



# Aboitiz Equity Ventures

**First Nine Months 2021**  
**Financial & Operating Results**  
Thursday, November 4, 2021

**aboitiz**



## Review of Business Units

- **Group CEO Message**
- Power
- Financial Services
- Food
- Land
- Infrastructure
- AEV Financials
- Q & A



**Sabin M. Aboitiz**

President and CEO, Aboitiz Group

A new

**Aboitiz**

is coming

The Aboitiz logo consists of the word "aboitiz" in a bold, lowercase, red sans-serif font.The Jera logo features the word "Jera" in a blue, lowercase, sans-serif font. The letter "J" is significantly larger than the other letters.

Energy for a New Era

## Aboitiz and JERA will enter into a strategic partnership

- JERA is acquiring a 27% stake in AboitizPower (AP)
- AEV will sell its approximately 25.01% (1,840,334,941 common secondary shares) stake for USD 1.463 billion; it will continue to own a controlling stake of approximately 52.0%
- Aboitiz & Company will sell its 1.99% stake to bring JERA's total post-transaction stake to 27.0%.
- Resulting foreign ownership will still be below mandated ceiling of 40%.
- Not covered by the mandatory tender offer threshold of 35%
- Subject to customary necessary conditions



**2030 Goal**  
**Balance Business Portfolio**

**50:50**



## The partnership enables AboitizPower's 10-year RE expansion journey

- Enables AP plans to increase its generation portfolio to 9,200 MW by 2030 (50:50 balance by adding 3,700MW of additional RE)
- Leverages JERA's experience and expertise:
  - Largest generator in Japan (~80GW) with operations in 10+ countries
  - Large-scale RE centered on offshore wind power generation and LNG value chains (one of the largest LNG purchasers in the world)
  - Development of RE and zero-emission thermal power generation using ammonia and hydrogen
  - Development of Zero CO2 Emissions 2050 roadmap



**2030 Goal**  
**Balance Business Portfolio**

**50:50**



## The partnership enables AboitizPower's 10-year RE expansion journey

- Expands AP's network and optionalities
- Optimizes long-standing relationship.
- Opens immediate collaboration



## The partnership has compelling strategic and financial merits for AEV



- Compelling strategic and financial merits
- Releases significant cash proceeds to AEV of approximately USD 1.463 billion and provide financial flexibility to pursue growth initiatives
- Allows AEV to pare down and refinance existing debt
- Fully aligned with our long-term strategy and previously announced 2030 growth targets



