Form No. INC-33

e-MOA (e-Memorandum of Association)
[Pursuant to Schedule I (see Sections 4 and 5) to the Companies Act, 2013)]

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Form language

(●) English ( ) Hindi

Refer instruction kit for filing the form

*All fields marked in * are mandatory*

*** Table applicable to company as notified under schedule I of the Companies Act, 2013**

(A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES
B - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL
C - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY GUARANTEE AND HAVING A SHARE CAPITAL
D - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND NOT HAVING SHARE CAPITAL
E - MEMORANDUM OF ASSOCIATION OF AN UNLIMITED COMPANY AND HAVING SHARE CAPITAL)

A - MEMORANDUM OF ASSOCIATION OF A COMPANY LIMITED BY SHARES

Table A/B/C/D/E

1 The name of the company is

TESSARACT SOLARPARK MH ONE PRIVATE LIMITED

2 The registered office of the company will be situated in the State of

Maharashtra

3 (a) The objects to be pursued by the company on its incorporation are:

1. To commission, establish, develop, construct, erect, install, operate, manage, maintain, lease, hire, acquire, own, finance, improve, control, alter, or otherwise deal in Solar Photovoltaic (PV) Power Plants, Solar Thermal Hybrid Power Plants, and other Clean and Green Energy Power Projects, with varying capacities, and to act as an Independent Power Producer (IPP), Engineering, Procurement and Construction (EPC) Contractor, and System Integrator for the aforesaid projects.

2. To acquire, obtain, purchase, or otherwise secure concessions, licenses, permits, approvals, allotments, or authorizations from the Government of India, State Governments, Local Authorities, Municipal Corporations, Statutory Bodies, Public or Private Companies, or any other persons or entities, and to enter into contracts, agreements, or arrangements for

the development, erection, installation, establishment, commissioning, operation, and maintenance of the aforesaid Green and Clean Energy Plants.

3. To promote, develop, own, acquire, set up, build, install, construct, commission, improve, manage, operate, maintain, or otherwise deal in all related Plants, Sub-stations, Equipment, Machinery, Transmission and Distribution Systems, Workshops, Repair Facilities, Generators, Electrical Equipment, Wires, Cables, Lamps, Fittings, Accumulators, and all other apparatus and infrastructure necessary or incidental to the generation, transmission, distribution, supply, storage, and utilization of Solar Energy and other Renewable Energy.

4. To carry on the business of consultants, advisors, system designers, contractors, trainers, and facilitators in relation to Solar Energy and other Renewable Energy projects and to provide technical, commercial, and regulatory consultancy, advisory, project management, feasibility studies, and auction support services to third parties.

5. To undertake, promote, encourage, and support research, innovation, development, testing, and demonstration of new technologies, products, and processes in the field of Solar Energy, Clean and Green Energy, Energy Storage, Grid Integration, Energy Efficiency, and allied fields, and to obtain, protect, or otherwise acquire any patents, trademarks, copyrights, or other intellectual property related thereto.

(b) *Matters which are necessary for furtherance of the objects specified in clause 3(a) are	1. To incorporate, float, form, constitute, and promote, any company or companies including subsidiary companies and Branch offices in India and abroad for the purpose of acquiring all or

any of the properties, rights, and liabilities of this company, or for carrying any business which this company is authorised to carry on or for any other purpose which may seem directly or indirectly calculated to benefit this company to facilitate business growth.

2. To acquire, take over and undertake the whole or any part of business or undertaking as a going concern along with all assets, liabilities, licenses, quotas, privileges, rights, entitlements, franchises from any person, proprietorship, firm or
company and to enter into partnership, joint venture or any other arrangements for sharing profits, union of interests, cooperations, joint ventures, reciprocal concessions, or with any person or company carrying on or engaged in any similar or any other business.

3. To act as importers, exporters, buyers, sellers, traders, and dealers in all the products related to business of the Company and
to carry on the business of trading, dealing, and transacting in all such goods and products.

4. To acquire, lease, establish, operate and maintain manufacturing units, warehouses, service centers, and offices whether in India or abroad, for
the effective execution of business operations and to undertake all activities necessary or incidental thereto.

5. To acquire, take over and undertake the whole or any part of business or undertaking as a going concern along with all assets, liabilities, licenses, quotas, privileges, rights, entitlements, franchises from any person, proprietorship, firm or company and to enter into

partnership, joint venture, Collaborations, technical agreements or any other arrangements with national and international entities for sharing profits, union of interests, cooperations, reciprocal concessions, business expansion and technology exchange.

