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INVITATION TO THE 2026 ANNUAL GENERAL MEETING OF SHAREHOLDERS THAICOM PUBLIC COMPANY LIMITED

Tuesday, 7 April 2026 at 15.00 Hrs.
At Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok,
98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok

"To facilitate registration,
please bring the Registration Form with a barcode on the meeting date."

THAICOM

Invitation to the 2026 Annual General Meeting of Shareholders
Thaicom Public Company Limited ("The Company")

Registration No. 0107536000897

25 February 2026

Subject **Invitation to the 2026 Annual General Meeting of Shareholders**

Dear **All Shareholders of Thaicom Public Company Limited**

Enclosures:

Documents accompanying the Agenda

Enclosure 1: The Annual Report 2025/Form 56-1 One Report, together with the financial statements of the Company and its subsidiaries for the year ended 31 December 2025 in form of QR Code
(For consideration under Agenda Item nos. 2, 3 and 7)

Enclosure 2: Profiles of the proposed Auditors for the year 2026
(For consideration under Agenda Item no. 5)

Enclosure 3: Profiles of nominated candidates for election as Directors
(For consideration under Agenda Item no. 6)

Enclosure 4: The Attachment to the National Broadcasting and Telecommunications Commission Notification Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2555 (2012) and a Copy of Thaicom Public Company Limited's Announcement Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2556 (2013)
(For consideration under Agenda Item no. 8)

Documents accompanying the Meeting

Enclosure 5: The Company's Articles of Association in relation to the Annual General Meeting of Shareholders

Enclosure 6: Explanation of documents and evidence to identify Shareholders or their proxies who are eligible to attend the Meeting and have the right to vote

Enclosure 7: Proxy Forms (Form A., Form B. and Form C.)

Enclosure 8: Definition of Independent Director and Profiles of Independent Directors acting as Shareholder Proxies

Enclosure 9: Privacy Notice for the Annual General Meeting of Shareholders

Enclosure 10: Map of the Meeting Venue

The Board of Directors' Meeting (the "**Board**") of Thaicom Public Company Limited (the "**Company**") has resolved in its meeting No. 2/2026 on 10 February 2026 to convene the 2026 Annual General Meeting of Shareholders (the "**AGM 2026**") on Tuesday, 7 April 2026 at 15.00 hrs. at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok.

In addition, the Company has made an announcement to invite Shareholders to propose agenda items for the AGM 2026 on the Company's website during 1 October 2025 – 31 December 2025 and no agenda items were proposed by Shareholders. Accordingly, the agenda items that will be considered in the AGM 2026 are as follows:

Item No.1 **Matters to be informed**

Item No.2 **To acknowledge the Company's operating results for the fiscal year 2025**

Objective and Reason: The Company has summarized the Company's operating results and the significant changes for the year 2025 ended on 31 December 2025 as presented in *Enclosure 1: The Annual Report 2025/Form 56-1 One Report* which has been sent to the shareholders in the form of QR Code attached to this invitation letter.

The Board's Opinion: The Board agreed to propose the Company's operating results for the year 2025 ended 31 December 2025 to the 2026 Annual General Meeting of Shareholders for acknowledgement, as shown in *Enclosure 1: The Annual Report 2025/Form 56-1 One Report*. As for the Company's future business direction, it will be presented in the meeting accordingly.

Voting: This agenda item is for acknowledgement and there will be no casting of votes.

Item No.3 **To consider and approve Financial Statements of the Company and its subsidiaries for the year ended 31 December 2025**

Objective and Reason: According to the Public Limited Companies Act. B.E. 2535 and the Company's Articles of Association, the Company must prepare a statement of financial position and statements of comprehensive income at the end of the fiscal year, have them audited by an external auditor, and submit them to the shareholders in the AGM for approval.

The Company has prepared the financial statements of the Company and its subsidiaries for the year ended on 31 December 2025 as shown in *Enclosure 1: The Annual Report 2025/Form 56-1 One Report* which has been sent to the shareholders in the form of QR Code.

A summary of the significant financial statements of the Company and its subsidiaries for the year ended on 31 December 2025 is shown as follows:

(Unit: million Baht)

List of items	Consolidated Financial Statements		The Company's Financial Statements	
	2025	2024	2025	2024
Total assets	17,331.92	15,168.00	15,574.19	14,037.03
Total liabilities	7,245.38	5,148.82	5,487.64	4,017.86
Total revenue	2,474.59	2,412.76	1,633.97	1,355.10
Net profit (loss) (equity holders of the Company)	40.09	(22.84)	40.09	(22.84)
Earnings (loss) per share (Baht/Share)	0.04	(0.02)	0.04	(0.02)

The Audit and Risk Committee's Opinion: The Audit and Risk Committee has reviewed the Company and its subsidiaries' financial statements for the year ended 31 December 2025, which have been audited and certified by Mr. Sumate Jangsamsee, a certified public accountant (registration No. 9362) of KPMG Phoomchai Audit Ltd., and recommended that the Board proposed the Company and its subsidiaries' financial statements for the year ended 31 December 2025 to the shareholders' meeting for approval.

The Board's Opinion: The Board has considered and deemed the said financial statements correct, complete and sufficient pursuant to the Thai Financial Reporting Standards. The financial statements were considered and agreed by the Audit and Risk Committee and audited by a certified auditor. Accordingly, the Board hereby proposes

that the 2026 Annual General Meeting of Shareholders approve the financial statements of the Company and its subsidiaries for the year ended 31 December 2025 as shown in *Enclosure 1: The Annual Report 2025/Form 56-1 One Report.*

Voting: To approve this matter, a resolution must be passed by a majority of the Shareholders who attend the Meeting and cast their votes.

Item No.4 To consider and approve the omission of dividend payment for 2025 performance

Objective and Reason: The Company has a policy to pay dividend of not less than 40% of separated financial statement net profits, and shall not exceed the retained earnings as shown in the Company's financial statement. However, the dividend payment shall not materially affect the Company's investment plans and business operations, and depends on the cash flow as well as any other future obligations of the Company and its subsidiaries, including the obligations with the financial institutions.

The Company's performance for the year 2025 ended 31 December 2025 generated net profit amounting to 40,092,727 Baht. However, the Company proposed the omission of dividend payment for 2025 performance. This is due to the Company's necessity to reserve cash flow to support its current investment commitments in the new satellite project at the orbital slot 119.5 Degrees East, to strengthen the Company's operational capabilities and support sustainable long-term business growth.

Pursuant to the Public Limited Companies Act. B.E. 2535 and the Company's Articles of Association, the Company shall allocate no less than 5% of the annual profits as reserved funds, less the accumulated losses brought forward (if any), until the reserved fund is no less than 10% of the registered capital. The Company has already allocated the net profits as a legal reserve equivalent to 10% of the Company's registered capital, meeting the amount required by law.

The Board's Opinion: The Board deemed it appropriate to propose to the shareholders' meeting to consider and approve the omission of dividend payment from the performance as of 31 December 2025 due to the Company's necessity to reserve cash flow to support its current investment commitments in the new satellite project at the orbital slot 119.5 Degrees East, to strengthen the Company's operational capabilities and support sustainable long-term business growth.

Voting: To approve this matter, a resolution must be passed by a majority of the Shareholders who attend the Meeting and cast their votes.

Item No.5 To consider and approve the appointment of the Company's auditors and fix their remuneration for the year 2026

Objective and Reason: According to the Public Limited Companies Act. B.E. 2535, the appointment of the Company's external auditors and the audit fees must be approved at the shareholders' meeting. In addition, the Notification of Capital Market Supervisory Board has stipulated that the appointment of individual external auditors (but not the audit firm) of listed companies be no more than seven consecutive of one-year terms. After seven years, the auditors must be rotated, although they can be reappointed after a five-year break.

The Audit and Risk Committee's Opinion: The Audit and Risk Committee has considered and selected KPMG Phoomchai Audit Ltd., ("KPMG") to be the audit firm for the Company, its subsidiaries, and its associated companies for the year 2026. This is the fourth fiscal year for KPMG. KPMG is a leading international audit firm, offering independence, considerable expertise, and reasonable audit fee.

The Audit and Risk Committee then recommended that the Board propose this matter to the shareholders' meeting for approval. The appointment of the auditors is as follows:

Name of the Auditor	CPA Registration No.	Year(s) as the auditor of the Company
1. Mr. Sumate Jangsamsee	9362	4 years (first appointment in 2022)
2. Mr. Sakda Kaothanthong	4628	4 years (first appointment in 2022)
3. Ms. Marisa Tharathornbunpakul	5752	1 year (first appointment in 2025)
4. Mr. Udomsak Busaraniphan	10331	2 years (Appointed in 2022-2023)

Any of the above auditors can conduct the audit and express and opinions on the Company's financial statements. In the absence of the above-named auditors, KPMG is authorized to identify one other Certified Public Accountant within KPMG to carry out the work. Each auditor's profile is shown in *Enclosure 2: Profiles of Auditors for the year 2026* which attached hereto this Invitation Letter.

The auditors of the Company and the auditors of its subsidiaries are of the same auditing firm except certain overseas subsidiaries which have external auditors from other auditing firms due to the suitability of size and business operations. However, the Board of Directors will ensure that the consolidated financial statements will be completed on a timely basis.

The firm has agreed to charge the annual audit fee and quarterly review fee in the total of 1,780,000 Baht for the year 2026. Comparative information on the payment of auditor remuneration in the previous year is shown in the following table:

(Unit: Baht)

Type of Fee	2026 (the proposed year)	2025
Annual Audit Fee	1,000,000	1,000,000
Quarterly Review Fee	780,000	780,000
Total	**1,780,000**	**1,780,000**

Remark: The above annual audit fee and quarterly review fee exclude non-audit fees paid by the Company and audit fees for the Company's subsidiaries.

The non-audit fee in 2025 was 90,000 Baht and in 2026 is 90,000 Baht for the agree-upon procedure. Such proposed non-audit fee could be varied due to the increase in scope and quantity of work to be rendered by KPMG.

KPMG and the proposed auditors are independent and have no conflict of interests with the Company, its subsidiaries, Executives, the major Shareholders, or related parties of such persons.

The Board's Opinion: The Board has agreed with the Audit and Risk Committee and proposed that the 2026 Annual General Meeting of Shareholders approve the appointment of the auditors from KPMG Phoomchai Audit Ltd. as the external auditors

of the Company for the year 2026, and fix the annual audit fee and quarterly review fee in the total amount of 1,780,000 Baht.

Voting: To approve this matter, a resolution must be passed by a majority of the Shareholders who attend the Meeting and cast their votes.

Item No.6 To consider and approve the appointment of directors to replace those who retire by rotation in 2026

Objective and Reason: According to the Public Limited Companies Act. B.E. 2535 and Clause 18 of the Company's Articles of Association, at every annual ordinary meeting, one-third of the directors, or, if the number of directors is not a multiple of three, the number of directors nearest to one-third shall vacate office. Directors vacating office may be re-elected.

At the present, the Company's Board of Directors comprises of 11 members. The 4 Directors listed in the following table are one-third of all Directors who retired by rotation in the 2026 Annual General Meeting of Shareholders.

Names of Director	Positions
1. Ms. Bung-on Suttipattanakit	Director
2. Mr. Smith Banomyong	Director
3. Mr. Patompob Suwansiri	Director
4. Dr. Porametee Vimolsiri	Independent Director

The Company has provided an opportunity for Shareholders to propose names of qualified candidates for election as Directors during the period of 1 October 2025 to 31 December 2025 and disclosed the criteria and procedures via the Company's website. However, there were no shareholders that nominated a candidate for election as Director.

The Board's Opinion: At present, the Company has not appointed a Nomination Committee. However, the Board, *with the exception of the Directors who have conflict of interests*, has collectively deliberately considered qualified candidates appropriate to be nominated as the Company's directors, taking into account the appropriate diversity, ratio and structure of the Board members, including the skills, knowledge, competencies, experience, and specific expertise required, as well as their alignment

with the Company's strategic directions, in accordance with the Company's policy and criteria on director nomination. In addition, the Board members should be prepared to dedicate their time to fully perform their duties on the Board, have appropriate qualifications, and not possess any disqualifying characteristics as specified by law and good corporate governance of listed companies. Accordingly, the Board has agreed to propose that the 2026 Annual General Meeting of Shareholders the approval of the re-appointment of the following retiring Directors as Directors for another term, with the following details:

Names of Director	Positions
1. Ms. Bung-on Suttipattanakit	Director
2. Mr. Smith Banomyong	Director
3. Mr. Patompob Suwansiri	Director
4. Dr. Porametee Vimolsiri	Independent Director

As for Dr. Porametee Vimolsiri, Independent Director, the Board, *with the exception of the Directors who have conflict of interests,* has collectively considered and is of the view that he possess the qualifications of Independent Director as required by relevant laws and in accordance with the prescribed qualifications of the Independent Director of the Company, and that he has full capacity to express his opinions independently.

In addition, all 4 Directors have the appropriate qualifications and do not possess disqualifying characteristics as specified by law on public limited companies, and do not possess characteristics indicating a lack of appropriateness in respect to trustworthiness in managing business with shares held by public Shareholders as specified by law on securities and exchange.

Profiles of each nominated candidate for the appointment as Directors appear in *Enclosure 3: Profiles of nominated candidates for election as Directors* which attached hereto this Invitation Letter.

Voting: To approve this matter, a resolution must be passed by a majority of the Shareholders who attend the Meeting and cast their votes.

Item No.7 **To consider and approve the remuneration of the Company's directors for 2026**

Objective and Reason: According to Clause 16 of the Company's Articles of Association, the Directors of the Company shall be entitled to receive remuneration, including monthly retainer, meeting allowance, per diem, and annual retainer (bonus).

The Board's Opinion: At present, the Company has not appointed a Remuneration Committee. However, the Board has collectively considered the Directors' Remuneration in accordance with the Company's policy on director remuneration, taking into account that such remuneration is commensurate with the number of Directors, Company's performance, business size, each member's responsibilities and performance, and practices of other companies listed on the Stock Exchange of Thailand within similar industries. In addition, Directors' Remuneration must be sufficient to attract and retain qualitied Directors. Accordingly, the Board has agreed to propose to the 2026 Annual General Meeting of Shareholders for approval that the remuneration budget for the Board and its sub-committees in 2026 be set at not more than 20,000,000 Baht, which is the same as last year. The remuneration policy and the rates of monthly retainer, meeting allowance and annual retainer (bonus) are elaborated as follows:

The Board and Sub-Committees	Remuneration (Baht) For the year 2026 (Proposal)			
	Monthly Retainer	Meeting Allowance	Annual Retainer (bonus)	Per-Diem
The Board of Directors				
Chairman	250,000	X	✓	✓
Member	95,000	X	✓	✓
The Audit and Risk Committee				
Chairman	25,000	25,000	✓	✓
Member	X	25,000	✓	✓
Other Sub-Committees				
Chairman	10,000	25,000	✓	✓
Member	X	25,000	✓	✓

- Directors who are staff or hold executive management positions within the Company or its controlling shareholders or representatives of major shareholders (who holds total company shares more than 10%) are not eligible for any remuneration (retainer, meeting allowance and bonus) as members of the Board.
- The Chairman of the Board shall receive a monthly retainer of 250,000 Baht, an annual retainer (bonus), but shall not receive any other remuneration for the position of chairman or member of sub-committees.
- Board of Directors shall receive a monthly retainer of 95,000 Baht, an annual retainer (no meeting allowance).
- The Chairman of the Audit and Risk Committee shall receive an additional monthly retainer of 25,000 Baht.
- The Chairmen of other Sub-committees shall receive an additional monthly retainer of 10,000 Baht.
- Members of Audit and Risk Committee, and Sub-Committees shall receive a meeting allowance of 25,000 Baht per meeting.
- Each member of the Board is eligible for per diem while traveling for the Company's business, at the rate determined by the Company.
- At the end of the year, the Company will allocate an annual retainer (bonus) to each Director based on his or her length of service and performance during the year. The total Directors' Remuneration, including monthly retainers, meeting allowance and per diem paid during the year, is aligned with that of the leading listed companies of similar size.

