

# Strategic memo

Prepared for the principal · Specimen · Private and confidential

1 · EXECUTIVE SUMMARY

Principal: founder, 41, UK tax resident. Spouse and three children aged 14, 11 and 7. Operating company in the UK; a secondary sale is under discussion in 18–24 months.

Objective: reduce single-jurisdiction exposure before the liquidity event, retain EU access for the family, and keep the operating business investable.

**Recommendation.** Sequence UAE residence first, Hungarian operating substance second, EU citizenship optionality third. Do not begin the EU route until the UK residency clock is demonstrably broken.

2 · OPTIONS MODELLED

| Route                        | Capital                     | Timeline       | Personal tax       | EU access     |
|------------------------------|-----------------------------|----------------|--------------------|---------------|
| UAE — Golden Visa            | from \$550,000              | from 1 week    | 0% personal        | None          |
| Portugal — cultural heritage | from EUR 250,000            | from 12 months | NHR where eligible | Full Schengen |
| Hungary — business residency | EUR 7,700 + EUR 1,500/month | 2 months       | Standard Hungarian | Full Schengen |
| Greece — renovation route    | from EUR 250,000            | from 4 months  | Non-resident       | Full Schengen |

3 · RECOMMENDED SEQUENCE

**Months 0–3 — UAE residence.** Property route. Trigger: complete before UK split-year treatment is claimed. Establishes a zero-tax personal base ahead of the secondary.

**Months 2–5 — Hungarian Kft.** Opened in parallel, not afterwards. Provides EU operating substance and a Schengen permit that does not depend on the UAE.

**Month 12 onward — EU citizenship optionality.** Portugal, once the UK clock is broken. The five-year horizon then runs in the background.

4 · RISK REGISTER

| Risk                              | Severity | Owner                  | Mitigation                                                         |
|-----------------------------------|----------|------------------------|--------------------------------------------------------------------|
| UK statutory residence test fails | High     | Principal + UK counsel | Day-count log from month zero; no UK workdays in year one          |
| Hungarian substance challenged    | Medium   | Mirsatori              | Real payroll, resident director, minuted board meetings            |
| UAE valuation shortfall           | Medium   | Mirsatori              | Pre-approved developer list; independent valuation before exchange |
| Secondary sale accelerates        | High     | Principal              | Structure completes before signing; reviewed at every milestone    |

5 · IMPLEMENTATION SKETCH

Capital, year one: approximately \$550,000 recoverable property, EUR 7,700 share capital, plus government and professional fees.

First residence card in four to six weeks. Full structure operating in six to nine months.

6 · SIGN-OFF

Prepared by \_\_\_\_\_ Reviewed \_\_\_\_\_

Principal acknowledgement \_\_\_\_\_

This specimen mirrors the structure of a live Mirsatori strategic memo. In an engagement, each section is populated against the principal's own position and is delivered under signed NDA.