



WELLINGTON SHIRE COUNCIL

2019/20 BUDGET

4 June 2019

This Budget Report has been prepared with reference to Chartered Accountants ANZ, Local Government Finance Professionals, input of Crowe Horwath and individual working group members towards the development of “Victorian City Council Model Budget 2019/20” a best practice guide for reporting local government budgets in Victoria.

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Mayor's Introduction

On behalf of Council, I am pleased to release the 2019/20 budget to our community.

The Budget outlines the broad range of services provided by Council and builds upon our community's strategic vision, Wellington 2030, and the Council Plan 2017-21, which focus on the following six key areas: Communities; Services and Infrastructure; Natural Environment; Lifelong Learning; Economy and Organisational. It also details the funding that is required to deliver these services as well as continuing to maintain and improve community infrastructure.

The general rate increase has been capped at 2.5% in line with the Victorian Government's Fair Go Rates System, to help ensure we continue to meet our community's expectation for the growing list of 100 plus services we deliver throughout the 3rd largest shire in Victoria.

This year, our rural community and those who depend on it have been hit hard by one of the worst droughts on record, accompanied by the warmest summer on record with the Bureau of Meteorology suggesting that there will be little relief by way of good rainfall as we enter the cooler months of 2019.

Already, the Council has been very active in working with other tiers of government to deliver some immediate assistance, through activities like water cartage, pump and water infrastructure upgrades, events, information and further advocacy to the state and federal governments.

It is apparent though that as the drought extends, all levels of Government must do more, and to this end this Budget includes the following key drought initiatives: -

- Council has taken the unprecedented step of allocating \$1 million specifically aimed at drought initiatives. We are now working with our rural community, and particularly our Agricultural Reference Group, to identify how we can ensure these funds are spent quickly, appropriately and with the maximum impact.
- We will advocate to the state and federal government to increase their support, particularly around immediate short term financial assistance.
- In previous years, Council has supported a 20% rate rebate to bona fide farming properties, the only differential rate we provide to any sector. This budget supports a 20% rate discount to those properties classified as farming.

Council will also continue to fund other new initiatives (including a number over multi -years) and allocate additional funds to renew infrastructure within the Shire including:

- Maffra - Cameron Sporting Complex Stadium Redevelopment (multi year project)
- Stratford - Recreation Reserve - Netball Changerooms
- Maffra - Streetscape renewal (multi-year project)
- Woodside - Reconstruction and widening Balloong Road
- Port Albert - Beach Access Stair Renewal
- Bundalaguah - Myrtlebank Hall Upgrades
- Yarram - Stacey's Bridge Upgrade
- Briagolong - Recreation Pavilion Redevelopment (multi-year project)
- Alberton - Lanes Road Renewal
- Loch Sport - Town Entry and foreshore improvements
- Seaspray - Road Safety Treatment
- Dargo - Orrs No 3 Bridge
- Sale - Market and Macarthur Street Roundabout (multi-year project)
- Golden Beach - Active Recreation Precinct Development
- Boisdale - Common Effluent System Compliance Works

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We have budgeted to spend a further \$5.9M on annual road reseals, resheeting and reconstructing unsealed roads, \$1.2M on residential street schemes and \$1.5M on footpaths including our annual footpaths and shared paths program. Wellington Shire's natural environment will benefit from a \$3.1M investment in open space projects including streetscapes, parks, reserves, sportsgrounds, playgrounds and skate parks.

The 2019/20 current year capital works program will be \$36.63M, with \$20.85M funded from Council operations, \$9.31M from external grants and contributions and \$6.47M from new borrowings.

In addition to our capital works program, we will spend a further \$6.8M in rural areas on our regular maintenance programmes, including roadside vegetation management, fire breaks, rural road reseals and drainage, and gravel roads and another \$4.8M on maintaining our open spaces.

We look forward to working with the community to deliver these exciting projects throughout the coming year, and particularly those in the agricultural sector who are doing it very tough at the moment.

Councillor Alan Hall

Mayor

Financial Snapshot

Key Statistics	2018/19 Forecast \$ 000's	2019/20 Budget \$ 000's
Total Income	103,600	99,802
Total Expenditure	84,526	90,443
Comprehensive operating surplus	19,074	9,359

(Note: The comprehensive operating surplus reflects the anticipated annual performance of Council's day to day operations).

2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. The 2019/20 budget includes a full year of Financial Assistance Grants.

Underlying operating surplus	(120)	585
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(Note: The Underlying operating result is an important measure of financial sustainability as it excludes all funds which are used for capital from being allocated to cover operating expenses. In 2019/20 capital funds are defined as recurrent capital grants (Road to Recovery funding) of \$2.1M, non recurrent grant funding of \$6.0M, contributions (including ratepayer contributions to special street charge schemes) of \$1.4M and other capital adjustments of (\$0.7M) and all have been excluded to determine the underlying result.

2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. The 2019/20 budget includes a full year of Financial Assistance Grants.

Cash result	4,139	(3,091)
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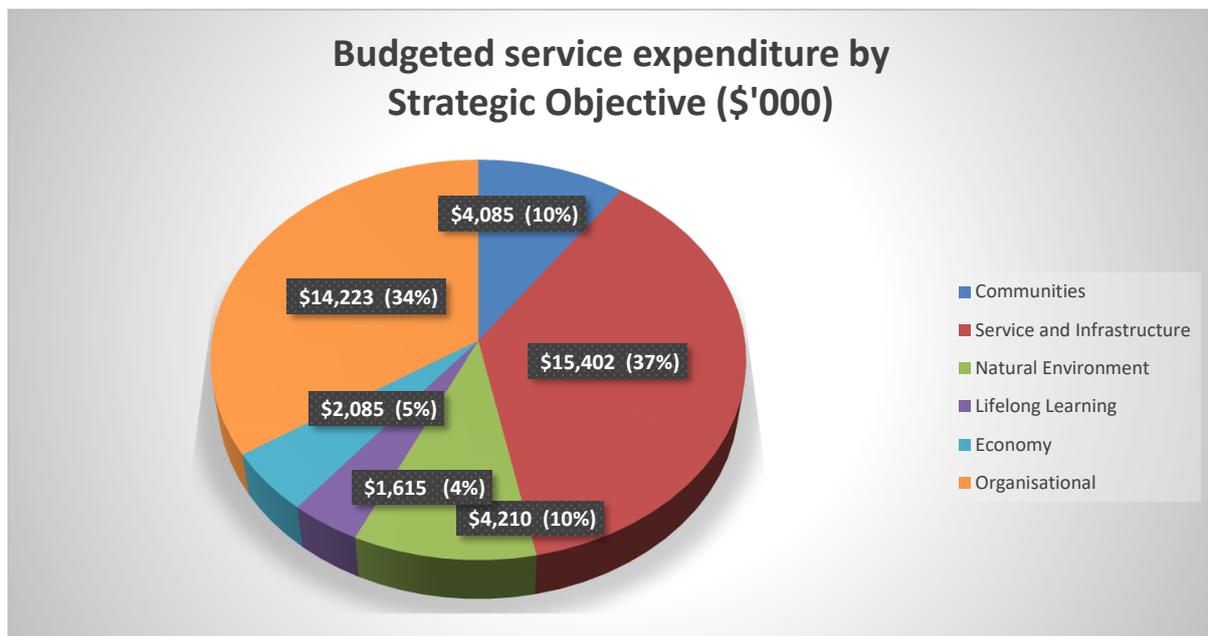
This is the net funding result after operations, capital works and financing activities. Refer Statement of Cash flow in Section 3.

2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. The 2019/20 budget includes a full year of Financial Assistance Grants.

Capital works program	37,671	40,489
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Funding the capital works program

Cash and Reserves	17,571	24,704
Borrowings	-	6,473
External grants and contributions (recurrent and non-recurrent)	20,100	9,312
	37,671	40,489



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1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

1.1 Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, taking into account the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding into the above, Council has a long term plan (Wellington 2030) which articulates a community vision, mission and values. The Council Plan is prepared with reference to Wellington 2030.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

1.1.2 Key Planning considerations

Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

1.2 Our purpose

Our vision

"People want to live in Wellington Shire because of its liveability, environment and vibrant economy."

Our values

The organisation's values guide our behaviour and underpin everything we do. Our values help us achieve the organisation's vision and improve the quality of the services we offer to our community.

Balance

Demonstrating fairness, equity and flexibility.

Considering work-life balance, and balancing community needs against resources.

Integrity

Acting with respect, honesty, reliability, trust, tolerance and understanding.

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Professionalism

Personal development and meaningful work, being competent, innovative and courageous, focusing on excellence and continuous improvement.

Cooperation

Working together, teamwork, collaborations and being solution-oriented.

1.3 Strategic Objectives

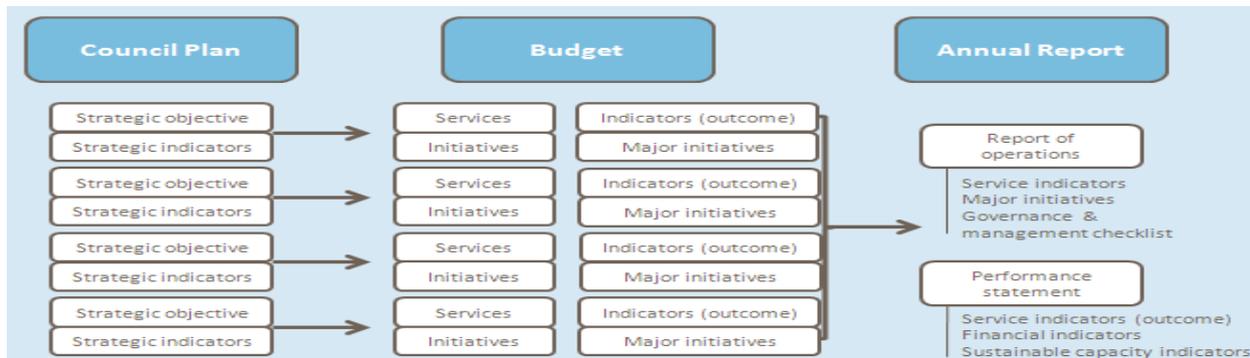
Council delivers services and initiatives in over 120 service categories. Each contributes to the achievement of one of the strategic objectives under each of six themes as set out in the Council Plan for the years 2017-21, and listed in the following table.

Theme	Strategic Objective
Communities	<p>We know and support each other and have a strong sense of community belonging. Diversity is respected and there are many social and community activities providing opportunities for all people to interact. We strive for good health, feel safe in our communities and are prepared for natural disasters.</p> <p>1.1 Maintain friendly, safe communities providing opportunities for residents to lead healthy and active lifestyles.</p> <p>1.2 Celebrate, recognise and acknowledge our diverse community and improve social connections among youth, aboriginal and aged communities.</p> <p>1.3 Strengthen community identity by promoting our heritage and history and appreciation for small town rural living.</p> <p>1.4 Enhance resilience in our towns and our communities.</p>
Services and Infrastructure	<p>Wellington has a built environment that is sustainable, appropriate, accessible and responsive to the community. Transport connects people to communities and places. Events and services support our strong communities.</p> <p>2.1 Council services and infrastructure are responsive to identified current and future community needs within budget parameters.</p> <p>2.2 Council assets are responsibly, socially, economically and sustainably managed.</p> <p>2.3 Wellington Shire is well planned, considering long term growth and sustainability.</p> <p>2.4 Continued improvement to Wellington Shire's connectivity with further developed, accessible transport networks.</p>
Natural Environment	<p>Wellington's natural environment and landscapes are clean, diverse, beautiful, accessible and protected.</p> <p>3.1 Conserve and protect our natural environment through responsible and sustainable management practices.</p> <p>3.2 Demonstrate leadership in waste, water management, land management and energy efficiency.</p> <p>3.3 Build resilience in our communities and landscapes to mitigate risks from a changing climate.</p>
Lifelong Learning	<p>Wellington has a broad choice of local training, education and holistic learning and development options that lead to meaningful employment and personal fulfilment.</p> <p>4.1 Improve people's access to opportunities to challenge and extend their thinking, promote independence, stimulate ideas, further develop leadership skills and lead meaningful lives.</p> <p>4.2 Encourage innovation for and in the region.</p>
Economy	<p>Wellington has a wealth of diverse industries providing employment opportunities for all. There is growth in the Wellington population and economy which is balanced with the preservation of our natural environment and connected communities.</p> <p>5.1 Support and develop our existing businesses.</p> <p>5.2 Use a targeted approach to attract new business investment to Wellington Shire, to support population growth.</p> <p>5.3 Grow Wellington Shire's visitor economy.</p>
Organisational	<p>Wellington is well led, managed and supported by best organisational practices to deliver services and infrastructure to the community by listening, advocating and responding to their needs.</p> <p>6.1 Wellington Shire Council is a leader in best practice, innovation, and continuous improvement.</p> <p>6.2 Community engagement and customer service excellence is central to Council's decision making process.</p> <p>6.3 Maintain a well governed, transparent, high performing, ethical and accountable organisation.</p> <p>6.4 Act and lobby on behalf of the priorities of the community.</p>

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2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below.



Source: Department of Environment, Land, Water and Planning

2.1 Strategic Objectives for theme 'Communities'

- Maintain friendly, safe communities providing opportunities for residents to lead healthy and active lifestyles.
- Celebrate, recognise and acknowledge our diverse community and improve social connections among youth, aboriginal and aged communities.
- Strengthen community identity by promoting our heritage and history and appreciation for small town rural living.
- Enhance resilience in our towns and our communities.

The activities and initiatives for each service category and key strategic activities are described below:

Services

Business area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Community Wellbeing	Community Wellbeing unit provides opportunities for communities to work in partnership with local government to achieve identified priorities. The Unit works to ensure all members of the community have equal opportunity to participate in community activities. Special focus is given to those who have traditionally remained marginalised such as the young, elderly, disabled and transport disadvantaged.	<i>Exp</i>	1,964	2,088	2,075
		<i>Rev</i>	(402)	(406)	(295)
		NET	1,562	1,682	1,780
<p>Services include:</p> <ul style="list-style-type: none"> • Social Policy and Planning • Access and Inclusion • Youth Liaison • Art Development • Community Engagement 					
<p>Initiatives</p> <ul style="list-style-type: none"> • Review Partnership Agreements with Yarram & District Health Service and Central Gippsland Health for the delivery of services to our ageing population, beyond federal roll out of aged care reform, and for maternal and child health. • Deliver the Community-managed Facilities Strategy and Action Plan. • Secure federal Information, Linkages and Capacity-building (ILC) external funding that addresses social, community and economic participation of people with disabilities, beyond transition to NDIS. 					

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Business area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Leisure Services	The Leisure Services unit provides services and functions directed at fostering a healthier and more active community through the facilitation and provision of a range of recreation, fitness and community activities and programs at Council's recreation facilities. They ensure Council owned recreation facilities are managed sustainably, are fully utilised and accessible to people of all abilities.	<i>Exp</i>	3,901	3,041	2,938
		<i>Rev</i>	(2,151)	(2,145)	(2,281)
		NET	1,750	896	657
	Initiatives				
	<ul style="list-style-type: none"> • Inform Aqua Energy's business decisions through data obtained from the reintroduction of an improved cost allocation model for Leisure Services. • Continue to implement recommendations and actions to support the 5-year work plan to reduce energy consumption by 5% per year at Aqua Energy and Gippsland Regional Sports Complex (GRSC). • Undertake the implementation of a Workforce Management System across all Leisure Services managed facilities. • Undertake an annual survey of leisure facilities users and broader community to gain feedback and ensure that the programs, services and facilities meet the needs of the Wellington community. • Undertake the implementation of a membership sales process as a tool to improve the customer experience and increase membership sales. • Work with Gippsland Water to further investigate and implement the 'Be Smart Choose Tap' initiative/campaign at Aqua Energy and seasonal outdoor pools. • Implement a 'Healthy Food Choices' menu at Aqua Energy and GRSC Cafés, offering healthy eating options and community awareness for all members and guests. • Create and facilitate a networking group with local allied health professionals, NDIS providers and the NDIA, to increase activity and ongoing rehabilitation programs for the community. • Develop and implement an aquatic awareness/safety program for adults at Aqua Energy. 				
Municipal Services	The Municipal Services unit works with people to ensure the life, health and safety of the community is maintained through educating and enforcing the Environmental Health (including food safety support programs), Building and Local Laws regulations and animal management services.	<i>Exp</i>	2,410	2,648	2,845
		<i>Rev</i>	(1,325)	(1,537)	(1,513)
		NET	1,085	1,111	1,332
Emergency Management	The Emergency Management team coordinates Council's emergency management responsibilities ensuring the organisation has the skills and capacity to respond appropriately to emergencies and facilitates a coordinated shire approach through the Municipal Emergency Management Planning Committee.	<i>Exp</i>	481	558	635
		<i>Rev</i>	(218)	(273)	(319)
		NET	263	285	316
	Initiatives				
	<ul style="list-style-type: none"> • Conduct detailed review and evaluation of internal emergency management implemented during the Summer 2019 bushfires and implement improvement recommendations across emergency management organisation structure, plans, policies and processes. • Review amendments to federal and state government financial assistance funding arrangements, identify implications for Council's financial sustainability with respect to resourcing emergency management responsibilities and produce report with recommendations for management consideration. 				
TOTAL COMMUNITIES			4,660	3,974	4,085

Major Initiatives

- 1) Finalise conceptual project brief for refurbishment of aquatic facilities at Aqua Energy and progress planning of business case including identification of funding options.
- 2) Progress business case and funding advocacy for Yarram Outdoor Pool project.