The Board is authorized to determine the necessary conditions and set out the details as appropriate.

The Company has not provided any other remuneration to its Directors. However, all of them are covered by Directors and Officers Liability Insurance as well as health and life insurances. Every Director is provided with training courses, along with tablet devices to facilitate the Directors to access the Board Portal system to review meeting's agenda and meeting's materials in order to ensure that they can discharge their duties effectively. A car and driver are provided for the Chairman of the Board to facilitate the

performance of his duties. Moreover, the Company is responsible for all work-related expenses as set out in the relevant policies.

During 2025, total remuneration for the Board and its sub-committee was 11,764,494 Baht which does not exceed the budget amount approved in the 2024 Annual General Meeting of Shareholders. A comparison is provided in the following table:

(Unit: Baht)

Remuneration	2025	2024
Budget	20,000,000	20,000,000
Actual	11,764,494	14,150,000

The details of Directors' Remuneration for the year 2025 are shown in *Enclosure 1: The Annual Report 2025/Form 56-1 One Report* which has been sent to the Shareholders in form of QR Code attached with the Invitation Letter.

Voting: To approve this matter, a resolution must be passed by no less than two-thirds of the Shareholders who attend the Meeting.

Item No.8 To consider and approve the prohibition on Acts Constituting Foreign Dominance

Objective and Reason: In accordance with The National Broadcasting and Telecommunications Commission ("NBTC") Notification Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2555 (2012), which became effective on 24 July 2012, the Company has prescribed the Prohibition on Acts Constituting Foreign Dominance, as shown in *Enclosure 4: The Attachment to the National Broadcasting and Telecommunications Commission Notification Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2555 (2012) and a Copy of Thaicom Public Company Limited's Announcement Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2556 (2013),* which have been sent to the Shareholders along with this Invitation Letter. The Company's announcement was considered and approved in the 2013 Annual General Meeting of Shareholders and filed with NBTC on 19 April 2013.

According to the Notification of NBTC, the Company shall propose its prohibition to the Annual General Meeting of Shareholders to review and approve every year. This year,

the Company has maintained the same content of the prohibition and is complying with the prohibition.

The Board's Opinion: The Board sees fit to propose that the 2026 Annual General Meeting of Shareholders consider and approve the Prohibition on Acts Constituting Foreign Dominance containing the same content as the previous version approved by the Shareholder Meetings for the years 2013 – 2025, as shown in the *Enclosure 4: The Attachment to the National Broadcasting and Telecommunications Commission Notification Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2555 (2012) and a Copy of Thaicom Public Company Limited's Announcement Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2556 (2013)*.

Voting: To approve this matter, a resolution must be passed by a majority of the Shareholders who attend the meeting and cast their votes.

Item No.9 Other matters, (if any)

Information for Shareholders

(1) The Record Date for specifying the list of Shareholders who are entitled to attend the 2026 Annual General Meeting of Shareholders is on 24 February 2026.

(2) Shareholders can appoint one of the Company's Independent Directors as your Proxy to attend and vote on your behalf. Profiles of Independent Directors acting as Shareholders' Proxies can be found in *Enclosure 8* which has been sent to the Shareholders along with this Invitation Letter. The Company must receive the Shareholder's Proxy Form by 3 April 2026 by post, using the envelope enclosed with this letter and deliver to the Company at Thaicom Public Company Limited, 87/1 Capital Tower, 23rd Floor, All Seasons Place, Wireless Road, Lumpini, Pathumwan, Bangkok 10330, Thailand.

In this regard, the Board of Directors has authorized the Chief Executive Officer or the Company Secretary, under the limitation of law, to amend the date, time, method, and place of abovementioned shareholders' meeting if either one of them deems it necessary.

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Yours faithfully,



(Mr. Patompob Suwansiri)

Director

Authorized by the Board of Directors

Thaicom Public Company Limited

Any Shareholder can access the Invitation Letter of the 2026 Annual General Meeting of the Shareholders and all related documents at the Company's website at www.thaicom.net under the section "Investor Relations" > "Shareholder Information" from 25 February 2026 onwards. If any Shareholder has a query about any agenda, you can contact the Company through the Company Secretary Office or Investor Relations: Thaicom Public Company Limited, 87/1 Capital Tower, 23rd Floor, All Seasons Place, Wireless Road, Lumpini, Pathumwan, Bangkok 10330, Thailand, or e-mail address at comsec@thaicom.net or ir@thaicom.net

Enclosure 1

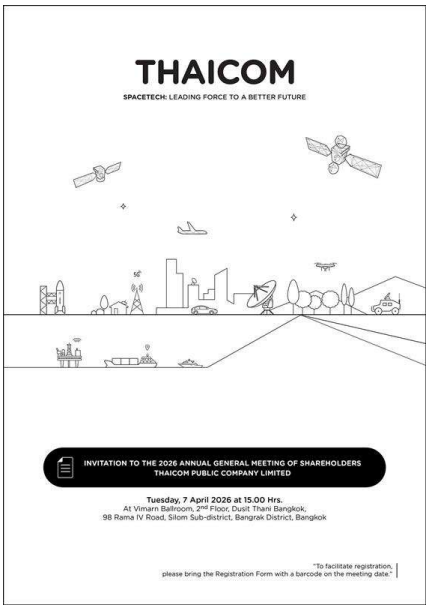
The Annual Report 2025/Form 56-1 One Report, together with the Financial Statements of the Company and its subsidiaries for the year ended 31 December 2025 in form of QR Code

(For consideration under Agenda Item nos. 2, 3 and 7)

Enclosure 1

The Annual Report 2025/Form 56-1 One Report, together with the Financial Statements of the Company and its subsidiaries for the year ended 31 December 2025 in form of QR Code
(For consideration under Agenda Item nos. 2, 3 and 7)

All shareholders can access the Invitation Letter of the 2026 Annual General Meeting of the Shareholders and all related documents at the Company's website at www.thaicom.net under the section "Investor Relations" > "Shareholder Information" from 25 February 2026 onwards. If any shareholders have any queries in regard to the agenda, the shareholders can contact the Company through the Company Secretary Office, Thaicom Public Company Limited at 87/1 Capital Tower, 23rd Floor, All Seasons Place, Wireless Road, Lumpini, Pathumwan, Bangkok 10330, Thailand or e-mail address at comsec@thaicom.net



Invitation Letter to the 2026 Annual General Meeting of Shareholders



Annual Report 2025/
Form 56-1 One Report

Thaicom will no longer provide the Annual Report / Form 56-1 One Report in printed format at the Annual General Meeting of Shareholders. This initiative reflects the Company's commitment to reducing greenhouse gas emissions and achieving carbon neutrality by 2050. It also supports Thaicom's sustainable and environmentally friendly business practices.

Enclosure 2

Profiles of the proposed Auditors for the year 2026

Enclosure 2

Profiles of Auditors for the year 2026



Sumate Jangsamsee
Partner, Audit & Assurance

KPMG Phoomchai Audit Ltd.
50th Floor, Empire Tower
1 South Sathorn Road, Yannawa,
Sathorn, Bangkok 10120, Thailand
Tel : +66 2 677 2296
Mob: +66 82 005 7347
Email: sumate@kpmg.co.th

Function and specialization

- Audit & Assurance
- Head of Audit Quality
- Head of International Practice

Professional Associations

- Member of Thailand Federation of Accounting Professions (“TFAC”)

Education, Licenses & Certifications

- Bachelor of Accounting, Thammasat University
- MBA Executive Program, Chulalongkorn University
- Certified Public Accountant, Thailand
- Authorized Auditor of The Securities and Exchange Commission, Thailand

Background

Sumate has more than 20 years of work experiences at KPMG Thailand and 2 years of experience at KPMG Singapore.

Sumate has experience in various industries including diversified manufacturing, chemicals, packaging, automotive, logistics, retail and trading industry, electronics, telecommunication, and property development.

Professional and Industry Experience

Sumate has audit experience in diversified industries covering several large multinational groups and listed companies which include statutory audits under local regulations, annual audit of financial statements of multinational clients which require background of Thai Financial Reporting Standards (“TFRS”), International Financial Reporting Standards (“IFRS”), U.S. Generally Accepted Accounting Principles (“GAAP”).

Past & present key clients

- Thaicom Public Company Limited
- KCE Electronic Public Company Limited
- Asset World Corp Public Company Limited
- Indorama Ventures Public Company Limited
- Magnecomp Precision Technology Public Company Limited
- Benchmark Electronics (Thailand) Public Company Limited

Technical Skills

- Regulatory compliance
- IFRS
- US GAAP

Other activities

- Instructor and facilitator for in-house audit training and workshop.
- Instructor and facilitator for external training and workshop arranged for listed clients.



Sakda Kaothanthong
Chief Administrative Officer ("CAO") and
Partner, Audit & Assurance

KPMG Phoomchai Audit Ltd.
50th Floor, Empire Tower
1 South Sathorn Road, Yannawa,
Sathorn, Bangkok 10120, Thailand
Tel : +66 2 677 2328
Mob: +66 81 642 3522
Email: sakda@kpmg.co.th

Function and specialization

- Audit & Assurance

Professional Associations

- Member of Thailand Federation of Accounting Professions ("TFAC")

Education, Licenses & Certifications

- Bachelor of Accounting, Thammasat University
- Master of Science in Accounting, Thammasat University
- Senior Executive Program, Sasin Graduate Institute of Business Administration of Chulalongkorn University
- SEC licensed auditor, CPA No.4628 and Authorized Auditor of The Securities and Exchange Commission, Thailand

Background

Sakda is KPMG in Thailand's Chief of Administrative Officer ("CAO") and Audit & Assurance Partner who has more than 32 years extensive experiences across a wide range of industries in accordance with various accounting frameworks including Thai GAAP and IFRS. And he was also Head of Audit & Assurance during 2019-2021.

Sakda is also involved in various services apart from audit which are a full scope of IFRS conversion and merger and acquisition projects.

Professional and Industry Experience

Sakda has experience in audit in various industries especially in energy, automotive, technology and telecommunication.

He has provided audit and assurance services to both local and multinational clients, especially Japanese clients and listed companies.

Past & present key clients

- Advanced Info Services Group of Companies
- Intouch Holdings Group of Companies
- Bangchak Corporation Group of Companies
- Mitr Phol Sugar Corporation Group of Companies
- Bridgestone Group of Companies in Thailand
- Nippon Steel Corporation Group of Companies in Thailand

Technical Skills

- IFRS accredited



Marisa Tharathornbunpakul
Partner, Audit & Assurance

KPMG Phoomchai Audit Ltd.
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Mob: +66 82 005 7615
Email: marisa@kpmg.co.th

Function and specialization

- Audit & Assurance

Professional Associations

- Member of Thailand Federation of Accounting Professions ("TFAC")

Education, Licenses & Certifications

- Bachelor degree of Accounting, Assumption University
- Master degree of Business Administration, Executive MBA, Thammasat University
- Certified Public Accountant, Thailand
- Authorized Auditor of The Securities and Exchange Commission, Thailand

Background

Marisa has more than 20 years of work experiences in auditing service and business. Marisa has in-depth experiences with international and domestic companies as well as private and public companies.

Professional and Industry Experience

Extensive experience includes audit services providing to both local and international companies in accordance with various accounting frameworks, including Thai Financial Reporting Standards ("TFRSs") and International Financial Reporting Standards ("IFRSs") in a wide range of industries for listed company covering telecommunication, technology and software, logistics, manufacturing, media and advertising, online trading and service, energy and other services.

Certified public accountant for international companies. Financial statements prepared in accordance with International Financial Reporting Standards ("IFRS").

Past & present key clients

- Loxley PCL Group
- Symphony Communication PCL Group
- SNC Former PCL Group
- Prima Marine PCL Group
- Synnex (Thailand) PCL Group
- Vintcom Technology PCL Group

Technical Skills

- Regulatory compliance
- IFRS



Udomsak Busaraniphan
Partner, Audit & Assurance

KPMG Phoomchai Audit Ltd.
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1 South Sathorn Road, Yannawa,
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Tel : +66 2 677 2213
Mob: +66 82 005 7628
Email: udomsak@kpmg.co.th

Function and specialization

- Audit & Assurance

Professional Associations

- Member of Thailand Federation of Accounting Professions ("TFAC")

Education, Licenses & Certifications

- Bachelor degree of Accounting, Kasetsart University
- Certified Public Accountant, Thailand
- Authorized Auditor of The Securities and Exchange Commission ("SEC"), Thailand

Background

Udomsak is an Audit & Assurance Partner at KPMG in Thailand. He has been providing audit services to both Thai and International clients for over 19 years.

Professional and Industry Experience

Udomsak provides professional audit services to clients spanning a wide range of industries, specializing in the audit of separate and consolidated financial statements. His expertise includes ensuring compliance with Thai GAAP and IFRS standards.

Udomsak has developed substantial experience across diverse sectors, serving clients in telecommunication, logistics, real estate, industrial markets, retail, hotel and other services.

Past & present key clients

- CS Loxinfo Public Company Limited
- Airports of Thailand Public Company Limited
- PM Thoresen Asia Holdings Public Company Limited
- Index Living Mall Public Company Limited
- SNC Former Public Company Limited

Technical Skills

- Regulatory compliance
- IFRS

Other activities

- He was a sub-committee of technical accounting standard committee at Thailand Federation of Accounting Professions ("TFAC") during 2014-2017.
- He is a sub-committee of TFRS for NPAEs at Thailand Federation of Accounting Professions ("TFAC").
- Public speaker for accounting standards under TFRS topic at Thailand Federation of Accounting Professions ("TFAC").