**aboitiz**

**Jera**

Energy for a New Era

**We've only just begun**



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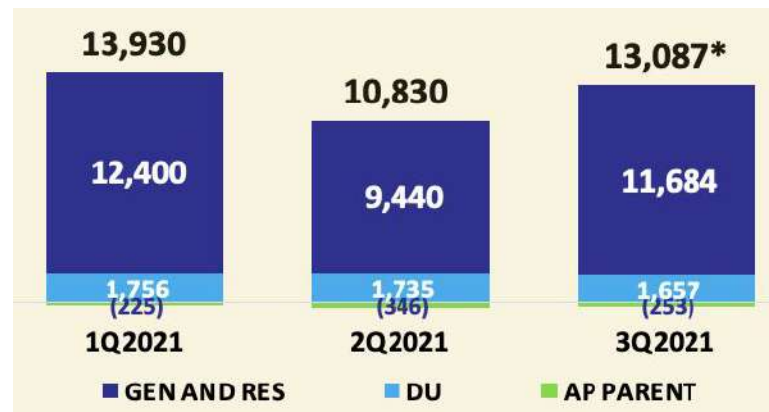
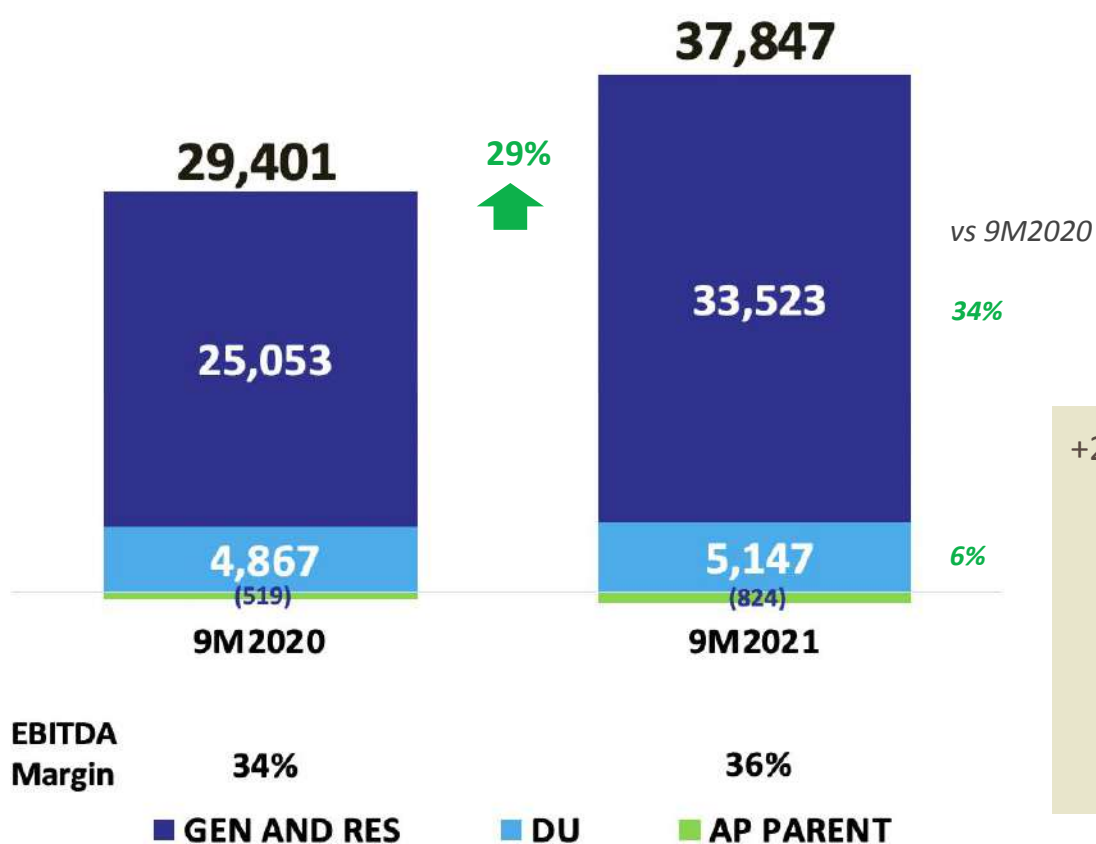
a partner for  
**sustainable growth**



# Beneficial EBITDA up by 29%

in PHP millions

## Quarterly Breakdown



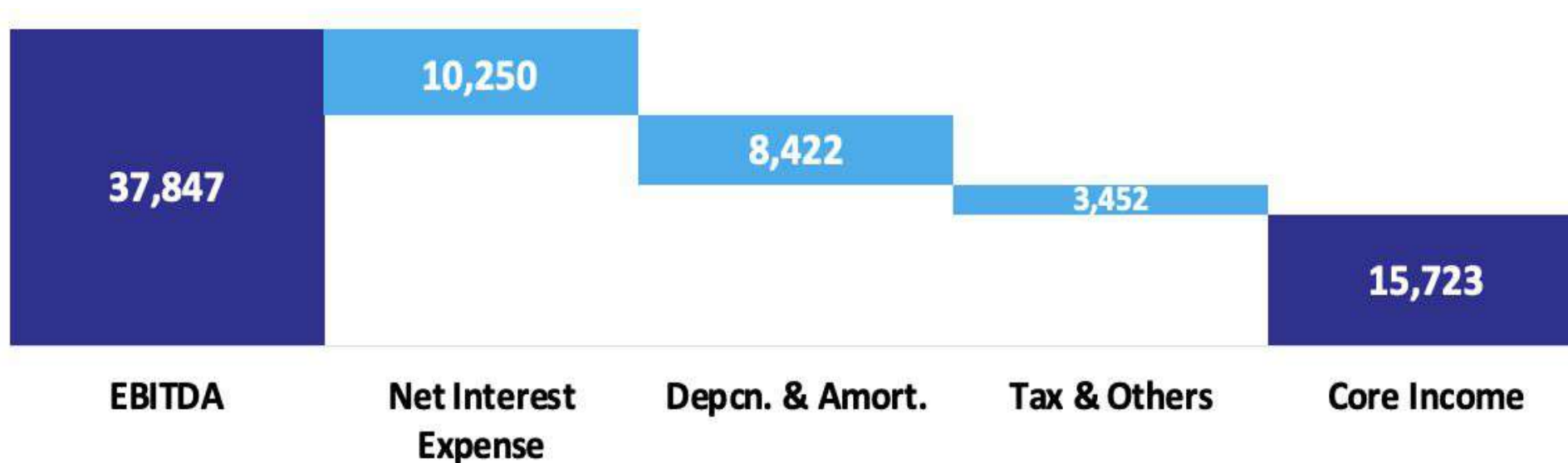
\*+11% vs 3Q2020

+29% vs LY:

- +15% higher WESM dispatch
- +9% higher availability of TLI, TSI, TVI facilities
- -12% GMEC outage
- +4% GNPD commissioning revenue
- +4% higher water inflows
- +9% other income



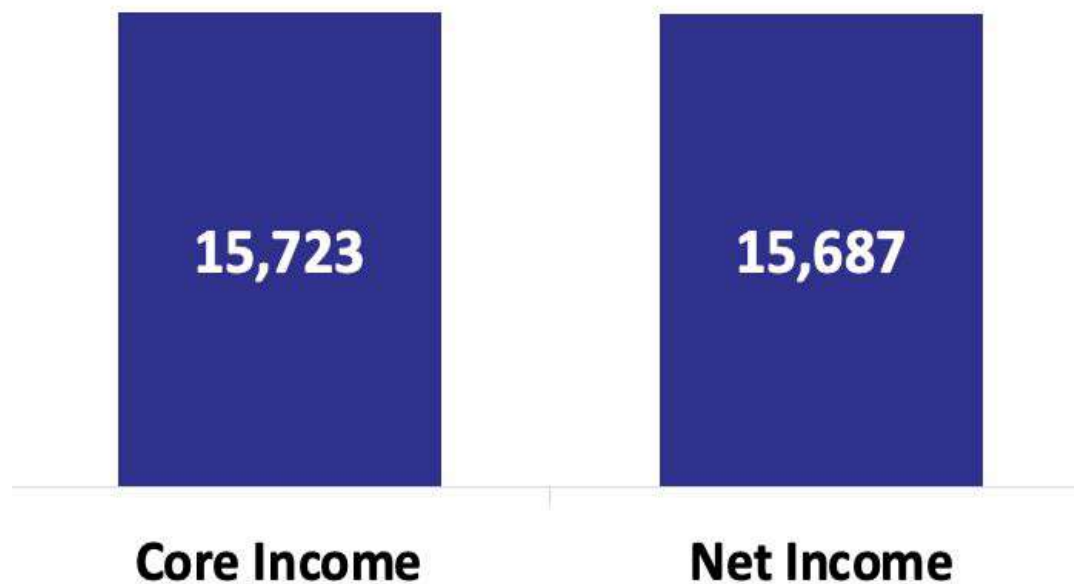
## Core income up by 143%



Php mn	9M2020	9M2021	Change
<b>EBITDA</b>	29,401	37,847	29%
Less: Net Interest Expense	10,179	10,250	1%
Depcn. & Amort.	8,165	8,422	3%
Tax & Others	4,580	3,452	-25%
<b>Core Income</b>	6,477	15,723	143%
EPS	0.88	2.14	



## Net income up by 124%



Php mn	9M2020	9M2021	Change
<b>Core Income</b>	6,477	15,723	<b>143%</b>
<b>Net Income</b>	7,006	15,687	<b>124%</b>
<i>EPS</i>	0.95	2.13	



