders to regulate and ensure compliance of Liquor and Gaming Acts.



## **CORPORATE SERVICE & STRATEGIC SERVICES PORTFOLIO**

The Corporate Service & Strategic Services Portfolio provides administrative support services for optimal delivery of information technology services, assets and finance functions across the whole Ministry. This portfolio is tasked with the provision of;

- consistent customer-focused delivery of corporate services across the Ministry,
- support for frontline policing services
- standardized corporate service functions, reporting processes and systems across the Ministry through a coordinated approach and
- Deploying centrally controlled resources based on evidence of need.

#### **FINANCE**

The Finance Section is responsible for preparing, monitoring and controlling Samoa Police's annual budget as well as managing all aspects of financial governance.

This section ensures the accountability and integrity of the department's budget and related processes by coordinating, developing, and overseeing the annual operating budget of \$4,889,721 for fiscal year 2015-2016. The operating budget covers personnel, current expenses, and equipment.



Operating Budget \$4,889,721



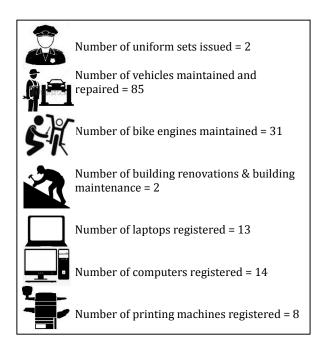
Total Spending \$21,560,447

PERFORMANCE INDICATORS FY 2015/2016	1 <sup>st</sup> Quarter (July–Sept)	2 <sup>nd</sup> Quarter (Oct–Dec)	3 <sup>rd</sup> Quarter (Jan–Mar)	4 <sup>th</sup> Quarter (April-June)
Finance	(oury zeps)	(360 260)	(oun mu)	(iipiii vuiiv)
Number of invoices issued	4	6	4	1
Number of receipts issued	1078	1093	2345	2295
Number of lodgment's prepared	66	63	60	60
Number of RQs received	458	495	375	225
Number of RQs approved	640	442	385	476
Number of Purchase Orders issued	640	442	385	476
Number of TYs prepared	640	442	385	476
Number of TYs approved	640	442	385	476
Number of TY15's raised	177	150	72	227

#### **ASSETS**

The Assets section are tasked with the provision of material resources, fleet and property management as well as building maintenance. They ensure that officers are supplied uniforms and equipment's, they are in charge of managing and maintaining all office vehicles, as well keeping, maintaining and organizing all Ministry owned properties.

The assets section is also responsible for issuing and receiving patrol vehicles; fueling and waxing, detailing the Ministry's vehicles and in charge of repair and maintenance of patrol cars, solo motorcycles, support vehicles, trailers and off-road equipment.



#### INFORMATION TECHNOLOGY

The Information Technology Section provides information technology and research support services to the Ministry. Computers have become an essential tool for officers of the Samoa Police with emphasis placed on technology that enhances efficiency, effectiveness, and service to its customers.

The IT team supports the Police service by maintaining our technological framework throughout Samoa. The IT team also work on building for the future by developing the IT footprint, introducing newer technologies to ensure that the Samoa Police have flexible access to the secure, resilient and reliable technology and information required to fulfil their duties efficiently and effectively.



#### **COMMISSIONERS PORTFOLIO**

## PROFESSIONAL STANDARDS UNIT (PSU)

The Professional Standards Unit is responsible for the allocation and management of all reports and investigations for reported complaints against members of the Samoa Police Service and the management of the Police Disciplinary System.

The Professional Standards Unit conducts internal investigations of complaints against police with regards to;

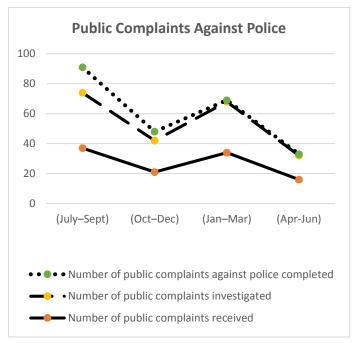
- any neglect of duties or alleged misconduct by any member,
- any allegation of corrupt or improper practice within the Police Service.