Service Performance Outcome Indicators

Service	Performance Measure	2017/18	2018/19	2019/20
		Actual	Forecast	Budget
Animal Management	Animal management prosecutions	10	15 or less	15 or less
Aquatic Facilities	Utilisation of aquatic facilities	5.57	4 or more visits	5 visits or more
Food Safety	Critical and major non-compliance notifications	57%	100%	100%

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2.2 Strategic Objectives for theme 'Services and Infrastructure'

- Council services and infrastructure are responsive to identified current and future community needs within budget parameters.
- Council assets are responsibly, socially, economically and sustainably managed.
- Wellington Shire is well planned, considering long term growth and sustainability.
- Continued improvement to Wellington Shire's connectivity with further developed, accessible transport networks.

The activities and initiatives for each service category and key strategic activities are described below:

Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Assets and Projects	The Assets and Projects unit manages a diverse range of services for Council including the implementation and management of capital projects across the organisation in the order of \$36M to \$47M per annum: planning for new infrastructure development opportunities and providing asset management and information systems and support.	<i>Exp</i>	2,330	3,979	2,681
		<i>Rev</i>	(165)	(226)	(90)
		NET	2,165	3,753	2,591

Initiatives

- *Subject to external funding being granted, commence works on the Beverleys Road Safety Upgrades Blackspot project.*
- *Subject to external funding being granted, commence works for the reconstruction and widening of Balloong Road project.*

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Built Environment	The Built Environment unit manages the maintenance, renewal and improvement of Council's road and boating infrastructure, in addition to various civic facilities and buildings, including roadways, paths, drainage, boat ramps and jetties etc. This includes managing Council's road maintenance teams and ensures that maintenance of Council's road and other infrastructure is performed in a coordinated way to maximise benefits to the community and other users.	<i>Exp</i>	9,982	11,952	12,382
		<i>Rev</i>	(4,642)	(2,532)	(4,954)
		NET	5,340	9,420	7,428

Initiatives

- *Develop an implementation plan for the town entry improvement program and commence the development of initial priorities for Loch Sport, including opportunities for community engagement where appropriate.*
- *Commence holistic review of town centre and tourism feature signage for major townships and develop an action plan.*
- *Review existing Maintenance Management System and implement recommendations of the 2019 Maintenance Management External Audit, where appropriate.*
- *Commence review of existing Built Environment processes including gap analysis. Update and create processes as required to ensure consistent service delivery of Built Environment functions.*
- *Develop a professional development plan for engineering and technical staff across the Built Environment and Assets and Projects Teams.*

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Arts & Culture	The Wedge, as part of the Arts & Culture unit, seeks to assist in the development of a vibrant and culturally active community that: promotes expression and participation through visual, literary and performing arts; informs and educates the community on various aspects of the arts; enhances the lifestyle of Wellington residents; and encourages visitors to explore the heritage and culture of the region.	<i>Exp</i>	1,484	1,373	1,323
		<i>Rev</i>	(505)	(587)	(567)
		NET	979	786	756

Initiatives

- *Delivery of projects for The Wedge outdoor enclosure, poster display and auditorium soundproofing through collaboration with other Council staff.*

Land Use Planning	The Land Use Planning unit, through our statutory planning and strategic land use planning services, aims to develop and improve forward looking land use planning policies and plans that guide and support sustainable growth and appropriate land use and development. Many of these services are provided through and driven by legislation. We aim to provide services that satisfy community needs by encouraging and supporting well-designed development that meets required standards.	<i>Exp</i>	1,595	1,667	1,736
		<i>Rev</i>	(770)	(634)	(502)
		NET	825	1,033	1,234

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Initiatives

- Advance the industrial rezoning of land in Wurruk/West Sale to support economic growth.
- Implement the North Sale Development Plan into the Planning Scheme to support well planned housing growth.
- Facilitate preparation of a development plan for the Wurruk Growth area (subject to a private request) to support well planned housing growth.
- Implement the findings of the State Government's Planning in the Economic Growth Zone project to ensure that the Planning Scheme is up to date/relevant.
- Update flood overlay controls and policy in the Planning Scheme to minimise future risk to the community.
- Engage with the Department of Defence to determine appropriate planning controls surrounding RAAF Base East Sale to support the ongoing operation of this airfield.
- Planning controls in the Education precinct (adjacent to Port of Sale) are implemented to support and encourage appropriate future redevelopment.

Community Facility Planning	The Community Facility Planning team provides services and functions directed at fostering a healthy, well serviced community with a primary focus on community infrastructure planning, priorities and projects; project funding attraction; management and governance of community facilities and administration of Council's community assistance grants scheme. The team plans for and supports recreation facilities that encourage the community to participate in physical and general wellbeing activities and the development of community infrastructure that addresses community service needs.	Exp	2,496	2,186	3,925
		Rev	(1,250)	(665)	(532)
		NET	1,246	1,521	3,393

Initiatives

- Develop a holistic approach and set of guidelines for master planning for community and sporting facilities and undertake comprehensive master plans across highest priority facilities, determined with respect to need and potential external funding availability.
- Lead the process to progress capital projects planning and develop business cases including identification of funding options for: Yarram Outdoor Pool heating, GRSC seating, GRSC air movement, Aqua Energy redevelopment and GRSC Stage 2B (Multi-Year).

TOTAL SERVICES AND INFRASTRUCTURE

10,555 16,513 15,402

Major Initiatives

- 3) Complete the Sale Tennis Club Facility Upgrade
- 4) Complete Year 2 civil works for the Maffra Streetscape Upgrade.
- 5) Prepare a structure plan for Maffra to support the future urban growth of the township.
- 6) Oversee upgrade of the Cameron Sporting Complex (multi-year project with completion forecast for December 2020).

Service Performance Outcome Indicators

Service	Performance Measure	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Roads	Satisfaction with sealed local roads	56	50 or more	50 or more
Statutory Planning	Council planning decisions upheld at VCAT	50%	70% or more	70% or more

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2.3 Strategic Objectives for theme 'Natural Environment'

- Conserve and protect our natural environment through responsible and sustainable management practices.
- Demonstrate leadership in waste, water management, land management and energy efficiency.
- Build resilience in our communities and landscapes to mitigate risks from a changing climate.

The activities and initiatives for each service category and key strategic activities are described below:

Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Natural Environment & Parks	The Natural Environment & Parks unit covers a range of activities related to the operational management of public open space, which includes approximately 320 hectares of parkland and associated infrastructure, such as picnic shelters, BBQs, seating, boardwalks, fences and public toilets. The service also proactively manages 30,000 – 35,000 urban trees and is responsible for the management, design and development of parks and streetscapes in urban areas. The unit is also responsible for moving the Wellington community towards a more sustainable future. Key priority areas include biodiversity, water consumption and quality, waste management and energy use.	<i>Exp</i>	13,248	12,062	13,032
		<i>Rev</i>	(8,349)	(9,342)	(9,202)
		NET	4,899	2,720	3,830
Initiatives					
<ul style="list-style-type: none"> • Commence review and update Environmental Sustainability Strategy (2020-2024). • Develop carbon accounts and carbon reduction action plan. • Ensure through the planning process open space and green infrastructure are adequately considered. • Broaden species selection to diversify the urban forest in response to climate change. • Develop tree protection policy and guidelines. 					
Wellington Coast Subdivision Strategy	The Wellington Coast Subdivision Strategy Project Manager is responsible for implementing the Ninety Mile Beach Plan Voluntary Assistance Scheme. Expenditure for 2019/20 is funded through unspent State Government grant funding carried forward.	<i>Exp</i>	393	314	380
		<i>Rev</i>	-	-	-
		NET	393	314	380
TOTAL NATURAL ENVIRONMENT			5,292	3,034	4,210

Major Initiatives

- 7) Develop a plan for the recovery of organic waste from landfill that takes into account the proposed Gippswide Kerbside Collaborative Procurement shared service opportunity, and, if appropriate, commence a community awareness/education program in anticipation of its rollout.

Service Performance Outcome Indicators

Service	Performance Measure	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Waste collection	Kerbside collection waste diverted from landfill	33.55%	35% or more	35% or more

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2.4 Strategic Objectives for theme 'Lifelong Learning'

- Improve people's access to opportunities to challenge and extend their thinking, promote independence, stimulate ideas, further develop leadership skills and lead meaningful lives.
- Encourage innovation for and in the region.

The activities and initiatives for each service category and key strategic activities are described below:

Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Arts & Culture	The Art Gallery and Libraries, as part of the Arts & Culture unit, seeks to assist in the development of a vibrant culturally active community that: promotes expression and participation through visual, literary and performing arts; informs and educates the community on various aspects of the arts; enhances the lifestyle of Wellington residents; and encourages visitors to explore the heritage and culture of the region.	<i>Exp</i>	2,006	2,070	2,206
		<i>Rev</i>	(570)	(543)	(591)
		NET	1,436	1,527	1,615
INITIATIVES					
	<ul style="list-style-type: none"> • Create an online searchable database of the Gallery's permanent collection, accessible through the Gippsland Art Gallery public website, including images and relevant catalogue information. • Improve library technical services provision by investigating implementation of Swift online borrower registration, updated catalogue search display, and library patron communications and alerts software. • Establish a philanthropic donor fund to increase the amount of donated funds received by the Gippsland Art Gallery. 				
TOTAL LIFELONG LEARNING			1,436	1,527	1,615

Major Initiatives

- 8) Research and prepare approach/guidelines for all Council staff working with Aboriginal cultural knowledge and content in a respectful and appropriate manner, in consultation with the Gunaikurnai community.

Service Performance Outcome Indicators

Service	Performance Measure	2017/18 Actual	2018/19 Forecast	2019/20 Budget
Libraries	Active library members	13.82%	15% or more	15% or more

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2.5 Strategic Objectives for theme 'Economy'

- Support and develop our existing businesses.
- Use a targeted approach to attract new business investment to Wellington Shire, to support population growth.
- Grow Wellington Shire's visitor economy.

The activities and initiatives for each service category and key strategic activities are described below.

Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Business Development	Council's Business Development service aims to support business growth and employment, lifestyle opportunities and a vibrant tourism sector.	<i>Exp</i>	890	1,613	2,202
		<i>Rev</i>	(10)	(731)	(117)
		NET	880	882	2,085

Initiatives

- *Seek funding for the extension of the Great Southern Rail Trail from Hedley to Alberton to increase visitation and business opportunities in adjacent areas.*
- *Partner with Sports Marketing Australia and Latrobe Valley Authority (LVA) to attract major events to increase visitation and spend.*
- *Implement year two actions emanating from the Recreation Vehicle (RV) Strategy.*
- *Direct funding secured via Latrobe Valley Authority (LVA) to actively market and promote the municipality's competitive economic advantages of the Macalister Irrigation District and raise the profile of the region's agribusiness sector.*
- *Present Council with a business case for the development of the Eastern Recreation Aviation Precinct at West Sale Airport.*

TOTAL ECONOMY

880

882

2,085

Major Initiatives

- 9) **Work with TAFE Gippsland in the development of a community engagement program that seeks to ensure the new Sale campus meets community and industry expectation.**
- 10) **Implement initiatives associated with State and Federal Government drought funding and represent the interests of the local agribusiness sector to influence government's drought response.**
- 11) **Review Council's external marketing activities and provide Council with a report and recommendation about future delivery models.**

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2.6 Strategic Objectives for theme 'Organisational'

- Wellington Shire Council is a leader in best practice, innovation, and continuous improvement.
- Community engagement and customer service excellence is central to Council's decision making process.
- Maintain a well governed, transparent, high performing, ethical and accountable organisation.
- Act and lobby on behalf of the priorities of the community.

The services, major initiatives and service performance indicators for each business area are described below.

Services

Business area	Description of services provided		2017/18 Actual \$'000	2018/19 Forecast \$'000	2019/20 Budget \$'000
Councillors, Chief Executive and Executive Team	This area of governance includes the Mayor, Councillors, Chief Executive Officer and Executive Management Team and associated support which covers service provision across the entire organisation.	<i>Exp</i>	2,560	2,532	4,101
		<i>Rev</i>	(52)	(2)	(125)
		NET	2,508	2,530	3,976

Initiatives

- *Identify and facilitate shared services opportunities with participating GLGN Councils.*

Media and Public Relations	This area provides internal and external communication services and support and branding initiatives for Council. The team also seeks to proactively inform our community and our staff ensuring transparency, consistency and clarity of our message.	<i>Exp</i>	367	378	583
		<i>Rev</i>	-	-	-
		NET	367	378	583

Initiatives

- *Design and develop a Gippsland Regional Sport Complex website and social media presence.*
- *Research, plan and introduce a social media reporting mechanism to meet legislative requirements.*
- *Design, develop and publish a Port of Sale website.*

Information Services	The Information Services unit provides centralised and integrated information services and new and emerging technologies to assist Council to reach the 2030 Vision.	<i>Exp</i>	2,643	3,186	3,786
		<i>Rev</i>	(327)	(267)	(241)
		NET	2,316	2,919	3,545

Initiatives

- *Manage core software improvement upgrades for Wellington and East Gippsland Shire Council in preparation of the Gippsland Shared Services Initiative.*
- *Manage the review and implementation of ICT Policies to ensure compliance with Victorian Protective Data Security Standards.*
- *Develop new ICT Strategic Plan to ensure Wellington Shire Council is responsive to new business and legislative requirements.*
- *Manage the implementation for new Intranet System to meet Council business requirements.*

People & Excellence	The People & Excellence unit provides expert and responsive advice and services in the areas of Human Resources, Learning & Development, Occupational Health & Safety, Risk Management, Corporate Planning & Reporting and Business Improvement.	<i>Exp</i>	1,818	2,035	2,542
		<i>Rev</i>	(26)	(53)	(44)
		NET	1,792	1,982	2,498

Initiatives

- *Implement a Business Continuity Plan ensuring links with the Emergency Management Plan and the ICT Disaster Recovery Plan in order to maintain the continuity of critical business functions in the event of a business interruption.*

Finance	The Finance unit provides financial, payroll, rating and property valuation services to the organisation, community and external stakeholders. These services underpin the drive to be a financially sustainable Council, comply with the necessary legislative requirements and meet community needs. The unit also aims to provide a safe, reliable and sustainable fleet of vehicles to support the organisation in achieving its goals. The significant procurement goal is that of gaining good value from our purchasing.	<i>Exp</i>	2,268	2,328	3,159
		<i>Rev</i>	(276)	(183)	(121)
		NET	1,992	2,145	3,038

Initiatives

- *Implement a system to provide online rates notice access to ratepayers in Wellington Shire.*
- *Establish a central Register for all contracts across the organisation to ensure consistency and good governance.*

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Business Development	The Commercial Facilities team, as part of the Business Development unit, manages a range of commercial property portfolios including strategic projects in addition to completing the transactions for property acquisitions, disposal and transfers.	<i>Exp</i>	958	1,432	1,449
		<i>Rev</i>	(1,173)	(1,431)	(1,387)
		<i>NET</i>	(215)	1	62
Initiatives					
<ul style="list-style-type: none"> • Progress the sale of Council's Surplus Land in accordance with policy and standards of best practice. • Subject to Council adopting budget, coordinate delivery of the Port of Sale Mooring Access Project. 					
Municipal Services	The Customer Service team, as part of the Municipal Services unit, provides responsive, quality customer service to all stakeholders.	<i>Exp</i>	513	503	521
		<i>Rev</i>	-	-	-
		<i>NET</i>	513	503	521
TOTAL ORGANISATIONAL			9,273	10,458	14,223

Major Initiatives

- 12) Undertake a review of the Gippsland Regional Livestock Exchange and present Council with a report and recommendations about the future operations of the facility.

2.8 Performance statement

The service performance indicators detailed in the preceding pages will be reported on within the Performance Statement which is prepared at the end of the financial year as required by Section 132 of the Act and included in the 2019/20 Annual Report. The Performance Statement will also include reporting on prescribed indicators of financial performance (outlined in section 5) and sustainable capacity, which are not included in this budget report. The prescribed performance indicators contained in the Performance Statement are audited each year by the Victorian Auditor General who issues an audit opinion on the Performance Statement. The major initiatives detailed in the preceding pages will be reported in the Annual Report in the form of a statement of progress in the Report of Operations.

Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Animal Management	Health and safety	Animal prosecutions (Number of successful animal prosecutions)	<u>Numerator</u> Number of successful animal management prosecutions <u>Denominator</u> Not applicable
Aquatic Facilities	Utilisation	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of municipal population)	<u>Numerator</u> User satisfaction with how council has performed on provision of aquatic facilities <u>Denominator</u> Not applicable
Food Safety	Health and safety	Critical and major non-compliance notifications (Percentage of critical and major non-compliance outcome notifications that are followed up by Council)	<u>Numerator</u> Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up <u>Denominator</u> Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises
Roads	Satisfaction	Satisfaction with sealed local roads (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	<u>Numerator</u> Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads <u>Denominator</u> Not applicable
Statutory Planning	Planning Decision Making	Council planning decisions upheld at VCAT (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	<u>Numerator</u> Number of VCAT decisions that did not set aside council's decision in relation to a planning application <u>Denominator</u> Number of VCAT decisions in relation to planning applications
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill (Percentage of garbage, recyclable and green organics collected from kerbside bins that is diverted from landfill)	<u>Numerator</u> Weight of recyclables and green organics collected from kerbside bins <u>Denominator</u> Weight of garbage, recyclables and green organics collected from kerbside bins
Libraries	Participation	Active library members (Percentage of the municipal population that are active library members)	<u>Numerator</u> Number of active library members <u>Denominator</u> Municipal population

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2.9 Reconciliation with budgeted operating result

	Revenue	Expenditure	Net Cost (Revenue)
	\$'000	\$'000	\$'000
Communities	4,408	8,493	4,085
Services and Infrastructure	6,645	22,047	15,402
Natural Environment	9,202	13,412	4,210
Lifelong Education and Development	591	2,206	1,615
Economy	117	2,202	2,085
Organisational	1,918	16,141	14,223
Total services & initiatives	22,880	64,501	41,620
Expenses added in:			
- Depreciation			24,776
- Finance costs			243
- Other Expenses			997
Deficit before funding sources			67,636
Funding sources added in:			
- General Rates			(56,185)
- Victoria Grant Commission (general purpose)			(9,053)
- Capital income			(9,681)
- Other Income			(2,076)
Total funding sources			(76,995)
Combined (surplus)for the year			(9,359)

2019/20 Budget - Wellington Shire Council

3. Financial Statements

This section presents information in regard to the Financial Statements. The budget information for the years 2019/20 to 2022/23 has been extracted from the Strategic Resource Plan.