## Balance sheet remains strong

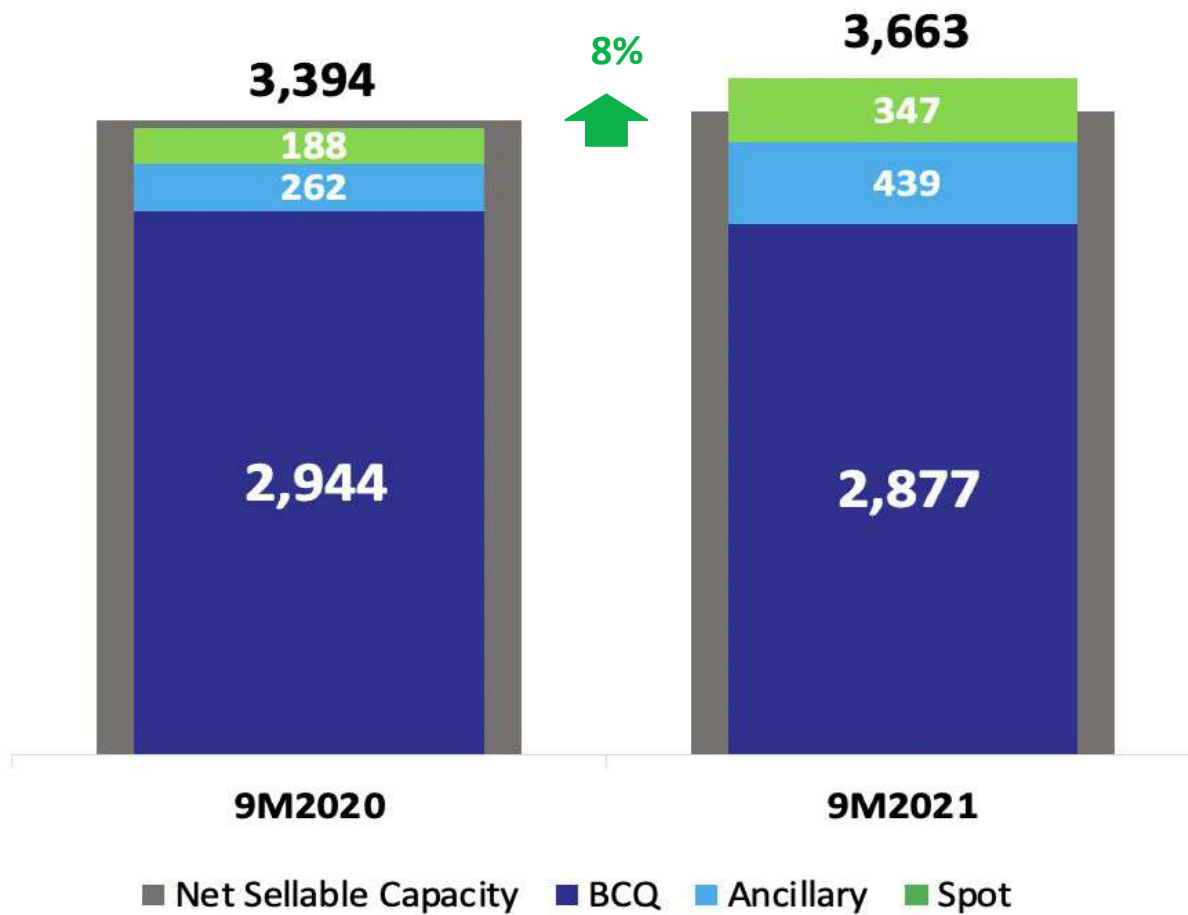
(Php mn)	CONSOLIDATED	
	As of Dec 31, 2020	As of Sep 30, 2021
Cash and Cash Equivalents	38,700	32,601
Investments and advances	61,829	64,681
Property, Plant and Equipment	203,451	202,302
<b>Total Assets</b>	<b>397,925</b>	<b>405,152</b>
<b>Total Liabilities</b>	<b>263,340</b>	<b>251,214</b>
<b>Total Equity</b>	<b>134,585</b>	<b>153,938</b>
<b>Total Interest Bearing Debt</b>	<b>228,328</b>	<b>213,905</b>
<b>Net Debt</b>	<b>184,304</b>	<b>176,563</b>
<b>Net Debt to Equity</b>	<b>1.4x</b>	<b>1.1x</b>
<b>Debt to Equity*</b>	<b>1.7x</b>	<b>1.4x</b>