6. To negotiate, and enter into agreements and contracts, projects, proposals with foreign and other Companies, firms and individuals for technical assistance, know-how and collaboration in the setting up and operation of the undertaking or undertakings, manufacturing, marketing, importing and exporting of the equipment, plants, apparatuses and other articles and things or any of them for all or any of the businesses of the Company including plants, machinery and raw materials required for the purposes, as also to enter into agreements by way of a joint venture or, in India or outside India by way of capital participation and /or technical know-how for the manufacture, marketing, installation, maintenance and repairs of any of the Company's products.

7. To provide conduct, manage, run training programs, workshops, and consultancy services in the fields of automation, robotics, and industrial solutions including but not limited to the design, development, implementation, and maintenance of automated systems, robotic technologies, and industrial processes, and to undertake all activities necessary or incidental thereto.

8. To apply for and purchase or acquire any patents, patent rights, brevets d' invention, inventions, recipes, formulae, trademarks, designs, licenses,

concessions intellectual property rights (IPR) for proprietary technologies, designs, and innovations. and the like, subject to royalty or whether exclusive or non-exclusive, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the Company, and to use, exercise, develop or grant licenses in respect of, or turn to account the property, rights or information so acquired and to expend money in experimenting upon testing or improving upon any such patents, inventions or rights.

9. To apply for and obtain approvals, licenses, certifications,
permits and such other things necessary for regulatory compliances under different regulatory authorities and laws in or outside India, required for manufacturing, production, supply, import/export, trade operations, for providing services and for such other activities
carried on by company related to business of the Company.

10. To adopt such means of to market, advertise, and promote the company's products and services Within and outside India, as may seem expedient and in
particular by advertising in the press, public places and theatres, by radio, by television, by
circulars, by publication of books, pamphlets, bulletins or periodicals by organising or participating in exhibitions and by granting prizes, rewards, donations and Commissions and channels.

11. To borrow or raise money through investments by issue of equity or preference or to receive loan at interest or in such manner as the Company

may
think fit subject to the provisions of Section 73 of the Companies Act, 2013 and the acceptance of fixed deposit rules, in particular by the issue of debentures (the effect of the debentures or the debenture stock) against security or perpetual or including debentures convertible into shares/stocks and to secure the repayment of any money borrowed raised or owing by mortgage, charge, or lien upon all or any property or the assets of the Company both present and future including its uncalled capital and also by similar mortgage, charge or lien to secure and guarantee the performance by the Company or any other person or the Company of the obligation undertaken by the Company or any other person or Company as the case may be.

12. To obtain, raise loans, funds, deposits, monies, guarantees, undertakings, commitments, letters of credit, export packing credits, other financial arrangements and facilities in any currency from financial institutions, banks, societies, agencies, firms, persons, bodies, trusts, corporations, funds, Governments, Government/Semi undertakings bodies including international organisations, agencies, multinational companies with or without securities by creation of mortgages, charge, hypothecation, pledge, in or outside India under the law prevailing and in force.

13. To incur the debts and obligations for the Conduct of any business of the Company, for expansions, R&D initiatives and
to purchase or hire goods, material, plant and machinery, equipment, on credit or otherwise for the business of the

Company. And to acquire by concession, grant purchase, barter, lease, license, or either absolutely or conditionally and either alone or jointly with others any land, buildings, machinery,
plant utensils, works and other movable or immovable property of any description and any patent trademark, for the object of the
Company and to pay for such land building, plant machinery, patent, trademark workshop, property or right in the property purchased or acquired by the Company by shares, debenture, debenture stock, bonds, or other securities of the Company or by Cash or by any mode and to manage ,develop, sell , let out either on lease or on hire or , dispose off or turn to account the same ,at such time or times and
in such manner, and for such consideration as may be proper or expedient.

14. To invest surplus funds of the Company not immediately required in movable or immoveable properties, in securities, issued by the Government, Semi Government, or local authorities or private securities or shares/Units of private or public sector undertaking including cooperative sector, or Mutual fund, or to deposit with private or public banks whether Indian or foreign, stock, bonds, debentures, obligations or other securities or in current or deposit account/s with Banks or other avenues as permitted by Indian
law.

15. To establish, set up, promote, aid, undertake on contract or sub-contract basis, develop and conceive projects and products.