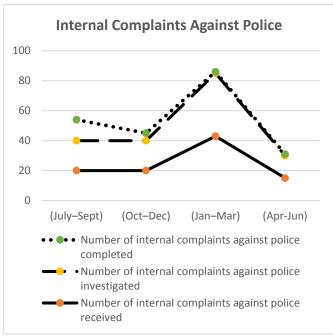
The broad objectives of the Professional Standard Unit are to:

- Ensure a timely, coordinated and consistent approach to the receipt, management and investigation of complaints against employees of the Samoa Police Service
- Conduct risk assessments and prioritize the allocation of resources to deal with reported complaints against the Samoa Police Service.
- Provide quality assurance for all internal investigations
- Record and manage relevance of police disciplinary charges
- Collect and collate complaint data and relevant statistics to identify themes and trends
- Provide a contact and liaison point for internal and external partners including the Commissioner's Office, other Police Divisions, the Ombudsman's office and the Attorney General's Office.

The mission of the Professional Standards Unit is 'To provide a consistent, accountable and transparent complaint management and investigation framework for complaints against the Samoa Police Service'.

PERFORMANCE INDICATORS FY 2015/2016	1 <sup>st</sup> Quarter (July–Sept)	2 <sup>nd</sup> Quarter (Oct–Dec)	3 <sup>rd</sup> Quarter (Jan–Mar)	4 <sup>th</sup> Quarter (Apr-Jun)
PROFESSIONAL STANDARDS				
Number of public complaints received	37	21	34	16
Number of public complaints investigated	37	21	34	16
Number of public complaints against police completed	17	6	1	1
Number of internal complaints against police received	20	20	43	15
Number of internal complaints against police investigated	20	20	42	15
Number of internal complaints against police completed	14	5	1	1
Number of tribunal cases conducted	3	2	3	3

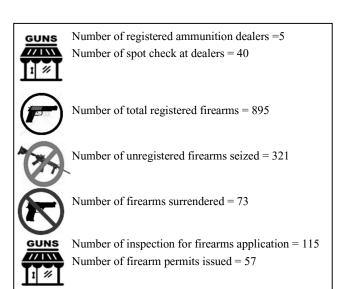




#### **ARMOURY**

These officers are highly trained specialists, available to respond to incidents at a moment's notice where the deployment of armed officers is considered appropriate. Officers volunteer for these roles to keep us all safe. They're armed so that the other officers don't need to be.

When armed officers are needed they are immediately available. When they are not carrying out their specialist duties they are there to support their colleagues in local policing divisions through regular patrols and routine tasks. This includes keeping people safe on our roads or saving lives. Our armed officers are highly trained and have strong connections with the local communities they serve. They are dedicated to protect and support the people of Samoa.







#### **LEGAL**



The legal office is responsible for coordinating all legal matters that affect the Ministry and its operations. Processes were improved so that accessibility to legislative information and legal consultation is easier and more understandable.

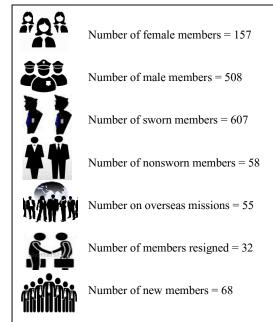
The Legal Officer, Ms. Fetogi Vaai was assisted by Woman Constable Shalom Time in providing legal advice and conducting legal consultations for the benefit of the Ministry.

#### **HUMAN RESOURCE**

The Human Resources Section is responsible for administering all personnel matters, including recruitment, background checks, hiring, performance evaluations, special duty jobs and overseas mission deployments.