*\*Total Interest Bearing Debt / Total Equity*



# Capacity sales grew by 8%

Capacity Sales  
in MW

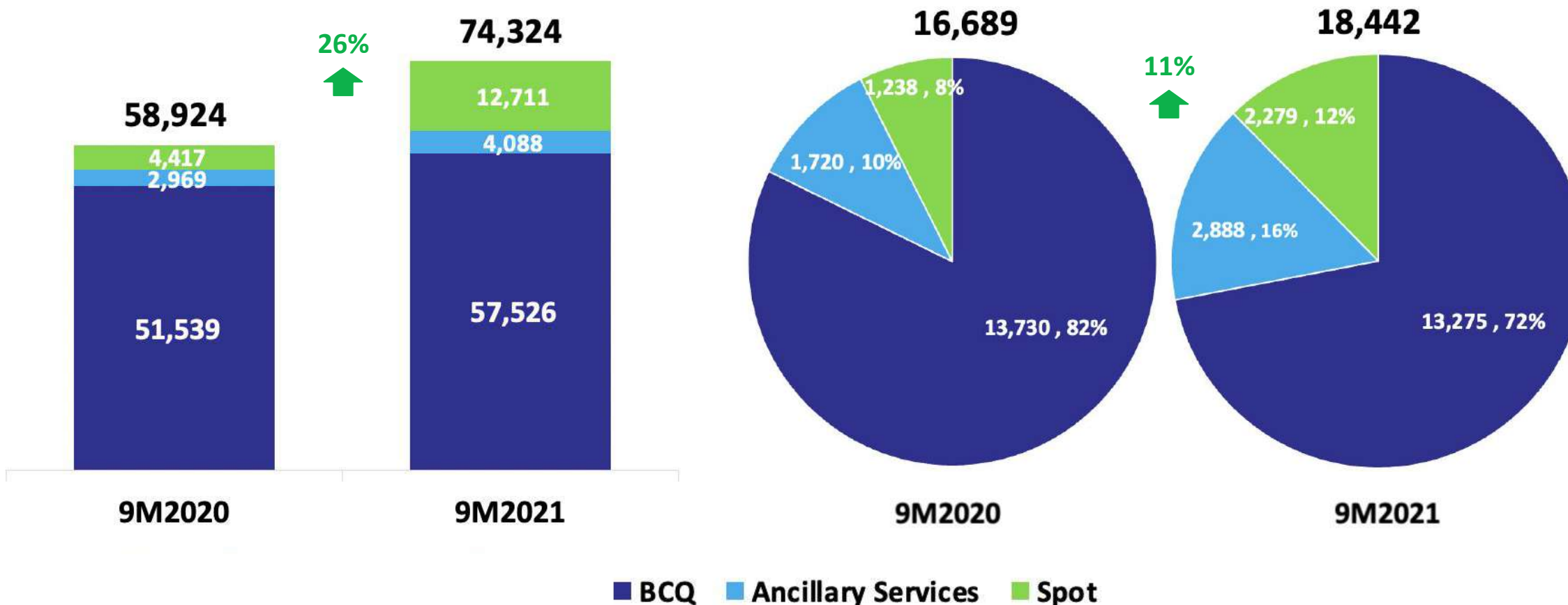




# Revenue and energy sold increased

Revenue  
in PHP millions

