

Grid Vision Plan

Our Grid Vision

Optimizing the grid we have **today**, while...

Building the grid we need for **tomorrow**



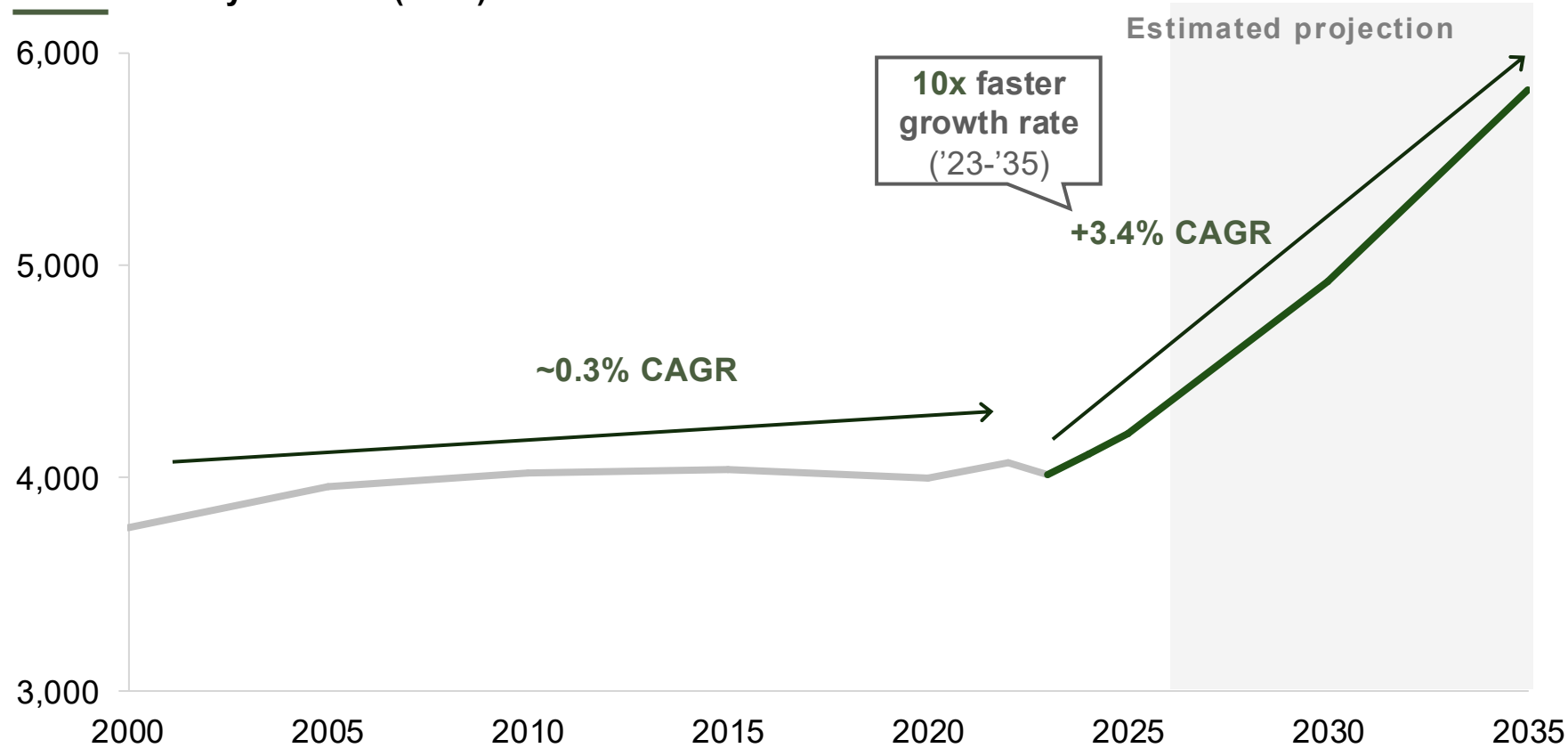
Delivering affordable, abundant, and reliable power

Driving American prosperity and AI leadership



Electricity Demand Growth Rate Is Up 10X!