At the end of the financial year 2015-2016, the Ministry of Police employed a total of 607 sworn members and 58 non-sworn members, of which 508 are male and 157 are female. 68 new members were hired during the period under review, while the Ministry had to let go of 32 of its members due to resignation for various reasons. 21 sworn police officers are currently attending overseas mission deployments.

The Human Resource staff were also tasked with reviewing the Ministry Organization Structure as well as reviewing the Police Working Conditions and Entitlement Manual, in order to incorporate new changes.



#### **POLICY & PLANNING**

The Policy & Planning Section acts as an internal consultancy of the Samoa Police Service. It has responsibilities in identifying best practices in police management and operations, development of leading-edge interventions to increase the effectiveness of the police service and identification and facilitation of solutions to issues raised by senior management and the executive. These responsibilities are fulfilled through researching the structures, processes and practices of international law enforcement agencies, conducting strategic analysis of the Samoa Police Service sections and their policies, assisting in the development and review of policing plans, assisting in the development and implementation of the Samoa Police Service Corporate Plan and Annual Plans and reviewing the effectiveness of all police units and sections in terms of the achievement of their key performance indicators.

Another task therefore of the Policy and Planning section is to provide the highest quality of policing services through sound and effective strategic policy, advice and plans to the Minister and Government on a timely basis. This includes ensuring that the advice provided is informed by research and/or consultation integrated, is comprehensive and provides a complete picture of the implications and benefits of the policy & plan.

Policy and Planning personnel have a broad range of operational policing experience, and a good understanding of the systems and mechanisms of the Police Ministry.

#### **TRAINING**

The Samoa Police takes great pride in serving and protecting the Samoan community. An essential building block of an effective police service is the provision of appropriate training to police recruits. The skills needed to become an effective and knowledgeable officer are wide ranging, from mastering current laws to communication techniques. Police work is also, by its very nature, dangerous. Therefore, it is crucial that candidates receive training for the threats they may face. The Samoa Police believes that well-trained officers are better prepared to act decisively and appropriately to situations.

During the year, 70 new officers graduated from the recruit class. Efforts were also made by the Training Section to uplift professional development through conducting 40 Refresher Courses (10 for each 3 month quarter), 13 internal trainings and 2 Train the trainers course as a practical way to create a better working environment that benefits both personnel and the department.

An organization as large as the Samoa Police demands a deliberate and active attentiveness to its employees. The department's focus on employee development ensures an improved work environment, and in turn, a better organization.



#### **INTERNAL AUDIT**

The Office of the Internal Audit is still vacant within the current financial year.

## SAMOA-AUSTRALIA POLICE PROJECTS (SAPP)

The Samoa-Australia Police Partnership (SAPP) has been operating for 7 years with the aim of enhancing the professionalism of the Samoa Police Service. This partnership ensures the solicited support of the Australian Federal Police in areas such as strengthening investigations and general policing services as a means to improve public safety; improving the response ability of the Police Service to gain positive community perceptions of police and improving the corporate support capacity of the Samoa Police Service.

Assistance provided by SAPP extends beyond providing technical advice to management and members of the Samoa Police Service. The following are projects provided by SAPP to support the enhancement of the Samoa Police Service.

#### 1. Trainings:

SAPP sponsored 2 members of the SPS to attend the Australian Federal Police College and develop a Samoa specific basic investigation program. This training should significantly improve basic investigative skills for operational members

of the ministry.

Additionally, SAPP purchased a 16 seater van to assist the Training Unit with transport of all members to various locations in Samoa to conduct training.

SAPP also sponsored several middle and senior management to participate in Leadership training at the

Australian Institute of Police Management to enhance their skills and ability development.

### 2. Community Engagement:

SAPP sponsored the development of the 'White Ribbon' campaign on behalf of the Ministry. This included the marketing of the white ribbon in ending the violence t-shirts, white ribbon day march/public launch, and the highly successful white ribbon television advertisement.

Furthermore, SAPP enhanced the sustainability of the SPS WAN by the purchase of 2 bbq/grillers to assist with SPWAN fundraising activities. Making SPWAN one of the most self-sufficient WAN's in the Pacific.