Enclosure 3

Profiles of nominated candidates for election as Directors

Enclosure 3

Profiles of nominated candidates for election as Directors



Name	:	Ms. Bung-on Suttipattanakit
Nationality	:	Thai
Age	:	61 years
Type of the director to be appointed	:	Director
Shareholding	:	None
Highest Education	:	Master of Accountancy, Chulalongkorn University
Thai Institute of Directors ("IOD") Training Programs and Other Institutes	:	• Director Certification Program (DCP), Class 255/2018, Thai Institute of Directors • Certified Investment and Securities Analyst (CISA No.0027), Securities Analysts Association • Capital Market Leadership Program, Class 30, Capital Market Academy • The Executive Program in Energy Literacy for a Sustainable Future, Class 14, Thailand Energy Academy • Senior Executive Program (SEP), Class 26, Sasin Graduate Institute of Business Administration of Chulalongkorn University • Public-Private Partnerships for Executive Program, Class 1, Institute of Research and Development for Public Enterprises • CFO Focus on Financial Reporting (CFO 0023), Federation of Accounting Professions and the Securities and Exchange Commission, Thailand
Working Experiences	:	May 2023 – Present Director (Authorized Director), Thaicom Public Company Limited <u>Positions in other listed companies</u> 2026 – Present Director and Chief Corporate Planning Officer, Gulf Development Public Company Limited

Positions in other non-listed companies

2026 – Present	Director, Space Tech Innovation Company Limited
2025 – Present	Director, Gulf Resources Company Limited
2024 – Present	Director, Gulf Edge Data Center Company Limited
2024 – Present	Director, Gulf Edge Company Limited

Past Experience

2025 – 2025	Senior Executive Vice President, Gulf Development Public Company Limited
2024 – 2025	Executive Officer, Gulf Energy Development Public Company Limited
2023 – 2025	Member of the Nomination and Compensation Committee, Thaicom Public Company Limited
2021 – 2025	Director, Intouch Holdings Public Company Limited
2019 – 2024	Chief Corporate Planning Officer, Gulf Energy Development Public Company Limited
2022 – 2023	Director, Gulf Ventures Company Limited
2020 – 2023	Director, Gulf LNG Company Limited
2020 – 2023	Director, Hin Kong Power Holding Company Limited
2022 – 2022	Director, Gulf International Investment Limited
2020 – 2022	Director, Hin Kong Power Company Limited

2020 – 2021	Director, WHA Eastern Seaboard NGD4 Company Limited
2020 – 2021	Director, WHA Eastern Seaboard NGD2 Company Limited
2020 – 2021	Director, Gulf WHA MT Natural Gas Distribution Company Limited
2020 – 2021	Director, Gulf MTP LNG Terminal Company Limited
2020 – 2021	Director, Gulf International Investment (Hong Kong) Limited
2020 – 2021	Director, Kolpos Pte. Ltd.
2018 – 2021	Director, Gulf Energy Mauritius Company Limited
2018 – 2021	Director, Gulf Energy International Company Limited
2020 – 2020	Director, Gulf International Holding Pte. Ltd.
2019 – 2020	Director, Gulf Energy (Vietnam) Limited Liability Company
2019 – 2020	Director, TTC Green Energy Investment Joint Stock Company
2019 – 2020	Director, TTC Energy Development Investment Joint Stock Company
2019 – 2020	Director, Mekong Wind Power Joint Stock Company
2018 – 2020	Director, Independent Power Development Company Limited
2008 – 2020	Director, Blue One Company Limited
2018 – 2019	Senior Executive Vice President, Gulf Energy Development Public Company Limited

2017 – 2018	Senior Executive Vice President and Chief Financial Officer, Gulf Energy Development Public Company Limited
2016 – 2017	Executive Vice President – Accounting and Finance, Gulf Energy Development Company Limited
2010 – 2016	Senior Vice President – Investment Banking, Bangkok Bank Public Company Limited

Date of Appointment as director : 7 April 2023

Duration of being a Director of the Company : 3 Years (Counting until the date of the 2026 Annual General Meeting of Shareholders)

Positions in the Company : Director (Authorized Director)

Being another director or executive in other Companies :

Listed Company: 1 Company

- Gulf Development Plc.

Non-Listed Company: 4 Companies

- Space Tech Innovation Company Limited
- Gulf Resources Company Limited
- Gulf Edge Data Center Company Limited
- Gulf Edge Company Limited

Information as of 31 January 2026.

Other organizations that compete with/related to the Company: None

Illegal Record in the past 10 years : None

Relationship with executives or major shareholders of the company or subsidiaries : None

Additional requirements as a director

Relationship with the other companies, parent company, subsidiaries, affiliates or any legal entities that have conflicts, at present or in the past 2 years

1. Being a director who takes part in managing day-to-day operation, or being an employee, or advisor who receives a regular salary or fee	No
2. Being a professional service provider (i.e., auditor, lawyer)	No
3. Having the significant business relations that may affect the ability to perform independently	None

Directors Nomination Process

The Board of Directors has concurred that Ms. Bung-on Suttipattanakit holds the appropriate qualifications in accordance with the law and regulation relevant to Director. Further to that, Ms. Bung-on Suttipattanakit does not possess disqualifying characteristics as specified by law on public limited companies and characteristics indicating a lack of appropriateness in respect to trustworthiness in managing business with shares held by Public Shareholders as specified by law on securities and exchange, and is knowledgeable in the business related to the Company, which is beneficial to the Company, as well as she can provide her opinion. Therefore, she should be nominated and appointed as a Director of the Company.

Forbidden Qualifications

1. Never dishonestly commit an offence against property.
2. Never enter into any transaction which may cause conflict of interest against the Company during the year.

Attendance of Meetings in 2025

- The 2025 Annual General Meeting of Shareholders was 1 time out of 1 time.
- The Board of Directors Meeting was 13 times out of 14 times.

Profiles of nominated candidates for election as Directors



Name	:	Mr. Smith Banomyong
Nationality	:	Thai
Age	:	53 years
Type of the director to be appointed	:	Director
Shareholding	:	None
Highest Education	:	Master of Science (Economics), The London School of Economics and Political Science (LSE), United Kingdom
Thai Institute of Directors ("IOD") Training Programs and Other Institutes	:	• National Defense Course (NDC), Class 66, National Defense College • The Executive Program in Energy Literacy for a Sustainable Future, Class 15/2020, Thailand Energy Academy • Capital Market Leadership Program, Class 20/2015, Capital Market Academy • Corporate Governance for Capital Market Intermediaries (CGI), Class 0/2014, Thai Institute of Directors • Thailand Insurance Leadership Program, Class 2/2012, OIC Advanced Insurance Institute • Director Accreditation Program (DAP), Class 76/2008, Thai Institute of Directors (IOD)
Working Experiences	:	2026 – Present Director, Thaicom Public Company Limited <u>Positions in other listed companies</u> 2026 – Present Chief Strategy Officer, Gulf Development Public Company Limited 2021 – Present Director and Member of the Executive Committee, Advanced Info Service Public Company Limited

Positions in other non-listed companies

2026 – Present	Director, Space Tech Innovation Company Limited
2025 – Present	Director and President, Generating Electric Public Company Limited
2025 – Present	Director, GSA Data Center 03 Company Limited
2024 – Present	Director, GSA Data Center 02 Company Limited
2024 – Present	Director, GSA Holdings Company Limited
2024 – Present	Director, Gulf Edge Data Center Company Limited
2024 – Present	Director, Gulf Binance Company Limited
2024 – Present	Director, Gulf Edge Company Limited
2024 – Present	Director, GSA Data Center 01 Company Limited
2023 – Present	Director, Gulf Power Generation Services Company Limited
2023 – Present	Director, Jackson Generation, LLC
2023 – Present	Director, Gulf LNG International Pte. Ltd.
2022 – Present	Director, Gulf Gunkul Corporation Company Limited
2022 – Present	Director, Wind Energy Development Company Limited
2022 – Present	Director, Greenovation Power Company Limited
2022 – Present	Director, Korat Wind Energy Company Limited
2022 – Present	Director, Hin Kong Power Holding Company Limited

2022 – Present	Director, Gulf International Investment Limited
2021 – Present	Director, Gulf Resources Company Limited
2021 – Present	Director, Advanced Wireless Network Company Limited
2021 – Present	Director, Gulf Holdings (Thailand) Company Limited
2021 – Present	Director, Gulf JP Company Limited
2021 – Present	Director, Gulf JP NS Company Limited
2021 – Present	Director, Gulf JP UT Company Limited
2021 – Present	Director, Gulf JP KP1 Company Limited
2021 – Present	Director, Gulf JP KP2 Company Limited
2021 – Present	Director, Gulf JP TLC Company Limited
2021 – Present	Director, Gulf JP NNK Company Limited
2021 – Present	Director, Gulf JP NLL Company Limited
2021 – Present	Director, Gulf JP CRN Company Limited
2021 – Present	Director, Gulf JP NK2 Company Limited
2021 – Present	Director, Gulf VTP Company Limited
2021 – Present	Director, Gulf TS1 Company Limited
2021 – Present	Director, Gulf TS2 Company Limited
2021 – Present	Director, Gulf TS3 Company Limited
2021 – Present	Director, Gulf TS4 Company Limited
2021 – Present	Director, Gulf NLL2 Company Limited
2021 – Present	Director, Gulf BL Company Limited
2021 – Present	Director, Gulf BP Company Limited
2021 – Present	Director, Gulf NC Company Limited
2021 – Present	Director, Gulf NPM Company Limited
2021 – Present	Director, Gulf NRV1 Company Limited
2021 – Present	Director, Gulf NRV2 Company Limited

2021 – Present	Director, Gulf Chana Green Company Limited
2021 – Present	Director, Gulf Pattani Green Company Limited
2021 – Present	Director, Independent Power Development Company Limited
2021 – Present	Director, Gulf SRC Company Limited
2021 – Present	Director, Gulf PD Company Limited
2021 – Present	Director, Gulf MP Company Limited
2021 – Present	Director, Generating Energy Company Limited
2021 – Present	Director, Generating IPP Company Limited
2021 – Present	Director, Kaeng Khoi Power Generation Company Limited
2021 – Present	Director, Yala Green Power Generation Company Limited
2021 – Present	Director, PTT Natural Gas Distribution Company Limited
2020 – Present	Director, Gulf LNG Company Limited
2020 – Present	Director, Gulf Energy (Vietnam) Limited Liability Company
2020 – Present	Director, Gulf International Investment (Hong Kong) Limited
2020 – Present	Director, Gulf International Holding Pte. Ltd.
2018 – Present	Director, Gulf Energy Mauritius Company Limited
2018 – Present	Executive Vice President, Gulf JP Company Limited

Past Experience

2025 – 2025	Senior Executive Vice President, Gulf Development Public Company Limited
2025 – 2025	Executive Officer, Gulf Development Public Company Limited
2024 – 2025	Executive Officer, Gulf Energy Development Public Company Limited
2024 – 2025	Director, Thaicom Public Company Limited
2024 – 2025	Director, Space Tech Innovation Company Limited
2021 – 2025	Director, Intouch Holdings Public Company Limited
2021 – 2025	Director, Gulf WHA MT Natural Gas Distribution Company Limited
2021 – 2025	Director, WHA Eastern Seaboard NGD2 Company Limited
2021 – 2025	Director, WHA Eastern Seaboard NGD4 Company Limited
2024 – 2024	Director, Suntech Innovation Power Company Limited
2024 – 2024	Director, Power Watt 1 Company Limited
2024 – 2024	Director, Power Watt 2 Company Limited
2024 – 2024	Director, Circular Camp Company Limited
2024 – 2024	Director, Get Green Power Company Limited
2024 – 2024	Director, Green Care Energy Company Limited

2024 – 2024	Director, Green Scene Energy Company Limited
2024 – 2024	Director, Khiang Kan Energy Company Limited
2024 – 2024	Director, Meekwan Power Company Limited
2024 – 2024	Director, Me Preme Energy Company Limited
2024 – 2024	Director, Phraofa Power Company Limited
2024 – 2024	Director, Proud Kwan Power Company Limited
2024 – 2024	Director, The Prao Power Company Limited
2024 – 2024	Director, Phan Saeng Dao Company Limited
2024 – 2024	Director, Thorsaeng Energy Company Limited
2024 – 2024	Director, Thai Tank Terminal Company Limited
2023 – 2024	Director, Maryland HoldCo Limited
2023 – 2024	Director, GT R4 Holdings Limited
2023 – 2024	Director, GT R4 Limited
2022 – 2024	Chairman of the Board, Independent Power Development Company Limited
2021 – 2024	Director, Maryland InvestCo Limited
2021 – 2024	Director, Global Mind Investment Management Pte. Ltd.
2020 – 2024	Director, COCO Investments Pte. Ltd.

2020 – 2024	Chief Operating Officer – Group Asset Management and Investment, Gulf Energy Development Public Company Limited
2021 – 2023	Director, Centralized Utilities Company LLC
2021 – 2023	Director, Nong Khae Cogeneration Company Limited
2021 – 2023	Director, Gulf Renewable Energy Company Limited
2021 – 2023	Director, Gulf Solar Company Limited
2021 – 2023	Director, Gulf Solar BV Company Limited
2021 – 2023	Director, Gulf Solar TS1 Company Limited
2021 – 2023	Director, Gulf Solar TS2 Company Limited
2021 – 2023	Director, Gulf Solar KKS Company Limited
2020 – 2023	Director, Borkum Riffgrund 2 Investor Holding GmbH
2020 – 2023	Director, Borkum Riffgrund 2 Offshore Wind Farm GmbH & Co. oHG
2020 – 2023	Director, Gulf Infrastructure Company Limited
2022 – 2022	Director, GPC International Terminal Company Limited
2021 – 2022	Director, Samutprakarn Cogeneration Company Limited
2021 – 2021	Director, Gulf Cogeneration Company Limited
2020 – 2020	Chief International Business Officer, Gulf Energy Development Public Company Limited

2018 – 2020	Chief Financial Officer, Gulf Energy Development Public Company Limited
2018 – 2018	Chairman, Association of Investment Management Companies
2018 – 2018	Director, The Federation of Thai Capital Market Organizations
2018 – 2018	Director, Thai Financial Markets Committee, Bank of Thailand
2014 – 2018	Chief Executive Officer, SCB Asset Management Company Limited

Date of Appointment as director : 20 Jan 2026

Duration of being a Director of the Company : 2 Months 18 Days (Counting until the date of the 2026 Annual General Meeting of Shareholders)
(Holding office for the remaining term of the resigning director)

Positions in the Company : Director (Authorized Director)

Being another director or executive in other Companies :

Listed Company: 2 Companies

- Gulf Development Public Company Limited
- Advanced Info Service Public Company Limited

Non-Listed Company: 60 Companies

- Space Tech Innovation Company Limited
- Generating Electric Public Company Limited
- GSA Data Center 03 Company Limited
- GSA Data Center 02 Company Limited
- GSA Holdings Company Limited
- Gulf Edge Data Center Company Limited
- Gulf Binance Company Limited
- Gulf Edge Company Limited
- GSA Data Center 01 Company
- Gulf Power Generation Services Company Limited
- Jackson Generation, LLC

- Gulf LNG International Pte. Ltd.
- Gulf Gunkul Corporation Company Limited
- Wind Energy Development Company Limited
- Greenovation Power Company Limited
- Korat Wind Energy Company Limited
- Hin Kong Power Holding Company Limited
- Gulf International Investment Limited
- Gulf Resources Company Limited
- Advanced Wireless Network Company Limited
- Gulf Holdings (Thailand) Company Limited
- Gulf JP Company Limited
- Gulf JP NS Company Limited
- Gulf JP UT Company Limited
- Gulf JP KP1 Company Limited
- Gulf JP KP2 Company Limited
- Gulf JP TLC Company Limited
- Gulf JP NNK Company Limited
- Gulf JP NLL Company Limited
- Gulf JP CRN Company Limited
- Gulf JP NK2 Company Limited
- Gulf VTP Company Limited
- Gulf TS1 Company Limited
- Gulf TS2 Company Limited
- Gulf TS3 Company Limited
- Gulf TS4 Company Limited
- Gulf NLL2 Company Limited
- Gulf BL Company Limited
- Gulf BP Company Limited
- Gulf NC Company Limited
- Gulf NPM Company Limited
- Gulf NRV1 Company Limited