The section includes the following financial statements in accordance with the *Local Government Act 1989* and the Local Government Model Finance Report.

- 3.1 Comprehensive Income Statement
- 3.2 Balance Sheet
- 3.3 Statement of Changes in Equity
- 3.4 Statement of Cash Flows
- 3.5 Statement of Capital Works
- 3.6 Statement of Human Resources

Pending Accounting Standards

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019/20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019/20 financial statements, not considered in the preparation of the budget include:

- AASB 16 Leases
- AASB 15 Revenue from Contracts with Customers, and
- AASB 1058 Income of Not for Profit Entities.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- AASB 16 Leases – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not for Profit Entities – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

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3.1 Comprehensive Income Statement

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Income						
Rates and Charges	4.1.1	61,869	63,780	65,095	66,538	68,014
Statutory fees & fines	4.1.2	792	882	923	918	936
User fees & charges	4.1.3	7,362	7,387	7,225	7,381	7,502
Grants - Operating	4.1.4	10,109	16,042	15,459	15,767	16,083
Grants - Capital	4.1.4	17,825	8,144	7,430	4,770	6,290
Contributions - monetary -Operating	4.1.5	494	191	117	119	122
Contributions - monetary -Capital	4.1.5	1,264	425	827	100	100
Contributions - non-monetary	4.1.5	284	-	-	-	-
Other income- Operating	4.1.6	2,973	2,772	2,772	2,783	2,822
Other income- Capital	4.1.6	628	179	-	-	-
Total income		103,600	99,802	99,848	98,376	101,869
Expenses						
Employee costs	4.1.7	26,425	27,786	28,030	28,754	29,726
Materials and Services	4.1.8	31,464	35,906	34,307	33,364	32,348
Bad and doubtful debts	4.1.9	92	92	93	95	97
Depreciation and amortisation	4.1.10	23,599	24,776	26,274	27,285	27,169
Borrowing Costs	4.1.11	391	243	407	456	477
Other expenses	4.1.12	1,715	734	576	529	540
Net loss on disposal of property, infrastructure, plant and equipment	4.1.13	840	906	979	908	979
Total expenses		84,526	90,443	90,666	91,391	91,336
Surplus for the year		19,074	9,359	9,182	6,985	10,533
Other comprehensive income						
Items that will not be reclassified to surplus						
or deficit:						
Net asset revaluation increment		-	-	-	-	-
Total comprehensive result		19,074	9,359	9,182	6,985	10,533

2019/20 Budget - Wellington Shire Council

3.2 Balance Sheet

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Assets						
Current assets						
Cash and cash equivalents		55,685	52,594	40,728	33,419	35,224
Trade and other receivables		7,024	5,947	5,786	6,137	6,069
Other financial assets		25,000	25,000	25,000	25,000	25,000
Other assets		410	410	410	410	410
Total current assets	4.2.1	88,119	83,951	71,924	64,966	66,703
Non-current assets						
Trade and other receivables		2,355	2,792	3,417	3,894	4,321
Property, infrastructure, plant & equipment		904,285	918,555	937,586	949,662	957,666
Intangible assets		1,814	1,894	1,776	2,996	2,447
Total non-current assets	4.2.1	908,454	923,241	942,779	956,552	964,434
Total assets		996,573	1,007,192	1,014,703	1,021,518	1,031,137
Liabilities						
Current liabilities						
Trade and other payables		6,946	7,773	7,475	7,300	7,111
Trust funds and deposits		1,086	1,066	1,156	1,136	1,226
Provisions		6,518	9,436	9,555	7,980	8,320
Interest-bearing loans and borrowings	4.2.3	6,289	801	986	1,149	1,282
Total current liabilities	4.2.2	20,839	19,076	19,172	17,565	17,939
Non-current liabilities						
Provisions		17,032	14,384	11,598	12,570	11,440
Interest Bearing loans and borrowings	4.2.3	1,315	6,986	8,005	8,471	8,313
Total non-current liabilities	4.2.2	18,347	21,370	19,603	21,041	19,753
Total liabilities		39,186	40,446	38,775	38,606	37,692
Net assets		957,387	966,746	975,928	982,912	993,445
Equity						
Accumulated surplus		373,597	381,674	390,842	397,635	406,234
Other Reserves	4.3.1	9,453	10,735	10,749	10,940	12,874
Asset Revaluation Reserve		574,337	574,337	574,337	574,337	574,337
Total equity		957,387	966,746	975,928	982,912	993,445

2019/20 Budget - Wellington Shire Council

3.3 Statement of Changes in Equity

For the four years ending 30 June 2023

NOTES	Total \$'000	Accumulated Surplus \$'000	Asset Revaluation Reserve \$'000	Other Reserves \$'000
2019 Forecast				
Balance at beginning of the financial year	938,490	356,147	574,337	8,006
Surplus/(deficit) for the year	19,074	19,074	-	-
Effect of prior year adjustments	(177)	(177)	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves	-	(2,933)	-	2,933
Transfer from other reserves	-	1,486	-	(1,486)
Balance at end of the financial year	957,387	373,597	574,337	9,453
2020 Budget				
Balance at beginning of the financial year	957,387	373,597	574,337	9,453
Surplus/(deficit) for the year	9,359	9,359	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to other reserves 4.3.1	-	(3,142)	-	3,142
Transfer from other reserves 4.3.1	-	1,860	-	(1,860)
Balance at end of the financial year 4.3.2	966,746	381,674	574,337	10,735
2021				
Balance at beginning of the financial year	966,746	381,674	574,337	10,735
Surplus/(deficit) for the year	9,182	9,182	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to reserves	-	(3,028)	-	3,028
Transfer from reserves	-	3,014	-	(3,014)
Balance at end of the financial year	975,928	390,842	574,337	10,749
2022				
Balance at beginning of the financial year	975,928	390,842	574,337	10,749
Surplus/(deficit) for the year	6,984	6,984	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to reserves	-	(3,111)	-	3,111
Transfer from reserves	-	2,920	-	(2,920)
Balance at end of the financial year	982,912	397,635	574,337	10,940
2023				
Balance at beginning of the financial year	982,912	397,635	574,337	10,940
Surplus/(deficit) for the year	10,533	10,533	-	-
Net asset revaluation increment(decrement)	-	-	-	-
Transfer to reserves	-	(3,232)	-	3,232
Transfer from reserves	-	1,298	-	(1,298)
Balance at end of the financial year	993,445	406,234	574,337	12,874

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3.4 Statement of Cash Flow

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
		Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities						
Rates and charges		61,629	63,144	64,268	65,824	67,348
Statutory fees and fines		792	882	923	918	936
User fees		7,510	7,277	7,290	7,378	7,506
Grants - Operating		10,837	15,836	15,665	15,561	16,289
Grants - Capital		17,663	9,644	7,430	4,770	6,290
Contributions- monetary		1,758	616	944	219	222
Interest received		1,800	1,800	1,836	1,873	1,910
Trust funds and deposits taken		183	270	162	274	165
Other receipts		1,564	1,151	936	910	912
Employee costs		(25,899)	(27,436)	(27,967)	(28,568)	(29,476)
Materials and services		(30,904)	(35,080)	(34,605)	(33,539)	(32,539)
Trust funds and deposits repaid		(93)	(290)	(72)	(294)	(75)
Other payments		(990)	(906)	(3,399)	(1,414)	(1,677)
Net cash provided by operating activities	4.4.1	45,850	36,908	33,411	33,912	37,811
Cash flows from investing activities						
Payments for property, infrastructure, plant and equipment		(37,671)	(40,489)	(46,724)	(42,295)	(36,259)
Proceeds from sale of property, infrastructure, plant and equipment		766	457	557	807	657
Payments for investments		(174,675)	(179,675)	(184,675)	(189,675)	(194,675)
Proceeds from investments		170,548	179,767	184,768	189,769	194,772
Net cash used in investing activities	4.4.2	(41,032)	(39,940)	(46,074)	(41,394)	(35,505)
Cash flows from financing activities						
Finance costs		(390)	(243)	(407)	(456)	(477)
Proceeds from borrowings		-	6,473	2,005	1,615	1,125
Repayment of borrowings		(289)	(6,289)	(801)	(986)	(1,149)
Net cash provided by financing activities	4.4.3	(679)	(59)	797	173	(501)
Net increase (decrease) in cash & cash equivalents		4,139	(3,091)	(11,866)	(7,309)	1,805
Cash & cash equivalents at beginning of the financial year		51,546	55,685	52,594	40,728	33,419
Cash & cash equivalents at end of the financial year		55,685	52,594	40,728	33,419	35,224

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3.5 Statement of Capital Works

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Property						
Land		-	-	-	-	-
Land Improvements		125	75	900	900	85
Total land		125	75	900	900	85
Buildings		4,556	11,149	8,614	4,770	4,945
Total property		4,681	11,224	9,514	5,670	5,030
Plant & Equipment						
Plant, machinery and equipment		2,086	2,104	2,557	2,958	2,588
Fixtures, fittings and furniture		522	164	37	33	33
Computers and telecommunications		258	230	182	182	188
Library books		248	244	284	254	259
Total plant & equipment		3,114	2,742	3,060	3,427	3,068
Infrastructure						
Roads		11,845	12,814	13,309	18,420	19,030
Bridges		401	1,469	780	795	1,102
Footpaths and cycleways		3,122	1,870	6,882	1,836	1,533
Drainage		126	450	1,440	1,545	2,404
Recreational, leisure and community facilities		2,140	2,800	2,031	2,635	1,450
Waste management		618	465	200	65	40
Parks, open spaces and streetscapes		4,837	3,280	4,850	2,617	2,193
Aerodromes		6,130	1,414	653	695	178
Off street car parks		420	450	1,752	1,553	55
Other infrastructure		155	829	1,645	900	-
Total Infrastructure		29,794	25,841	33,542	31,061	27,985
Intangibles		82	682	608	137	176
Total Intangibles		82	682	608	137	176
Total capital works expenditure	4.5.1	37,671	40,489	46,724	40,295	36,259
Represented by:						
Asset renewal expenditure		23,775	23,688	26,832	26,255	25,607
Asset upgrade expenditure		8,567	11,803	10,582	9,256	8,169
Asset expansion expenditure		2,603	4,593	9,310	4,784	2,483
New asset expenditure		2,726	405	-	-	-
Total capital works expenditure	4.5.1	37,671	40,489	46,724	40,295	36,259
Funding sources represented by:						
Council cash		17,571	24,704	35,456	32,890	27,811
Grants		17,825	8,144	7,430	4,770	6,290
Borrowings		-	6,473	2,005	1,615	1,125
Contributions		2,275	1,168	1,833	1,020	1,033
Total capital works expenditure	4.5.1	37,671	40,489	46,724	40,295	36,259

Projects within these categories can be completed over multiple years during this resource plan

2019/20 Budget - Wellington Shire Council

3.6 Statement of Human Resources

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual 2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000
Staff expenditure					
Employee costs - operating	26,425	27,786	28,030	28,754	29,726
Employee costs - capital	16	-	-	-	-
Total staff expenditure	26,441	27,786	28,030	28,754	29,726
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees- Operating	300.6	300.0	290.1	289.1	289.1
Capitalised Labour	1.0	-	-	-	-
Total Staff numbers	301.6	300.0	290.1	289.1	289.1

A summary of human resources expenditure categorised to the organisational structure of Council is included below:

Division	Budget 2019/20 \$'000	Comprises			
		Permanent		Casual \$'000	Temporary \$'000
		Full Time \$'000	Part Time \$'000		
Built & Natural Environment	9,410	9,410	-	-	222
Chief Executive Officer	773	773	-	-	-
Community and Culture	4,945	3,716	1,229	1,673	113
Corporate Services	3,850	3,518	332	-	74
Development	5,536	4,716	820	268	103
Total permanent staff expenditure	24,514	22,133	2,381		
Total casuals and temporary staff expenditure	2,453			1,941	512
Other staff expenditure	819				
Less: Capitalised Labour costs	-				
Total operating expenditure	27,786				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Division	Budget FTE	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part Time		
Built & Natural Environment	112.0	112.0	-	-	4.0
Chief Executive Officer	6.0	6.0	-	-	-
Community and Culture	55.8	39.4	16.4	19.4	2.0
Corporate Services	38.4	34.0	4.4	-	1.6
Development	55.4	44.0	11.4	3.1	2.3
Total permanent staff	267.6	235.4	32.2		
Total casuals and temporary staff	32.4			22.5	9.9
Total Operating Employees	300.0				

2019/20 Budget - Wellington Shire Council

4. Notes to Financial Statements

4.1 Comprehensive Income Statement

4.1.1 Rates and Charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan (SRP), rates and charges were identified as an important source of income. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning (SRP) process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.5%. The cap applies to general rates and is calculated on the basis of council's average rates.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate will increase by 2.5% in line with the rate cap. Other charges including the Garbage charge, Waste Infrastructure charge and the EPA levy are outside the (FGRS) and will be on a cost recovery basis. Special charge relates to ratepayer's contributions towards special charge street schemes.

Total rates and charges to be raised for 2019/20 is \$63.5M and \$0.3M for interest on rates and charges.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	Forecast Actual	Budget 2019/20	Change	
	\$'000	\$'000	\$'000	%
General rates*	54,815	56,185	1,370	2.5
Garbage Charge	1 4,325	4,325	-	-
Waste Infrastructure Charge	1,701	1,703	2	0.1
EPA Levy	329	330	1	0.3
Boisdale Sewage Scheme	10	10	-	-
Special charge	2 383	933	550	143.6
Interest on rates and charges	306	294	(12)	(3.9)
Total rates and charges	61,869	63,780	1,911	3.1

*This item is subject to the rate cap established under the FGRS.

*This item includes \$71,000 Cultural and Recreational Land rates income which is not included in the FGRS calculations (refer 4.1.1(j)).

Comments

(1) Special charge relates to owner contribution raised as a special charge for ratepayers' contribution towards street reconstructions.

4.1.1(b) The rate in the dollar to be levied as general rates under Section 158 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2018/19	2019/20	Change
	cents/\$CIV	cents/\$CIV	
General residential	0.005297	0.005140	(3.0%)
Commercial/Industrial	0.005297	0.005140	(3.0%)
Farm	0.004238	0.004112	(3.0%)
Cultural & Recreational Land Act (rate concession)	N/A	N/A	N/A

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4.1.1(c) The estimated amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates compared with the previous year.

Type of Property	2018/19	2019/20	Change	
	Forecast		\$'000	%
	\$'000	\$'000	\$'000	%
General residential	32,359	33,541	1,182	3.7
Commercial/Industrial	12,300	12,231	(69)	(0.6)
Farm	10,090	10,342	252	2.5
Cultural & Recreational Land	66	71	5	6.7
Total amount to be raised by general rates	54,815	56,185	1,370	2.5

- Additional supplementary property valuations and new assessments occurring after the 2018/19 budget was struck in June 2018, are fully annualised and are included in the budget for 2019/20.

- 2019 Revaluations undertaken incorporate significant corrections to forestry farm assessments.

4.1.1(d) The number of assessments in relation to each type or class of land compared with the previous year.

Type of Property	2018/19	2019/20	Change	
	Forecast		No.	\$'000
	No.	No.	\$'000	%
General residential	27,175	27,447	272	1.0
Commercial/Industrial	1,592	1,608	16	1.0
Farm	3,354	3,387	34	1.0
Cultural & Recreational Land	36	36	-	1.0
Total number of assessments	32,157	32,478	321	1.0

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV).

4.1.1(f) The estimated value of each type or class of land compared with the previous financial year.

Type of Property	2018/19	2019/20	Change	
	Forecast		\$'000	%
	\$'000	\$'000	\$'000	%
General residential	6,127,399	6,525,539	398,140	6.5
Commercial/Industrial	2,322,013	2,379,629	57,616	2.5
Farm	2,380,783	2,515,059	134,276	5.6
Recreational Land	30,264	30,264	-	-
Total value of land	10,860,459	11,450,491	590,032	5.4

The uplift represents supplementary (new assessments of CIV) occurring/created after the 2018/19 budget was struck in June 2018 and exist for inclusion in 2019/20 budget.

4.1.1(g) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year.

Type of Charge	Per	Per Rateable	Change		
	Rateable		Property	\$	%
	Property	2018/19	2019/20	\$	%
	\$	\$	\$	%	%
Residential Garbage collection	222.00	222.00	-	-	-
Waste Infrastructure Charge (Landfill operation and rehabilitation)	55.00	55.00	-	-	-
EPA Levy Charge	16.92	16.92	-	-	-
Boisdale Common Effluent System and Pump out Charge	404.90	415.00	10.10	2.5	2.5

Service rates and charges are not covered by FGRS

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4.1.1 (h) The estimated amount to be raised by each type of service rate or charge compared with the previous financial year.

Type of Charge	2018/19	2019/20	Change	
	Forecast \$'000	\$'000	\$'000	%
Kerbside collection (Garbage) *	4,325	4,325	-	-
Waste Infrastructure Charge	1,701	1,703	2	0.1
EPA Levy Charge	329	330	1	0.1
Boisdale Common Effluent System Charge	10	10	-	-
Total amount to be raised by service rates or charges	6,365	6,368	3	-

* Recycle processing charges and management of council's landfills and transfer stations.