SAPP also sponsored the 2015 National Gun Amnesty Campaign along with a very successful advertisement campaign support police actions. Overall 320 firearms were surrendered during the Gun Amnesty.

To create social media aspects for SPS to communicate more effectively with the community, government and SPS members, SAPP supported the launch of the SPS Official Facebook page. To engage as broad an audience as possible, SAPP sponsored the filming of the only 'running man' challenge in the Pacific.



Furthermore, SAPP also provided financial support to the Ministry Cyber Safety Pasifika Week activities.

#### 3. Case Management & ICT:

SAPP sponsored the development and implementation of a Case Management System including ICT systems equipment, training and enabling tools to provide Samoa Police Service with a suitable and robust case management systems for centralized reporting.



SAPP also sponsored the development and implementation of a strategy in respect to reducing firearms in the community, destruction program in respect of seized firearm; a firearms licensing office (photographic registration of licensed weapons holders) including equipment and media strategy for the sole purpose of enhancing the firearms/armory unit.

The second stage included the purchase of an 'Armoury Vehicle' to support the strategy of reducing firearms in remote communities and associated media strategy.

## 4. Investigations (CID & DVU):

To enhance the Samoa Police Service Investigations training; specifically in the Criminal Investigations Division (CID) and the Domestic Violence Unit (DVU), SAPP sponsored the implementation of a core police investigations training and all enabling tools.

SAPP also sponsored the total renovation of office space for both CID and DVU. This included the complete renovation of three victim/witness statement taking rooms, two dedicated interview rooms and a family room for the victims of domestic violence.

#### **5. Administration Support:**

SAPP has continued to provide support to a range of business areas during the financial year. These have included;

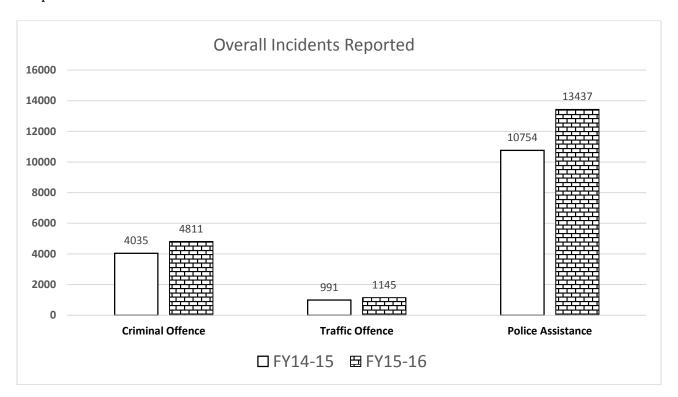
- 14 males and 10 female members of the Ministry were awarded SAPP scholarship funding's for further studies.
- SAPP sponsored the Fitness Challenge/Strength Challenge in conjunction with the newly endorsed fitness policy.
- SAPP sponsored the purchase of Police baseball caps to assist with officer safety and wellbeing.
- SAPP also sponsored the purchase of operational uniforms specific to specialist areas to improve officer safety.