U.S. Electricity Demand (TWh)



Increase in demand driven by:



Data centers



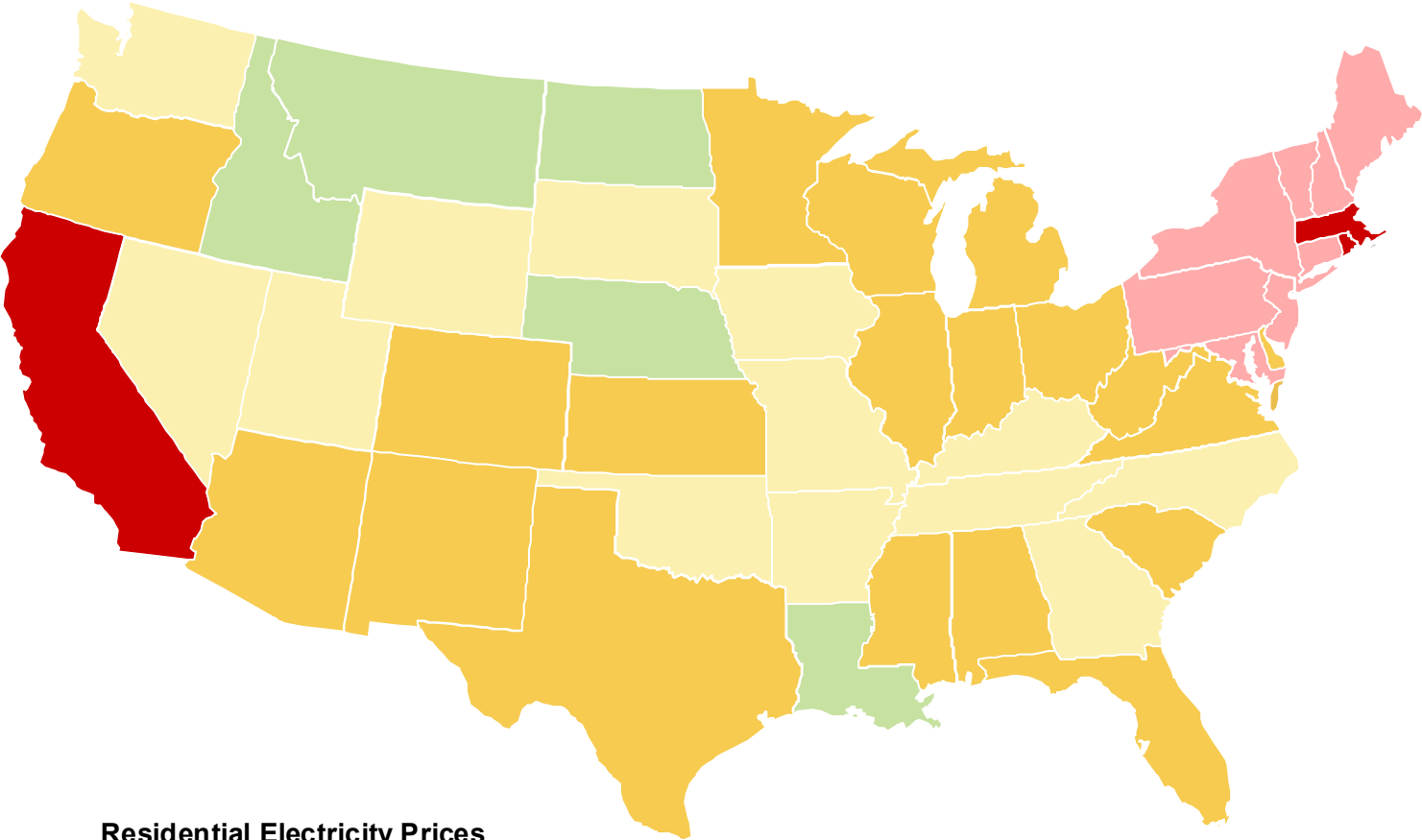
Electrification



Manufacturing reshoring

Our Outdated, Fractured Grid Is Straining Ratepayers

Residential electricity prices (ϕ /kWh)



Residential Electricity Prices (Nov '25, ϕ /kWh)
Least (<12 ϕ) Most (>30 ϕ)

Drivers of higher electricity prices

- Surging demand
- Fuel cost volatility
- Extreme weather
- Supply chain constraints
- Tariffs on raw materials

China Leads, but the U.S. Must Narrow the Gap

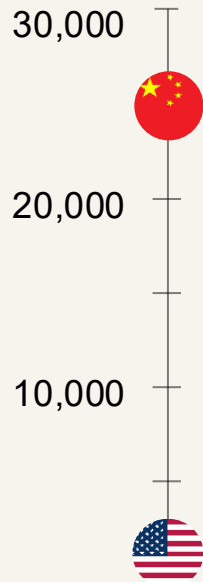
Electrification growth rate, p.a.

2004-2024
(%)



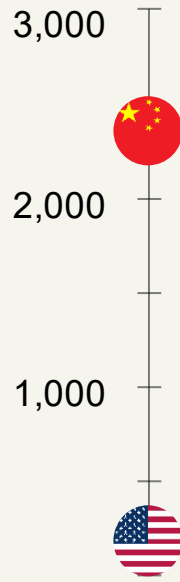
Transmission lines built, p.a.