16. To negotiate agreements, contracts, projects, proposals

and to undertake project appraisals and evaluation on behalf of clients and use the negotiation skills for the above purpose and to act as arbitrator, settler in case of dispute or resolution.

17. To represent, assist, support and advice national and international institutions, body corporate, firms, persons for preparation of project reports, project appraisal, financing projects, ventures and enterprises.

18. To advance money or give credit to such persons, companies, corporations or firms and on such terms as may seem expedient and in particular to customers and others having any debt or obligation owing to the Company and to guarantee the performance of any contract by any person or companies and generally to give guarantees and indemnities.

19. To draw, accept, make, endorse, discount, execute, retire, discharge, issue, negotiate and transfer and honor,
promissory notes, hundies, bill of exchange, Cheques, bill of lading, dock and ware house warrants,
rail receipts air and /or motorway bill and any other negotiable,
semi negotiable or transferable instruments or securities in connection with the business of the Company.

20. To procure the recognition of the Company in or under the laws of any place/s outside India and to do all such acts for carrying on business or profession of the company outside India.

21. Subject to the provisions of the Companies Act, 2013 to distribute among the members

in species any property of the company, of any proceeds of sale or disposal or any property of the company in the events of winding up.

22. To establish and maintain or procure the establishment and maintenance of the contributory or non-contributory pension, superannuation, provident or gratuity funds or any other fund for the benefit of employees or ex-employees of the Company or the dependents or relatives of such persons and to give or Procure pensions, gratuities, and allowances and to make payment towards insurance of exemployees,
their relatives or persons who are or were to any time Directors or officers of the Company.

23. To provide for the welfare of the shareholders, well-wishers, agents, dealers, distributors, employees whether present or past and their wives widows, and families or the dependents of such persons, by facilitating and
contributing to the building or houses, dwellings or chawls or by grants of money, pension, allowances bonus, or other payments or creating the hospitals, recreation centers, or in any mode in the interest of the Company and employees.

24. To alienate, transfer, gift, sell, donate, settle or dispose of any property of the company with or without consideration to any person including trust whether public or private, discretionary or specific either by revocable or irrevocable transfer or settlement upon such terms and conditions as the Board of Directors may deem it.

25. To pay all the costs, charges, and expenses of and incidental to the promotion formation, registration and establishment

of the Company and the issue of its Capital including any underwriting or other commission, brokerage or any other charge in connection therewith.

26. To appoint attorneys for and on behalf of the company and to execute the necessary power to the said attorneys to act for and in the name of the company and to revoke all or any of such powers and appointments as may be deemed expedient.

27. To aid pecuniary or association, body or movement having for an object, the solution, settlement or surmounting of
industrial or labour problems, disputes or troubles or the promotion of industry, science, education, art or trade.

28. To obtain any provisional order under any act of legislature
for enabling the company to carry any of its objects into effect or for effecting any modifications of the company's constitution, or
for any other purposes which may seem expedient and to represent against any proceedings or applications with may seen to prejudice the company's interests.

29. To refer or agree to refer any claims, demands, disputes or any other question, by or against the Company, or in which the Company is interested or concerned, and whether between the Company and the member or member or members or his or their representatives or between the Company and third party, to arbitration in India or at any place outside India and to observe and perform and to do all acts, deeds, matters and things to carry out or enforce the awards.

30. To subscribe or contribute or assist charitable, or to guarantee money to charitable, benevolent, religious, national, scientific or other national institutions or for public purposes and object which shall have any moral or other claim to support or aid by the company, either by reason of locality or public and general utility, which in the opinion of Board of Directors are likely to promote interests or the business of the company or to further its objects.

31. To purchase, take on lease or in exchange, hire or acquire any movable or immovable property or any rights or privileges which the company may think necessary or expedient for the purpose of its business and i particular any lands, buildings, works, easements on such terms and conditions as may be deemed useful and in particular to tenants, customers and other persons having dealings with the company and to guarantee the performance of contracts by any such person.

32. To produce gas and generate electricity necessary for the purposes of the businesses of the company and to process and deal with all products, by products, waste & residues resulting from or ancillary and incidental to such production.

33. To appoint and act as agents, brokers, representatives, sole distributors, stockiest, Authorized Dealers of any person, Company, Association of Person/s (AOP), Firm, Corporation or any entity whether registered or not, and as such to deal in Purchasing procuring, selling, leasing, Importing, exporting, or and extending the business interest of firms, corporations, and

individuals as above mentioned engaged in the manufacture of all kinds of batteries and it component processing equipment's and allied products or things of a character similar or analogous to the forgoing or any other or connected herewith.