#### OVERSEAS TRAININGS/WORKSHOPS/CONFERENCES ATTENDED BY SAMOA POLICE MEMBERS TRAINING/WORKSHOP/CONFERENCE **DATES OF NAME** LOCATION **ATTENDED TRAINING** Monitoring and Evaluation Training Catherine Talamoni Nansen 13 - 17 July 2015 Fiji course Laisene Eperu HRM Pacific Police Policy Network 2015 Fiii Filipo Iloilo & Mandy Keil 7-12 Sept 2015 3PN course Fiji Efo Moalele, Sapani **Developing Future Leader Training** 13-19 Sept 2015 Australia Leleimalefaga, Vaalele Tofa Fealofani junior Tofilau & Topelei Punaotala Eliu Ah Gender Human Rights Training Fiii 19-30 Oct 2015 Ching Asset Recovery Interagency Network-Mulinuu Mulinuu Asia Pacific (ARIN-AP) Annual General 2 - 5 Nov 2015 Australia Meeting Pacific Police Training Advisory Group Monalisa Tiai 2 - 6 Nov 2015 Australia (PPTAG) Sub-Working Group Meeting Monalisa Tiai **PPTAG Working Group Meeting** 9 - 13 Nov 2015 Australia Mr. Titimaea Ioane Ama Certificate IV Training and Assessment 9 - 27 Nov 2015 Australia Nemaia Aritako Luatimu Samau. 'BUILDING STRATEGIC PARTNERSHIPS" Herbert Aati. Shamila M 11-13 Nov2015 Australia **AIPM** Tiatia Leavai 30Nov-5Dec2015 Fuiavailili Egon L Keil Liaison Mentoring PICP Cook Islands Rosalina Ah Sue **Developing Future Leader Training** 4-8 Apr 2016 Australia Ioseph Taioalo & Musu **Basic Investigations Course** 4-8 Apr 2016 Australia Talai Sili Taualai, Maatusi Lelefu **Investigation Management Program** 9-18 May 2016 Fiii and Lamepa Telea Pacific Forensic Working Group Annual Nepa Papalii 5-6 May 2016, Australia Meeting 3PN - Pacific Police Policy Network Mandy Skelton-Keil & 16 - 21 May 2016 Fiji **Iunior Tofilau** Meeting

### CRIME STATUS IN SAMOA 2015/2016

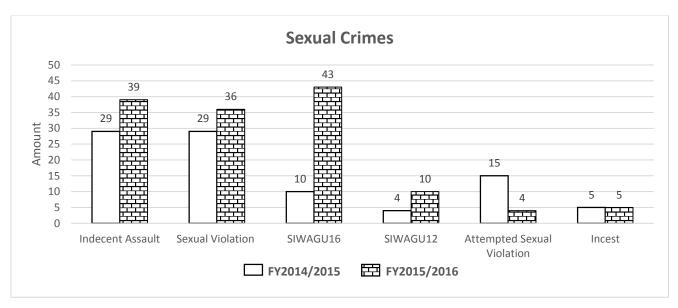
The crime statistics presented here cover offences recorded by Police. These figures are collected as raw data from weekly reports of all Sections of the Samoa Police Service and may vary from the total of crimes that is collected through monitoring and evaluation process. These figures do not purport to describe all crimes in Samoa as some crime goes unreported; and changes in the rate of particular offences may result from changes in the focus of Police activity. Variations is due to drop of allegations against a person, withdrawal of complaint by complainant, expulsion of charges due to lack of evidence or absence of witnesses etc., during the investigation phase. Changes in category for a crime is a direct result of some committed crimes being changed from serious to minor or vice versa.

## Graph 1:



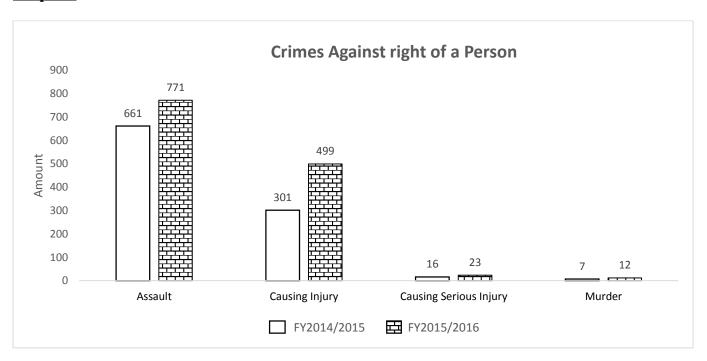
Graph 1, represents the total number of different types of reported crimes for FY 2014/2015, 2015/2016. These are the common types of crimes in Samoa being investigated by the Samoa Police Service.