2013-2023
(miles / year)



HVDC lines built, p.a.

2015-2025
(miles)



Average time to permit Tx project

2024-2025
(years)



China shows what can be done, but **U.S. is well positioned to narrow the gap through:**



Energy abundance



World-leading innovation

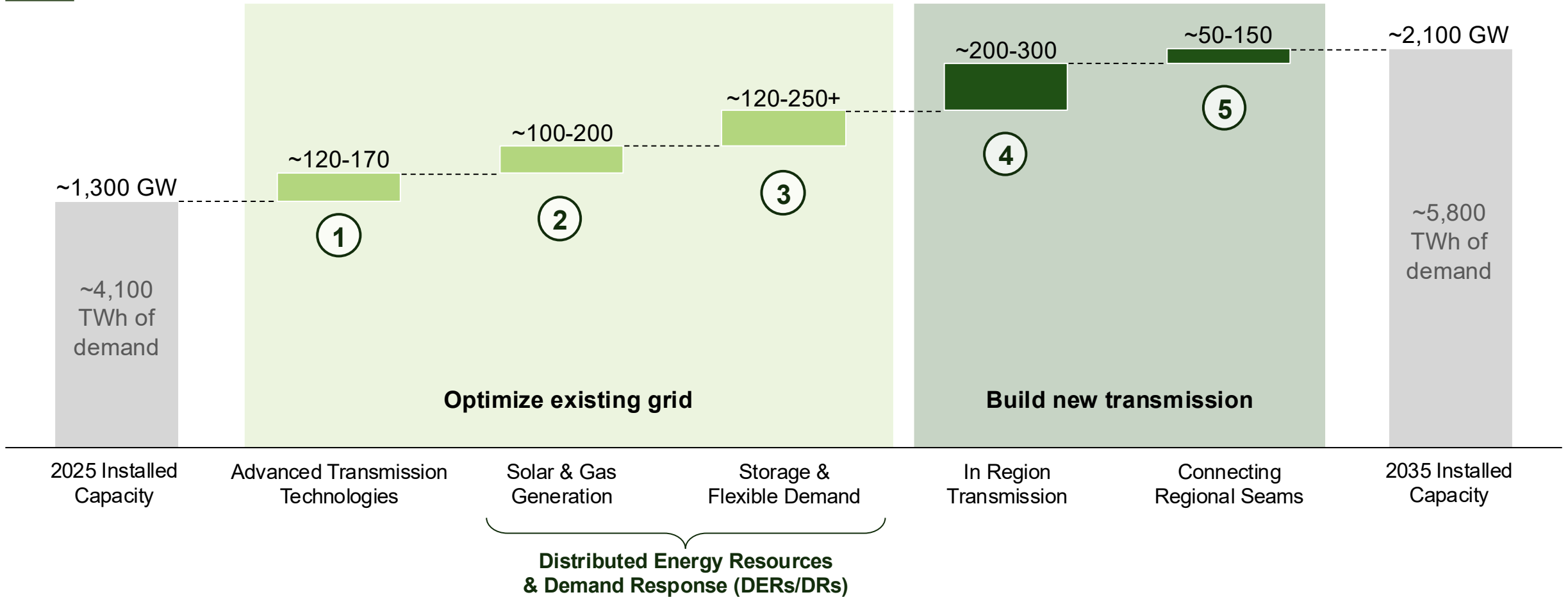


Strong capital markets

The Right Types of Investment Can Unlock 800+ GW by 2035

Required Additional Installed Capacity, 2025-2035 (GW)

/ DIRECTIONAL



The Grid Must Fundamentally Change over the Next 10 Years

The U.S. grid must meet future load growth while delivering affordable energy

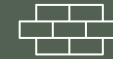
The 2035 grid must be...



Connected



Flexible



Reliable



Scalable

Change will be driven by...