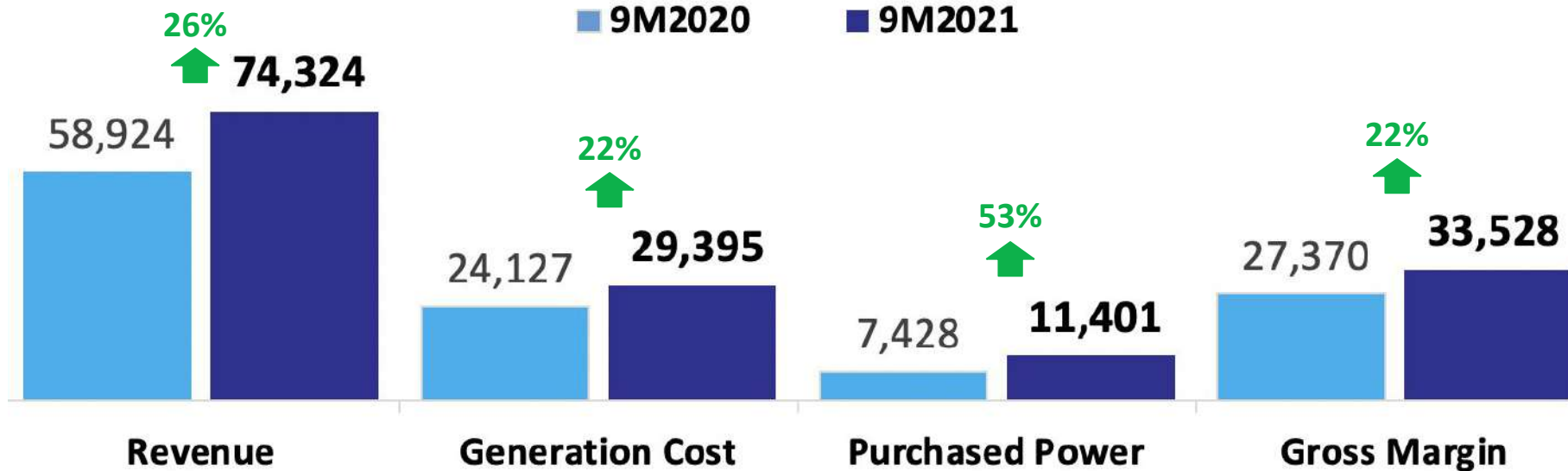
Energy Sold  
in GWh



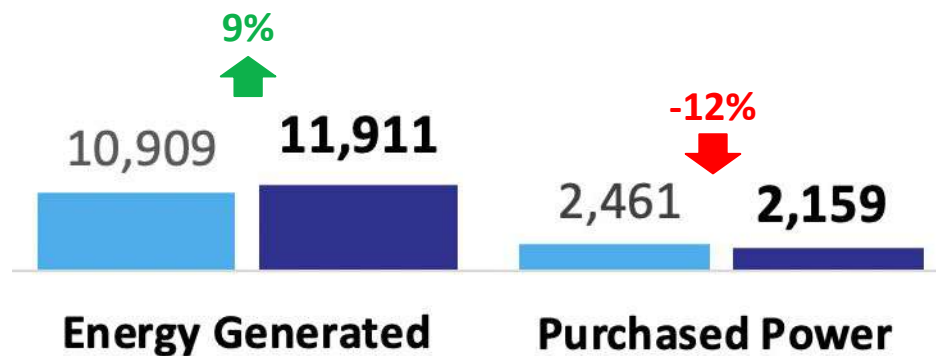


# Gross margin increased by 22%

in PHP millions



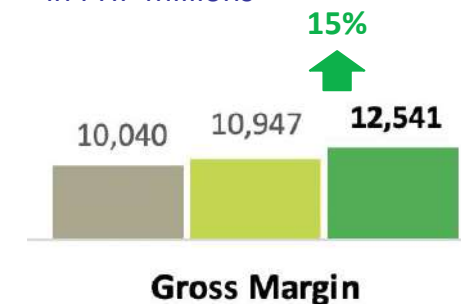
in GWh



