Strategy OS in Action

## DOC — FROM PRODUCT IDEA TO AN AI ADVISORY FOR SMEs

Impact. From uncertainty to a focused North Star and a launched MVP.

**Context & challenge.** A new SaaS was needed, but who it served, what to build, and why weren't clear. Broad ambitions resisted focus.

Objective. Align business, product, and tech on a clear product strategy.

**The shift.** The vision crystallized as an Al-powered partner that gives SMEs the superpowers once reserved for large firms. Starting with DOC making the vision tangible for health clinics.

## What Verne did (CAA).

- Clarify synthesized hypotheses, interviews, user needs
- Align co-created DOC's North Star and role as an intelligent companion
- Act MVP roadmap with milestones and owner



**What changed.** Unified vision in <8 weeks; vertical focus unlocked speed; MVP launched in <5 months with full alignment.

Voice of the leader. "Like an architectural plan before construction it brought clarity, speed, and conviction, saving us a lot of time and money." — António Alegre CEO