Policy



Technology

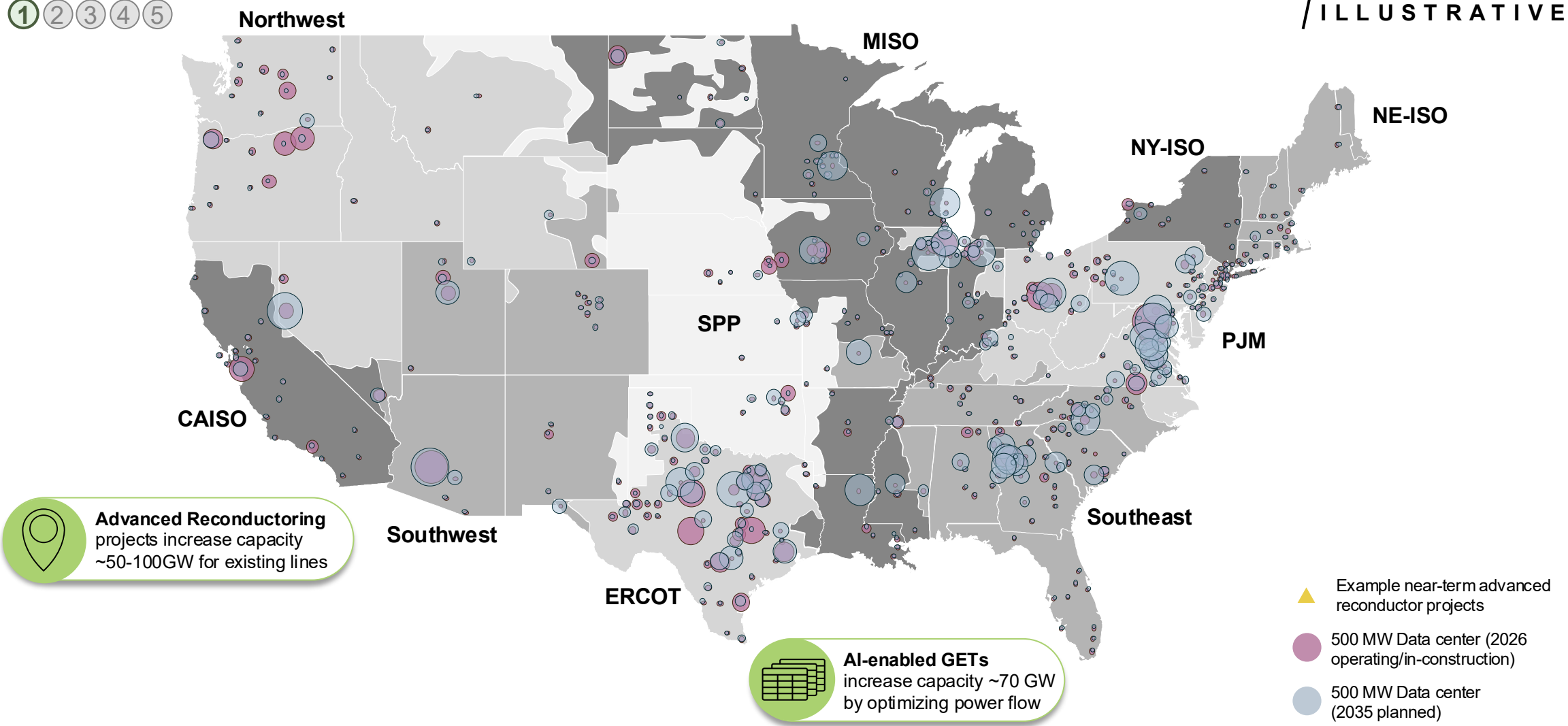


Markets

GV Plan – Solution 1: Deploy ATTs at Scale

① ② ③ ④ ⑤

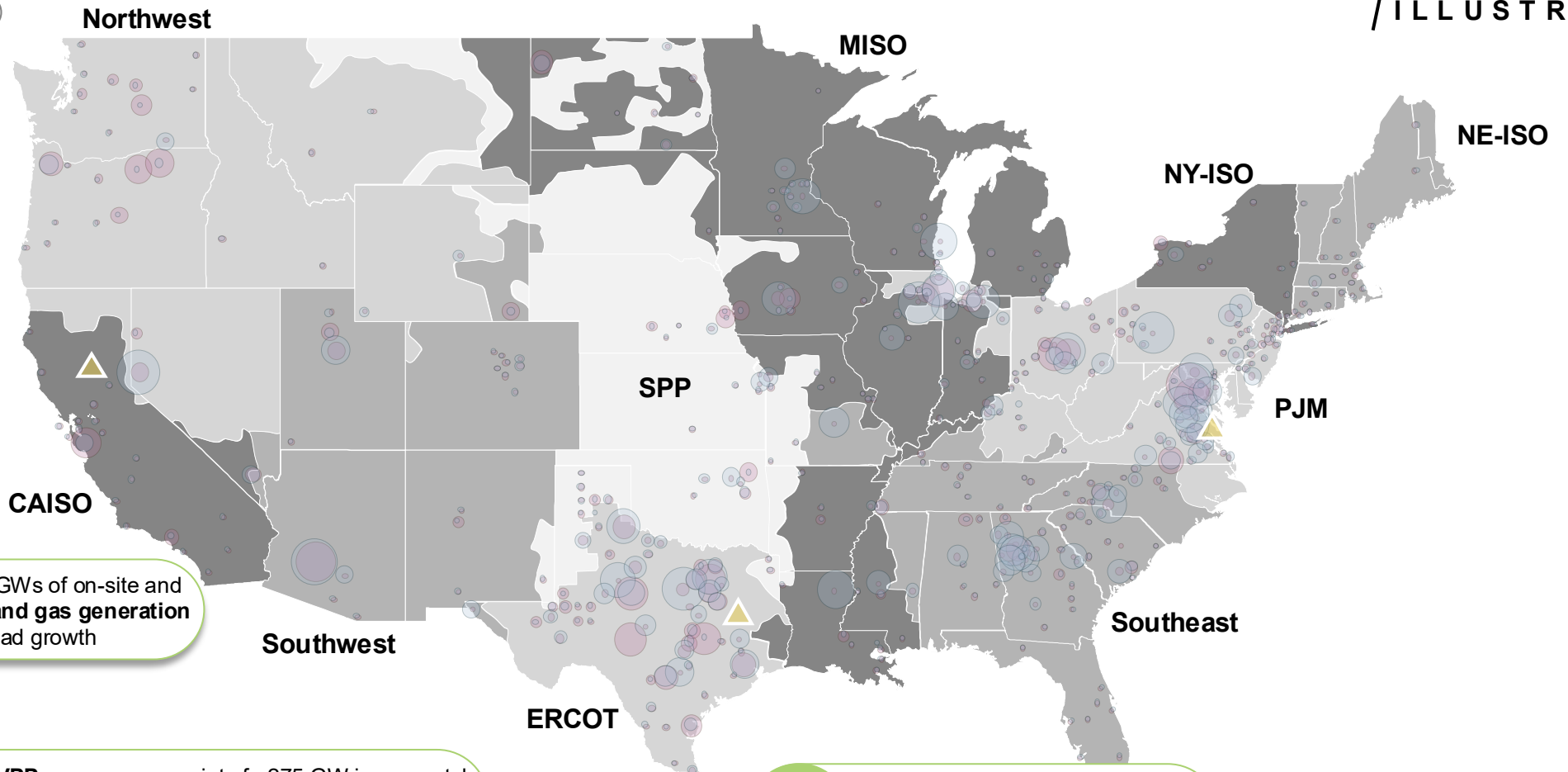
/ ILLUSTRATIVE





GV Plan – Solutions 2&3: Scale Distributed Energy Resources


/ ILLUSTRATIVE



① ② ③ ④ ⑤