 $\underline{\textbf{Graph 2:}}\;$  Trend of Sexual Crimes for FY2014/2015 & 2015/2016.



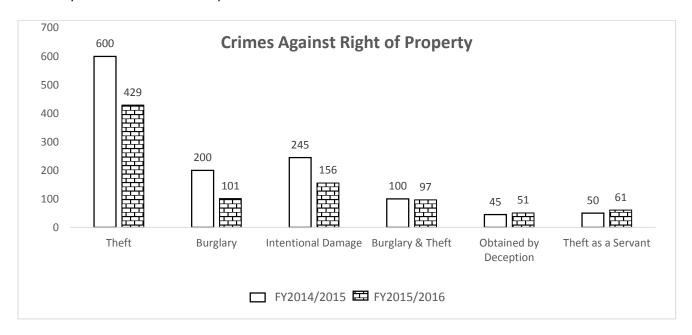
Graph 2 states that FY2014/2015 compared to FY2015/2016 has an increase with the first top four sexual crimes whereas the last two there has been a decline and with Incest as steady as from the previous FY2014/FY2015.

Graph 3:



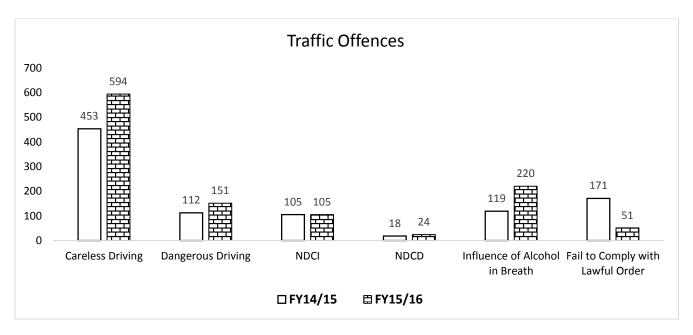
Graph 3 identifies the increase in these top four Crimes compared to FY2014/FY2015. This illustrates the increase in the amount of cases reported by the members of the Community.

**Graph 4:** Trend of incoming cases regarding Crimes against right of Property for FY2014/FY2015 and FY2015/FY2016.



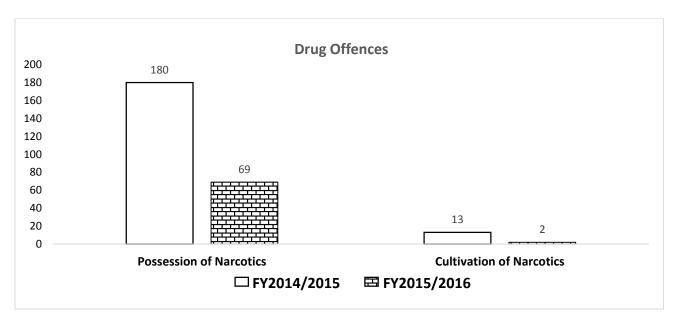
This graph identifies the decrease compared to the previous year FY2014/FY2015 of Theft, Burglary, Intentional Damage, and Burglary & Theft. A slight increase on the last top Crimes (ie) Obtained by Deception and Theft as a Servant.

**Graph 5**: Comparison of Traffic Offences for FY2014/FY2015 and FY2015/FY2016



This graph shows an increase on Careless Driving, Dangerous Driving, NDCD and Influence of Alcohol in Breath in comparing of FY2014/FY2015 and FY2015/FY2016 whereas NDCI stays the same with Fail to comply with lawful order as a drop in FY2015/FY2016.

**Graph 6:** Compilation of Drug Offences for FY2014/FY2015 and FY2015/FY2016



A trend for the two financial years has seen a drop in both cases of drugs.