- Gulf NRV2 Company Limited
- Gulf Chana Green Company Limited
- Gulf Pattani Green Company Limited
- Independent Power Development Company Limited
- Gulf SRC Company Limited
- Gulf PD Company Limited
- Gulf MP Company Limited
- Generating Energy Company Limited
- Generating IPP Company Limited
- Kaeng Khoi Power Generation Company Limited
- Yala Green Power Generation Company Limited
- PTT Natural Gas Distribution Company Limited
- Gulf LNG Company Limited
- Gulf Energy (Vietnam) Limited Liability Company
- Gulf International Investment (Hong Kong) Limited
- Gulf International Holding Pte. Ltd.
- Gulf Energy Mauritius Company Limited
- Gulf JP Company Limited

Information as of 31 January 2026

Other organizations that compete with/related to the Company:

None

Illegal Record in the past 10 years	:	None
Relationship with executives or major shareholders of the company or subsidiaries	:	None

Additional requirements as a director

Relationship with the other companies, parent company, subsidiaries, affiliates or any legal entities that have conflicts, at present or in the past 2 years

1. Being a director who takes part in managing day-to-day operation, or being an employee, or advisor who receives a regular salary or fee	No
2. Being a professional service provider (i.e., auditor, lawyer)	No
3. Having the significant business relations that may affect the ability to perform independently	None

Directors Nomination Process

The Board of Directors has concurred that Mr. Smith Banomyong holds the appropriate qualifications in accordance with the law and regulation relevant to Director. Further to that, Mr. Smith Banomyong does not possess disqualifying characteristics as specified by law on public limited companies and characteristics indicating a lack of appropriateness in respect to trustworthiness in managing business with shares held by Public Shareholders as specified by law on securities and exchange, and is knowledgeable in the business related to the Company, which is beneficial to the Company, as well as he can provide his opinion. Therefore, he should be nominated and appointed as a Director of the Company.

Forbidden Qualifications

1. Never dishonestly commit an offence against property.
2. Never enter into any transaction which may cause conflict of interest against the Company during the year.

Attendance of Meetings in 2025

- The 2025 Annual General Meeting of Shareholders was 1 time out of 1 time during his directorship in Thaicom*
- The Board of Directors Meeting was 4 times out of 6 times.*

** Mr. Smith Banomyong resigned from his position as Director of Thaicom on 6 May 2025 and was subsequently appointed as a Director of Thaicom on 20 January 2026.*

Profiles of nominated candidates for election as Directors



Name	:	Mr. Patompob Suwansiri
Nationality	:	Thai
Age	:	57 years
Type of the director to be appointed	:	Director
Shareholding	:	0.0013%
Highest Education	:	Advanced Management Program, Class: 189/2015, Harvard Business School
Thai Institute of Directors ("IOD") Training Programs and Other Institutes	:	• National Defense Course (NDC), Class 67, National Defense College • Digital CEO, Class 3/2020, Digital Economy Promotion Agency (DEPA) (2020) • Executive Learning Sustainment Program, Harvard Business Publishing (2019) • Harvard Leadership Development Program, Harvard Business Publishing (2018-2019) • Director Certification Program (DCP), Class 185/2014, Thai Institute of Directors (IOD) (2014) • Executive Program, Class 18, The Capital Markets Academy (2014) • Strategy and Innovation for Business in Asia (SIBA), College of Management, Mahidol University (2013)
Working Experiences	:	Jan 2022 – Present Director, and Chief Executive Officer, Thaicom Public Company Limited

Positions in other listed companies

- None -

Positions in other non-listed companies

Nov 2024 – Present	Director, TC 51 Company Limited
Nov 2024 – Present	Director, TC 142 Company Limited
Nov 2022 – Present	Director, and Authorized Director, Space Tech Innovation Company Limited
Jan 2022 – Present	Director, and Authorized Director, Nation Space and Technology Company Limited
Jan 2022 – Present	Director, and Authorized Director, ATI Technologies Company Limited
Jan 2022 – Present	Chairman of the Board, Director, Chairman of Executive Committee, and Executive Director, Shenington Investment Pte. Ltd.
Jan 2022 – Present	Director, IPSTAR Company Limited
Jan 2022 – Present	Director, IPSTAR New Zealand Limited
Jan 2022 – Present	Director, IPSTAR Australia Pty Limited
Jan 2022 – Present	Director, IPSTAR Japan Limited
Jan 2022 – Present	Director, IPSTAR International Pte. Limited
Jan 2022 – Present	Director, IPSTAR Global Services Limited
Jan 2022 – Present	Director, Star Nucleus Company
Jan 2022 – Present	Director, and Authorized Director, TC Broadcasting Company Limited
Jan 2022 – Present	Director, Lao Telecommunication Public Company
2021 – Present	Director, TC Space Connect Company Limited
2015 – Present	Director, International Satellite Company Limited

Past Experience

Jan 2021 – Dec 2021	Acting Deputy Chief Executive Officer, Thaicom Public Company Limited
Sep 2019 – Dec 2021	Director, and Authorized Director, Thai Advance Innovation Company Limited
May 2019 – Dec 2021	Acting Senior Vice President – International Market, Thaicom Public Company Limited
Jan 2016 – Dec 2021	Chief Commercial Officer, Thaicom Public Company Limited
Feb 2014 – Dec 2021	Director, Orion Satellite Systems Pty Limited

Date of Appointment as director : 1 January 2022

Duration of being a Director of the Company : 4 Years 3 months (Counting until the date of the 2026 Annual General Meeting of Shareholders)

Positions in the Company : Director
Chief Executive Officer (Authorized Director)

Being another director or executive in other Companies : Listed Company:
None

Non-Listed Company: 17 Companies

- TC 51 Company Limited
- TC 142 Company Limited
- Space Tech Innovation Company Limited
- Nation Space and Technology Company Limited
- ATI Technologies Company Limited
- Shenington Investment Pte. Ltd.
- IPSTAR Company Limited
- IPSTAR New Zealand Limited
- IPSTAR Australia Pty Limited

- IPSTAR Japan Limited
- IPSTAR International Pte. Limited
- IPSTAR Global Services Limited
- Star Nucleus Company
- TC Broadcasting Company Limited
- Lao Telecommunication Public Company
- TC Space Connect Company Limited
- International Satellite Company Limited

Information as of 31 December 2025.

Other organizations that compete with/related to the Company:

None

Illegal Record in the past 10 years : None

Relationship with executives or major shareholders of the company or subsidiaries : None

Additional requirements as an independent director

Relationship with the other companies, parent company, subsidiaries, affiliates or any legal entities that have conflicts, at present or in the past 2 years

1. Being a director who takes part in managing day-to-day operation, or being an employee, or advisor who receives a regular salary or fee	No
2. Being a professional service provider (i.e., auditor, lawyer)	No
3. Having the significant business relations that may affect the ability to perform independently	None

Directors Nomination Process

The Board of Directors has concurred that Mr. Patompob Suwansiri holds the appropriate qualifications in accordance with the law and regulation relevant to Director. Further to that, Mr. Patompob Suwansiri does not possess disqualifying characteristics as specified by law on public limited companies and characteristics indicating a lack of appropriateness in respect to trustworthiness in managing business with shares held by Public Shareholders as specified by law on securities and exchange, and is knowledgeable in the business related to the Company, which is beneficial to the Company, as well as he can provide his opinion. Therefore, he should be nominated and appointed as a Director of the Company.

Forbidden Qualifications

1. Never dishonestly commit an offence against property.
2. Never enter into any transaction which may cause conflict of interest against the Company during the year.

Attendance of Meetings in 2025

- The 2025 Annual General Meeting of Shareholders was 1 time out of 1 time.
- The Board of Directors Meeting was 14 times out of 14 times.

Enclosure 3

Profiles of nominated candidates for election as Directors



Name	:	Dr. Porametee Vimolsiri
Nationality	:	Thai
Age	:	65 years
Type of the director to be appointed	:	Independent Director
Shareholding	:	None
Highest Education	:	Ph.D. in Economics, Specialization: Public Finance and Monetary Theory, Carleton University, Ottawa, Canada
Thai Institute of Directors ("IOD") Training Programs and Other Institutes	:	• Director Certification Program (DCP), Thai Institute of Directors (IOD) • Audit Committee Program (ACP), Thai Institute of Directors (IOD) • Successful Formulation & Execution of Strategy (SEF), Thai Institute of Directors (IOD) • National Defense Course (NDC), Class 51, National Defense College • Top Executive Program in Commerce and Trade (TEPCoT), Commerce Academy, University of the Thai Chamber of Commerce • Executive Management with Business Development and Investment, Institute of Business and Industrial Development (IBID) • ASEAN Executive Management Programme, The Secretariat of the Prime Minister, Office of the Civil Service Commission • EXCET-The Millennials, Office of Knowledge Management and Development • Chief Information Officer (CIO) Program, Ministry of Digital Economy and Society

Working Experiences	:	Oct 2021 – Present	Independent Director and Chairman of the Audit and Risk Committee, Thaicom Public Company Limited
		<u>Positions in other listed companies</u>	
		2018 – Present	Independent Director and Chairman of the Audit Committee, Bangchak Corporation Public Company Limited
		Present	Chairman of the Board of Directors, of Stone One Public Company Limited
		<u>Positions in other non-listed companies</u>	
		2025 – Present	Member of the Council of State, Office of the Council of State (Thailand)
		2025 – Present	Advisor (Economic Sector) to the Minister of Foreign Affairs for driving strategic policy
		Present	Chairman of the Board of Directors, Office of Knowledge Management and Development
		Present	President of Pattana Thai Foundation
		Present	Member of Senate Subcommittee on Finance
		Present	Examinator of Draft Regulations and Orders under the Cabinet Resolutions, Batch 4, Secretariat of the Cabinet
		Present	Advisor to Capital Management Unit for Enhancement of the Country's Competitiveness, Ministry of Higher Education, Science, Research and Innovation
		Present	Executive Director of the Halal Science Center, Chulalongkorn University

Past Experience

2018 – 2025	Chairman of the Board of Directors, Bank of Thailand
2020 – 2024	Honorary Advisor to the Senate Foreign Affairs Committee
2019 – 2021	Member of (State-Owned Enterprises) Performance Agreement Committee (PAC)
2018 – 2020	Permanent Secretary, Ministry of Social Development and Human Security

Date of Appointment as director : 29 October 2021

Duration of being a Director of the Company : 4 Years 5 months (Counting until the date of the 2026 Annual General Meeting of Shareholders)

Positions in the Company : Independent Director
Chairman of the Audit and Risk Committee

Being another director or executive in other Companies :

Listed Company: 2 Companies

- Bangchak Corporation Public Company Limited
- Stone One Public Company Limited

Non-Listed Company: 8 Company

- Office of the Council of State (Thailand)
- Minister of Foreign Affairs
- Office of Knowledge Management and Development
- Pattana Thai Foundation
- Senate
- Secretariat of the Cabinet
- Ministry of Higher Education, Science, Research and Innovation
- The Halal Science Center, Chulalongkorn University

Information as of 31 December 2025.

Other organizations that compete with/related to the Company:

None

Illegal Record in the past 10 years : None

Relationship with executives or major shareholders of the company or subsidiaries : None

Additional requirements as an independent director

Relationship with the other companies, parent company, subsidiaries, affiliates or any legal entities that have conflicts, at present or in the past 2 years

1. Being a director who takes part in managing day-to-day operation, or being an employee, or advisor who receives a regular salary or fee	No
2. Being a professional service provider (i.e., auditor, lawyer)	No
3. Having the significant business relations that may affect the ability to perform independently	None

Directors Nomination Process

The Board of Directors has concurred that Dr. Porametee Vimolsiri holds the appropriate qualifications in accordance with the law and regulation relevant to Independent Director. Further to that, Dr. Porametee Vimolsiri does not possess disqualifying characteristics as specified by law on public limited companies and characteristics indicating a lack of appropriateness in respect to trustworthiness in managing business with shares held by Public Shareholders as specified by law on securities and exchange, and is knowledgeable in the business related to the Company, which is beneficial to the Company, as well as he can provide his opinion independently. Therefore, he should be nominated and appointed as an Independent Director of the Company.

Forbidden Qualifications

1. Never dishonestly commit an offence against property.
2. Never enter into any transaction which may cause conflict of interest against the Company during the year.

Attendance of Meetings in 2025

- The 2025 Annual General Meeting of Shareholders was 1 time out of 1 time.
- The Board of Directors Meeting was 14 times out of 14 times.
- The Audit and Risk Committee Meeting was 8 times out of 8 times.

Enclosure 4

The Attachment to the National Broadcasting and Telecommunications Commission Notification Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2555 (2012) and a Copy of Thaicom Public Company Limited's Announcement Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2556 (2013).

Enclosure 4 part 1

[Extract]

Notification of the National Broadcasting

and Telecommunications Commission

Re: "The Prohibition on Acts Constituting Foreign Dominance"

B.E. 2555 (2012)

Published in the Government Gazette on 23 July 2012 Book 129 Special Section 117 D

"Prohibition" means the prohibition on acts constituting foreign dominance according to the guidelines in the attachment to this Notification.

"Dominance" means having controlling power or influence, whether directly or indirectly, by a foreigner on the determination of policy, management, operation, appointment of directors or top executives which may affect the management or operation of the telecommunications business of a license applicant or a licensee by holding the shares with half or more than half of all voting rights or controlling power over the majority votes in a shareholders' meeting or the appointment or removal of half or more than half of the members of the board of directors.

Article 7 Within 30 days from the date of the annual general shareholders' meeting, a licensee shall determine and review the Prohibition and submit it to the National Broadcasting and Telecommunications Commission ("NBTC") with a certification signed by the authorized person of the juristic person stating that it will not take any action that violates any part of the Prohibition in accordance with the criteria and conditions set forth in this Notification.

The Prohibition according to paragraph 1 shall be approved by the general shareholders' meeting of the licensee.

Enclosure 4 part 2

[Attachment to the Notification]

List of Prohibition on Acts Constituting Foreign Dominance

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(1) Dominance by allowing a foreigner, its agent or puppet to hold shares, whether directly or indirectly, to avoid the Notification.

(2) Dominance by a foreigner or its representative or agent holding shares which have the voting privilege in the shareholders' meeting in proportion of more than the actual number of shares held or the privilege above the shares held by Thai shareholders.

(3) Dominance by a foreigner who has the controlling power or influence, whether directly or indirectly, on the determination of policy, management, operation, and appointment of directors or top executives.

Top executive means Chairman of the Board of Directors, Managing Director, director, manager, Chief Finance Officer, Head of procurement or any other person who has the controlling power or influence on the management or operation of the telecommunications business of Thaicom.