 Up to ~200 GWs of on-site and local **solar and gas generation** to support load growth

 **VPPs** programs consist of ~275 GW incremental DER capacity (subset of 2035 total), dispatching distributed resources to reduce congestion

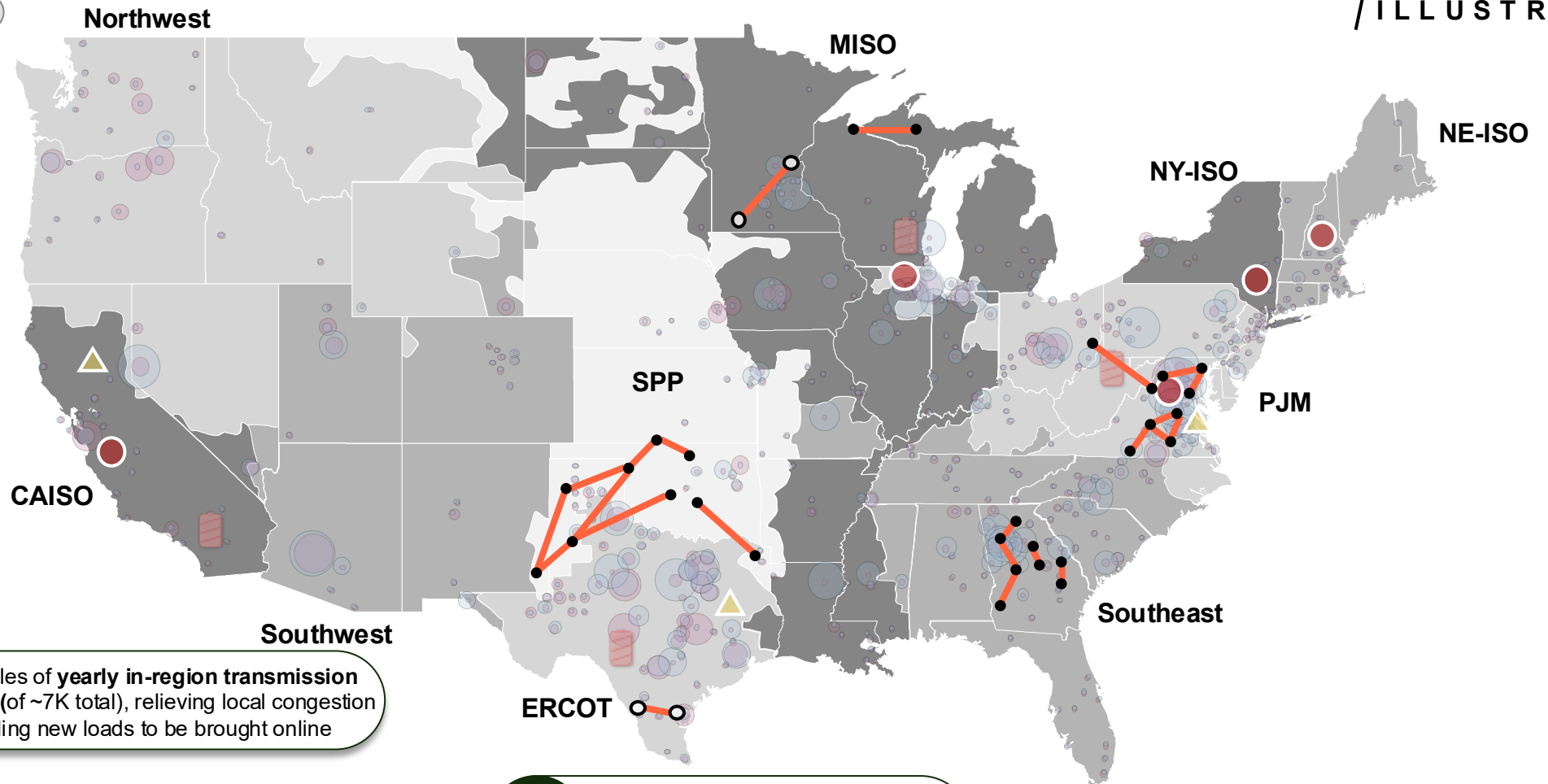
 Up to ~250+ GWs of **storage and flexible demand** shaving peak load and supporting reliability