34. To amalgamate, merge, or enter into any arrangement, with any Company, absorb, or get absorbed with the Companies having objects either wholly or in part similar to those of this Company.

35. To apply for, promote, and obtain or acquire from any Government, State or Local Authority, any license, concessions, grants, authorizations, powers and privileges whatsoever as may seem to the Company capable of being turn to account and to work, develop, carry out, exercise and turn to account the same. In addition, to enter into any arrangement with any Government or any authorities or any person or Company that may seem conducive to the objects of the Company or any of them.

36. To guarantee the performance of any contract or obligation of the Company, firm, or persons and to guarantee the payment and repayment of the capital and principal of the dividend, interest, or premium payable of any stock, shares, and securities issued by the Company, Corporation, Firm or person including the bank overdraft, bill of exchange, promissory notes, and generally to give guarantee and the indemnities.

37. To establish or promote or concur in establishing or promoting any Company or Companies for the purpose of acquiring all or any of the property, its rights and interest and assets and liabilities of the

Company and subscribe for or underwrite all or any part of the shares, debentures, or other securities of any such other Company.

38. To acquire control of other Company, Unit, Organization, Corporation, Companies carrying on business or conducive to business of this Company as the Board of Directors of the Company may from time to time deemed fit and for that to become member of any other bodies of persons, associations, clubs societies and bodies corporate.

39. To open bank accounts with any bank whether Indian or foreign or Nationalized or Scheduled, Co-operative, which is carrying the business under the banking regulation Act of any type whether saving, current account, including overdraft account, Cash credit account and to operate the same in the ordinary course of business and when it is not necessary to close the same.

40. To indemnify officers, directors and employees of the Company against proceedings, costs, damages, claims and demands in respect of any acts done and ordered to be done by them and in the interest of the Company for any loss, damage or misfortune which shall happen in the execution of the duties of their office or in relation thereto.

41. To establish, promote, maintain and conduct or subsidize research laboratories, experimental stations, workshops, and libraries for scientific, technical and industrial researches, experiments and tests of all kinds and to undertake or carry out research and investigations, to process

improve, and invent new and better techniques and methods of manufacturing any products and improving and securing any process or processes, patent, or patent rights which the Company may acquire or deal with and to
promote studies, research, surveys and investigations, both scientific and technical, by providing subsidizing, endowing or assisting laboratories, universities, workshops, and by providing for remuneration for the studies, researches, experiments, and inventions of any kinds which may be considered likely to assist any of the business of the Company.

42. To acquire and secure membership, seat or privilege either in the name of the Company or its nominee or nominees in and of any associations, market, club or other institution in India or any part of the world for furtherance of any business, trade, industry.

43. To employ, or appoint solicitors, attorneys, advocates, auditors, professionals, technical experts, consultants, engineers, mechanics, skilled or semiskilled unskilled labour, permanent director, managing directors, joint managing directors, bankers, insurers, advertisers, buying or selling and consignment agents, or others for the purpose of business of the Company and in the interest of the Company and to remunerate the employees, staff, workers, servants of the Company and others out of profits of the Company.

44. To incur the debts and obligations for the Conduct of any business of the Company and to purchase or hire goods, material, plant and machinery, equipment, on credit or otherwise for the business of the Company. And to acquire by

concession, grant purchase, barter, lease, license, or either absolutely or conditionally and either alone or jointly with others any land, buildings, machinery, plant utensils, works and other movable or immovable property of any description and any patent trademark, for the object of the Company and to pay for such land building, plant machinery, patent, trademark workshop, purchased or acquired by the Company by shares, debenture, debenture stock, bonds, or other securities of the Company or by Cash or by any mode and to manage ,develop, sell , let out either on lease or on hire or , dispose off or turn to account the same ,at such time or times and in such manner, and for such consideration as may be proper or expedient.

45. To adopt such means of making known the business of the Company as may seem expedient and in Particular by advertising in the press, by circulars, or exhibitions of work of arts interest by publication of books.

46. To Carry on the objects and goals within the policies decided by the Government for Socioeconomic development of the Country for the rural development, infrastructure development, or /and to aid pecuniary any association, body or movement having for an object the solution or settlement.