4.1.1(i) The estimated total amount to be raised by all rates and charges compared with the previous year:

	2018/19	2019/20	Change
	Forecast \$'000	\$'000	\$'000
Rates and charges	61,180	62,553	1,373
Supplementary rates	-	-	-
Total	61,180	62,553	1,373

4.1.1(j) Fair Go Rates System Compliance

Wellington Shire Council is compliant with the State Government's Fair Go Rates System.

	2018/19	2019/20
Number of rateable properties	32,781	32,121
Base Average Rates	\$ 1,631.73	\$ 1,707.49
Maximum Rate Increase (set by the State Government)	2.25%	2.50%
Capped Average Rate	\$ 1,668.44	\$ 1,750.18
Maximum General Rates and Municipal Charges Revenue Allowable*	\$ 54,693,113	\$ 56,217,453
Budgeted General Rates and Municipal Charges Revenue*	\$ 54,480,966	\$ 56,114,486
Budgeted Supplementary Rates	\$ -	\$ -
Budgeted Total Rates and Municipal Charges Revenue*	\$ 54,480,966	\$ 56,114,486

* Excludes Cultural and Recreational Land rates income

4.1.1 (k) Any significant changes, that affect the estimated amounts to be raised by rates and charges.

There are no known significant changes, which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations;
- The variation of returned levels of value (e.g. valuation appeals);
- Changes of use of land such that rateable land becomes non-rateable land and vice versa;
- Changes of use of land such that residential land becomes business land and vice versa; and
- Consolidation of farm properties and land subdivisions.

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4.1.1(l) Differential rates

Rates to be levied

The rate in the dollar to be applied to the CIV in

- A general rate of 0.005140 for all rateable general properties; and

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of Council functions. Details of the types of classes of land, which are subject to each differential rate are set out below.

Farm Land

Farm land means any land that:

- Is "Farm Land" within the meaning of Section 2 (1) of the *Valuation of Land Act 1960* (paras a) and b)) and other criteria as defined by Council in c) hereunder

a) that is not less than 2 hectares in area; and

b) that is used primarily for:

- grazing (including agistment);
- dairying;
- pig-farming;
- poultry-farming;
- fish-farming;
- tree-farming;
- bee-keeping;
- viticulture;
- horticulture;
- fruit-growing or the growing of crops of any kind or for any combination of these activities, and;

c) where the ratepayer is a Primary Producer with any evidence/ruling confirmed by the Australian Taxation Office, registered ABN and business plan.

Recreational land

Recreational land is land, which is as defined in accordance with Section 4 of the *Cultural & Recreational Lands Act 1963*:

- controlled by a non-profit organisation which exists for the purpose of providing or promoting culture or sporting recreation facilities which is used for sporting, recreation or cultural purposes or which is used for agricultural showgrounds.

The amounts levied on recreational land have regard to the services provided by the Council in relation to such lands, and the benefit to the community derived from such recreational lands.

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4.1.2 Statutory fees and fines

	Forecast	Budget	Change	
	Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Infringements and costs	140	245	105	74.8
Land & Building Information Certificates	135	135	-	-
Permits	127	122	(5)	(3.9)
Planning Fees	390	380	(10)	(2.6)
Total statutory fees and fines	792	882	90	11.4

Statutory fees relate mainly to fees and fines levied in accordance with legislation and includes *Public Health and Wellbeing Act 2008* registrations, provision of property information and fines. Increases in statutory fees are made in accordance with legislative requirements.

Comments:

Budgeted statutory fees and fines are expected to remain relatively consistent with 2018/19 levels except for infringements. Compliance income in 2018/19 is lower than expected due to drought conditions, resulting in less fire hazard infringements.

4.1.3 User fees

		Forecast	Budget	Change	
		Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Waste management services		2,573	2,577	4	0.2
Leisure centres	1	2,151	2,292	141	6.6
Registration and other permits		806	816	10	1.2
Saleyards	2	558	514	(44)	(7.9)
The Wedge	3	412	389	(23)	(5.6)
Other fees and charges	4	371	313	(58)	(15.6)
Reimbursements		295	284	(11)	(3.7)
Emergency Works - Call Outs		80	85	5	6.3
Animal Services		59	60	1	1.7
Wellington Centre		57	57	-	-
Total user fees		7,362	7,387	25	0.3

User charges relate mainly to the recovery of service delivery costs through the charging of fees to users of Council's services. These include use of leisure, entertainment and other community facilities. In setting the budget, the key principles for determining the level of user charges has been to ensure that increases do not exceed CPI increases or market levels.

Comments:

Budgeted user fees are expected to increase by \$25,000 over 2018/19.

(1) Gippsland Regional Sports Complex 2018/19 income is reduced due to closure during the floor resurfacing project and construction of outdoor courts. The increase in 2019/20 income represents a return to a full year of operations.

(2) Gippsland Regional Livestock Exchange (Saleyards) income is expected to be affected by continuing drought conditions. Additionally, fees have remained frozen since operations were taken over in April 2018.

(3) Increased 2018/19 venue hire, labour recovery, ticketing, and marketing fees income forecast due to well-performing venue hire shows. Expectation is that normal income will resume in 2019/20.

(4) 2018/19 tree planting income was above budget.

A detailed listing of fees and charges is included in Appendix A- Fees and Charges.

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4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast		Budget	
	Actual 2018/19 \$'000		2019/20 \$'000	Change \$'000 %
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	13,433		16,942	3,509 26.1
State funded grants	14,501		7,242	(7,259) (50.1)
Total grants received	27,934		24,184	(3,750) (13.4)
(a) Operating Grants				
Recurrent - Commonwealth Government				
Victoria Grants Commission	1 7,080		13,982	6,902 97.5
Roads to Recovery - Operating	93		-	(93) (100.0)
Recurrent - State Government				
Libraries	321		325	4 1.2
Cultural Services	213		228	15 6.8
Rural Access	251		182	(70) (27.7)
Municipal emergency	178		146	(32) (17.9)
School crossing supervisors	133		133	(0) (0.0)
Parks & Environmental services	107		113	5 4.7
Environmental health	96		77	(19) (19.5)
Fire Service Property levy	59		61	1 2.5
Senior citizens	57		58	1 1.8
Community support programs	30		34	4 14.4
Other	21		20	(1) (4.8)
Property valuation	2 61		-	(61) (100.0)
Total recurrent grants	8,700		15,359	6,659 76.5
Non-Recurrent - Commonwealth Government				
Business Development	3 428		-	(428) (100.0)
Total Non-Recurrent Commonwealth Grant	428		-	(428) (100.0)
Non-Recurrent - State Government				
Community & Recreation Facilities upgrade	4 344		382	38 10.9
Other	117		205	88 75.2
Business Development	3 292		76	(216) (73.9)
Community Support programs	59		20	(39) (66.3)
Planning	110		-	(110) (100.0)
Parks & Environmental services	59		-	(59) (100.0)
Total Non-Recurrent grants	981		683	(298) (30.4)
Total Operating Grants	10,109		16,042	5,933 58.7

Comments:

Budgeted operating grants are expected to increase by \$5.9M over 2018/19.

(1) The 2018/19 forecast is impacted by \$6.3M of the 2018/19 Financial Assistance Grants 'brought forward' and received by 30 June 2018. 2019/20 budget includes a full year of Financial Assistance Grants.

(2) The Victorian government has provided assistance to Councils for the impact of 2018/19 income lost associated with the transfer of annual property revaluation to the Valuer - General's Office.

(3) Funding provided by Commonwealth and State Governments for drought community and resilience programs.

(4) One off grants for community and facilities upgrades will be received in 2019/20 for Stratford Recreation Reserve Netball Changerooms and Nambrok Public Hall.

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		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
				\$'000	%
(b) Capital Grants					
<u>Recurrent - Commonwealth Government</u>					
Roads to Recovery	1	3,289	2,150	(1,139)	(34.6)
Total Recurrent Commonwealth Government grants		3,289	2,150	(1,139)	(34.6)
<u>Non - Recurrent - Commonwealth Government</u>					
Buildings		892	250	(642)	(72.0)
Recreational Leisure & Community Facilities		79	-	(79)	(100.0)
Roads		572	-	(572)	(100.0)
Parks, Open Space & Streetscapes		1,000	560	(440)	(44.0)
Total Non - Recurrent - Commonwealth Grant		2,543	810	(1,733)	(68.1)
<u>Non - Recurrent - State Government</u>					
Buildings	2	4,048	2,751	(1,297)	(32.0)
Roads	3	989	1,958	969	98.0
Other Infrastructure		-	-	-	-
Footpaths		242	-	(242)	(100.0)
Recreational Leisure & Community Facilities		1,055	250	(805)	(76.3)
Bridges		-	175	175	-
Parks, Open Space & Streetscapes		150	50	(100)	(66.7)
Waste Management		500	-	(500)	(100.0)
Aerodromes		5,000	-	(5,000)	(100.0)
Library Books		9	-	(9)	(100.0)
Total Non- Recurrent State Government grants		11,993	5,184	(6,809)	(56.8)
Total Capital grants		17,825	8,144	(9,681)	(54.3)
Total Grants		27,934	24,186	(3,748)	(13.4)

Comments:

Capital grants include all monies received from State and Federal government for the purposes of funding specific capital works projects and are to expected to decrease by \$9.7M compared to 2018/19.

(1) 2019/20 is the first year of the next Roads to Recovery program. The total five year allocation is \$12.6M.

(2) Other major grant funding will be received for upgrading community sporting facilities and public halls including Cameron Sporting Complex (\$0.9M), Stephenson Park Recreation Reserve (\$0.8M), Briagolong Recreation Reserve (\$0.3M) and Yarram Regent Theatre (\$0.4M).

(3) Blackspot and Country Roads funding of \$2.0M will be used to upgrade roads in various areas of the Shire.

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4.1.5 Contributions

		Forecast	Budget	Change	
		Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Monetary	1	1,758	616	(1,142)	(64.9)
Non-monetary	2	284	-	(284)	(100.0)
Total contributions		2,042	616	(1,426)	(69.8)

Comments:

Cash contributions include all monies received from community sources or other non government bodies towards the delivery of Council's services to ratepayers (operating) and capital works program.

(1) Monetary contributions are expected to decrease by \$1.1M as lower community contributions will be received in 2019/20. Contributions in 2019/20 will be received towards Rathjens Bridge, Stratford Recreation Reserve and Stephenson Park Change rooms redevelopments, and various public halls.

(2) Non monetary contributions are gifted and donated assets relating to infrastructure assets from new subdivisions and land acquired under the Wellington Coastal Strategy Voluntary Assistance Scheme. No non cash monetary contributions have been budgeted for 2019/20.

4.1.6 Other income

		Forecast	Budget	Change	
		Actual 2018/19 \$'000	2019/20 \$'000	\$'000	%
Interest on Investments		1,800	1,800	-	-
Other rent		833	833	-	-
Donations	1	632	220	(412)	(65.2)
Recognition of assets	2	237	-	(237)	(100.0)
Interest on debtors		10	21	11	109.2
Miscellaneous income	3	29	-	(29)	(100.0)
Sponsorship	4	22	54	32	145.5
Insurance recovery	5	38	23	(15)	(40.0)
Total other income		3,601	2,951	(650)	(18.1)

Comments:

Budgeted other income is expected to decrease by \$0.6M.

(1) Donations were received in 2018/19 towards Gippsland Regional Sports Complex and Sale Tennis Club redevelopment. Donations towards Skate Park lighting and improvements within the Art Gallery, Library service desk and Wedge Outdoor areas will be received in 2019/20.

(2) Recognition of assets such as roads and buildings are forecast to be \$0.2M in 2018/19. No budget is included for recognition of assets in 2019/20.

(3) A number of one-off miscellaneous reimbursements and non asset sales occurred in 2018/19 which are not expected to occur in 2019/20.

(4) Agribusiness sponsorships to be collected by Council across financial years, and expended fully in 2019/20.

(5) A number of one-off miscellaneous insurance reimbursements occurred in 2018/19 which are not expected to occur in 2019/20.

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4.1.7 Employee costs

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
				\$'000	%
Wages and Salaries	1	21,439	22,596	1,157	5.4
Superannuation		2,095	2,184	89	4.3
Casual staff		1,978	1,684	(294)	(14.9)
Other	2	510	612	102	20.0
Workcover	3	201	502	301	149.4
Fringe benefit tax		202	208	6	2.8
Total employee costs		26,425	27,786	1,361	5.1

Comments:

Budgeted employee costs are expected to increase by \$1.4M over 2018/19 primarily due to :

(1) Enterprise Agreement increases and within band movements. Council's current Enterprise Agreement concludes in November 2019 and negotiations are planned to commence mid 2019. A full year budget has been included for new funded positions commencing in late 2018/19 and long term vacant positions.

(2) Some 2018/19 corporate training has been deferred to 2019/20.

(3) 2018/19 WorkCover premium savings resulting from finalisation of some long term claims, will not reoccur in 2019/20.

4.1.8 Materials and services

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
				\$'000	%
Authority fees		948	972	24	2.5
Building Maintenance	1	1,409	1,487	78	5.5
Consultants	2	576	1,151	575	99.8
Contractors	3	5,831	8,722	2,891	49.6
Contributions		2,953	2,787	(166)	(5.6)
Infrastructure & Parks Maintenance		7,691	8,015	324	4.2
Insurances	4	1,113	1,290	177	15.9
Materials	5	4,027	4,529	502	12.5
Utility payments		2,516	2,608	92	3.7
Waste Management Services		4,400	4,345	(55)	(1.3)
Total Materials and services		31,464	35,906	4,442	14.1

Comments:

Budgeted materials and services are expected to increase by \$4.4M over 2018/19.

(1) Building maintenance for operational facilities expected to increase, primarily due to \$90,000 maintenance expected to maintain the revamped Gippsland Regional Sports Complex facilities.

(2) Additional consultant expenditure in 2019/20 includes \$0.25M deferred Port Albert project, \$0.2M to combine sporting facilities and strategies and \$0.15M for Leisure & Entertainment strategy.

(3) Additional contractor expenditure in 2019/20 includes \$1.0M for the Gippsland Shared Services Project, \$1.0M for Drought Relief Support, \$0.7M for planned system upgrades, \$1.6M deferred Stratford Recreation Reserve Changerooms and Sale Memorial Hall upgrades and \$0.2M for the Nambrok Public Hall. This is offset by \$1.7M of one-off special projects and \$0.25M Drought Communities Programmes forecast to be completed in 2018/19.

(4) Premiums for assets and Public Liability insurance is anticipated to increase by 20%.

(5) Materials costs will increase primarily due to \$0.5M increase in the budget for software maintenance due to planned upgrades.

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4.1.9 Bad and doubtful debts

	Forecast	Budget	Change	
	Actual	2019/20	\$'000	%
	2018/19	2019/20		
	\$'000	\$'000		
Rate debtors	91	91	-	-
Infringements	1	1	-	-
Total bad and doubtful debts	92	92	-	-

Comments:

Budgeted bad and doubtful debts are expected to remain consistent with 2018/19 levels.

4.1.10 Depreciation and amortisation

	Forecast	Budget	Change	
	Actual	2019/20	\$'000	%
	2018/19	2019/20		
	\$'000	\$'000		
Infrastructure	15,403	16,078	674	4.4
Property	5,294	5,683	389	7.3
Plant and equipment	2,345	2,412	67	2.9
Intangible assets	35	79	44	127.3
Total depreciation and amortisation	23,077	24,252	1,175	5.1

Comments:

Budgeted depreciation and amortisation is expected to increase by \$1.2M, mainly due to the completion of the 2019/20 capital works program and the full year effect of depreciation on the 2018/19 capital works program.

4.1.11 Borrowing costs

	Forecast	Budget	Change	
	Actual	2019/20	\$'000	%
	2018/19	2019/20		
	\$'000	\$'000		
Interest - borrowings	391	243	(148)	(37.9)
Total borrowing costs	391	243	(148)	(37.9)

Comments:

Interest on borrowing costs are expected to decrease as Council finalises an interest only loan in early 2019/20.

4.1.12 Other expenses

	Forecast	Budget	Change	
	Actual	2019/20	\$'000	%
	2018/19	2019/20		
	\$'000	\$'000		
Derecognition of assets	1	206	(206)	(100.0)
Assets written off	2	381	(381)	(100.0)
Councillors allowances		310	6	2.0
Operating lease rentals		285	49	20.9
Landfill Rehabilitation Expense	3	466	(466)	(100.0)
Auditors remuneration - VAGO		71	2	3.4
Auditors remuneration - Internal		45	60	33.3
Total other expenses	1,715	734	(981)	(57.2)

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Comments:

Budgeted other expenses are expected to decrease by (\$1.0M) over 2018/19.

(1) Derecognition of assets such as roads and drainage are forecast to be \$0.2M in 2018/19. No budget is included for derecognition of assets in 2019/20.

(2) Write off of assets such as roads and footpaths are forecast to be \$0.4M in 2018/19. No budget is included for assets written off in 2019/20.

(3) A minor adjustment of \$0.5M to landfill rehabilitation expense has occurred in 2018/19. No budget is included for land rehabilitation expense in 2019/20.

4.1.13 Net Loss on disposal of property, infrastructure, plant and equipment

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change	
			\$'000	%
Proceeds from sale of assets	(766)	(457)	309	(40.3)
Written Down Value of assets sold	580	415	(165)	(28.5)
WDV Assets Replaced	1,026	948	(78)	(7.6)
Total Net loss on disposal of property, infrastructure, plant and equipment	840	906	66	7.9

Comments:

Proceeds from the disposal of Council Assets is expected to be \$(0.5)M and relates mainly to the planned cyclical replacement of part of the plant and vehicle fleet. The written down value of assets sold/replaced is anticipated to be \$1.4M.