 Example new VPP hub
 Example new storage hub


GV Plan – Solution 4: Expand In-Region Transmission Rapidly

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 ~ 6.5K miles of **yearly in-region transmission buildout** (of ~7K total), relieving local congestion and enabling new loads to be brought online

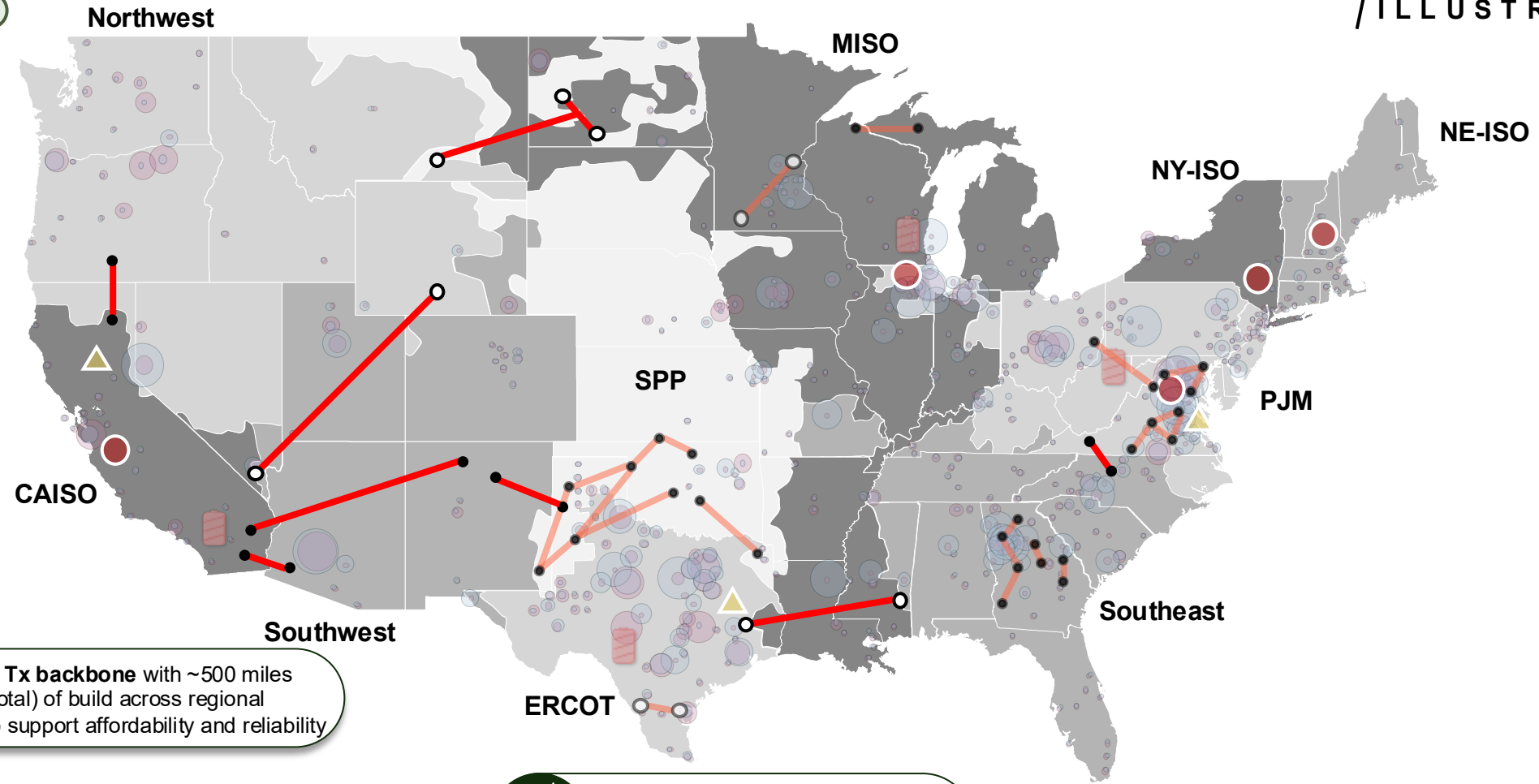
 **Expanded capacity** through buildout of ~100 additional HVDC lines (both within and across regions)