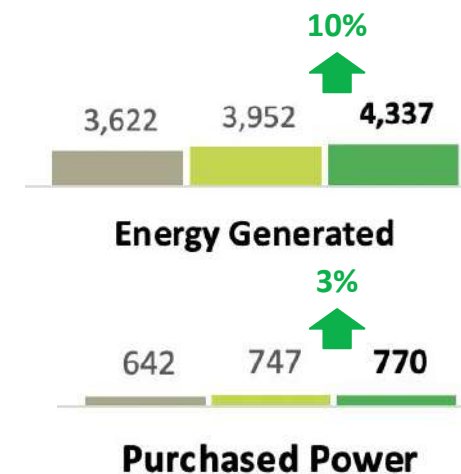
## Quarterly Breakdown

1Q2021 2Q2021 3Q2021

in PHP millions



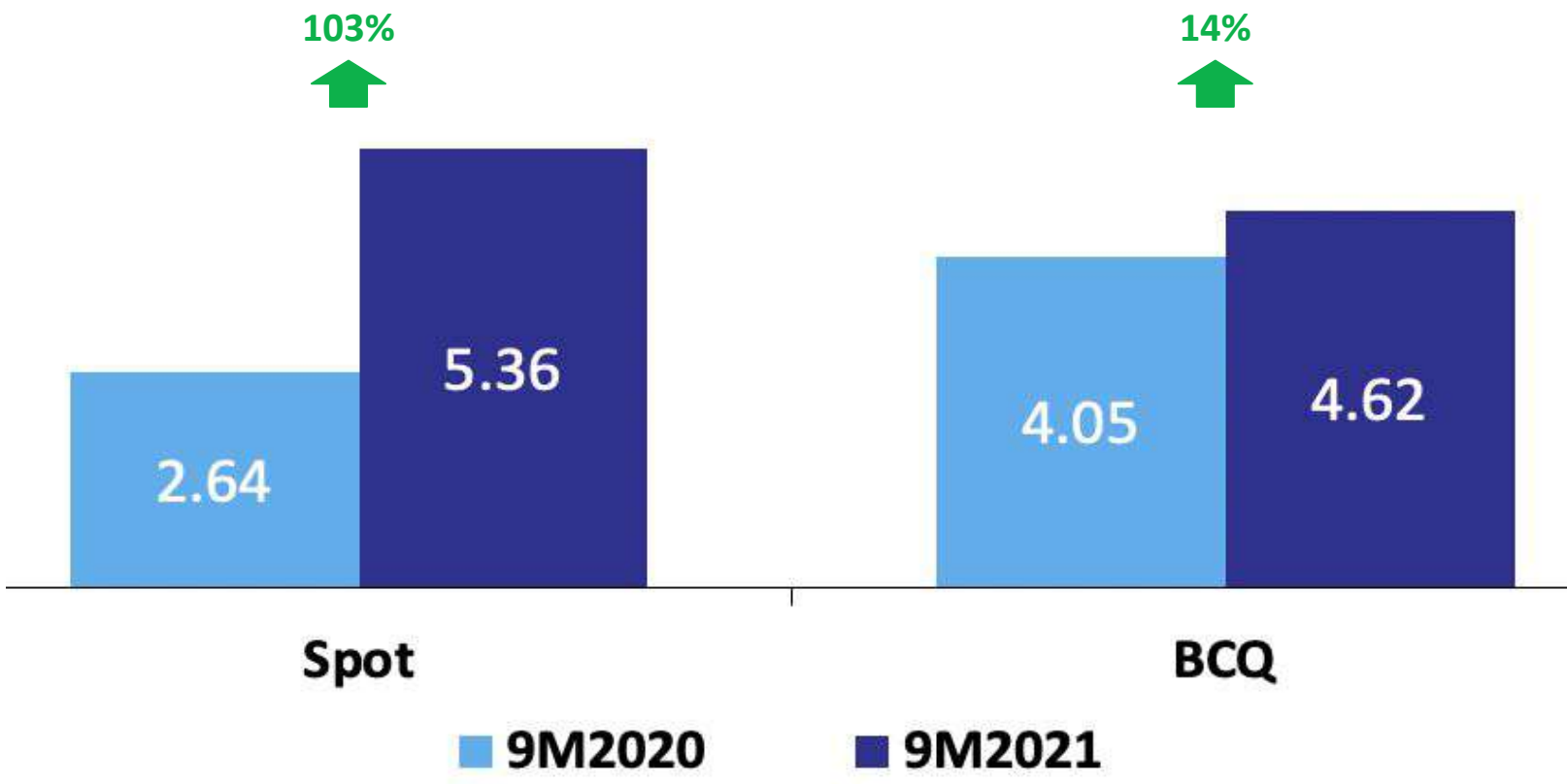
in GWh





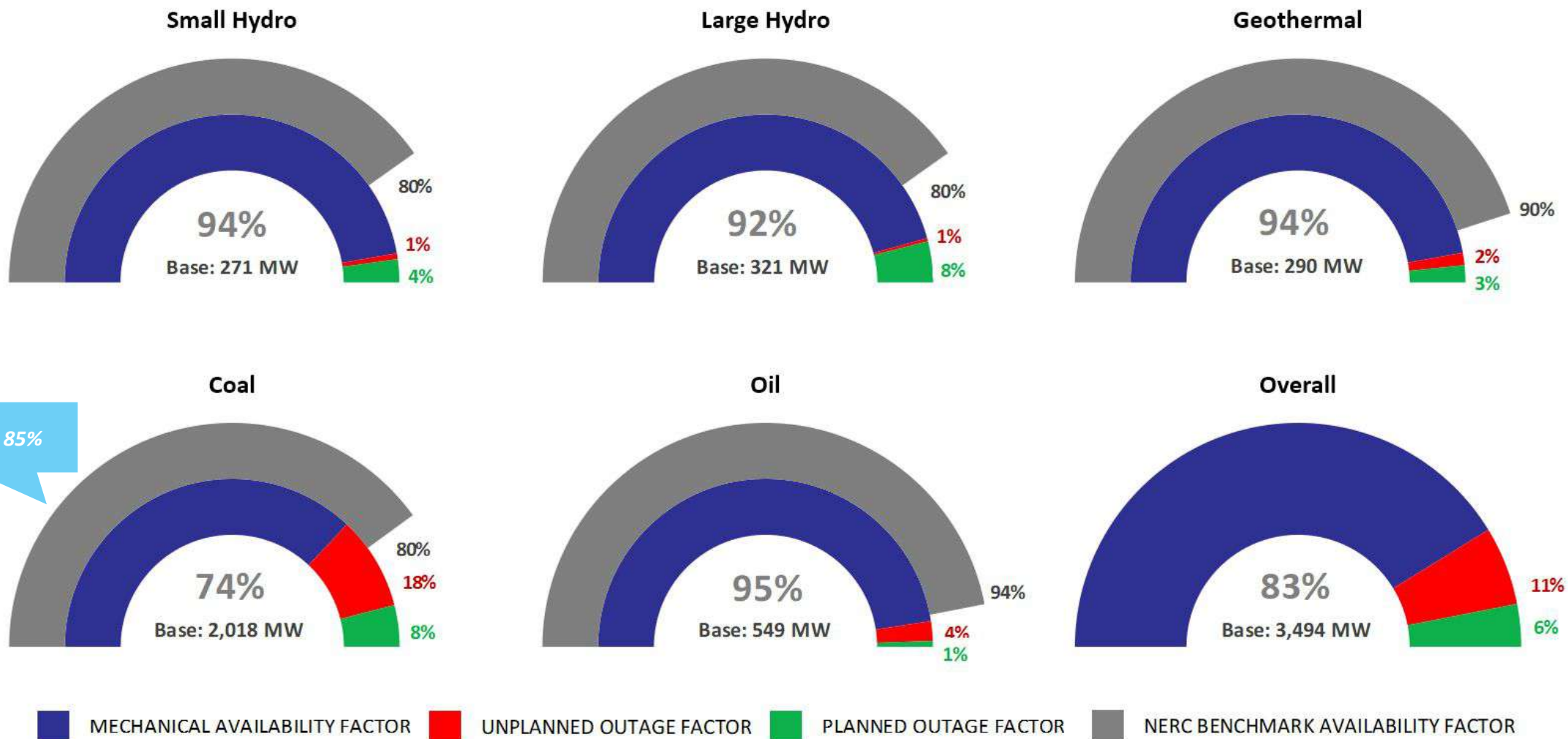
## Spot and BCQ selling prices increased