(4) Dominance through legal relations with a source of investment and loan from a foreigner or its affiliate, such as a loan guarantee, offering interest rate that is lower than the market rate, business risk insurance or granting credit in a discriminatory manner.

(5) Dominance through an agreement relating to intellectual property, franchise, or exclusive rights with a foreigner or its affiliate, which results in the transfer of expenses and return to a foreigner.

(6) Dominance through a procurement contract or management service contract with a foreigner or its affiliate or an employee or staff of a foreigner or its affiliate, which results in the transfer of expenses and return to a foreigner.

(7) Dominance through a joint operation of business with a foreigner or its affiliate by allocating or sharing the operating costs, which results in the transfer of expenses and return to a foreigner.

(8) Dominance through transfer pricing or price fixing transactions with a foreigner or its affiliate.

Enclosure 4 part 3

- Translation -

Announcement

Thaicom Public Company Limited

Re: "The Prohibition on Acts Constituting Foreign Dominance"

B.E. 2556 (2013)

Whereas, the National Broadcasting and Telecommunications Commission ("NBTC") has issued the NBTC Notification Re: The Prohibition on Acts Constituting Foreign Dominance B.E. 2555 (2012) (the "Notification"), which requires Type 2 telecommunications business licensees having their own telecommunications network and Type 3 telecommunications business licensees to prescribe a prohibition on acts constituting foreign dominance, which must be approved by the Annual General Meeting of Shareholders ("AGM").

Thaicom Public Company Limited ("Thaicom"), by the approval of the 2013 AGM, held on 28 March 2013, has accordingly prescribed "The Prohibition on Acts Constituting Foreign Dominance" to certify that there will be no foreign dominance as follows:

1. No dominance by allowing a foreigner, its agent or puppet to hold shares, whether directly or indirectly, to avoid the Notification.

2. No dominance by a foreigner or its representative or agent holding shares which have the voting privilege in the shareholders' meeting in proportion of more than the actual number of shares held or the privilege above the shares held by Thai shareholders.

3. No dominance by a foreigner who has the controlling power or influence, whether directly or indirectly, on the determination of policy, management, operation, and appointment of directors or top executives.

Top executive means Chairman of the Board of Directors, Managing Director, director, manager, Chief Finance Officer, Head of procurement or any other person who has the controlling power or influence on the management or operation of the telecommunications business of Thaicom.

4. No dominance through legal relations with a source of investment and loan from a foreigner or its affiliate, such as a loan guarantee, offering interest rate that is lower than the market rate, business risk insurance or granting credit in a discriminatory manner.

5. No dominance through an agreement relating to intellectual property, franchise, or exclusive rights with a foreigner or its affiliate, which results in the transfer of expenses and return to a foreigner.

6. No dominance through a procurement contract or management service contract with a foreigner or its affiliate or an employee or staff of a foreigner or its affiliate, which results in the transfer of expenses and return to a foreigner.

7. No dominance through a joint operation of business with a foreigner or its affiliate by allocating or sharing the operating costs, which results in the transfer of expenses and return to a foreigner.

8. No dominance through transfer pricing or price fixing transactions with a foreigner or its affiliate.

This Announcement is effective from 28 March 2013.

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Enclosure 5

The Company's Articles of Association related to Shareholders' Meetings

The Company's Articles of Association related to Shareholders' Meetings

Chapter 4

Board of Directors

Article 16. The Company shall have a Board of Directors comprising at least five directors, and not less than a half of the total number of directors shall have residence within the Kingdom and must have the qualifications required by law.

The directors of the Company shall be entitled to receive remuneration such as salary, attendance fee, per diem and bonus.

Article 17. The Shareholders' Meeting shall elect the Board of Directors in accordance with the following rules and procedures:

(1) Each shareholder shall have one vote for each share held by him/her;

(2) Each shareholder may exercise all of his/her votes under (1) above to elect one or several persons as director or directors. In case of the exercise of votes to elect several directors, the votes cannot be divided to any person in any number.

(3) The persons who receive the highest number of votes in their respective order shall be elected as directors at the number equal to the number of directors required at that time. In the event of a tie vote at a lower place, which would make the number of directors greater than that required, the chairman of the meeting shall have a casting vote.

Article 18. At every annual general meeting, one-third of the directors, or, if the number of directors is not a multiple of three, the number of directors nearest to one-third shall vacate office.

The directors to vacate office in the first and the second years following the registration of the Company shall be drawn by lots. In subsequent years, the directors who have remained in office for the longest time shall vacate office. A vacating director is eligible for re-election.

Chapter 5

The Meeting of Shareholders

Article 30. The Board of Directors shall call an Annual General Meeting of Shareholders within 4 months from the last day of the fiscal year of the Company.

A Meeting of Shareholders other than that referred to in the first paragraph shall be called an Extraordinary Meeting of Shareholders.

The Board of Directors may call an Extraordinary Meeting of Shareholders at any time as deemed appropriate. One or more Shareholders holding shares amounting to not less than ten (10) percent of the total number of shares sold may submit their names in a letter requesting the Board of Directors to call an Extraordinary Meeting of Shareholders, provided that the matter, reasons and objectives for calling the meeting must be clearly stated. In such case, the Board of Directors shall call a Meeting of Shareholders to be held within forty-five (45) days from the date of receipt of such request from the Shareholders.

In case the Board of Directors does not call the meeting within the period under the third paragraph, the Shareholders who have subscribed their names or other Shareholders holding the required aggregate number of shares may themselves call the meeting within forty-five (45) days from the date of expiration of the period under the third paragraph. In such case, the meeting is deemed to be a Shareholders' meeting called by the Board of Directors and the Company shall be responsible for necessary expenses incurred in convening such meeting and the Company shall reasonably facilitate such meeting.

In the case where, at the meeting called by the Shareholders under the fourth paragraph, the number of Shareholders presented does not constitute a quorum as prescribed by Article 32, the Shareholders under the fourth paragraph shall jointly compensate the Company for the expenses incurred in holding that meeting.

Article 31. In calling a meeting of Shareholders, the Board of Directors shall send a notice of the meeting specifying the place, date, time, agenda of the meeting and the subject matter to be submitted to the meeting together with reasonable details and shall deliver the same to the Shareholders and the Registrar for reference not less than 7 days prior to the meeting. In addition, the notice of the meeting shall be announced in a newspaper for not less than three consecutive days before the meeting.

The meeting of Shareholders may be held through electronic means. The meeting through electronic means shall be conducted in accordance with the criteria and methods as provided by law, with a meeting control system which has the information technology security standard in place as specified by the announcement or regulation of the relevant authorities or by the applicable law.

In case of attendance and voting in the electronic Shareholders' meeting by a proxy, the Shareholder and proxy shall comply with the procedures and conditions set forth by the Company which shall be in accordance with the relevant rules and regulations and applicable law.

Article 32. In the meeting of Shareholders, there shall be not less than 25 Shareholders and proxies (if any) or not less than a half of total number of Shareholders and holding an aggregate number of shares of not less than one-third of all shares sold, present at the meeting to constitute a quorum.

In the event that at any meeting of Shareholders, after one hour from the time fixed for the meeting commencement, the number of shareholders present is not sufficient to constitute a quorum, if such meeting is convened due to Shareholders' request, the meeting shall be cancelled. If such meeting is convened other than because of the Shareholders' request, the meeting shall be re-convened and the notice of meeting shall be sent to Shareholders not less than 7 days in advance of the date of the meeting. In the subsequent meeting, no quorum is required.

Article 33. At a meeting of Shareholders, the Shareholder may appoint any other person who is a sui juris as proxy to be present and vote on his/her behalf. The proxy form must be dated and signed by the grantor in accordance with the form prescribed by the Registrar.

The proxy form must be submitted to the Board Chairman or other person designated by the Board Chairman at the meeting place before the proxy attends the meeting.

Article 34. The resolution of the meeting of Shareholders shall be supported by the following votes:

(1) In a normal case, by the majority vote of the Shareholders who attend the meeting and cast their votes. In case of a tie vote, the Chairman of the meeting shall have a casting vote.

(2) In the following cases, by a vote of not less than three-fourths of the total number of Shareholders who attend the meeting and entitled to vote:
   a. The sale or transfer of the entire or essential parts of the business of the Company to other persons.
   b. The purchase or acceptance of transfer of businesses of other companies or private companies to the Company's own.
   c. Entering into, amending or terminating a contract relating to the leasing out of the entire or essential parts of the Company's business; the assignment to any person to manage the businesses of the Company or the amalgamation of businesses with other persons with an objective of sharing profit and loss.
   d. Amendment of the memorandum of association or articles of association.
   e. Increase or reduction of the capital of the Company or the issuance of debentures.
   f. The amalgamation or liquidation of the Company.

Chapter 6

Account, Finance and Audit

Article 36. The Company shall arrange for the preparation and keeping of accounts as well as the audit thereof in accordance with the law, and shall make a balance sheet and a statement of loss and profit at least once every twelve months which is the accounting period of the Company and submit the same to the meeting of Shareholders in the annual meeting for approval. The Board of Directors must submit the balance sheet and statement of loss and profit to be examined by the auditor before submission of the same to the meeting of Shareholders.

Article 37. The Board of Directors shall deliver the following documents to Shareholders together with notice of the annual general meeting:

(1) A copy of the balance sheet and the statement of loss and profit which have already been examined by the auditor together with report of the auditor;

(2) Annual report of the board of directors.

Article 38. No dividends shall be paid otherwise than out of profits. In case the Company still sustains an accumulated loss, no dividends shall be paid.

Dividends shall be distributed equally according to the number of shares.

The Board of Directors may pay interim dividends to Shareholders at each time they consider that the Company has an appropriate profit and inform the matters to Shareholders at the subsequent meeting.

Payment of dividends shall be made within one month from the date on which the resolution is passed by the meeting of Shareholders or by the meeting of the Board of Directors, as the case may be. The notice of such payment must be announced in a newspaper within one month from the date the resolution is passed by the meeting of Shareholders or by the Board of Directors, as the case may be.

Article 39. The Company shall allocate to a reserve fund from the annual net profit, not less than 5 percent of the annual net profit deducted by the total accumulated losses brought forward (if any) until the reserve fund reaches an amount of not less than 10 percent of the registered capital. Other than such reserved fund, the Board of Directors may propose the meeting of shareholders to resolve on distribution for other reserved fund as they deem expedient in order to carry on the business of the Company.

Article 40. The auditor shall not be a Director, staff, employee or an officer holding any position in the Company.

Article 41. The auditor has authority to examine the accounts, documents and other evidences relating to the revenues and expenditures as well as the assets and liabilities of the Company during its office hours. In this case, he shall have the power to interrogate the directors, staff, employees, officer of any positions and the representatives of the Company, including to instruct them to give factual statements or to furnish documents or evidences relating to the operation of the business of the Company.

Article 42. The auditor has the duty to attend every meeting of Shareholders whenever it is held to consider the balance sheet, the statement of loss and profit and problems concerning the accounts of the Company in order to give explanations to Shareholders about the auditing of accounts and the Company shall also send to the auditor the reports and documents that should be sent to Shareholders in the meeting of Shareholders.

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Enclosure 6

Explanation of documents and evidence to identify Shareholders or their proxies who are eligible to attend the Meeting and have the right to vote, and meeting procedure

Explanation of documents and evidence to identify Shareholders or their proxies who are eligible to attend the meeting and vote, and meeting procedure

Thaicom Public Company Limited ("the Company") shall convene the 2026 Annual General Meeting of Shareholders which will be held on Tuesday, 7 April 2026 at 15.00 hrs. (registration opens at 13.00 hrs.) at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok. In this connection, the Company shall proceed registration with a Barcode system so as to promote transparency, fairness and benefits for shareholders. The Company considers appropriate to impose procedures on review of documents and evidence identifying shareholders and proxies eligible to register, attend and vote at the Meeting as follows:

1. **Proxy Form**

The Department of Business Development, the Ministry of Commerce issued an announcement re: Prescription of a Proxy Form (No. 5) B.E. 2550; the Company, therefore, has prepared 3 proxy forms as shown in the Enclosure 7 for shareholders who cannot attend the Meeting and a proxy may be appointed to the other persons or any Independent Director. The proxy forms are as follows:

Proxy Form	Description
Proxy Form A	General proxy appointment form.
Proxy Form B	Proxy appointment form with specific voting instructions clearly stated for each agenda item.
Proxy Form C	Proxy appointment form for foreign shareholders as registered in the shareholders' register who have appointed a custodian in Thailand.

- In the event that shareholders require additional Proxy Forms, please download from the Company Website at www.thaicom.net
- For convenience, shareholders may appoint a proxy via electronic means (E-Proxy) through Thailand Securities Depository Limited ("TSD") at https://ivp.tsd.co.th/signin

2. **Proxy**

Shareholders who are unable to attend the Meeting may appoint a person as your Proxy according to the following procedures:

1) Complete **only one of above Proxy Forms** as follows:
   1.1 General Shareholders shall select one of either Form A or Form B.
   1.2 Shareholders listed in the share register book as Foreign Investors (who appointed the Custodian in Thailand to supervise their shares) shall use Form C only.

2) Authorize any person of your choice, or an Independent Director as listed in in Enclosure 8, to attend and vote at the Meeting on your behalf by marking ✓ and specifying the name and details of a person you appoints as you proxy. Only one proxy may be appointed.

3) Affix a 20 Baht of stamp duty to the Proxy Form by indicating the date on the stamp duty on the date of execution of the Proxy Form to make it legally valid and binding. *For convenience, the Company will facilitate in affixing the stamp duty for proxies who register to attend the Meeting on the meeting date, and the Company will bear the stamp duty expense.*

Except for the Custodian appointed by the Foreign Investor in accordance with Proxy Form C, allocation of shares to several Proxies to vote in the Meeting is not allowed. The Shareholder has to authorize the Proxy to cast the votes only for all the shares held by him/her. Authorization of vote less than the total number of holding shares is not allowed.

3. Documents required for identity verification to attend the Meeting.

- Natural Person

Attendance Method	Required Documents
1. Personal Attendance	Please present an identification document issued by a government authority, such as an ID Card, Passport (for foreigners), Civil Servant Card, or Driving License, which has not expired. In the event of a change of name or surname, supporting documents must also be provided.
2. Proxy Attendance	1) Any Proxy Form (either **Form A or Form B**) duly completed and signed by the shareholder and the Proxy. 2) A copy of the shareholder's identification document issued by a government authority, certified as a true copy by the Shareholder. 3) A copy of the Proxy's identification document issued by a government authority, certified as a true copy by the Proxy.