○ Example new HVDC line
— Example new in-region line


GV Plan – Solution 5: Connect Regional Seams



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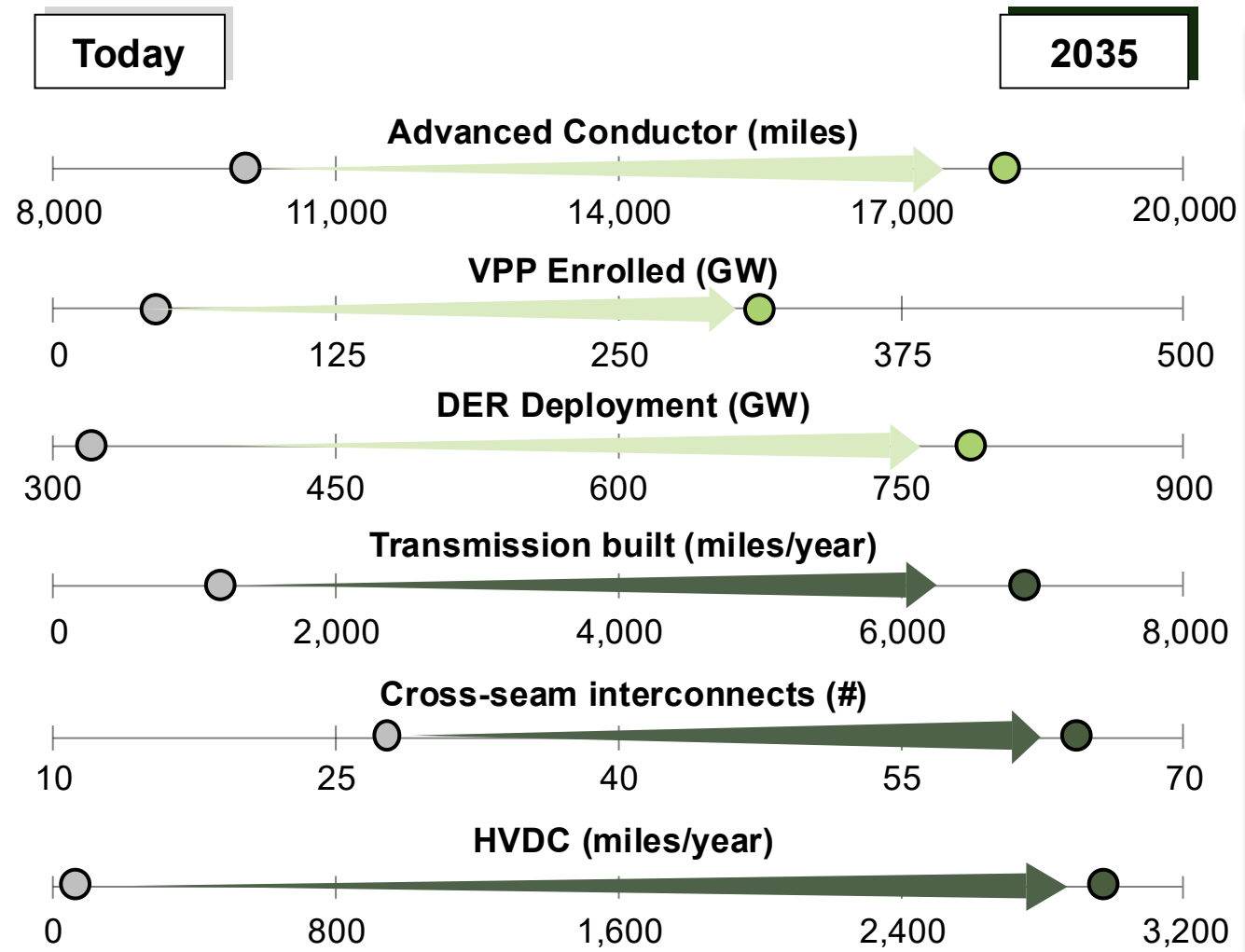
 **National Tx backbone** with ~500 miles (of ~7K total) of build across regional seams to support affordability and reliability

