

# HORSHAM COMMUNITY FACILITIES STRATEGY

Developing a long-term, evidence-based framework to guide the planning, provision and management of community facilities across Horsham.

## WHAT WE DID

- Led the preparation of the Horsham Community Facilities Strategy, establishing a clear vision, principles and strategic directions for community facilities as part of the municipality's broader social infrastructure network.
- Undertook a comprehensive review of Horsham's existing network of community facilities, considering location, catchment, utilisation, condition, accessibility and fitness for purpose.
- Analysed current and future population characteristics to understand how demographic change will influence demand for community facilities and services.
- Delivered targeted engagement with community facility operators and user groups to understand governance arrangements, operational challenges and opportunities for improved use.
- Applied a social infrastructure lens, recognising the relationship between built facilities and the services, programs and activities they support.
- Developed a practical Community Facility Decision-Making Framework to guide future investment, renewal, co-location and rationalisation decisions.
- Prepared a detailed Implementation Plan, identifying facility-specific actions and strategic priorities.

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| 01 | Community Facility Principles spread from the Strategy |
| 02 | Community Facility Decision Making Framework           |
| 03 | Materials used for stakeholder workshops               |

**YEAR**  
2025

**CLIENT**  
Horsham Rural City Council

**EXPERTISE PROVIDED**  
Social Infrastructure  
Strategic Planning  
Creative Studio

**TEAM**