- Juristic Person

Attendance Category	Required Documents
1. Personal Attendance by Authorized Representative	1) In the event that a juristic person has more than one authorized representative and wishes to another authorized representative to attend the Meeting on its behalf, the authorized representative(s) intending to grant the proxy must duly complete a Proxy (either **Form A or Form B**), as applicable, ensuring that all required information is accurately provided in accordance with the number of authorized representatives vested with signing authority. The proxy form must be signed by the grantor(s) and the proxy. 2) A copy of the Company Certificate (not exceeding 6 months), duly certified by the Authorized Representative(s), indicating that the Representative(s) attending the Meeting is/are duly authorized, and affixed with the Company's seal (if any). 3) A copy of the attendingRepresentative's identification document issued by a government authority, certified as a true copy by such Representative.
2. Proxy Attendance	1) Any Proxy Form (either **Form A or Form B**) must be duly completed with accurate and complete information, and signed by the authorized representative(s) of the juristic person acting as the grantor, in accordance with the number of authorized representatives vested with signing authority, as well as by the proxy. 2) A copy of the Company Certificate (not exceeding 6 months), duly certified by the Authorized Representative(s), indicating that the Representative(s) certified a true copy of the Company Certificateis/are duly authorized, and affixed with the Company's seal (if any). 3) A copy of the Authorized Representative's identification document issued by a government authority, certified as a true copy by such Authorized Director. 4) A copy of the Proxy's identification document issued by a government authority, certified as a true copy by the Proxy.
3. Custodian Appointed as Depositary by Foreign Investors	1) Documents as specified under Items 1 and 2 for juristic persons must be prepared using **Proxy Form C** only. 2) In the event that a custodian has been authorized to sign the Proxy Form on behalf of the foreign shareholder, the following additional documents must be provided:

Attendance Category	Required Documents
	- A Power of Attorney appointing such custodian to sign the Proxy Form. - A confirmation letter stating that the signatory is duly licensed to engage in custodian business.

Remark: If any original document is not in Thai, a Thai translation must be attached and certified by the Director(s) of such juristic person.

4. Registration

The Company shall proceed with registration two hours prior to the Meeting time or from 13.00 hrs. on Tuesday, 7 April 2026 at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok.

5. Casting Votes Criteria for General Agenda

1) A vote in each agenda shall be counted by voting as indicated in the shareholder registration or ballots distributed to the shareholders before the meeting on the condition that each share constitutes one vote. Shareholders shall only vote for: agree, disagree or abstain while splitting of votes is not allowed, except in the case of custodian (using Proxy Form C).

2) Proxy:

2.1) For specific voting appointment, Proxy shall cast a vote only as specified in the Proxy; non-compliance of direction shall not constitute a valid vote by Shareholders. Vote of the Proxy in any Agenda which is not in accordance with the Form of Proxy shall be invalid and shall not be the vote of the Shareholder.

2.2) For general appointment, in the event no instruction has been specified, or instruction is not clear on the Proxy on each agenda, or the Meeting considers or votes on any issue (other than those specified on the Proxy) or there would be any amendment or addition in facts, then proxy shall have discretion to consider and vote as appropriate.

6. Agenda of the Appointment of Directors

According to Article 17 of the Company's Articles of Association, the Meeting of Shareholders shall elect Directors in accordance with the rules and procedures as follows:

1) Every Shareholder shall have one vote for each share of which he/she is the holder;
2) Each Shareholder may exercise all the votes he/she has under item 1 above to elect one or several Director(s). In the event of electing several Directors, he/she shall not be entitled to allot his votes to elect each Director.
3) The persons receiving the highest votes in their respective order of the votes shall be elected as Directors at the number equal to the number of Directors required at that time. In the event of an equality of votes among the persons elected in order of respective high numbers of votes, which

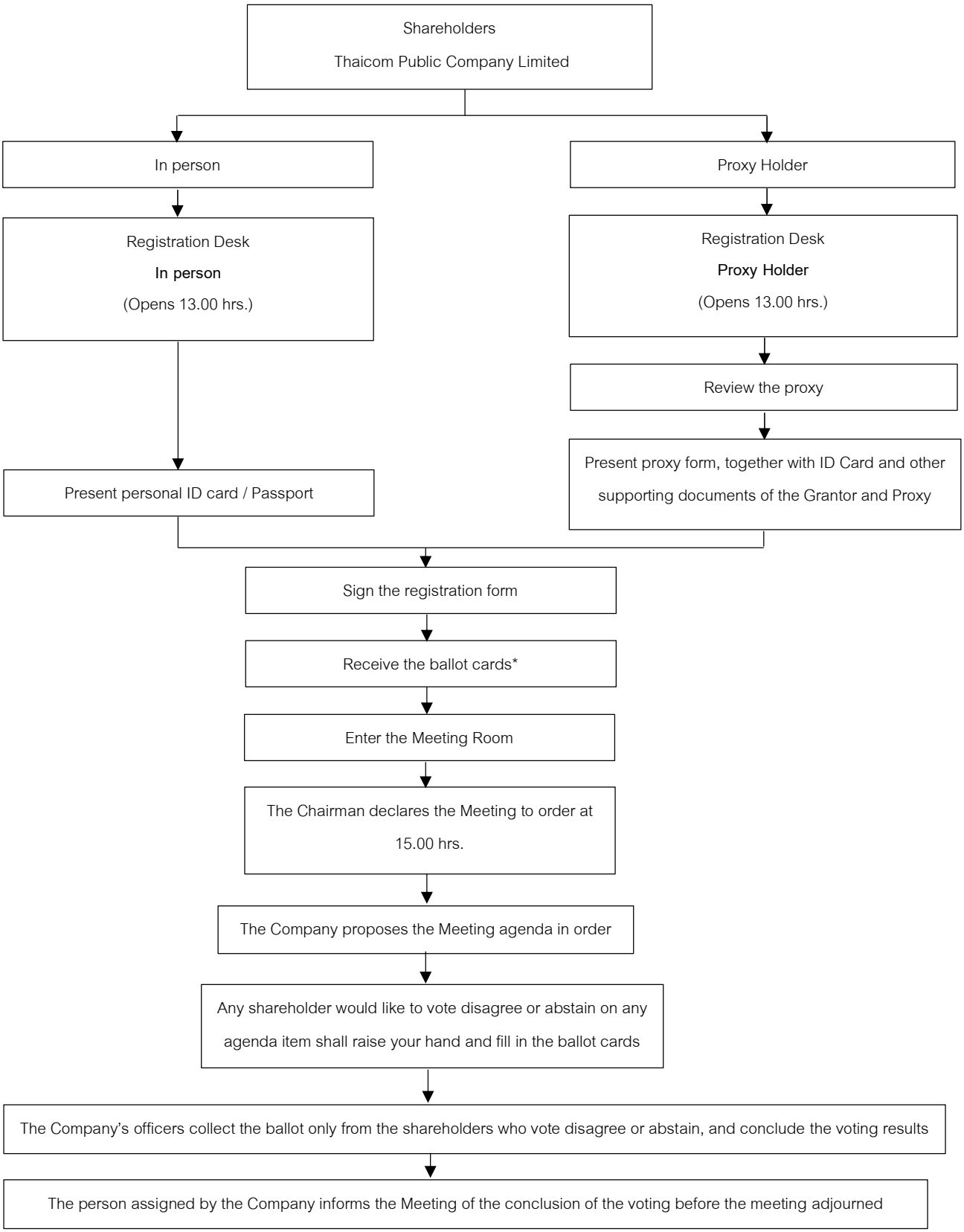
number exceeds the required number of Directors of the Company at that time, the Chairman of the Meeting shall be entitled to a second or casting vote.

According to the AGM guidelines for good governance, on the *Agenda Item 6: To consider and approve the appointment of directors to replace those who retire by rotation in 2026, the Company will count the voting from the Shareholders (whether it specifies approve, disapprove or abstain) to calculate the votes in order to conclude the resolution.*

7. Procedures on Casting Votes, Counting and Announcing the Votes

1) The Chairman of the Meeting or a person designated by the Company will explain the procedures for voting and vote counting to the Meeting before consideration of each agenda item.
2) The Chairman of the Meeting or a person designated by the Company will propose each agenda item to the shareholders for consideration and voting.
3) The Company will count votes for each agenda item based on the voting instructions specified in the proxy forms submitted at registration and/or the ballot cast by shareholders attending the Meeting. In this regard, the Company's officers will count only the votes on disagree or abstain as marked on the ballot for each agenda item. Such votes will be deducted from the total number of votes of shareholders present at the Meeting, and the remaining votes will be deemed votes as agree, *except for the agenda item on the election of directors*.
4) The person designated by the Company will announce the voting results for each agenda item to the Meeting before the conclusion of the Meeting.
5) The number of shareholders present for each agenda item may vary, as some shareholders may enter or leave the Meeting during the course of the Meeting.
6) The Company will engage the Inspector (who is an external legal counsel) for examine procedures on casting vote in the Meeting to ensure our transparency and compliance with the laws and Company's Articles of Association.

8. Meeting Procedure



**Please return the ballots for every agenda when the meeting is adjourned.*

Enclosure 7

Proxy Forms

(ปิดอากรแสตมป์ 20 บาท/Duty Stamp 20 Baht)

หนังสือมอบฉันทะ (แบบ ก.)
Proxy (Form A.)

เลขทะเบียนผู้ถือหุ้น
Shareholders register no.

เขียนที่ .....
Written at

วันที่ ..... เดือน ..... พ.ศ. .....
Date Month Year

(1) ข้าพเจ้า .....อายุ ..... ปี อยู่บ้านเลขที่.....
I/We age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ .....
Province Postal Code

(2) เป็นผู้ถือหุ้นของ **บริษัท ไทยคม จำกัด (มหาชน) (บริษัทฯ)**
Being a Shareholder of **THAICOM Public Company Limited (the Company)**

โดยถือหุ้นจำนวนทั้งสิ้นรวม .....หุ้น และออกเสียงลงคะแนนได้เท่ากับ .....เสียง ดังนี้
Holding the total amount of shares and have the right to vote equal to votes as follows:

☐ หุ้นสามัญ .....หุ้น ออกเสียงลงคะแนนได้เท่ากับ .....เสียง
Ordinary share shares and have the right to vote equal to votes

☐ หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preferred share shares and have the right to vote equal to votes

(3) ขอมอบฉันทะให้ (1) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Hereby appoint age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ ..... หรือ
Province Postal Code or

(2) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ ..... หรือ
Province Postal Code or

(3) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ .....
Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 259 ในวันอังคารที่ 7 เมษายน 2569 เวลา 15.00น.ณ ห้องวิมาน บอลรูม ชั้น 2 โรงแรมดุสิตธานี กรุงเทพ เลขที่ 98 ถนนพระราม 4 แขวงสีลม เขตบางรัก กรุงเทพมหานคร

As only one of my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of Shareholders on Tuesday, 7 April 2026 at 15.00hrs.at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok.

กิจการใดที่ผู้รับมอบฉันทะกระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ
Any acts performed by the proxy in this meeting shall be deemed to be the actions performed by myself/ourselves.

ลงนาม/Signed ..... ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed .....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed .....ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed .....ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
The Shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.

(ปิดอากรแสตมป์ 20 บาท/Duty Stamp 20 Baht)

หนังสือมอบฉันทะ (แบบ ข.)
Proxy (Form B.)

เลขทะเบียนผู้ถือหุ้น
Shareholders' Registration No.

เขียนที่ .....
Written at

วันที่..... เดือน ..... พ.ศ. .....
Date Month Year

(1) ข้าพเจ้า .....อายุ ..... ปี อยู่บ้านเลขที่.....
I/We age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ .....
Province Postal Code

(2) เป็นผู้ถือหุ้นของ **บริษัท ไทยคม จำกัด (มหาชน) (บริษัทฯ)**

Being a Shareholder of **THAICOM Public Company Limited (the Company)**

โดยถือหุ้นจำนวนทั้งสิ้นรวม..... หุ้น และออกเสียงลงคะแนนได้เท่ากับ ..... เสียง ดังนี้
Holding the total amount of shares with the voting rights or votes as follows:

☐ หุ้นสามัญ ..... หุ้น ออกเสียงลงคะแนนได้เท่ากับ ..... เสียง
Ordinary share shares with the voting rights or votes

☐ หุ้นบุริมสิทธิ..... หุ้น ออกเสียงลงคะแนนได้เท่ากับ..... เสียง
Preferred share shares with the voting rights or votes

(3) ขอมอบฉันทะให้ (ผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัทฯ ได้ โดยมีรายละเอียดกรรมการอิสระของบริษัทฯ ปรากฏตามเอกสารแนบ 5)
Hereby appoint (May grant proxy to the Company's Independent Director of which details as shown in Enclosure 5)

☐ (1) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Name Age years, residing at
ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet
จังหวัด .....รหัสไปรษณีย์ ..... หรือ
Province Postal Code or

☐ (2) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Name Age years, residing at
ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet
จังหวัด .....รหัสไปรษณีย์ ..... หรือ
Province Postal Code or

☐ (3) .....อายุ ..... ปี อยู่บ้านเลขที่ .....
Name Age years, residing at
ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet
จังหวัด .....รหัสไปรษณีย์ .....
Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 7 เมษายน 2569 เวลา 15.00 น.ณ ห้องวิมาน บอลรูม ชั้น 2 โรงแรมดุสิตธานี กรุงเทพ เลขที่ 98 ถนนพระราม 4 แขวงสีลม เขตบางรัก กรุงเทพมหานคร

As only one of my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of Shareholders on Tuesday, 7 April 2026 at 15.00 hrs.at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok.

(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I/We authorize my/our Proxy to cast the votes according to my/our intention as follows:

ระเบียบวาระที่ 1 เรื่องแจ้งเพื่อทราบ
Agenda Item 1 Matters to be informed

ระเบียบวาระที่ 2 รับทราบรายงานผลการดำเนินงานของบริษัทฯ ประจำปี 2568
Agenda Item 2 To acknowledge the Company's operating results for the fiscal year 2025

ระเบียบวาระที่ 3 พิจารณาอนุมัติงบการเงินของบริษัทฯ และบริษัทย่อย สำหรับปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568
Agenda Item 3 To consider and approve the Financial Statements of the Company and its subsidiaries for the year ended 31 December 2025

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 4 พิจารณาอนุมัติงดจ่ายเงินปันผลสำหรับผลการดำเนินงานปี 2568
Agenda Item 4 To consider and approve the omission of dividend payment for 2025 performance

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 5 พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569
Agenda Item 5 To consider and approve the appointment of the Company's auditors and fix their remuneration for the year 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 6 พิจารณาอนุมัติเลือกตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระประจำปี 2569
Agenda Item 6 To consider and approve the appointment of directors to replace those who retire by rotation in 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:

การเลือกตั้งกรรมการเป็นรายบุคคล ดังนี้
The appointment of certain directors as follows:

1. นางสาวบังอร สุทธิพัฒนกิจ
Ms. Bung-on Suttipattanakit
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

2. นายสมิทธ์ พนมยงค์
Mr. Smith Banomyong
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

3. นายปฐมภพ สุวรรณศิริ
Mr. Patompob Suwansiri
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

4. ดร. ปรเมธี วิมลศิริ
Dr. Porametee Vimolsiri
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 7 พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการประจำปี 2569
Agenda Item 7 To consider and approve the remuneration of the Company's directors for 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 8 พิจารณาอนุมัติข้อห้ามการกระทำที่มีลักษณะเป็นการครอบงำกิจการโดยคนต่างด้าว
Agenda Item 8 To consider and approve the prohibition on Acts Constituting Foreign Dominance

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)
Agenda Item 9 Other matters, (if any)

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น
Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a Shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมเว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried on by the proxy holder in the said meeting except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงนาม/Signed ..... ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

หมายเหตุ/Remarks

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
   The Shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.
2. ระเบียบวาระแต่งตั้งกรรมการ ผู้ถือหุ้นสามารถเลือกตั้งกรรมการทั้งชุดหรือเลือกตั้งกรรมการเป็นรายบุคคลก็ได้
   In agenda regarding the appointment of directors the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
3. ในกรณีที่มีระเบียบวาระที่ต้องพิจารณาในการประชุมมากกว่าที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. ตามแบบ
   In case there are agenda other than the agenda specified above the additional statement can be specified by the Shareholder in the Supplemental Proxy Form B as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.
Supplemental Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ **บริษัท ไทยคม จำกัด (มหาชน)**
The proxy is granted by a Shareholder of **THAICOM Public Company Limited.**

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 7 เมษายน 2569 เวลา 15.00 น.ณ ห้องวิมาน บอลรูม ชั้น 2 โรงแรมดุสิตธานี กรุงเทพ เลขที่ 98 ถนนพระราม 4 แขวงสีลม เขตบางรัก กรุงเทพมหานคร
For the 2026 Annual General Meeting of Shareholders on Tuesday, 7 April 2026at 15.00 hrs. at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok

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ระเบียบวาระที่..... .....
Agenda Item..... .....