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4.2 Balance Sheet

4.2.1 Assets

Budgeted "Total assets" are expected to increase by \$10.6M, being a decrease of \$4.2M in current assets and an increase of \$14.8M in non-current assets.

The decrease of \$4.2M in current assets is the result of reduced cash and cash equivalents and a minor decrease in trade and other receivables.

The increase of \$14.8M in non-current assets is attributable to the net result of the capital works program (\$40.5M of new assets), depreciation of assets (\$24.8M) and the impact of asset replaced or sold (\$1.4M).

4.2.2 Liabilities

Budgeted "Total liabilities" are expected to increase by \$1.3M, being a decrease of \$1.8M in current liabilities and an increase of \$3.0M in non-current liabilities.

The decrease of \$1.8M in current liabilities is primarily due to classification of the timing for the planned repayment of a \$6.0M loan principal during 2019/20. Trade and other payables will increase by \$0.8M and the current provision for landfill will increase by \$2.9M (reclassified from non-current) due to the anticipated commencement of the Longford landfill rehabilitation in 2020/21 to be funded from this provision.

The \$3.0M increase in non-current liabilities relates to the impact of reclassification provision to current liabilities and new 2019/20 borrowings.

4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19 \$'000	2019/20 \$'000
Amount borrowed as at 30 June of the prior year	7,893	7,604
Amount proposed to be borrowed	-	6,473
Amount projected to be redeemed	(289)	(6,290)
Amount of borrowings as at 30 June	7,604	7,787

Borrowings are utilised by council to spread the impact across generations of the community utilising assets.

Prior years borrowings were delayed due to timing of projects initially planned to be completed in 2018/19.

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4.3 Statement of changes in Equity

4.3.1 Other Reserves

		2019/20 \$'000
Forecast at 30 June 2019		9,453
Proposed Transfer to Reserves 2019/20		
Discretionary Reserves		
-Plant Replacement	1	855
-Waste Infrastructure	2	1,858
Non- Discretionary Reserves		
-Recreational Land	3	110
-Art Gallery Acquisition/Contribution Reserves	4	18
-Leased Property Improvements	5	301
Total transfers to reserves		3,142
Proposed Transfer from Reserves 2019/20		
Discretionary Reserves		
-Asset Improvement		400
-Plant Replacement	1	870
-Waste Infrastructure	2	540
Non-Discretionary Reserves		
-Recreational Land	3	50
-Infrastructure Contributions		-
-Art Gallery Acquisition/Contribution Reserves	4	-
-Leased Property Improvements	5	-
Total transfers from reserves		1,860
Budget at 30 June 2020		10,735

Comments

Total other reserves are expected to increase by \$1.3M over 2019/20.

(1) Plant Replacement Reserve is to fund future purchases of major plant and equipment and will marginally increase by the end of 2020/21.

(2) Waste Infrastructure Reserve is to fund the establishment of recycling and transfer stations, remediation and rehabilitation of existing and closed landfills and an increase in landfill capacity in the future. The 2019/20 increase relates to the transfer to the reserve of the Waste Infrastructure charge collected during 2019/20 reduced by proposed expenditure on waste facilities.

(3) Recreational Land Reserve is to fund future open space facilities as per Section 18 of *Subdivision Act*. During 2019/20 it is anticipated to transfer funds from this reserve to fund a new playground in Stratford.

(4) Art Gallery Acquisition and Contribution Reserves are to fund future art acquisitions and major exhibitions including the John Leslie Art Prize.

(5) Leased Property Improvements Reserve is to fund future works on leased properties (caravan parks and Port of Sale Moorings) in accordance with *Crown Land Act*. Funds transferred to reserve in 2019/20 include lease related payments received from Caravan Parks lessees and mooring fees.

4.3.2 Equity

Total Equity is anticipated to increase by \$9.4M being for the expected 2019/20 surplus.

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4.4 Statement of Cash Flows

4.4.1 Net cash flows provided by operating activities

The decrease of \$8.9M in cash inflows from operating activities is mainly due to the inclusion of a full year of 2019/20 Financial Assistance Grants partly offset by lower capital grant funding resulting in a net decrease of \$3.0M for grant income. Employee costs and materials services will also increase by \$5.7M.

4.4.2 Net cash flows used in investing activities

The decrease of \$1.1M in payments for investing activities relates to a reduction in the proceeds from investments offset by increased payments for property, infrastructure, plant and equipment. Property, infrastructure, plant and equipment expenditure will be \$40.5M and represents Council's continued commitment to the renewal of community assets and delivering improvements to facilities. More detailed information on the 2019/20 capital program can be found in 4.5.

4.4.3 Net cash flows provided by financing activities

Net cash flow provided by financing activities has decreased by \$0.6M. Proposed 2019/20 borrowings of \$6.5M will partly fund works on Cameron Sporting Complex Redevelopment, Maffra CBD Streetscape Development, West Sale Aerodrome and various other projects. The proposed 2019/20 borrowings is mainly offset by increased 2019/20 loan principal and interest repayments which will increase by \$6.0M due to the repayment of \$6.0M loan in 2019/20.

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4.5. Capital Works Program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year. Note some multi year projects span up to three years on an ongoing basis, and include Market Street and Macarthur Street Roundabout, Great Southern Rail Trail Extension Project -Alberton to Welshpool, Maffra CBD Streetscape, Cameron Sporting Complex redevelopment, Sale Oval and Stephenson Park - changerooms redevelopment, Yarram Walpole Stadium Roof works, Port of Sale Access Project and Business Systems Upgrades.

4.5.1 Summary

		Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	¹	4,681	11,224	6,543	139.8
Plant and equipment	²	3,114	2,742	(372)	(11.9)
Infrastructure	³	29,794	25,841	(3,953)	(13.3)
Intangibles	⁴	82	682	600	731.7
Total		37,671	40,489	2,818	7.5

Intangibles are included as a reconciling item to match Statement of Capital Works (Section 3).

¹ Commencement of construction of the Cameron Sporting Complex redevelopment.

² Increased life expectancy because of the rational usage of Plant and Fleet has a direct result of reduced Plant and Machinery spending during 2019/20.

³ Investment in large infrastructure projects such as the Maffra CBD streetscape renewal, reconstruction and widening Balloong Road - Woodside and residential road and street construction program.

⁴ Cyclic renewal of major business software will occur in 2019/20.

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	11,224	-	4,985	4,347	1,892	3,000	232	5,142	2,850
Plant and equipment	2,742	-	2,430	131	181	-	27	2,715	-
Infrastructure	25,841	405	16,258	6,733	2,445	5,144	909	16,165	3,623
Intangibles	682	-	15	592	75	-	-	682	-
Total	40,489	405	23,688	11,803	4,593	8,144	1,168	24,704	6,473

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4.5.2 Current Budget

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PROPERTY									
LAND									
	-	-	-	-	-	-	-	-	-
TOTAL LAND	-	-	-	-	-	-	-	-	-
LANDFILL IMPROVEMENTS									
Kilmany Landfill Cell 3 Design	75	-	-	-	75	-	-	75	-
TOTAL LANDFILL IMPROVEMENTS	75	-	-	-	75	-	-	75	-
BUILDINGS									
Cameron Sporting Complex, Maffra - Stadium Redevelopment	6200	-	1,550	3,100	1,550	1,150	25	2,675	2,350
Stephenson Park Recreation Reserve, Sale - Pavilion Redevelopment	1350	-	945	405	-	800	50	-	500
Yarram Regent Theatre - Solar Panels & Façade works	440	-	220	220	-	390	-	50	-
Briagolong Recreation Reserve - Pavilion Redevelopment	370	-	296	-	74	260	-	110	-
Bundalaguah Myrtlebank Hall - Storage, Verandah & Stage Upgrades	270	-	81	81	108	203	17	50	-
Aqua Energy - Program Hall Roof Replacement	250	-	200	50	-	-	-	250	-
Toilet Replacement Program - Sale Botanic Gardens	250	-	250	-	-	-	-	250	-
Aqua Energy, Sale - Air Handling System Replacement	200	-	160	40	-	-	-	200	-
Port Albert Mechanics Institute - Building works	198	-	119	79	-	90	-	108	-
Airly-Clydebank Hall - Toilets, Roofing, Solar and Kitchen	186	-	112	74	-	107	29	50	-
Briagolong Quarry Reserve - Public Toilet redevelopment	160	-	160	-	-	-	-	160	-
Yarram Walpole Stadium - Roof works	154	-	154	-	-	-	60	94	-
Aqua Energy 25 Metre Pool Window Reglazing	120	-	-	120	-	-	-	120	-
Aqua Energy 25 Metre Pool Structural Maintenance – Pool Hall	100	-	90	10	-	-	-	100	-
Sale Historical Society - Museum re-roof and painting	90	-	90	-	-	-	-	90	-
Sale Oval - Changeroom Redevelopment - Design	80	-	48	24	8	-	-	80	-
Toilet Renewal Program - Apex Park Heyfield, Harbeck Street Heyfield, Macalister Park Maffra, Apex Park Stratford	75	-	75	-	-	-	-	75	-
Yarram Mechanics Hall - Minor works	50	-	42	8	-	-	-	50	-
Stratford Kindergarten Acoustics and other works	45	-	36	9	-	-	-	45	-
Outdoor Pools - Solar Heating Upgrades	42	-	21	21	-	-	-	42	-
Art Gallery - Gallery 1 Lighting Installation	35	-	-	-	35	-	35	-	-

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Stratford Mechanics Hall - Wall Improvement	35	-	35	-	-	-	-	35	-
Heyfield & Maffra Pool Rainwater capture and diversion	32	-	-	-	32	-	-	32	-
Library Magazine Display	30	-	-	30	-	-	-	30	-
The Wedge - Café decking and shelter	30	-	30	-	-	-	-	30	-
Library Service Desk	25	-	-	25	-	-	12	13	-
The Wedge - Auditorium/foyer soundproofing	19	-	13	6	-	-	-	19	-
The Wedge - LED Replacements of Par Can Stage Lights	12	-	10	2	-	-	-	12	-
The Wedge - Café kitchen preparation area	10	-	5	5	-	-	-	10	-
GRSC - Digital Signage Upgrade	10	-	-	-	10	-	-	10	-
Art Gallery - Melbourne Cup Display Unit	8	-	8	-	-	-	4	4	-
The Wedge - Café stove top Burner/Oven for kitchen	8	-	8	-	-	-	-	8	-
TOTAL BUILDINGS	10,884	-	4,758	4,309	1,817	3,000	232	4,802	2,850
TOTAL PROPERTY	10,959	-	4,758	4,309	1,892	3,000	232	4,877	2,850

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
<u>PLANT & EQUIPMENT</u>									
PLANT, MACHINERY & EQUIPMENT									
Plant Renewal - Annual Program	1,075	-	1,075	-	-	-	-	1,075	-
Fleet Renewal - Annual Program	833	-	833	-	-	-	-	833	-
TOTAL PLANT, MACHINERY & EQUIPMENT	1,908	-	1,908	-	-	-	-	1,908	-
<u>FURNITURE & FITTINGS</u>									
Aqua Energy and Sale Outdoor Pool - Pool Blankets	145	-	-	-	145	-	-	145	-
Aqua Energy Disability Beds Replacement	41	-	33	8	-	-	-	41	-
The Wedge - Cyclorama Projector	35	-	17	18	-	-	17	18	-
Gippsland Art Gallery - Art Acquisitions	30	-	-	-	30	-	10	20	-
Aqua Energy Indoor Pool Furniture Upgrade	10	-	10	-	-	-	-	10	-
The Wedge - Poster Display	6	-	-	-	6	-	-	6	-
TOTAL FURNITURE & FITTINGS	267	-	60	26	181	-	27	240	-
<u>LIBRARY BOOKS</u>									
Library Book Acquisitions	151	-	151	-	-	-	-	151	-
Library Audio-Visual Acquisitions	52	-	42	10	-	-	-	52	-
Library Cataloguing & Processing	41	-	33	8	-	-	-	41	-
TOTAL LIBRARY BOOKS	244	-	226	18	-	-	-	244	-
TOTAL PLANT & EQUIPMENT	2,419	-	2,194	44	181	-	27	2,392	-
<u>INFRASTRUCTURE</u>									
<u>ROADS</u>									
Rural Roads Resealing - Annual Program	2,500	-	2,500	-	-	-	-	2,500	-
Residential Road & Street Construction Program	1,200	-	600	600	-	900	300	-	-
Reconstruct Unsealed Roads - Annual Program	1,792	-	1,792	-	-	-	-	1,792	-
Reconstruction and widening Balloong Road - Woodside	1,140	-	684	456	-	760	-	380	-
Urban Streets Asphalt Resheeting - Annual Program	750	-	750	-	-	-	-	750	-
Urban Street Resealing - Annual Program	538	-	538	-	-	-	-	538	-
Beverleys Road Safety Upgrades (Blackspot Program)	528	-	106	422	-	528	-	-	-
Sale Toongabbie Road Safety Upgrades (Blackspot Program)	521	-	208	313	-	521	-	-	-
Market Street / Macarthur Street Intersection Improvement (Blackspot Program)	500	-	200	300	-	150	-	350	-

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Kerb & Channel Replacement - Annual Program	450	-	450	-	-	-	-	450	-
Lanes Road, Alberton Renewal	400	-	280	120	-	400	-	-	-
Final Seals - Annual Program	315	-	315	-	-	-	-	315	-
Stockdale Road/Briagolong-Stockdale Road Intersection Upgrade	300	-	120	180	-	-	-	300	-
Crest Widening Program - Giffard Road	300	-	150	150	-	-	-	300	-
Rathjens Road Reconstruction	300	-	180	120	-	300	-	-	-
Unsealed Road Intersection Upgrades - Annual Program	300	-	120	180	-	-	-	300	-
Project Development	250	-	125	75	50	-	-	250	-
Loch Sport Town Entry Improvements (Town Entry Improvement Program)	250	-	100	150	-	-	-	250	-
Seaspray - Pedestrian Safety Improvements	250	-	-	250	-	-	-	250	-
Marley Street North, Sale - Special Charge Scheme	170	-	85	85	-	-	265	(95)	-
Turning Circle Improvement Program - Year 1 Design	30	-	18	12	-	-	-	30	-
TOTAL ROADS	12,784	-	9,321	3,413	50	3,559	565	8,660	-
BRIDGES									
Staceys Bridge Upgrade	494	-	-	494	-	175	-	319	-
Rathjens Bridge Renewal	400	-	400	-	-	200	200	-	-
Orrs No 3 Bridge Renewal	350	-	350	-	-	350	-	-	-
End Posts / Bridge Approach Guardrails - Annual Program	125	-	75	50	-	-	-	125	-
Major Culvert Renewal Program	100	-	80	20	-	-	-	100	-
TOTAL BRIDGES	1,469	-	905	564	-	725	200	544	-
FOOTPATHS									
Shared Paths - Annual Program	750	-	-	-	750	-	-	750	-
Footpaths Renewal - Annual Program	300	-	300	-	-	-	-	300	-
Great Southern Rail Trail Extension Project - Alberton to Welshpool	120	-	-	-	120	-	-	120	-
Port Albert Beach Access Stair Renewal	100	-	100	-	-	-	-	100	-
Sale CBD Renewal Program (York Street)	100	-	100	-	-	-	-	100	-
Gravel Path Renewal - Annual Program	75	-	75	-	-	-	-	75	-
Footpaths Network Connections - Annual Program	50	-	-	-	50	-	-	50	-
Footpath Disability Improvement - Annual Program	50	-	25	25	-	-	-	50	-
TOTAL FOOTPATHS	1,545	-	600	25	920	-	-	1,545	-

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
DRAINAGE									
Barkly Street, Sale - Drainage Renewal	300	-	300	-	-	-	-	-	300
Minor Drainage Improvements - Annual Program	150	-	90	60	-	-	-	150	-
TOTAL DRAINAGE	450	-	390	60	-	-	-	150	300
RECREATIONAL LEISURE & COMMUNITY FACILITIES									
Pine Lodge Recreation Reserve - Tennis Court Resurfacing	416	-	416	-	-	250	30	136	-
Sale Outdoor Pool Plant Room - Stage 2 of Construction	410	-	205	205	-	-	-	113	297
Stratford and Heyfield Pool BBQ and Shade installation	80	-	-	-	80	-	-	80	-
GRSC - Netball Shelters	50	-	50	-	-	-	-	50	-
GRSC - Stadium LED Light Upgrade	45	-	22	23	-	-	-	45	-
Sale Outdoor Pool Electrical Power Upgrade	33	-	16	17	-	-	-	33	-
The Wedge - Outdoor Green Room fenced space	20	-	-	20	-	-	10	10	-
Heyfield and Maffra Outdoor Pool LED Light Upgrade	20	-	10	10	-	-	-	20	-
TOTAL RECREATIONAL LEISURE & COMMUNITY FACILITIES	1,074	-	719	275	80	250	40	487	297
WASTE MANAGEMENT									
Kilmany Landfill - Tarp cover system	200	200	-	-	-	-	-	200	-
Landfill & Transfer Station Material Storage Upgrades	100	-	50	50	-	-	-	100	-
Monitoring Bore establishment & replacement - Various Locations	50	-	30	20	-	-	-	50	-
Heyfield Recycling Facility Upgrade	50	-	30	20	-	-	-	50	-
Kilmany Landfill - Security Monitoring Upgrade	30	-	24	6	-	-	-	30	-
Kilmany Landfill - Lechate Pond Evaporation system improvements	20	-	-	20	-	-	-	20	-
Yarram Transfer Station - Hardstand Upgrade	15	-	10	5	-	-	-	15	-
TOTAL WASTE MANAGEMENT	465	200	144	121	-	-	-	465	-

