

# **SUPPLY CHAIN ISSUES**

Material pricing increases continue to be offset by lingering recession-level pricing lows. Lack of manufacturing labor slows the fabrication of goods. Schedule and budget sensitive projects remain at high risk in the short term.

As a reeling commercial office market picks itself off the ground, a nasty slew of shortages and logistical nightmares create barriers for vendors looking to keep up with an uptick in demand. The dramatic shift in consumer behavior caused by COVID-19, coupled with labor shortages in the manufacturing and shipping sectors have created unreliable supply chains for essential building materials.

Much like the feelings brought on by the pandemic, the basic questions of "what's affected" and "for how long" are fluid.

Office tenants who are preparing for any kind of

real estate change, whether it's a turnkey deal, new construction space, or adaptive reuse, will see the effects of this issue.

Razer thin margins caused by the recession continue to offset the cost of these material increases. However, as the market rebounds, bottom line pricing will inevitably increase as well.

"WE ARE BEARING THE RISK OF MATERIAL
VOLATILITY TO KEEP STAFF BUSY, BUT AS THE
MARKET BOUNCES BACK, AND WE ARE NO
LONGER IN SURVIVAL MODE, WE WILL BE
PASSING THIS THROUGH IN PRICING
INCREASES JUST LIKE OUR SUPPLIERS."

- PRESIDENT, LOCAL ELECTRICAL SUBCONTRACTOR



# **IMPACTS BY TRADE**

Schedule increases are shown in number of weeks increased over standard lead times, factoring additional time to find material suppliers with availability. Cost increase percentages are on a material-only basis, factoring raw material costs, availability costs, and shipping costs.



# **MILLWORK**

# STOCK WOOD MATERIALS

+2 Weeks +60% Cost

### STEEL FABRICATIONS

+2 Weeks +100% Cost



# **GLASS AND GLAZING**

#### **TEMPERED GLASS**

+2 Weeks +10% Cost

### **STOCK METALS**

+2 Weeks +10% Cost



# **DOORS FRAMES HARDWARE**

# **WOOD DOORS**

+8 Weeks +10% Cost

#### **HOLLOW METAL FRAMES**

+2 Weeks +50% Cost

# **ALUMINUM FRAMES**

+0 Weeks +10% Cost

# SOME HARDWARE

+4 Weeks +15% Cost

#### **SOME DEMOUNTABLES**

+6 Weeks +15% Cost



### **SOME WALLCOVERINGS**

+4 Weeks +10% Cost



# **FLOORING**

#### **CARPET AND LVT**

+4 Weeks +15% Cost



# ACOUSTICAL CEILINGS

### **CEILING TILE AND GRID**

+4 Weeks +20% Cost



# **DRYWALL AND FRAMING**

# **METAL STUDS**

+3 Weeks +75% Cost

#### **DIMENSIONAL LUMBER**

+1 Weeks +50% Cost

# **PLYWOOD**

+1 Week +120% Cost

#### DRYWALL

+0 Weeks +15% Cost

#### **INSULATION**

+8 Weeks +30% Cost



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# **SOME KITCHEN APPLIANCES**

+10 Weeks +15% Cost



# R PLUMBING

## **COPPER PIPING**

+0 Weeks +15% Cost

# **FIXTURES**

+0 Weeks +10% Cost



# **FIRE PROTECTION**

#### **PIPING**

+2 Weeks +60% Cost



# **EXHAUST FANS**

+4 Weeks +0% Cost

# **PUMPS**

+4 Weeks +0% Cost

#### **PIPING**

+0 Weeks +100% Cost



### LED FIXTURES

+2 Weeks +0% Cost

### **SPECIALTY LIGHTING CONTROLS**

+6 Weeks +0% Cost

# **CONDUIT AND BACKBOXES**

+0 Weeks +20% Cost

#### **WIRE**

+0 Weeks +100% Cost

# **PANELS AND GEAR**

+0 Weeks +10% Cost



# **FURNITURE**

#### **SOME TASK CHAIRS**

+3 Weeks +0% Cost

### **SYSTEMS FURNITURE**

+2 Weeks +10% Cost

### **ANCILLARY FURNITURE**

+2 Weeks +5% Cost

### **INTERNATIONAL PRODUCT**

+6 Weeks +10% Cost



# **HOW TO REDUCE IMPACT**

Strategies that are good for schedule, are often times bad for pricing. Create a tailored plan as soon as possible to better manage costs and risks. Prioritizing release of material and planning for pricing escalations are key.

# STAY ON TOP OF PRICING

Request pricing updates at critical milestones and time intervals to establish a pulse on your project's pricing.

#### **SPECIFY LOCAL**

Request the specification of locally manufactured products from architects & engineers.

# **EXPEDITE APPROVALS**

Expedite the review and approval of contracts & submittals to receive ship date confirmations as early as possible

#### **PRE-PURCHASE MATERIALS**

Create early release packages for your projects for troublesome trades (HVAC, Electrical, Appliances, Drywall, ect.)

# **HAVE A PLAN IN PLACE**

Have a temporary installation plan ready for troublesome materials.

# **KEEP AN EYE ON...**

Landlord Turnkeys that are turning over in the next 3-6 months.

Projects with a negotiated delivery model that were budgeted in the last 6 months.

Projects with a lump sum bid delivery model that are turning over in the next 3-6 months.



# **CONNECT WITH US**

Lumen is a group of owner's representatives and project managers, specializing in commercial real estate projects.

Our purpose is to lead. We are industry leaders that reset the standards for project management and created a new way of procuring and managing projects.

Lumen offers the full range of services clients need to reinvigorate or change their space: project management, cost consultancy, move management, change management, workplace strategy, and workplace wellness, all under one roof.



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