47. To provide, support and render advisory and counseling services to other entities and/or to establish or assist in establishing or setting up consultancy services.

48. To pay or remunerate for any property or rights acquired by the company and to remunerate

any person, company or corporation and generally to specify and to fulfill the obligations of the company by cash payment or by the issue, allotment or transfer of shares of this or any other company, credited as fully or partly paid up debentures or other securities of this or any other company.

49. To create any depreciation fund, reserve fund, sinking fund or any other special fund whether for depreciation or for preparing, improving, extending or maintaining any of the properties of the company or for any other purpose conducive to the business and other interests of the company or for purpose conducive to the business and other interests of the company.

50. To establish agency, franchise of any company or companies and to enter into any arrangements with company for taking the profits and bearing the losses of any business or branch so carried on, or for financing any such agency, franchise company guaranteeing its liabilities to make any other arrangements which may seem desirable with reference to any business or branch as carried on including power at any time and either temporarily or permanently to close any such branch or business.

51. To appoint directors on the Board of any subsidiary company or any other company in which this company is or may be interested.

52. To collect and complete statistics useful for Company's business, to conduct market research for various objects and to furnish such statistics with or without consideration to any person, company, firm and to print, publish sell any data, findings or information from

such statistics.

53. To sell, lease, exchange, mortgage or dispose of the property, assets or undertaking of the company or any part thereof for such consideration as the company may think fit and in particular for shares whether fully or partly paid up, stocks debentures and other securities of any other company whether or not having objects all together or in part similar to those of the company and to hold and retain any share, debentures or securities so acquired, and to improve, manage, develop sell, exchanges, lease , mortgage dispose of or turn to account or deal with all or any of the property or rights of the company.

4 The liability of the member(s) is limited, and this liability is limited to the amount unpaid if any, on the shares held by them.

5 Every member of the company undertakes to contribute:

(i) to the assets of the company in the event of its being wound up while he is a member, or within one year after he ceases to be a member, for payment of the debts and liabilities of the company or of such debts and liabilities as may have been contracted before he ceases to be a member; and

(ii) to the costs, charges and expenses of winding up (and for the adjustment of the rights of the contributories among

themselves), such amount as may be required, not exceeding * [ ] rupees.

(iii) The share capital of the company is 500000 rupees, divided into

50000	Equity Share	Shares of	10	Rupees each	

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☑ We, the several persons, whose names and address are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association, and we respectively agree to take the number of shares in the capital of the company set against our respective names:

☐ I, whose name and address is given below, am desirous of forming a company in pursuance of this memorandum of association and agree to take all the shares in the capital of the company:

☐ We, the several persons, whose names and addresses are subscribed, are desirous of being formed into a company in pursuance of this memorandum of association:

Subscriber Details					
S. No.	***Name, Address, Description and Occupation**	**DIN / PAN / Passport number**	**No. of shares taken**	**DSC**	**Dated**
1	NAME-VISHNU VISHWANATH SHAHADE ADDRESS- 1616, SADASHIV PETH, PARSHURAM APT, FL 4, PUNE-411030 MAHARASHTRA INDIA. DESCRIPTION- INDIVIDUAL OCCUPATION- BUSINESS	0*4*8*4*	1000 Equity,0 Preference		08/10/2025
2	NAME -ISHAN VISHNU SHAHADE ADDRESS- B-603 AVANEESH APARTMENT, NEAR PINNAC MEMORIES, KOTHRUD PUNE-411038 MAHARASHTRA INDIA. DESCRIPTION-INDIVIDUAL OCCUPATION-BUSINESS	0*2*1*7*	9000 Equity,0 Preference		08/10/2025
Total shares taken			10000 Equity,0 Preference		

Signed before me					
Membership type of the witness ***(ACA/FCA/ACS/FCS/ACMA/FCMA)***	***Name of the witness**	***Address, Description and Occupation**	**DIN / PAN / Passport number / Membership number**	**DSC**	**Dated**
ACS	Aditya Sandeep Patil	OFFICE NO. 4, SWASTIK, BEHIND SNDT COLLEGE, OFF LAW COLLEGE ROAD, ERANDWANE, PUNE-411004, MAHARASHTRA, INDIA DESCRIPTION: INDIVIDUAL OCCUPATION: PRACTISING COMPANY SECRETARY	5*5*5		08/10/2025

7 Shri / Smt ______ ______ Of ______ resident of ______ aged ______ years shall be the nominee in the event of death of the sole member.