 **Expanded capacity** through buildout of ~100 additional HVDC lines (both within and across regions)

 Example new HVDC line
 Example new cross-regional seam

Grid Imperatives by 2035

Optimize	ATTS
	VPPs
	DERs
Build	Tx Build
	Cross-region
	HVDC



Key outcomes

- ~8k mi of state-of-the-art reconductoring
- ~7x VPP capacity
- ~2.5x DER capacity
- ~7x more transmission build
- Double cross-seam interconnections
- ~3,000 more HVDC miles per year

Stakeholder Actions in the Next 12 Months to Catalyze Progress

Stakeholder	Action
Utilities	<ul style="list-style-type: none"> • Commit to a dual-track optimize and build strategy: deploy ATTs and AI-enabled planning at scale <i>now</i> while advancing at least one transmission project with accelerated timelines
Tech vendors	<ul style="list-style-type: none"> • Innovate, prove and scale: Innovate technologies (AI, ATTs) to mitigate today’s barriers, deliver bankable, utility-grade deployments with quantified capacity unlock and cost savings so that system-wide adoption becomes low risk and routine
Equipment OEMs	<ul style="list-style-type: none"> • Remove the future bottleneck: Lock-in transformer, conductor, and critical component capacity now through standardized designs, dual sourcing, and forward production commitments so part shortages don’t become a bottleneck to build
Developers	<ul style="list-style-type: none"> • Prioritize and accelerate: Lead the drive to advance high-impact, in-region and cross-region projects that relieve major congestion, embrace new tech to accelerate
Data center operators	<ul style="list-style-type: none"> • Put capital and demand signals on the table: Work with utilities / owner operators on innovative models / partnerships to co-invest in transmission and distributed energy solutions and provide long-term, load commitments to de-risk builds and minimize affordability impacts
Investors	<ul style="list-style-type: none"> • Invest in the transmission backbone: Actively fund first-of-their-kind interregional transmission, storage, and ATT-enabled projects.
RTOs	<ul style="list-style-type: none"> • Rewire planning to optimize outcomes: Mandate ATT and non-wires alternative evaluation as the first step in every regional transmission plan
Federal	<ul style="list-style-type: none"> • Induce speed and certainty into the system: Pass permitting reform with shot clocks, ensure federal backstop authority, mandate standardized interregional cost allocation and set clear direction for supply chain expectations
State	<ul style="list-style-type: none"> • Reward outcomes, standardize inputs: Set permitting targets, align on standardized cost allocation frameworks and approve reforms that favor congestion relief, resilience, and speed, including ATTs, storage —not just traditional steel-in-the-ground investment
Nonprofits	<ul style="list-style-type: none"> • Lean in to solve the dual challenge of energy and emissions: Mobilize public, policy, and business coalitions to drive action that helps meet energy demand and reduces emissions
Thought leaders	<ul style="list-style-type: none"> • Change the Narrative: Publish independent affordability and reliability evidence, identify real success stories, and make grid modernization a mainstream competitiveness and national security agenda

OpenMinds and Partners Are Focusing on Six Catalyzing Projects

1 The U.S. Grid Vision Plan

Communicate compelling, impactful grid vision plan

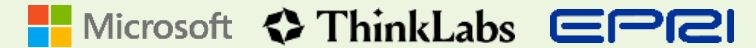


2 Federal and State Policy

Inform policy to expedite transmission optimization and build

3 AI Planning

Encourage AI planning adoption



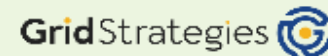
4 ATTs

Deploy ATTs at a higher frequency



5 Shovel Ready Interconnects

Accelerate specific and high value high-value transmission projects



6 Speed to Power Loop

Initiate the development of multi-region transmission project



Project Selection: Existing 6 projects selected for highest near-term OM impact
Projects for future consideration include nuclear, geothermal, storage, etc.



OpenMinds