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่..... .....
Agenda Item..... .....

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
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☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่..... .....
Agenda Item..... .....

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่..... .....
Agenda Item..... .....

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่.... .....
Agenda Item..... .....

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่..... พิจารณาเลือกตั้งกรรมการ (ต่อ)

Agenda Item ..... To consider and approve the appointment of directors (Continued)

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....

Name of Director

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ
I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects.

ลงนาม/Signed ..... ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

(ปิดอากรแสตมป์ 20 บาท/Duty Stamp 20 Baht)

หนังสือมอบฉันทะ แบบ ค.

(สำหรับผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียนในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น)

Proxy Form C.

(For foreign Shareholders who have custodian in Thailand only)

เลขทะเบียนผู้ถือหุ้น
Shareholders register no.

เขียนที่ .....
Written at

วันที่ ..... เดือน ..... พ.ศ. .....
Date Month Year

(1) ข้าพเจ้า .....
I/We

สำนักงานตั้งอยู่เลขที่ ..... ถนน..... ตำบล/แขวง .....
Residing at Road Tambol/Khwaeng

อำเภอ/เขต ..... จังหวัด ..... รหัสไปรษณีย์ .....
Amphur/Khet Province Postal Code

ในฐานะผู้ประกอบธุรกิจเป็นผู้รับฝากและดูแลหุ้นให้กับ .....
As being the custodian of
ซึ่งเป็นผู้ถือหุ้นของ**บริษัท ไทยคม จำกัด (มหาชน) (บริษัทฯ)**
Being a Shareholder of **THAICOM Public Company Limited ("the Company")**

โดยถือหุ้นจำนวนทั้งสิ้นรวม .....หุ้น และออกเสียงลงคะแนนได้เท่ากับ .....เสียง ดังนี้
Holding the total amount of shares and have the right to vote equal to votes as follows:

☐ หุ้นสามัญ .....หุ้น ออกเสียงลงคะแนนได้เท่ากับ .....เสียง
Ordinary share shares and have the right to vote equal to votes

☐ หุ้นบุริมสิทธิ.....หุ้น ออกเสียงลงคะแนนได้เท่ากับ.....เสียง
Preferred share shares and have the right to vote equal to votes

(2) ขอมอบฉันทะให้ (1) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Hereby appoint age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ ..... หรือ
Province Postal Code or

(2) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ ..... หรือ
Province Postal Code or

(3) ..... อายุ ..... ปี อยู่บ้านเลขที่ .....
Age years, residing at

ถนน..... ตำบล/แขวง ..... อำเภอ/เขต .....
Road Tambol/Khwaeng Amphur/Khet

จังหวัด ..... รหัสไปรษณีย์ .....
Province Postal Code

คนหนึ่งคนใดเพียงคนเดียวเป็นผู้แทนของข้าพเจ้าเพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 7 เมษายน 2569 เวลา 15.00 น.ณ ห้องวิมาน บอลรูม ชั้น 2 โรงแรมดุสิตธานี กรุงเทพ เลขที่ 98 ถนนพระราม 4 แขวงสีลม เขตบางรัก กรุงเทพมหานคร

As only one of my/our proxy to attend and vote on my/our behalf at the meeting of the 2026 Annual General Meeting of Shareholders on Tuesday, 7 April 2026 at 15.00 hrs.at Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok.

(3) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้
I/We hereby authorize the proxy to attend the meeting and to cast the votes on my/our behalf at this meeting as follows:

☐ มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือ และมีสิทธิออกเสียงลงคะแนนได้
Grant proxy the total amount of shares holding and entitled to vote

☐ มอบฉันทะบางส่วน คือ
Grant partial shares of

☐ หุ้นสามัญ ..... หุ้น มีสิทธิออกเสียงลงคะแนนได้เท่ากับ..... เสียง
Ordinary share shares and have the right to vote equal to votes

☐ หุ้นบุริมสิทธิ ..... หุ้น มีสิทธิออกเสียงลงคะแนนได้เท่ากับ..... เสียง
Preferred share shares and have the right to vote equal to votes

รวมสิทธิออกเสียงลงคะแนนได้ทั้งหมด ..... เสียง
Total voting rights votes

(4) ข้าพเจ้ามอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้
I/We hereby authorize the proxy to cast the votes on my/our behalf at this meeting as follows:

ระเบียบวาระที่ 1 เรื่องแจ้งเพื่อทราบ
Agenda Item 1 Matters to be informed

ระเบียบวาระที่ 2 รับทราบรายงานผลการดำเนินงานของบริษัทฯ ประจำปี 2568
Agenda Item 2 To acknowledge the Company's operating results for the fiscal year 2025

ระเบียบวาระที่ 3 พิจารณาอนุมัติงบการเงินของบริษัทฯ และบริษัทย่อยสำหรับปีสิ้นสุด ณ วันที่ 31 ธันวาคม 2568
Agenda Item 3 To consider and approve the Financial Statements of the Company and its subsidiaries for the year ended on 31 December 2025

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 4 พิจารณาอนุมัติงดจ่ายเงินปันผลสำหรับผลการดำเนินงานปี 2568
Agenda Item 4 To consider and approve the omission of dividend payment for 2025 performance

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 5 พิจารณาอนุมัติแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2569
Agenda Item 5 To consider and approve the appointment of the Company's auditors and fix their remuneration for the year 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 6 พิจารณาอนุมัติเลือกตั้งกรรมการแทนกรรมการที่พ้นจากตำแหน่งตามวาระประจำปี 2569

Agenda Item 6 To consider and approve the appointment of directors to replace those who retire by rotation in 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

การเลือกตั้งกรรมการเป็นรายบุคคล ดังนี้

The appointment of certain directors as follows:

1. นางสาวบังอร สุทธิพัฒนกิจ
   Ms. Bung-on Suttipattanakit
   ☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain
2. นายสมิทธ์ พนมยงค์
   Mr. Smith Banomyong
   ☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain
3. นายปฐมภพ สุวรรณศิริ
   Mr. Patompob Suwansiri
   ☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain
4. ดร. ปรเมธี วิมลศิริ
   Dr. Porametee Vimolsiri
   ☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 7 พิจารณาอนุมัติกำหนดค่าตอบแทนกรรมการประจำปี 2569

Agenda Item 7 To consider and approve the remuneration of the Company's directors for 2026

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 8 พิจารณาอนุมัติข้อห้ามการกระทำที่มีลักษณะเป็นการครอบงำกิจการโดยคนต่างด้าว

Agenda Item 8 To consider and approve the prohibition on Acts Constituting Foreign Dominance

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่ 9 พิจารณาเรื่องอื่น ๆ (ถ้ามี)
Agenda Item 9 Other matters, (if any)

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.

☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้

(b) To grant my/our proxy to vote at my/our desire as follows:

☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

(5) การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ ให้ถือว่าการลงคะแนนเสียงนั้นไม่ถูกต้อง และไม่ใช่เป็นการลงคะแนนเสียงของข้าพเจ้าในฐานะผู้ถือหุ้น

Voting of the proxy holder in any agenda that is not specified in this proxy shall be considered as invalid and not my/our voting as a Shareholder.

(6) ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้ หรือระบุไว้ไม่ชัดเจน หรือในกรณีที่ที่ประชุมมีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้น รวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริงประการใด ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

In case I/we have not specified my/our voting intention in any agenda or not clearly specified or in case the meeting considers or passes resolutions in any matters other than those specified above, including in case there is any amendment or addition of any fact, the proxy shall have the right to consider and vote on my/our behalf as he/she may deem appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุม เว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือมอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any business carried on by the proxy holder in the said meeting except the proxy holder does not vote as I/we specify in the proxy form, shall be deemed as having been carried out by myself/ourselves in all respects.

ลงนาม/Signed ..... ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

<u>หมายเหตุ</u>

1. หนังสือมอบฉันทะแบบ ค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้นให้เท่านั้น
   The Proxy Form C. only use for Shareholders whose names appearing in the foreign investor's registration and he/she appointed a custodian in Thailand to be responsible for safeguarding shares only.
2. หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะ คือ
   Documents and evidences to be enclosed with the proxy form are:
   (1) หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน
   Power of attorney from the Shareholder authorizes a custodian to sign the Proxy Form on behalf of the Shareholder.
   (2) หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน
   Letter of certification to certify that the Proxy Form have a permit to act as a custodian.
3. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
   The Shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to many proxies for splitting votes.
4. ระเบียบวาระเลือกตั้งกรรมการ ผู้ถือหุ้นสามารถเลือกตั้งกรรมการทั้งชุด หรือเลือกตั้งกรรมการเป็นรายบุคคล
   In agenda regarding the appointment of directors the ballot can be either for all the nominated candidates as a whole or for an individual nominee.
5. ในกรณีที่มีระเบียบวาระที่จะต้องพิจารณาในการประชุมมากกว่าที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค. ตามแบบ
   In case there are agenda other than the agenda specified above the additional statement can be specified by the Shareholder in the Supplemental Proxy Form C as enclosed.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
Supplemental Proxy Form C.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ **บริษัท ไทยคม จำกัด (มหาชน)**
The proxy is granted by a Shareholder of **THAICOM Public Company Limited.**

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของ **บริษัท ไทยคม จำกัด (มหาชน)**
The proxy is granted by a Shareholder of **THAICOM Public Company Limited.**

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2569 ในวันอังคารที่ 7 เมษายน 2569 เวลา 15.00 น.ณ ห้องวิมาน บอลรูม ชั้น 2 โรงแรมดุสิตธานี กรุงเทพ เลขที่ 98 ถนนพระราม 4 แขวงสีลม เขตบางรัก กรุงเทพมหานคร

For the 2026 Annual General Meeting of Shareholders on Tuesday, 7 April 2026at 15.00 hrs. at Vimarn Ballroom, 2nd Floor, 98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok

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ระเบียบวาระที่..... .....
Agenda Item..... .....

☐ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร
(a) To grant my/our proxy to consider and vote on my/our behalf as appropriate in all respects.
☐ (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้
(b) To grant my/our proxy to vote at my/our desire as follows:
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ระเบียบวาระที่..... .....
Agenda Item..... .....

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Agenda Item..... .....

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Agenda Item..... .....

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Agenda Item..... .....

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ระเบียบวาระที่..... **พิจารณาเลือกตั้งกรรมการ (ต่อ)**
Agenda Item..... **To consider and approve the appointment of directors (Continued)**

ชื่อกรรมการ .....
Name of Director
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....
Name of Director
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....
Name of Director
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....
Name of Director
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....
Name of Director
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ชื่อกรรมการ .....
Name of Director
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ชื่อกรรมการ .....
Name of Director
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ชื่อกรรมการ .....
Name of Director
☐ เห็นด้วย Approve ☐ ไม่เห็นด้วย Disapprove ☐ งดออกเสียง Abstain

ข้าพเจ้าขอรับรองว่า รายการในใบประจำต่อหนังสือมอบฉันทะถูกต้องบริบูรณ์และเป็นความจริงทุกประการ
I/We certify that the statements in this Supplemental Proxy Form are correct, complete and true in all respects.

ลงนาม/Signed ..... ผู้มอบฉันทะ/Grantor
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

ลงนาม/Signed ..... ผู้รับมอบฉันทะ/Proxy
(.....)

Enclosure 8

Definition of Independent Director including profiles of Independent Directors acting as Shareholder Proxies

The Definition of Independent Director including profiles of Independent Directors acting as Shareholder Proxies

Definition of Independent Director of THAICOM Public Company Limited ("the Company")

Independent Directors shall have all the qualifications stipulated by the Capital Market Supervisory Board. Independent Directors have a duty to protect the interests of every Shareholder in a fair and impartial manner in order to avoid any conflict of interests that may arise. They shall be able to attend board meetings and independently express their comments and opinions.

Independent Directors shall have the following qualifications:

1. Holds no more than 0.1%* of total voting stocks of the Company, its parent company, its subsidiaries, its associated companies, major Shareholder or controlling persons who may have conflicts of interest, including stocks held by connected persons of the Independent Director;

2. Is not or has not ever been an executive director, employee, staff, advisor who receives salary of a controlling person of the Company, its parent company, its subsidiaries, its associated companies, same-level subsidiaries, a major Shareholder or controlling persons who may have conflicts of interest unless the foregoing status has ended for more than 2 years before the date of appointment as Independent Director;

3. Is not a person related by blood or legal registration, such as father, mother, spouse, sibling and child, including spouse of the children, management, major Shareholders, controlling persons, or persons to be nominated as management or controlling person of the Company or its subsidiaries;

4. Has not or has not had a business relationship with the Company, its parent company, its subsidiaries, its associated companies or controlling persons who may have conflicts of interest, in the manner that may interfere with his independent judgment, or is not or has not ever been a major Shareholder or controlling persons of any person having business relationship with the Company, its parent company, its subsidiaries, its associated companies a major Shareholder or controlling persons who may have conflicts of interest unless the foregoing relationship has ended for more than 2 years appointment as Independent Director;

   The term 'business relationship' aforementioned under paragraph one includes any normal business transaction, rental or lease of immovable property, transaction relating to assets or services or grant or receipt of financial assistance through receiving or extending loans, guarantee, providing assets as collateral, including any other similar actions, which result in the applicant or his counterparty being subject to indebtedness payable to the other party in the amount of 3 percent or more of the net tangible assets of the applicant or 20 million Baht or more, whichever is lower. The amount of such indebtedness shall be calculated according to the calculation method for value of connected transactions under the Notification of Capital Market Supervisory Board concerning Rules on Connected Transactions. The combination of such indebtedness shall include indebtedness taking place during the course of 1 years prior to the date on which the business relationship with the person commences;

5. Is not or has not ever been an auditor of the Company, its parent company, its subsidiaries or its associated companies who may have conflicts of interest and is not a major Shareholder, or partner of an audit firm which employs auditors of the Company, its parent company, its subsidiaries, its associated companies, a major Shareholder or controlling persons who may have conflicts of interest unless the foregoing relationship has ended for more than 2 years appointment as Independent Director;

6. Is not or has not ever been any professional advisor including legal or financial advisor who receives an annual service fee exceeding 2 million Baht from the Company, its parent company, its subsidiaries, its associated companies, a major Shareholder or controlling persons who may have conflicts of interest, and is not a major Shareholder, controlling persons or partner of the professional advisor unless the foregoing relationship has ended for more than 2 years appointment as Independent Director;

7. Does not represent the Company's or its major Shareholder's board member or a Shareholder who is related to the Company's major Shareholder;

8. Is not an entrepreneur in any business similar to or material competing with the Company or its subsidiaries or not being the material partner in partnership, executive director, employee, staff, advisor who receives salary or holds no more than 1% of total voting stocks of the company similar to or material competing with the Company or its subsidiaries;

9. Does not have any characteristics which make him incapable of expressing independent opinions with regard to the Company's business.

