



2795 Culver Ave, Kettering, Ohio 45429

Dear America,

Happy 250th Birthday!

As we celebrate this incredible milestone, I find myself thinking about just how fortunate we are to call America home.

I believe America is the greatest country in the world. For 250 years, we have been a nation built on freedom, opportunity, hard work and the belief that ordinary people can accomplish extraordinary things.

I have been blessed to experience that opportunity firsthand—the freedom to get an education, build a career, start businesses, take risks, succeed, fail, try again, and create opportunities for others. The ability to dream about what could be and then have the freedom to go build it is something we should never take for granted.

Hot Head Burritos is part of that American story. What started as an idea in Dayton, Ohio, grew because people were willing to work hard, take chances and believe we could build something bigger. Along the way, we have created jobs and opportunities for people to learn, grow and build careers of their own.

In a fun way, Hot Head Burritos even reflects America itself. America is a melting pot of people, cultures, ideas and flavors—and so are we. At Hot Head Burritos, you have the freedom to create your meal by combining different ingredients, flavors and sauces to create something uniquely yours. Different combinations coming together to make something pretty great—that sounds a lot like America to me.

My hope for America's next 250 years is that we never lose sight of how precious our freedoms and opportunities are. That we continue to dream big, work hard, take risks, respect our differences and create opportunities for those who come after us.

Most of all, I hope future generations are every bit as proud and grateful to be Americans as I am today.

Happy 250th Birthday, America. May we never take for granted the freedom to dream, the opportunity to succeed, and the privilege of calling this great country home.

With gratitude and pride,

A handwritten signature in black ink that reads "Kelly Gray". The signature is written in a cursive, flowing style.

Kelly Gray
CEO
Hot Head Burritos