		MINISTRY OF POLICE	ANNUAL	REPORT FY 2	015-2016		
STATE	MENT	OF MINISTRY RECEIPTS BY REPORTING CAT	EGORY				
AND EX	KPEND	ITURE BY OUTPUT					
APPRO	PRIAT	ION ACCOUNT					
for the f	financi	al year ended 30 June 2016					
			2016	Original Estimate		(Over)/Under	2015
POLICI	E		\$	\$	\$	\$	\$
RECEIPT	S						
_							
Ordinar							
	r Reven		480,356	203,160	203,160	(277,196)	197,311
	rees &	Other Charges	480,330	203,100	203,100	(277,190)	197,311
TOTAL F	RECEIPT	s	480,356	203,160	203,160	(277,196)	197,311
			,	203,100	203,200	(277)130)	137,311
PAYME	NTS						
Outputs	s						
1.0	Policy	Advice to the Responsible Minister	1,772,816	1,952,275	1,952,275	179,459	1,495,422
		erial Support	423,990	459,324	459,323	35,333	428,069
		Il policing - Upolu	6,370,205	6,571,783	6,610,646	240,441	6,728,334
		Il policing - Savaii	1,999,587	2,023,486	2,023,487	23,900	1,686,979
5.0	Crimin	al Investigations	2,142,777	2,192,061	2,192,061	49,284	1,834,268
6.0	Prosec	ution Services	1,050,056	1,047,063	1,047,063	(2,993)	901,184
8.0	Mariti	me Services	1,862,051	1,942,717	1,942,718	80,667	1,984,829
9.0	Specia	list Response Services	4,324,638	4,619,095	4,619,096	294,457	3,777,599
10.0	Forens	ics & Intelligence Services	700,988	713,779	713,779	12,791	726,438
Total O	utputs		20,647,108	21,521,583	21,560,447	913,339	19,563,122
Third Pa		•					
		bsidies					
	Samoa	Fire Services Authority	4,053,360	4,053,360	3,843,507	(209,853)	3,843,507
Total Th	ird Da	ty Outputs	4,053,360	4,053,360	3,843,507	(209,853)	3,843,507
rotur m	iii u Fui	ty Outputs	4,033,300	4,033,300	3,043,307	(203,033)	3,043,307
Transact	tions o	n Behalf of State					
Gove	rnment	Policies / Initiatives					
		as Peacekeeping Missions	116,207	200,000	200,000	83,793	131,353
		Outposts	180,207	190,000	190,000	9,793	189,904
		ease for Outpost	18,461	23,800	23,800	5,339	11,713
		ayment - Olomanu Juvenile Rehabiliation Centre of Vehicle for Police Special Operations	0 35,192	50,000	50,000	0 14,808	1,498,434 49,984
		shment costs for Dog Management Unit	0	0	0	0	108,250
	Lease -	Dog Management Unit	68,714	69,000	69,000	286	0
			418,781	532,800	532,800	114,019	1,989,639
Rent and VAGST C			51,100 709,081	37,250 778,616	53,870 786,938	2,770 77,857	37,250 754,124
VAGSIC	Jutput	147	709,081	//8,016	700,938	//85/	754,124
Total Tr	ansact	ions on Behalf of State	1,178,962	1,348,666	1,373,608	194,647	2,781,013
TOTAL F	PAYME	NTS - POLICE	25,879,430	26,923,610	26,777,563	898,133	26,187,642
DESCIPE		D AVA STALTS	(25, 200, 07.4)	(26.720.450)	(26.574.402)	(4.475.220)	/25 000 224
RECEIPT	3 UVER	PAYMENTS	(25,399,074)	(26,720,450)	(26,574,403)	(1,175,329)	(25,990,331
GOVER	NMENT	DEVELOPMENT PROJECTS					
Ev+	I Das-	***					
Gran	its - GD						
			0	374,600	374,600	374,600	C
	POR IVI	anagement Project (NZ)	0	3,4,000	37 4,000	377,000	
Paymen	nts						
	or funde	ed					
20110		elter Construction/Rent	0	0	0	0	78,867
		Jones God Graph (1011)					
	Dog 311						
		PAYMENTS	0	374,600	374,600	374,600	(78,867