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New Analysis Finds NYC Last-Mile Bill Could Trigger 132 Million Late Deliveries, Put 10,000 Jobs at Risk

Independent study of Intro 518 highlights unintended consequences that would hurt the very workers and communities bill backers aim to support

Bill would also eliminate hundreds of small businesses, raise costs for New Yorkers, and increase citywide congestion and emissions

New York, NY – Amid growing pressure to stabilize and strengthen New York City’s economic and jobs outlook, [a new analysis](#) finds that one bill now in front of the City Council – Intro 0518-2026 – would put local small businesses and jobs at-risk, raise costs and congestion for consumers, and reduce tax revenue for New York City.

The scenario-based report, conducted by independent economic and transportation consulting firm AKRF, evaluates likely outcomes of the City Council’s proposed last-mile delivery bill. The study finds that Intro 518 could force many operators to relocate facilities outside the five boroughs. Based on the scale of the industry’s response, the bill could put **over 10,000 local New York City jobs at risk** and trigger **as many as 132 million additional late deliveries each year**, all while increasing delivery costs for households and small businesses.

AKRF estimates that 82% of workers at last-mile facilities do not have a college degree and 84% are non-White. Geographically, nearly 80% of the affected workforce is located in the outer boroughs, with 36% in Queens, 26% in Brooklyn, and 17% in the Bronx.

“This study puts numbers behind what small business owners have been saying all along,” said **Rudy Cazares, founder of Team Cazar Logistics**. “Many of us have spent years building our companies, creating jobs, and investing in our communities. The findings in this report show that businesses like mine could be forced to close, putting thousands of New Yorkers out of work and taking away opportunities that local employers have worked hard to create.”

Importantly, the report emphasizes that this is not just an industry issue, but an affordability concern for New York families and businesses. Higher delivery costs would be passed on to consumers who rely on home delivery for everyday essentials, such as medicine, groceries, diapers, and household goods. Small businesses that depend on fast, reliable delivery services



would also face higher operating costs. If facilities are forced to relocate or significantly restructure their operations, **annual household delivery costs could increase by as much as \$664** under a full relocation scenario, with meaningful cost increases even in less severe cases.

The report further highlights potential impacts on traffic, emissions, and environmental justice. AKRF found that relocating delivery operations outside of the five boroughs could **add 10 million to 16 million vehicle miles traveled annually** in New York City, worsening congestion and emissions while shifting burdens. The report notes that some warehouse-adjacent neighborhoods could see localized relief, but roadway-adjacent communities along major corridors, bridges, tunnels, and arterials could see greater exposure as delivery routes get longer.

“This proposal would fundamentally reshape how last-mile delivery operates in New York City,” stated **Tom Grech, President & CEO of the Queens Chamber of Commerce**. “Forcing delivery facilities outside the five boroughs would do far more than disrupt our network that provides for millions. It would put jobs at risk for drivers, warehouse workers, and the small businesses that depend on our operations, while increasing costs, slowing deliveries, and reducing the fast, reliable delivery service that New Yorkers rely on every day.”

Overall, the findings suggest that Intro 518 could have significant unintended consequences for New York City, including local job losses, higher costs for consumers and small businesses, slower deliveries, increased traffic, and a less efficient delivery network.

Read AKRF’s full analysis of Intro 518 [here](#).

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About NY Delivers

[New York Delivers](#) is a coalition of delivery service partners, businesses, and workers committed to protecting last-mile delivery—the system that keeps essential goods moving, neighborhoods connected, and everyday life affordable across all five boroughs.