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
PARKS, OPEN SPACE & STREETSCAPES									
Maffra CBD Streetscape Renewal	1,946	-	1,557	389	-	500	-	-	1,446
Port of Sale Skate Park - Lighting	250	-	-	-	250	-	100	150	-
Playspace Renewal - Sale Botanic Gardens, Sale Lions Park and Sale Acacia Court Reserve	200	-	150	50	-	-	-	200	-
Sale - Sustainable Sports Turf Project	100	-	-	100	-	50	-	50	-
Shelter and BBQ renewal program - Port of Maffra, Brennan Park Sale, Apex Park Stratford	80	-	80	-	-	-	-	80	-
Playspace Expansion Program	70	-	-	-	70	-	-	70	-
Sale - Lake Waldren Renewal Project	65	-	32	33	-	-	-	65	-
Sale Town Entry Signs	60	-	-	-	60	60	-	-	-
Port of Sale Signage Installation	56	-	-	-	56	-	-	56	-
Yarram - Memorial Park Rotunda works	50	-	50	-	-	-	-	50	-
Accessibility and Inclusivity Playspace Improvement Program - Various	50	-	35	15	-	-	-	50	-
Irrigation Renewal Program	35	-	17	18	-	-	-	35	-
GRSC - Stage 2A Pitch and Parking lot Lighting Controls	30	-	-	30	-	-	-	30	-
Golden Beach - Active Recreation Precinct Development	28	-	-	-	28	-	4	24	-
Stephensons Park - Electronic Score Board	25	-	25	-	-	-	-	25	-
Heyfield Skate Park Redevelopment (Design)	20	-	-	-	20	-	-	20	-
TOTAL PARKS, OPEN SPACE & STREETSCAPES	3,065	-	1,946	635	484	610	104	905	1,446
AERODROMES									
West Sale Airport - Waste Water	680	-	204	476	-	-	-	-	680
West Sale Airport - Eastern Recreation Aviation Precinct - Stage 2-5	330	-	-	-	330	-	-	-	330
Aerodrome Minor Capital Works Program	85	-	33	26	26	-	-	85	-
TOTAL AERODROMES	1,095	-	237	502	356	-	-	85	1,010
OFF STREET CAR PARKS									
Carpark Redevelopment - Sale (IGA) - Year 1 Planning and Design	400	-	360	40	-	-	-	400	-
Off Street Car Park Resealing	50	-	50	-	-	-	-	50	-
TOTAL OFF STREET CAR PARKS	450	-	410	40	-	-	-	450	-

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
OTHER INFRASTRUCTURE									
Boisdale Common Effluent System Compliance Works	405	-	202	203	-	-	-	155	250
Port of Sale Mooring Access Project	200	-	-	100	100	-	-	-	200
Port of Sale Boat Ramp Jetty Replacement	120	-	120	-	-	-	-	-	120
Redevelopment of Fuelling Area - Sale Depot	25	-	15	-	10	-	-	25	-
TOTAL OTHER INFRASTRUCTURE	750	-	337	303	110	-	-	180	570
TOTAL INFRASTRUCTURE	23,147	200	15,009	5,938	2,000	5,144	909	13,471	3,623
INTANGIBLES									
Aqua Energy - Workforce Management System	75	-	-	-	75	-	-	75	-
GIS Imagery Renewal Program	25	-	15	10	-	-	-	25	-
TOTAL INTANGIBLES	100	-	15	10	75	-	-	100	-
TOTAL NEW CAPITAL WORKS 2019/20	36,625	200	21,976	10,301	4,148	8,144	1,168	20,840	6,473

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
Works carried forward from the 2018/19 year (Work funded from funds received in 18/19 and carried forward)									
<u>PROPERTY</u>									
BUILDINGS									
Public Toilets Renewal Program - Rosedale CBD Toilet	105	-	105	-	-	-	-	105	-
Briagolong Recreation Reserve - Pavilion Redevelopment	100	-	80	20	-	-	-	100	-
Stephenson Park Recreation Reserve, Sale - Change Room Redevelopment	60	-	42	18	-	-	-	60	-
TOTAL BUILDINGS	265	-	227	38	-	-	-	265	-
TOTAL PROPERTY	265	-	227	38	-	-	-	265	-
<u>PLANT & EQUIPMENT</u>									
PLANT, MACHINERY & EQUIPMENT									
Sale CBD – Public Safety Enhancement	93	-	93	-	-	-	-	93	-
TOTAL PLANT, MACHINERY & EQUIPMENT	93	-	93	-	-	-	-	93	-
COMPUTERS & TELECOMMUNICATIONS									
Remote Sites ICT/ AV Technology Upgrades	174	-	87	87	-	-	-	174	-
IT - Hardware Upgrade	56	-	56	-	-	-	-	56	-
TOTAL COMPUTERS & TELECOMMUNICATIONS	230	-	143	87	-	-	-	230	-
TOTAL PLANT & EQUIPMENT	323	-	236	87	-	-	-	323	-
<u>INFRASTRUCTURE</u>									
ROADS									
Boggy Creek Road, Longford - Special Charge Scheme - (Year 1 - Design)	30	-	15	15	-	-	-	30	-
TOTAL ROADS	30	-	15	15	-	-	-	30	-
FOOTPATHS									
Tarra Trail Stage 2 - Alberton-Port Albert	324	-	-	-	324	-	-	324	-
TOTAL FOOTPATHS	324	-	-	-	324	-	-	324	-

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Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
RECREATIONAL LEISURE & COMMUNITY FACILITIES									
Outdoor Pool Plant Room Replacement, Sale - Year 2	903	-	722	181	-	-	-	903	-
Sale Tennis Club Redevelopment	700	-	210	490	-	-	-	700	-
Heyfield - Gordon St Recreation Reserve Dam Wall Remediation	79	-	79	-	-	-	-	79	-
Gordon Street Recreation Reserve, Heyfield - Netball Court Redevel	45	-	22	-	23	-	-	45	-
TOTAL RECREATIONAL LEISURE & COMMUNITY FACILITIES	1,727	-	1,033	671	23	-	-	1,727	-
PARKS, OPEN SPACE & STREETSCAPES									
Sale - Botanic Gardens Development	120	-	24	48	48	-	-	120	-
Sale - Gippsland Regional Sports Complex - Hockey Field Precinct L	50	-	-	-	50	-	-	50	-
Rosedale - Prince Street Reserve Upgrade	45	-	45	-	-	-	-	45	-
TOTAL PARKS, OPEN SPACE & STREETSCAPES	215	-	69	48	98	-	-	215	-
AERODROMES									
West Sale Airport - Eastern Recreation Aviation Precinct - Stage 2-5	205	205	-	-	-	-	-	205	-
West Sale Airport - Eastern Recreation Aviation Precinct - Stage 2 Headworks	114	-	85	29	-	-	-	114	-
TOTAL AERODROMES	319	205	85	29	-	-	-	319	-
OTHER INFRASTRUCTURE									
Boating Infrastructure Improvements Program - Seacombe Boat Ramp Upgrade & Remote Monitoring of Boat Ramps	79	-	47	32	-	-	-	79	-
TOTAL OTHER INFRASTRUCTURE	79	-	47	32	-	-	-	79	-
TOTAL INFRASTRUCTURE	2,694	205	1,249	795	445	-	-	2,694	-
INTANGIBLES									
Business Systems Upgrades	582	-	-	582	-	-	-	582	-
TOTAL INTANGIBLES	582	-	-	582	-	-	-	582	-
TOTAL CARRIED FORWARD CAPITAL WORKS 2018/19	3,864	205	1,712	1,502	445	-	-	3,864	-

2019/20 Budget - Wellington Shire Council

Capital Works Area	Project	Asset Expenditure Type				Summary of Funding Sources			
	Cost \$'000	New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Cash \$'000	Borrowings \$'000
MULTI - YEAR PROJECTS									
2019/20 - Cameron Sporting Complex, Maffra - Stadium Redevelopment	6,200	-	1,550	3,100	1,550	1,150	25	2,675	2,350
2020/21 - Cameron Sporting Complex, Maffra - Stadium Redevelopment	2,540	-	635	1,270	635	300	-	1186	1,054
2019/20 - Stephenson Park Recreation, Sale - Pavilion Redevelopment	1,350	-	945	405	-	800	50	500	-
2020/21 - Stephenson Park Recreation, Sale - Pavilion Redevelopment	290	-	203	87	-	-	-	290	-
2019/20 - Yarram Walpole Stadium - Roof Works	154	-	154	-	-	-	60	94	-
2020/21 - Yarram Walpole Stadium - Roof Works	36	-	36	-	-	-	-	36	-
2019/20 - Market Street / MacArthur Street Intersection Improvement (Blackspot Program)	500	-	200	300	-	150	-	350	-
2020/21 - Market Street / MacArthur Street Intersection Improvement (Blackspot Program)	474	-	190	284	-	265	-	209	-
2019/20 - Maffra CBD Streetscape Renewal	1,946	-	1,557	389	-	500	-	-	1,446
2020/21 - Maffra CBD Streetscape Renewal	500	-	400	100	-	-	-	500	-
2019/20 - Great Southern Rail Trail Extension Project - Alberton to Welshpool	120	-	-	-	120	-	-	120	-
2020/21 - Great Southern Rail Trail Extension Project - Alberton to Welshpool* (subject to funding confirmation)	3,591	-	-	-	3,591	1,500	631	1,460	-
2019/20 - Sale Oval - Changeroom Redevelopment - Design	80	-	48	24	8	-	-	80	-
2020/21 - Sale Oval - Changeroom Redevelopment - Construction	800	-	480	240	80	500	50	250	-
2019/20 Port of Sale Mooring Access Project	200	-	-	100	100	-	-	200	-
2020/21 Port of Sale Mooring Access Project	600	-	-	300	300	-	-	600	-
2019/20 - Business Systems Upgrades	382	-	-	382	-	-	-	382	-
2020/21 - Business Systems Upgrades	500	-	-	500	-	-	-	500	-

2019/20 Budget - Wellington Shire Council

5. Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be used in the context of the organisation's objectives.

Indicator	Notes	Actual 2017/18	Forecast 2018/19	Budget 2019/20	Strategic Resource Plan Projections			Trend +/-	
					2020/21	2021/22	2022/23		
Operating position									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	2.6%	3.4%	3.1%	3.0%	5.8%	8.3%	+
Liquidity									
Working Capital	Current assets/Current liabilities	2	594.7%	422.9%	440.1%	375.1%	369.9%	371.8%	-
Unrestricted cash	Unrestricted cash / Current liabilities		231.0%	202.8%	250.6%	197.2%	176.4%	179.9%	-
Obligations									
Loans and borrowings	Interest bearing loans and borrowings/Rate revenue	3	13.1%	12.4%	12.4%	14.1%	14.7%	14.4%	-
Loans and borrowings	Interest and principal repayments / Rate revenue		1.8%	1.1%	10.4%	1.9%	2.2%	2.4%	-
Indebtedness	Non-current liabilities /Own source revenue		33.7%	24.9%	28.5%	25.8%	27.1%	24.9%	+
Asset renewal	Asset renewal expenses /Asset Depreciation	4	94.4%	102.8%	97.9%	105.0%	99.5%	96.6%	-
Stability									
Rates concentration	Rate revenue / Adjusted underlying revenue	5	64.4%	69.9%	67.0%	68.4%	67.4%	67.1%	o

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Indicator	Notes	Actual 2017/18	Forecast 2018/19	Budget 2019/20	Strategic Resource Plan Projections			Trend +/-
					2020/21	2021/22	2022/23	
Rates effort	Rate revenue / Capital improved value of rateable properties in the municipality	0.56%	0.56%	0.55%	0.55%	0.56%	0.57%	+
Efficiency								
Expenditure level	Total expenses / Number of property assessments	\$ 2,746.94	\$ 2,628.55	\$ 2,784.68	\$ 2,763.94	\$ 2,758.45	\$ 2,729.49	+
Revenue level	Residential rate revenue / Number of residential property assessments	\$ 1,294.59	\$ 1,398.00	\$ 1,436.67	\$ 1,457.99	\$ 1,479.60	\$ 1,497.14	+
Workforce turnover	Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year	13.9%	11.0%	11.0%	11.0%	11.0%	11.0%	o

Key to Forecast Trend:

- + Forecast improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast deterioration in Council's financial performance/financial position indicator

Notes to indicators

1 Adjusted underlying result - An indicator of the sustainable operating result required to enable Council to continue to provide core services and meet its objectives. The adjusted underlying result calculation includes recurrent capital funding (i.e. Roads to Recovery funding), loss from sale/disposal from property, plant and equipment and other capital income but excludes non-recurrent capital grant and contributions. The 2019/20 adjusted underlying result reflects the commencement of a new Roads to Recovery five year programme with annual allocation reducing to historical annual allocation of between \$2.0 to \$2.5M per annum. The ratio shows a continual increase from 2019/20.

2 Working Capital - The proportion of current liabilities covered by current assets. Working capital is forecast to remain relatively steady from 20120/21 onwards.

3 Debt compared to rates - Trend indicates Council's reducing reliance on debt against its annual rate revenue through management of long term debt.

4 Asset renewal - This percentage indicates the extent of Council's renewals against its depreciation charge (an indication of the decline in value of its existing capital assets). A percentage greater than 100 indicates Council is maintaining its existing assets, while a percentage less than 100 means its assets are deteriorating faster than they are being renewed and future capital expenditure will be required to renew assets.

5 Rates concentration - Reflects extent of reliance on rate revenue to fund all of Council's on-going services. Trend indicates Council's reliance on rate revenue compared to all other revenue sources will remain relevantly steady over the four year period.

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APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
ART GALLERY					
Art Gallery Life Drawing Classes (6 week course)	C	10	157.00	160.00	01.Jan.20
Art Gallery Education – Subscriptions					
Primary Schools under 150	C	10	104.50	106.50	01.Jan.20
Primary Schools over 150	C	10	212.00	216.00	01.Jan.20
Secondary Schools	C	10	226.00	230.00	01.Jan.20
Specialist Schools	C	10	104.50	106.50	01.Jan.20
Kindergartens	C	10	104.50	106.50	01.Jan.20
Tertiary Institutions	C	10	352.00	359.00	01.Jan.20
Gecko Junior Memberships – First Child	C	10	15.00	15.00	01.Jan.18
Gecko Junior Memberships – Each Additional Child	C	10	10.00	10.00	01.Jan.18
Maffra Exhibition Space rental	C	10	160.00	160.00	01.Jul.18
Image reproduction fees	C	10	120.00	120.00	01.Jul.18
THE WEDGE					
Main Stage Hire Rates					
Commercial Rate per day (Max 14 hours)	C	10	1,438.00	1,465.00	01.Jul.19
Commercial Rate - Half Day (max 6 hours)	C	10		1,210.00	01.Jul.19
Commercial Rate - Extra time per half hour	C	10		165.00	01.Jul.19
Commercial - second performance on the same day	C	10	622.00	635.00	01.Jul.19
Community Rate per day (Max 14 hours)	C	10	810.00	825.00	01.Jul.19
Community Rate - Half Day (max 6 hours)	C	10		675.00	01.Jul.19
Community Rate - Extra time per half hour	C	10		90.00	01.Jul.19
Community - second performance on the same day	C	10	300.00	306.00	01.Jul.19
Commercial per Week	C	10	5,620.00	5,730.00	01.Jul.19
Community per Week	C	10	3,615.00	3,690.00	01.Jul.19
Commercial Rate - Short hire (max 3 hours)	C	10	936.00	955.00	01.Jul.19
Community Rate - Short hire (max 3 hours)	C	10	515.00	525.00	01.Jul.19
Rehearsal Room, Meeting Room, Foyer Rate per day (Max 8 hours)	C	10	298.00	304.00	01.Jul.19
Rehearsal & Meeting Rooms - Short hire (Max 4 hours)	C	10	157.00	160.00	01.Jul.19
Rehearsal & Meeting Rooms, Foyer - Extra time/half hour	C	10		25.00	01.Jul.19
Venue Restricting Foyer Hire (Max 10 hours)	C	10	700.00	715.00	01.Jul.19
Ticket Fees					
Ticket fees per ticket - Commercial	C	10	4.25	4.30	01.Jul.19
Ticket fees average per ticket - Community	C	10	2.80	2.85	01.Jul.19
Complimentary Ticket Fee	C	10	0.75	0.75	01.Jul.17
Credit Card Surcharge on Tickets	C	10	A maximum of 1.08% for credit cards only.		01.Jul.19
Tech Labour					
Tech Labour Charge Out per hour - Commercial	C	10	51.00	52.00	01.Jul.19
Tech Labour Charge Out per hour - Community	C	10	47.00	48.00	01.Jul.19
Labour Front of House					
FOH Labour Charge out per hour - Commercial	C	10	47.00	48.00	01.Jul.19
FOH Labour Charge out per hour - Community	C	10	45.00	45.90	01.Jul.19
Equipment					
Use of Grand Piano - Commercial	C	10	266.00	270.00	01.Jul.19
Use of Grand Piano - Community	C	10	158.00	160.00	01.Jul.19
Piano Tune	C	10	261.00	265.00	01.Jul.19
Consumables (charged at cost +15%)	C	10	Cost price + 15%		01.Jul.17
LIBRARY					
Printing/Photocopies B&W A4 per page	C	10	0.20	0.20	01.Nov.01
Printing/Photocopies B&W A3 per page	C	10	0.50	0.50	01.Nov.01
Printing/Photocopies Colour A4 per page	C	10	1.00	1.00	01.Jul.10
Printing/Photocopies Colour A3 per page	C	10	2.00	2.00	01.Jul.10
Microfilm Printing A4 per page	C	10	0.20	0.20	01.Jul.10
Interlibrary loans- Search fee per book	C	10	4.00	4.00	01.Jul.10
Interlibrary loans - Books per transfer	C	10	18.50	16.50	01.Jul.19
Overdues per day after grace period expires	C	10	0.15	0.15	01.Jul.10
National facsimile fees (1st page)	C	10	5.00	5.00	01.Jul.17
National facsimile fees Additional Pages per page	C	10	1.25	1.25	01.Jul.17
Overseas facsimile fees (1st page)	C	10	10.00	10.00	01.Jul.17