After having been appointed as Independent Director with qualifications complying with the criteria under 1 to 9 mentioned above, the Independent Director may be assigned by the Board of Directors to take part in the business decision of the Company, its subsidiary, affiliate, same-level subsidiary or juristic person who may have conflicts of interest on the condition that such decision must be a collective one.

The Company may appoint a person who has a business relationship or provides a professional service described in Items 4 or 6 above if the Board carefully considers the business relationship or service provided and concludes that the appointment will not interfere with the exercise of independent judgment in the Independent Director's responsibilities. The Company must disclose the following information in the item regarding the appointment of Independent Directors on the agenda of the Shareholders' Meeting:

a) The nature of the business relationship or professional service that excludes the nominated Independent Director from the standard requirements.
b) The reason or need to retain or appoint this person as an Independent Director.
c) The Board's opinion on proposing the appointment of this person as an Independent Director.

* Remark: This requirement is stricter than the regulation of the Capital Market Supervisory Board, which stipulates a maximum of one (1) percent.

Profiles of Independent Directors acting as Shareholder Proxies



Name	:	Mr. Somchai Jinnovart
Age	:	65 years
Address	:	87/1 Capital Tower, 23rd Floor Wireless Road, Lumphini, Pathum Wan, Bangkok 10330, Thailand
Positions	:	Independent Director and Member of the Audit and Risk Committee
Shareholding	:	None
Highest Education	:	Master of Management, Sasin Graduate Institute of Business Administration of Chulalongkorn University
Thai Institute of Directors ("IOD") Training Programs and Other Institutes	:	• Director Certification Program ("DCP"), Class 147/2011 • AICPA & CIMA CFO Conference, Chicago, IL, USA • AICPA & CIMA Conference on Current SEC and PCAOB Developments, Washington, D.C., USA • IFRS Update Course, London, United Kingdom • PwC International Client Planning Workshop, Sydney, Australia • The Working Group of Audit Firm's Quality Enhancement and Development of Federation of Accounting Professions • CPA Examination Eminent Sub-Committee of Federation of Accounting Professions
Working Experiences	:	Oct 2021 - Present: Independent Director, and Member of the Audit and Risk Committee, Thaicom Public Company Limited <u>Positions in other listed companies</u> • None <u>Positions in other non-listed companies</u> 2020 – Present: Head of Audit and Assurance and Director, HLB Audit (Thailand) Limited <u>Past Experience</u> 2019 – 2020: Head of Audit and Assurance, and Director, BDO Limited

Information as of 31 December 2025.

Illegal Record in the past 10 years	:	None
Date of Appointment as a director	:	29 October 2021
Duration of being an Independent Director of the Company	:	4 years 5 months (Counting until the date of the 2026 Annual General Meeting of Shareholders)
Interest to the agendas	:	Agenda Item 7 To consider and approve the remuneration of the Company's directors for 2026
Special conflicts of interests against any agenda that are different from any Directors	:	None

Forbidden Qualifications

1. Never dishonestly commit an offence against property.
2. Never enter into any transaction which may cause conflict of interest against the Company during the year.

Profiles of Independent Directors acting as Shareholder Proxies



Name	:	Gen. Nimit Suwannarat
Age	:	54 Years
Address	:	87/1 Capital Tower, 23rd Floor, Wireless Road, Lumphini, Pathum Wan, Bangkok 10330, Thailand
Positions	:	Independent Director
Shareholding	:	None
Highest Education	:	• Master of Arts in International Relations, Chulalongkorn University • Master of Science in Electrical Engineering (Communications and Signal Processing), University of Minnesota, Minnesota, USA
Thai Institute of Directors ("IOD") Training Programs and Other Institutes	:	• Director Certification Program ("DCP"), Class 216/2016 • National Defense Course (NDC), Class 67, National Defense College • Director's Briefing – Corporate Strategy beyond the Crisis, a Chairman/Board Perspective, Bain & Company, Inc. • Public Key Infrastructure (Certification Authority, Digital Signature) Course, Ottawa, Canada • Electronic Commerce Course, Orlando, Florida, USA • Computer Emergency Response Team, Carnegie Mellon University, Pittsburgh, Pennsylvania, USA • National Crisis Management Course, Asia-Pacific Center for Security Studies ("APCSS"), Honolulu, Hawaii, USA • Class 83, Command and General Staff College • Joint Staff Course, Command and General Staff College • Intermediate Certificate Course in Political Leadership in the New Era (Class 2), King Prajadhipok's Institute
Working Experiences	:	Nov 2023 – Present Independent Director, Thaicom Public Company Limited <u>Positions in other listed companies</u> Jan 2024 – Present Independent Director, Member of the Nomination and Remuneration Committee, Member of the Risk Oversight Committee, Member of the Compliance Committee, Krungthai Bank Public Company Limited

Jan 2023 – Present	Independent Director (Non-Executive Director), Chairman of the Corporate Governance and Sustainability Committee, and Director to the Audit Committee, PTT Global Chemical Public Company Limited

Positions in other non-listed companies

2025 – Present	Chairman of the Board of Directors, Xsense Information Service Company Limited
2025 – Present	Independent Director, AI and Robotics Ventures Company Limited
Nov 2024 – Present	Chairman of Advisory to the Minister of Industry, Government House
Oct 2024 – Present	Advisor to Minister of Industry, Industrial Estate Authority of Thailand

Past Experience

Oct 2021 – Sep 2023	Special Advisor, Office of the Permanent Secretary for Defence
Aug 2019 – Aug 2023	Advisor to the Prime Minister, Government House
Sep 2014 – Aug 2023	Independent Director, Member of the Risk Management Committee, and Member of the Corporate Governance and Sustainability Committee, PTT Exploration and Production Public Company Limited
Oct 2018 – Sep 2021	Deputy Chief of Office, Office of Military Affairs Coordination to the Ministry of Foreign Affairs, Office of Policy and Planning, Ministry of Defence

Information as of 31 December 2025.

Illegal Record in the past 10 years	:	None
Date of Appointment as a director	:	3 November 2023
Duration of being an Independent Director of the Company	:	2 year 5 months (Counting until the date of the 2026 Annual General Meeting of Shareholders)
Interest to the agendas	:	Agenda Item 7 To consider and approve the remuneration of the Company's directors for 2026
Special conflicts of interests against any agenda that are different from any Directors	:	None

Forbidden Qualifications

1. Never dishonestly commit an offence against property.
2. Never enter into any transaction which may cause conflict of interest against the Company during the year.

Enclosure 9

Privacy Notice for the Shareholders' Meeting

Enclosure 9

Privacy Notice for the Shareholders' Meeting

Thaicom Public Company Limited

Thaicom Public Company Limited ("the Company") realizes the importance of personal data. Therefore, to comply with the Personal Data Protection Act B.E. 2562 (2019), the Company issues this privacy notice, which shall be applied to the collection, use, disclosure, and processing of personal data collected for the purposes of the Company's Shareholders' Meeting. You are kindly requested to study the Company's practices under this privacy notice and to understand your rights.

1. **Collection of Personal Data**

The Company will receive and collect personal data directly from data subjects, including shareholders and/or proxy holders and from Thailand Securities Depository Company Limited ("TSD"), which has been assigned to act as the Company's share registrar. Such personal data includes, but is not limited to, the following:

1.1 General personal data, e.g. name-surname, age, address, telephone number, facsimile number, email address, identification number, passport number, shareholder's registration number, number of shares, type of shares, etc.

1.2 Financial Information for any arrangement in relation to the rights and benefits of shareholders, e.g. bank account number, name of bank, cheque number etc.

1.3 Photo and video recording in the Shareholders' Meeting as well as electronic traffic data from the registration or attendance of the Shareholders' Meeting.

1.4 Information provided by you through the channel of Company Secretary Office or Investor Relations on the Company's web site or other channels designed by the Company.

The Company does not intend to collect and process your sensitive personal data, e.g. religion and blood type (if any) as appeared on the identification documents submitted to the Company. In the case where the Company receives any such sensitive personal data, the Company will conceal such sensitive personal data and this will not constitute the collection of such sensitive personal data.

2. **Purposes of Collection, Use and Disclosure of Personal Data**

The Company is required to collect, use, and disclose personal data for the following purposes:

2.1 To conduct the Shareholders' Meeting, including proposing agenda items, directors nomination, sending documents in relation to the Shareholders' Meeting, verifying identity at the registration of the Shareholders' Meeting, processing votes, preparing minutes of the Shareholders' Meeting and carrying out any other action in relation to such Shareholders' Meeting.

2.2 To disclose the minutes of Shareholders' Meeting or photos and video recordings of the Shareholders' Meeting on the Company's web site.

2.3 To carry out any action in relation to the dividend payment or the benefits of shareholders.

2.4 To organize the Company's activities, including communications through Investor Relations or other channels designed by the Company.

2.5 To comply with any of the Company's obligations under the laws and/or to provide cooperation to the courts, government agencies, regulatory bodies and law enforcement agencies.

To accomplish the abovementioned purposes, the Company may disclose your personal data to third parties as follows:

- Thailand Securities Depository Company Limited ("TSD")
- Banks or financial institutions
- Service providers, e.g. the service providers for printing, courier, data storage, technology solutions for the Shareholders' Meeting or any other related services to fulfill the Company's obligations towards shareholders and/or proxies under the relevant laws.
- Courts, government authorities, regulatory bodies, law enforcement agencies, persons or juristic persons which require the Company to disclose data for the benefits of personal data owners in compliance with the laws, orders from government authorities, or agreements between the Company and such persons or juristic persons, e.g. the Ministry of Commerce, the Revenue Department, etc.

The Company will collect, use, process and/or disclose your personal data for the above purposes on the grounds of legal obligation, contractual performance, legitimate interests of the Company and/or your consent (as applicable).

In case where the Company is required to collect, use, process and/or disclose your personal data as required by law, or for the performance of a contract, or as consented by the personal data owner (as the case may be), any failure to provide the necessary personal data for such purposes to the Company may cause the Company to be unable to manage and perform its duties under any agreement you entered into with the Company, including providing any benefit to which you may be entitled (if any).

3. Rights of Data Subjects

Subject to legal provisions and exceptions under applicable laws and regulations, the data subjects have the rights, pursuant to the Personal Data Protection Act B.E. 2562 (2019), to withdraw consent, to request access to and obtain a copy of their personal data, to request for correction and deletion or destruction of their personal data, to limit the use of personal data, to request for personal data transfer according to the methods prescribed by the law as well as to lodge a complaint and to object to the collection, use or disclosure of their personal data.

4. Personal Data Retention Period

The Company will retain personal data within the period specified by relevant laws and/ or as deemed necessary to achieve the purpose under item 2.

5. Contact Information

Data Protection Officer

Thaicom Public Company Limited

87/1 Capital Tower, 23rd Floor, All Seasons Place, Wireless Road, Lumpini, Pathumwan, Bangkok 10330

Telephone: +66 2-596-5095 Ext. 8250

Email: dpooffice@thaicom.net

The Company may amend this Privacy Notice and disclose through the Company's website and/or the invitation to the Shareholders' Meeting and/or the Stock Exchange of Thailand's information disclosure system and/or in accordance with the relevant laws and regulations.

Enclosure 10

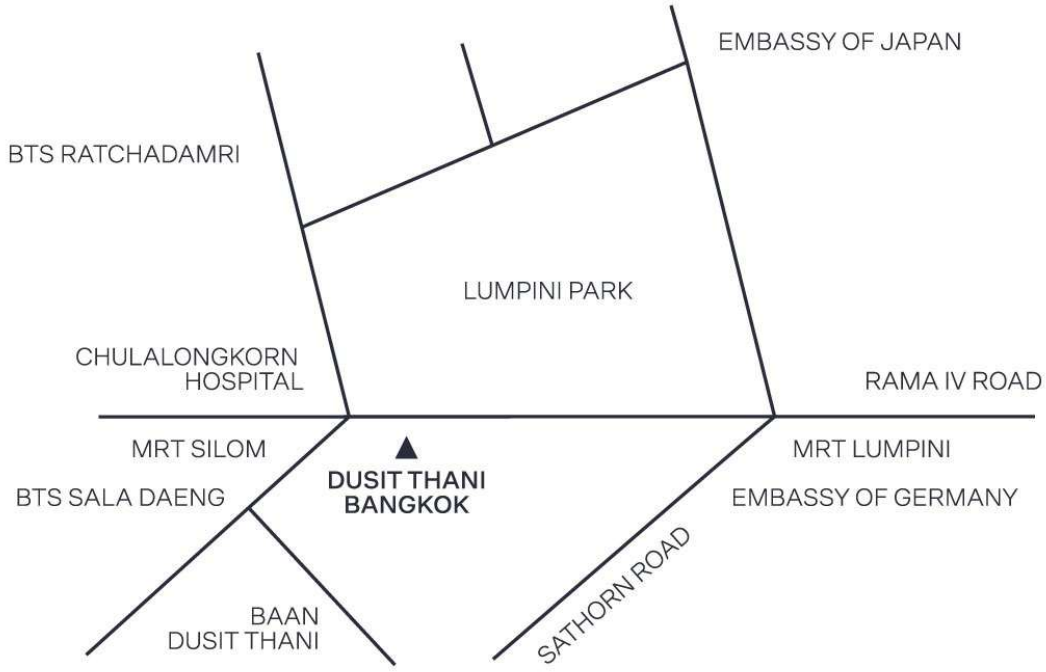
Map of the Meeting Venue

Enclosure 10

Map of Dusit Thani Bangkok

At Vimarn Ballroom, 2nd Floor, Dusit Thani Bangkok

98 Rama IV Road, Silom Sub-district, Bangrak District, Bangkok



98 Rama IV Rd, Silom, Bangrak, Bangkok 10500, Thailand
+66 (0) 2 200 9000

Mode of Transportation and Direction

By Car : Dusit Thani Bangkok is located at the intersection of Silom Road and Rama IV Road. It can be accessed via both Silom Road and Rama IV Road.

By BTS Skytrain : Sala Daeng Station

By MRT Subway : Silom Station

Thaicom Public Company Limited

87/1 Capital Tower, 23rd Floor, All Seasons Place, Wireless Road, Lumpini,
Pathumwan, Bangkok 10330, Thailand

Tel: (66) 2 596 5095 | E-mail: ir@thaicom.net | Website: www.thaicom.net



ThaicomPlc