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APPENDIX A- PROPOSED FEES AND CHARGES AT 1 JULY 2019 (GST INCLUSIVE)

C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
LIBRARY Continued					
Overseas facsimile fees Additional Pages per page	C	10	2.50	2.50	01.Jul.17
Library Receiving Faxes per page	C	10	1.25	1.25	01.Jul.17
Mini-earphones	C	10	5.00	5.00	01.Jul.15
Library Laminating A4 size	C	10	4.00	4.00	01.Jul.14
Library Book Covering	C	10	10.00	10.00	01.Jul.14
Library Binding Repairs (thin book approx. 10 mins)	C	10	10.00	10.00	01.Jul.14
Library Binding Repairs (thick book approx. 15 mins)	C	10	15.00	15.00	01.Jul.14
Replacement membership cards	C	10	5.00	5.00	01.Jul.18
Replacement CD for Talking Book set	C	10	RRP	RRP	01.Jul.17
Lost Book, Magazine or Audio-Visual item	C	10	RRP	RRP	01.Jul.13
GIPPSLAND REGIONAL SPORTS COMPLEX					
Indoor Courts					
Court Hire (peak) per hour	C	10	50.00	50.00	01.Jul.18
Court Hire (off peak) per hour*	C	10	36.00	36.00	01.Jul.18
* capped at 8 hours when all 4 courts are booked					
Training/Casual Use - adult / entry fee	C	10	6.20	6.30	01.Jul.19
Training/Casual Use - concession / entry fee	C	10	3.20	3.30	01.Jul.19
Outdoor Courts					
Outdoor Court with Lights - per hour (Capped at 6 Courts)	C	10	10.50	10.70	01.Jul.19
Outdoor Court no Lights - per hour (Capped at 6 Courts)	C	10	5.00	5.10	01.Jul.19
School Use	C	10	3.50	3.60	01.Jul.19
Club Administration Office					
Office Annual Hire Fee	C	10	325.00	330.00	01.Jul.19
Meeting Room Kitchen	C	10	5.00	5.10	01.Jul.19
Meeting Room 1 or Meeting Room 2	C	10	13.50	13.70	01.Jul.19
Conference Room	C	10	27.00	27.50	01.Jul.19
Synthetic Pitch Hire					
Full Field	C	10	60.00	60.00	01.Jul.18
Half Field	C	10	36.00	36.00	01.Jul.18
~50% lights Full Field	C	10	24.00	24.00	01.Jul.18
~100% lights Full Field	C	10	40.00	40.00	01.Jul.18
~50% lights - Half Field	C	10	14.50	14.50	01.Jul.18
~100% lights - Half Field	C	10	24.00	24.00	01.Jul.18
Off Peak (Weekday rate - Full field)	C	10	48.00	48.00	01.Jul.18
Off Peak (Weekday rate - Half field)	C	10	28.80	28.80	01.Jul.18
Pavilion Hire					
Club Annual Hire (Inc office space and storage shed)	C	10	325.00	325.00	01.Jul.18
Kiosk Annual Hire	C	10	2,000.00	2,000.00	01.Jul.18
AQUA ENERGY					
Aquatics Casual Entry					
Swim Adult	C	10	6.50	6.60	01.Jul.19
Swim Concession	C	10	5.20	5.30	01.Jul.19
Swim Child (5-15)	C	10	4.30	4.40	01.Jul.19
Swim Family (Medicare card)	C	10	17.20	17.60	01.Jul.19
Swim, Sauna - Adult	C	10	9.00	9.10	01.Jul.19
Swim, Sauna - Concession	C	10	7.00	7.30	01.Jul.19
Swim School Group - per Student	C	10	3.50	3.60	01.Jan.20
Swim School Group - Cost of Instructor	C	10	43.50	44.30	01.Jan.20
Children Under 5 Years	C		Free	Free	01.Jul.18
Group Fitness & Gym Casual Entry					
Group Fitness Adult	C	10	14.40	14.60	01.Jul.19
Group Fitness Concession	C	10	11.40	11.70	01.Jul.19
Group Fitness Schools - per student	C	10	7.70	7.80	01.Jan.20
Gym Adult	C	10	16.00	16.20	01.Jul.19
Gym Concession	C	10	12.70	12.90	01.Jul.19
Gym Teen (classes or gym)	C	10	7.00	7.40	01.Jul.19
Gym School Group - per student	C	10	8.60	8.60	01.Jan.19
Living Longer Living Stronger (gym/fitness classes)	C	10	7.00	7.00	01.Jul.18
Allied Health Program (per visit, casual)	C	10		7.85	01.Jul.19

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C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
AQUA ENERGY Continued					
Multi Visit Passes					
10 visit Swim - Adult	C	10	58.50	59.40	01.Jul.19
10 visit Swim - Child	C	10	38.70	39.60	01.Jul.19
10 visit Swim - Concession	C	10	46.80	47.70	01.Jul.19
10 visit Swim - Family	C	10	154.80	158.40	01.Jul.19
10 visit Gym - Adult	C	10	144.00	145.80	01.Jul.19
10 visit Gym - Concession	C	10	114.30	116.10	01.Jul.19
10 visit Group Fitness - Adult	C	10	129.60	131.40	01.Jul.19
10 visit Group Fitness - Concession	C	10	102.60	105.30	01.Jul.19
10 visit Crèche - Member	C	10	82.00	83.00	01.Jul.19
10 visit Crèche - Non-Member	C	10	160.00	163.00	01.Jul.19
Living Longer Living Stronger 4 week	C	10	47.50	47.50	01.Jul.18
Living Longer Living Stronger 6 week	C	10	71.00	71.00	01.Jul.18
Living Longer Living Stronger 8 week	C	10	95.00	95.00	01.Jul.18
Living Longer Living Stronger 10 Session Pass	C	10		63.00	01.Jul.19
Other					
Crèche - Members per child per session	C	10	8.20	8.20	01.Jul.18
Crèche - Non members per child per session	C	10	16.00	16.30	01.Jul.19
Fitness Room Hire - Full Day	C	10	53.60	54.60	01.Jul.19
Fitness Room Hire - Half Day	C	10	27.00	27.30	01.Jul.19
Pink Ribbon	C	10		5.00	01.Jul.19
Pool Hire					
Swimming Pool Hire - whole pool per hour	C	10	146.00	150.00	01.Jul.19
Swimming Pool Hire - lane per hour	C	10	45.00	46.50	01.Jul.19
Pool Inflatable Hire - per hour	C	10	97.00	100.00	01.Jul.19
Additional Lifeguard - per hour	C	10	44.00	44.80	01.Jul.19
Learn to Swim Lessons					
Swim lessons - 30mins - Non-Member	C	10	17.30	17.70	01.Jul.19
Swim lessons - 45mins - Non-Member	C	10	18.50	18.95	01.Jul.19
Swim lessons - 1hour - Non-Member	C	10	19.75	20.25	01.Jul.19
Private 1:1 - Half Hour - Non-Member	C	10	45.50	47.00	01.Jul.19
Private 1:1 Concession - Half Hour - Non-Member	C	10		37.60	01.Jul.19
Holiday Swim Program - Member	C	10		65.00	01.Jul.19
Disability - Achiever Program 1:1	C	10	27.85	29.50	01.Jul.19
Swim lesson - 30mins - Non-member Direct Debit - fortnight	C	10	27.75	29.50	01.Jul.19
Swim lesson - 45mins - Non-member Direct Debit - fortnight	C	10	29.60	31.60	01.Jul.19
Swim lesson - 1hour - Non-Member Direct Debit - fortnight	C	10	31.75	33.75	01.Jul.19
Admin					
Membership card replacement fee	C	10	9.00	9.00	01.Jul.18
Suspension Fee	C	10	5.50	5.50	01.Jul.17
Term Memberships					
Joining Fee (Component of New Memberships, Waivable)	C	10	70.00	70.00	01.Jul.17
Base Aquatic Adult Fee (12 Month Renewal Fee)	C	10	372.50	380.00	01.Jul.19
Aquatic 12mth - Adult	C	10	441.50	450.00	01.Jul.19
Aquatic 12mth - Concession Renew	C	10	301.00	304.00	01.Jul.19
Aquatic 12mth - Concession	C	10	372.50	374.00	01.Jul.19
Aquatic 12mth - Child Renew	C	10	250.00	254.00	01.Jul.19
Aquatic 12mth - Child	C	10	321.50	324.00	01.Jul.19
Aquatic 12mth - Family Renew	C	10	616.00	633.00	01.Jul.19
Aquatic 12mth - Family	C	10	687.00	703.00	01.Jul.19
Aquatic 6mth - Adult	C	10	257.00	260.00	01.Jul.19
Aquatic 6mth - Concession	C	10	220.50	222.00	01.Jul.19
Aquatic 6mth - Child	C	10	196.00	197.00	01.Jul.19
Aquatic 6mth - Family	C	10	380.00	386.50	01.Jul.19
Aquatic 3mth - Adult	C	10	172.00	172.00	01.Jul.18
Aquatic 3mth - Concession	C	10	151.00	151.00	01.Jul.18
Aquatic 3mth - Child	C	10	143.00	143.00	01.Jul.18

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SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
Aquatic 3mth - Family	C	10	227.00	228.00	01.Jul.19
AQUA ENERGY Continued					
Base Gold Adult Fee (12 Month Renewal Fee)	C	10	995.00	1,015.00	01.Jul.19
Gold 12mth - Adult	C	10	1,066.00	1,085.00	01.Jul.19
Gold 12mth - Concession Renew	C	10	796.00	812.00	01.Jul.19
Gold 12mth - Concession	C	10	867.00	882.00	01.Jul.19
Gold 12mth - Family Renew	C	10	1,658.00	1,691.00	01.Jul.19
Gold 12mth - Family	C	10	1,730.00	1,761.00	01.Jul.19
Gold 6mth - Adult	C	10	570.00	578.00	01.Jul.19
Gold 6mth - Concession	C	10	470.00	476.00	01.Jul.19
Gold 6mth - Family	C	10	901.00	916.00	01.Jul.19
Gold 3mth - Adult	C	10	325.00	325.00	01.Jul.18
Gold 3mth - Concession	C	10	275.00	275.00	01.Jul.18
Gold 3mth - Family	C	10	488.00	493.00	01.Jul.19
Direct Debit Memberships - Fortnightly					
Aquatic Direct Debit - Adult	C	10	15.00	15.00	01.Jul.18
Aquatic Direct Debit - Concession	C	10	11.35	11.70	01.Jul.19
Aquatic Direct Debit - Child	C	10	10.25	10.25	01.Jul.18
Aquatic Direct Debit - Family	C	10	24.75	24.75	01.Jul.18
Gold Direct Debit - Adult	C	10	38.50	39.00	01.Jul.19
Gold Direct Debit - Concession	C	10	30.60	31.20	01.Jul.19
Gold Direct Debit - Family	C	10	63.75	65.00	01.Jul.19
Living Longer Living Stronger Direct Debit	C	10	29.70	30.30	01.Jul.19
Corporate Adult 5+ Direct Debit	C	10	34.50	35.20	01.Jul.19
Corporate Family 5+ Direct Debit	C	10	57.50	58.65	01.Jul.19
Direct Debit - Teen Gym - Fortnightly	C	10		30.30	01.Jul.19
Direct Debit - Boot Camp - Fortnightly (6 sessions per fortnight)	C	10		61.20	01.Jul.19
Personal Training					
Personal Training 1 Hour Session	C	10	59.70	50.00	01.Jul.19
Personal Training 1/2 Hour Session	C	10	38.75	25.00	01.Jul.19
Personal Training 1 Hour Session 1:2	C	10	71.90	60.00	01.Jul.19
Personal Training 1 Hour Session 1:3	C	10	86.75	90.00	01.Jul.19
Personal Training 1 Hour Session 1:4	C	10	107.00	120.00	01.Jul.19
Personal Training Starter Pack 3 x 30 min	C	10		71.00	01.Jul.19
Personal Training Starter Pack 3 x 60 min	C	10		132.00	01.Jul.19
Personal Training 3 Pack - 3 x 30 min	C	10		75.00	01.Jul.19
Personal Training 3 Pack - 3 x 60 min	C	10		150.00	01.Jul.19
Personal Training 10 Pack - 10 x 30 min	C	10		250.00	01.Jul.19
Personal Training 10 Pack - 10 x 60 min	C	10		500.00	01.Jul.19
Boot Camp (per session, casual rate)	C	10		15.30	01.Jul.19
Summer Season Passes - 15 Weeks					
Adult	C	10	106.00	108.00	01.Jul.19
Concession	C	10	85.20	87.00	01.Jul.19
Child (5-15)	C	10	71.00	72.00	01.Jul.19
Family	C	10	177.50	180.00	01.Jul.19
OUTDOOR POOLS					
Single Admission (All Pools)					
Adult	C	10	6.50	6.60	01.Jul.19
Concession	C	10	5.20	5.30	01.Jul.19
Child (4-15)	C	10	4.30	4.40	01.Jul.19
Family	C	10	17.20	17.50	01.Jul.19
Summer Season Passes - 15 Weeks					
Adult	C	10	106.00	108.00	01.Jul.19
Concession	C	10	85.20	87.00	01.Jul.19
Child (4-15)	C	10	71.00	72.00	01.Jul.19
Family	C	10	177.50	180.00	01.Jul.19

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C = COUNCIL SET L = LEGISLATIVE

SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
LOCAL LAWS					
Alfresco Dining Permit Annual Fee	C		178.50	182.00	01.Jul.19
Roadside Trading Permit (12 Weeks fee)	C		745.00	745.00	01.Jul.18
Roadside Trading Permit (26 Weeks fee)	C		1,300.00	1,300.00	01.Jul.18
Roadside Trading Permit (52 Weeks fee)	C		2,300.00	2,300.00	01.Jul.18
Local Laws permit - 1 year	C		68.25	69.50	01.Jul.19
Local Law permit - 3 years	C		163.00	166.00	01.Jul.19
Impounded Vehicle release fee	C		\$314 + towing Fee	320 + Towing fee	01.Jul.19
Local Law Fines	L		100.00 = 1 penalty unit	100 = 1 penalty unit	01.Jul.16
VicRoads - Emergency works callout up to 3hrs	C	10	605.00	620.00	01.Jul.19
General Local Laws Impound Release Fee (Replaces specific shopping trolley impound release fee)	C			120.00	01.Jul.19
ANIMALS					
Domestic Animals - Dog Registrations					
Standard Fee	C		150.00	153.00	11.Apr.20
Dangerous, Menacing or Restricted Breed	C		210.00	214.00	11.Apr.20
Guard Dog	C		150.00	153.00	11.Apr.20
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association, kept for working stock, obedience trained with an approved organisation) not applicable to dangerous, menacing, guard dog or restricted breeds	C		46.00	47.00	11.Apr.20
Pension Concession on above of 50%	L		50% of appropriate fee		11.Apr.20
Domestic Animals - Cat Registrations					
Standard Fee	C		150.00	153.00	11.Apr.20
Reduced Fee (Sterilised, over 10 years old, kept for breeding at a licensed premises, owner a member of approved association)	C		46.00	47.00	11.Apr.20
Pension Concession on above of 50%	C		50% of appropriate fee		11.Apr.20
Animal Cage Deposits (Refundable)	C		67.00	70.00	11.Apr.20
Domestic Animal Business Registration	L		260.00 + Veterinarian fee if applicable	265.00 + Veterinarian fee if applicable	11.Apr.20
DAB Information Access Fee (Request for information specific to the business)	C		75.00	75.00	01.Jul.18
Domestic Animal Business Registration - Breeders 3-10 Fertile Dogs	C		\$2500 flat fee, and \$500 application fee, balance on registration + vet fee if applicable		11.Apr.20
Domestic Animal Business Registration - Breeders requiring Ministerial Approval	C		\$3500 flat fee, \$1000 application fee, balance on registration + vet fee if applicable		11.Apr.20
Impound Penalties					
Release Penalty Dogs & Cats Registered	C		155.00	155.00	01.Jul.16
Release Penalty Unregistered Dogs & Cats, or subsequent impound of Registered animal	C		185.00	185.00	01.Jul.16
Release Penalty Small Livestock - includes Sheep, Goats and Pigs	L		\$76.50 for 1st animal, \$41 per subsequent animal + invoiced transportation costs	\$78 for 1st animal, \$42 per subsequent animal + invoiced transportation costs	01.Jul.19
Release Penalty Large Livestock - includes Cattle and Horses	L		\$127.50 for 1st animal, \$41 per subsequent animal + invoiced transportation costs	\$130 for 1st animal, \$42 per subsequent animal + invoiced transportation costs	01.Jul.19
Sustenance fee, per day per animal - fee may be increased dependent on seasonal availability.					
Small Livestock - includes Sheep, Goats and Pigs	C		14.50	15.00	01.Jul.19
Large Livestock - includes Cattle and Horses	C		19.00	19.50	01.Jul.19
BUILDING					
Building Permits Inspections – Minimum Rate	C	10	171.00	173.00	01.Jul.19
Building Report and Consents	L		283.40	290.40	01.Jul.19
Building Report and Consents - Hoarding Permits	L		287.60	294.70	01.Jul.19
Building Plan Copy	C	10	90.00	91.00	01.Jul.19
Building Plan Search Fee	C	10	65.00	66.00	01.Jul.19
Building Levy	L		0.20	0.20	01.Jul.18
Building Information Certificates	L		46.10	47.20	01.Jul.19
Copy of Building Permit, Occupancy Permit or Certificate of Final Inspection	L		40.00	40.00	01.Jul.17

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SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
BUILDING Continued					
Heritage/Demolition Response	L		83.10	85.20	01.Jul.19
Lodgement Fees – Domestic & Commercial	L		118.90	121.90	01.Jul.19
Stormwater Discharge Point	L		141.20	144.70	01.Jul.19
Swimming Pool Inspections	C	10	150.00	152.00	01.Jul.19
Places of Public Entertainment (POPES)	C	10	332.00	336.00	01.Jul.19
HEALTH					
Requested premises Inspection Fee	C		280.00	283.00	01.Jan.20
Registration - Food Premises- class 1*	C		480.00	485.00	01.Jan.20
Registration - Food Premises- class 2*	C		480.00	485.00	01.Jan.20
Registration – Food Premises – class 2 (Low volume)*	C		275.00	278.00	01.Jan.20
Registration - Food Premises- class 3 *	C		275.00	278.00	01.Jan.20
Registration - Food Premises- class 3 (Low risk)*	C		115.00	117.00	01.Jan.20
Additional Registration Fee - per additional staff over 5 EFT	C		19.50	20.00	01.Jan.20
Water Transport Vehicle	C		365.00	370.00	01.Jan.20
Hairdressers Lifetime Registration one off	C		250.00	253.00	01.Jan.20
Registrations – Hair/Beauty/Skin Penetration	C		140.00	142.00	01.Jan.20
Registrations - Prescribed Accommodation* (Rooming Houses)	C		205.00	208.00	01.Jan.20
Registrations – Caravan Parks per site	L		As per Residential Tenancies (Caravan Parks and Moveable Dwellings Registration and Standards Regulations 2010, No 49 Schedule 2)		01.Jul.16
Caravan Park - Application for Rigid Annexe	C		256.00	259.00	01.Jan.20
* Pro rata registration applies for new registrations					
Transfer of Registration	L		50% of Annual Registration Fee		01.Jul.13
Transfer of Registration Caravan Parks	L		5 x fee units	5 x fee units	01.Jul.16
Registration Late fee additional 50%	C		Additional 50%	Additional 50%	01.Jul.10
Additional Food Act Inspection Fee - used when premises does not comply with first or second inspection requirements	C		166.00	168.00	01.Jul.19
Penalties - refer to relevant legislation. Penalty amounts are determined as per the Monetary Unit Act	L		Penalties - refer to relevant legislation.	Penalties - refer to relevant legislation	01.Jul.19
Vaccines	C		Cost price + Administration Fee		01.Jul.19
SEPTIC TANK FEES					
Minor alteration	C		210.00	214.00	01.Jul.19
Major alteration	C		416.00	422.00	01.Jul.19
New Septic Tank	C		502.00	508.00	01.Jul.19
Additional inspections	C		112.00	114.00	01.Jul.19
Reissue of Permits	C		66.00	67.00	01.Jul.19
Report and Consent Request - unsewered areas	C		55.00	56.00	01.Jul.19
PLANNING					
Development Advice Request	C	10	95.00	90.00	01.Jul.19
Planning Permit & Endorsed Plans Search and Copy	C	10	135.00	150.00	01.Jul.19
Planning Permit First Extension of Time	C	10	205.00	200.00	01.Jul.19
Planning Permit Second/Further Extension of Time	C	10		300.00	01.Jul.19
Preparation/Review Section 173 Agreement	C	10	205.00	205.00	01.Jul.18
Strategic Planning Written Advice	C	10	95.00	90.00	01.Jul.19
Valuation (Public Open Space Contribution)	C	10	Cost of valuation	Cost of valuation	01.Jul.17
Fees for Applications for Permits under Section 47 (Reg 9) of the Planning & Environment Act 1987	L		The full schedule of fees can be accessed from the DELWP Legislation and Regulation page.		
Fees for Applications to Amend Permits Under Section 72 (Reg 11) of the Planning & Environment Act 1987	L		The full schedule of fees can be accessed from the DELWP Legislation and Regulation page.		
Council Variations					
Amend Endorsed Plan (if the estimated cost of change is \$10,000 or less, relates to a single dwelling and there is no need for new referrals or public notice)	C		192.00	195.00	01.Jul.19
Heritage	C		NO FEE	NO FEE	01.Jul.18
Liquor Licence Only	C		192.00	195.00	01.Jul.19
Native Vegetation Removal					
<10 Hectares	C		192.00	195.00	01.Jul.19

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SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
FACILITY HIRE					
Gwen Webb Arts Activity Centre - Hire Charges					
Gwen Webb Centre Hire - Full Day*	C	10	56.00	57.00	01.Jul.19
Regular Hire (6 hours or less)	C	10	33.00	34.00	01.Jul.19
LEVEL 2 FACILITY HIRE CHARGES: Stephenson Park & Sale Main Ovals, Sale Velodrome, Sale Lions Park (Little Athletes)					
Part or full day hire - (community groups) #	C	10	115.00	118.00	01.Jul.19
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01.Jul.18
Regular School Use - per season/per ground	C	10	226.00	231.00	01.Jul.19
Commercial/Private- Full Day*	C	10	379.00	387.00	01.Jul.19
Stephenson Park - Baseball Pitch Hire Charges (Level 2) (Includes Baseball Oval)	C	10	115.00	118.00	01.Jul.19
LEVEL 3 FACILITY HIRE CHARGES: Wurruk Oval					
Part or full day hire - (community groups) #	C	10	87.00	89.00	01.Jul.19
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01.Jul.18
Regular School Use - per season/per ground	C	10	170.00	173.00	01.Jul.19
Commercial/Private- Full Day*	C	10	252.00	257.00	01.Jul.19
LEVEL 4 FACILITY HIRE CHARGES: Stephenson Park - Rotary Oval or Baseball Oval (excluding pitch), Stead Street Oval					
Part or full day hire - (community groups) #	C	10	59.00	60.00	01.Jul.19
Part or full day hire - (schools casual hire)	C	10	FREE	FREE	01.Jul.18
Regular School Use - per season/per ground	C	10	114.00	116.00	01.Jul.19
Commercial/Private- Full Day*	C	10	126.00	129.00	01.Jul.19
Stephenson Park Upstairs Function Room					
Seasonal user group subsidised rate - Full Day*^	C	10	55.00	56.00	01.Jul.19
Non seasonal user Community Group - Full Day*	C	10	226.00	231.00	01.Jul.19
Commercial/Private- Full Day*	C	10	368.00	375.00	01.Jul.19
Light Usage Fee (rate per hour) (includes plug-in portable lighting)	C	10	15.00	16.00	01.Jul.19
Light Usage Fee (rate per hour) 150 lux at Stephenson Park	C	10	30.00	31.00	01.Jul.19
Toilet cleaning charges to be added to Casual hire if applicable	C	10	32.00	33.00	01.Jul.19
*Half day hire = 50% of scheduled full day fee, *Half day = 4 hours or less, Seasonal Hire includes use of toilets and rubbish disposal					
^Usage by seasonal hirers during the scheduled season is free, usage outside of the regular booking will attract this fee.					
# A 92% discount is applied to Seasonal Users of the Part or full day community group hire					
MEETING ROOMS					
Yarram Meeting Rooms					
Meeting Room 1 or 2 (max 25 people) per day Community Rate	C	10	55.00	Free usage for community groups	01.Jul.19
Both Meeting Rooms 1 & 2 (max 50 people) per day Community Rate	C	10	110.00	Free usage for community groups	01.Jul.19
Both Meeting Rooms 1 & 2 (max 50 people) per day Commercial Rate	C	10	220.00	225.00	01.Jul.19
Consulting Room 1 or 2 per hour	C	10	7.00	10.00	01.Jul.19
Consulting Room 1 or 2 per day	C	10	37.00	40.00	01.Jul.19
Wellington Centre Meeting Rooms					
Wayput Room per half day Standard Rate	C	10	125.00	130.00	01.Jul.19
Wayput Room per day Standard Rate	C	10	200.00	205.00	01.Jul.19
Carang Carang Room per half day Standard Rate	C	10	155.00	160.00	01.Jul.19
Carang Carang Room per day Standard Rate	C	10	295.00	300.00	01.Jul.19
Wellington Room per half day Standard Rate	C	10	200.00	205.00	01.Jul.19
Wellington Room per day Standard Rate	C	10	400.00	410.00	01.Jul.19
Function Gathering area per half day Standard Rate	C	10	155.00	160.00	01.Jul.19
Function Gathering area per day Standard Rate	C	10	295.00	300.00	01.Jul.19
Setup fee for room configuration (optional)	C	10	50.00	50.00	01.Jul.18
LAKESIDE ENTERTAINMENT & ARTS FACILITY (LEAF)					
Weddings and Commercial Organisations	C	10	190.00	194.00	01.Jul.19
Not for profit/community organisations	C	10	-	-	01.Jul.19
Use of Concertina Doors	C	10	145.00	148.00	01.Jul.19
Use of Concertina Doors Community Groups	C	10	75.00	76.00	01.Jul.19
CIRCUS					
Recreation Reserve Fees (Circus) Daily Fees	C	10	870.00	887.00	01.Jul.19

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SERVICE	C/L	GST %	18/19 Fee Including GST \$	19/20 Fee Including GST \$	Effective Date of Increase
MOORINGS					
Mooring Fees - Annual Licence	C	10	918.00	937.00	01.Jul.19
Mooring, Temporary, Weekly, Min 2 weeks (\$116.00), Max 12 weeks	C	10	54.30	56.00	01.Jul.19
Transfer of Mooring Fee	C	10	45.90	47.00	01.Jul.19
AERODROMES					
Establishment fee for setting up user agreements - for new user agreements on Council Owned or Controlled Land	C	10	111.20	114.00	01.Jul.19
West Sale Airport Service Charge – Terminal Access – Per day for charter/commercial flights Rate capped to 100 days p.a.	C	10	112.20	115.00	01.Jul.19
West Sale Airport Service Charge – Use of Airside Apron Areas – per m2/p.a. Aircraft parking or equipment storage. User agreement to be established for periods in excess of 28 continuous days Minimum charge \$275.00 (based on 100m2 for 1 month).	C	10	33.70	35.00	01.Jul.19
West Sale Airport / Yarram Aerodrome Service Charge – Annual User Licence Agreement – Recreational Use.	C	10	142.80	146.00	01.Jul.19
West Sale Airport/Yarram Aerodrome Service Charge - Ann. User Licence Agreement - Light commercial use.	C	10	663.00	677.00	01.Jul.19
West Sale Airport/Yarram Aerodrome Service Charge - Annual User Licence Agreement – Commercial Use.	C	10	1,326.00	1,353.00	01.Jul.19
West Sale Airport - Landing Fees Fee applied per aircraft landing (landing and take-off) no charge for touch and goes. Military and other Aircraft with WSA and Yarram licence agreement exempt. GA registered aircraft ≤1550kg exempt GA registered aircraft >1550kg \$3.10/tonne pro-rata.	C	10	3.10	3.20	01.Jul.19
Yarram Aerodrome - Landing Fees Fee applied per aircraft landing (landing and take-off) no charge for touch and goes. Military and other Aircraft with Yarram and WSA licence agreement exempt. GA registered aircraft ≤ 1550kg exempt. GA registered aircraft >1550kg \$1.50/tonne pro-rata.	C	10	1.50	1.50	10.Nov.16
SALEYARDS			Fees have remained unchanged since 1 April 2018.		
Prime Sales					
Weighted Cattle	C	10	22.00	22.00	01.Apr.18
Weighted Bulls	C	10	29.26	29.26	01.Apr.18
Unweighted Cattle	C	10	15.51	15.51	01.Apr.18
Unweighted Bulls	C	10	22.00	22.00	01.Apr.18
Calves	C	10	3.63	3.63	01.Apr.18
Goats	C	10	1.76	1.76	01.Apr.18
Pigs	C	10	2.97	2.97	01.Apr.18
Droving Fee	C	10	2.53	2.53	01.Apr.18
Store Sales					
Unweighted Cattle	C	10	15.51	15.51	01.Apr.18
Unweighted Bulls	C	10	22.00	22.00	01.Apr.18
Unit (Cow and Calf)	C	10	19.14	19.14	01.Apr.18
Calves	C	10	3.63	3.63	01.Apr.18
Buyer / NLIS Fee					
Store Sales, Wednesday Calf Sales	C	10	2.75	2.75	01.Apr.18
Clearing Sales	C	10	2.75	2.75	01.Apr.18
Sheep Sales					
Sheep Sales	C	10	1.87	1.87	01.Apr.18
Other					
Weigh Only	C	10	11.66	11.66	01.Apr.18
Scan Only	C	10	6.27	6.27	01.Apr.18
On Delivery Fee - Cattle	C	10	6.27	6.27	01.Apr.18
On Delivery Fee - Sheep	C	10	0.44	0.44	01.Apr.18
Post Breeder Tags - No Tag, Saleyards tag applied by GRLE	C	10	37.95	37.95	01.Apr.18
Agent Fee - Special Sales	C	10	147.73	147.73	01.Apr.18
Auctioneers Fees	C	10	134.40	134.40	01.Apr.18
Buyers Reports	C	10	0.11	0.11	01.Apr.18

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SALEYARDS Continued					
Fees have remained unchanged since 1 April 2018.					
Flooring Sales	C	10	11.00	11.00	01.Apr.18
Truck Wash	C	10	1.45	1.45	01.Apr.18
Cow Manure	C	10	16.50	16.50	01.Apr.18
Stock Feed Fee	C	10	22.00	22.00	01.Apr.18
Call Outs (After Hours) - Feed Fee First Hour	C	10		200.00	01.Jul.19
Call Outs (After Hours) - Additional Hours	C	10		100.00	01.Jul.19
MAP SALES					
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A3 Colour	C	10	12.75	13.00	01.Jul.19
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A2 Colour	C	10	18.80	19.00	01.Jul.19
Hardcopy - Standard Map (Dekho, Internet, VicRoads) A1 Colour	C	10	31.50	32.00	01.Jul.19
Hardcopy - Aerial Photo Plot A4	C	10	12.70	13.00	01.Jul.19
Hardcopy - Aerial Photo Plot A3	C	10	18.80	19.00	01.Jul.19
Hardcopy - Aerial Photo Plot A2	C	10	31.50	32.00	01.Jul.19
Hardcopy - Aerial Photo Plot A1	C	10	42.80	43.50	01.Jul.19
Softcopy - Aerial Photo - sent to email address	C	10	10.20	10.50	01.Jul.19
TIPPING FEES					
Commercial Tonne	C	10	166.00	172.00	01.Jul.19
Compacted Commercial	C	10	178.00	184.00	01.Jul.19
Commercial m3	C	10	67.00	69.00	01.Jul.19
Domestic m3	C	10	34.00	35.00	01.Jul.19
Greenwaste m3	C	10	15.00	15.00	01.Jul.17
Timber waste	C	10	30.00	30.00	01.Jul.18
Clean Concrete Tonne	C	10	31.00	32.00	01.Jul.19
Clean Concrete m3	C	10	45.00	46.00	01.Jul.19
Separated Recyclables m3	C	10	-	-	01.Jul.19
Asbestos per tonne	C	10	100.00	100.00	01.Jul.16
Single Mattress	C	10	10.00	12.50	01.Jul.19
Double Mattress	C	10	15.00	17.50	01.Jul.19
E-Waste Fees	C	10	-	-	01.Jul.19
Recyclable Plastic Drums (Non Drum muster) <5lt	C	10	-	0.50	01.Jul.19
Recyclable Plastic Drums (Non Drum muster) 20lts	C	10	-	1.50	01.Jul.19
Clean Fill m3	C	10	-	46.00	01.Jul.19
Clean Fill Tonne	C	10	-	33.00	01.Jul.19
ROADS					
Rechargeable works	C	10	By Quote	By Quote	01.Jul.18
Consent for Works Within Road Reserve	L		\$81.60 - \$586.00	\$83.20 - \$597.70	01.Jul.19
FIRE HAZARD RECOVERY					
Recovery cost for Fire Hazard Removal Contractor plus admin fee	C	10	Admin Cost \$105 + contractor cost	Admin Cost \$107 + contractor cost	01.Jul.19
Recovery cost for Contractor "call out" plus an administration fee	C	10	Admin Cost \$105 + contractor cost	Admin Cost \$107 + contractor cost	01.Jul.19
FINANCE					
Dishonoured Direct Debit Fees	C		30.00	30.00	01.Jul.16
Dishonoured Cheque Fees	C		35.00	35.00	01.Jul.09
Reissue Payment Fee	C		15.00	15.00	01.Jul.18
Land Information Certificates	L		26.30	26.30	01.Jul.18
Land Information Certificate – Urgent Fee	C	10	80.00	80.00	01.Jul.18
Duplicate Rate Notice	C	10	10.00	10.00	01.Jul.16
Rate Related Archive Search per hour	C	10	51.00	51.00	01.Jul.18
FREEDOM OF INFORMATION					
Freedom of Information Request	L		28.90	29.60	01.Jul.19
Freedom of Information Search Charges per hour or part of an hour (except if on a computer)	L		21.40	22.20	01.Jul.19
Freedom of Information Supervision Charges Per Quarter hour	L		5.30	5.60	01.Jul.19
Freedom of Information Photocopies-A4 (per page)	L		0.20	0.20	01.Jul.16