in (P/kWh)





# Availability of TLI, TSI and TVI is at 85%

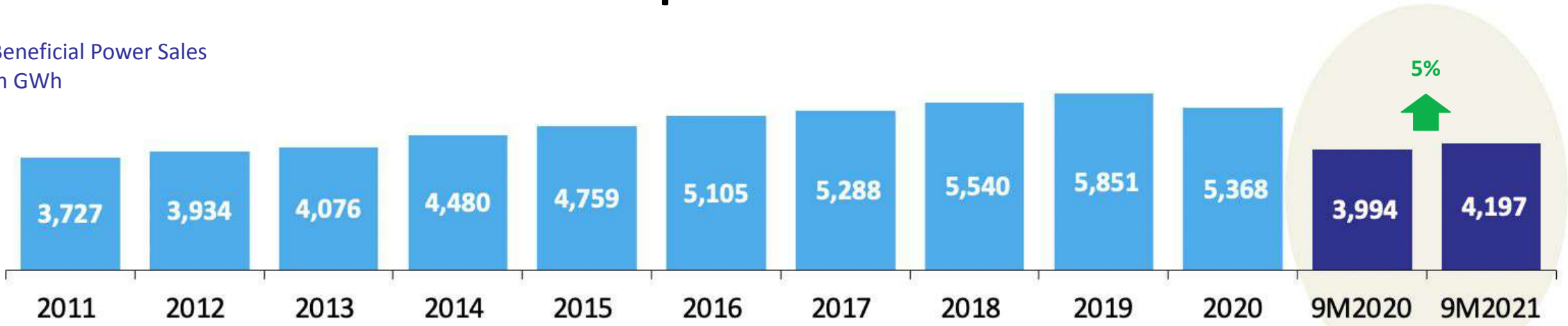


TLI, TSI, TVI at 85%

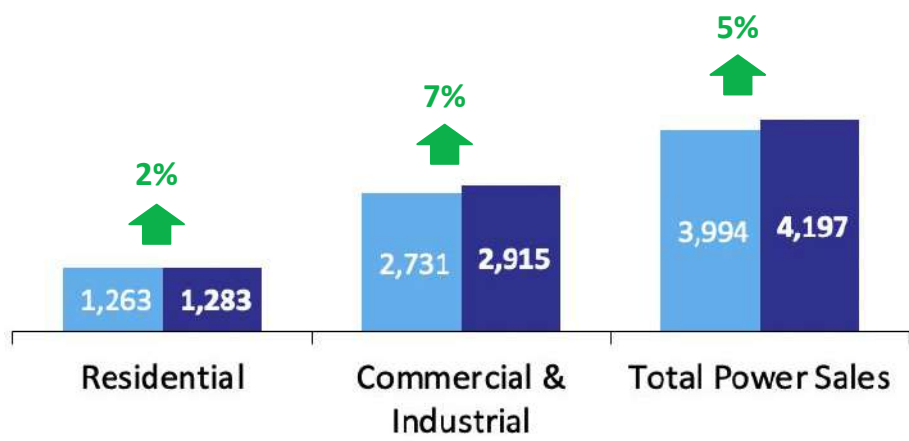


# Beneficial power sales increased

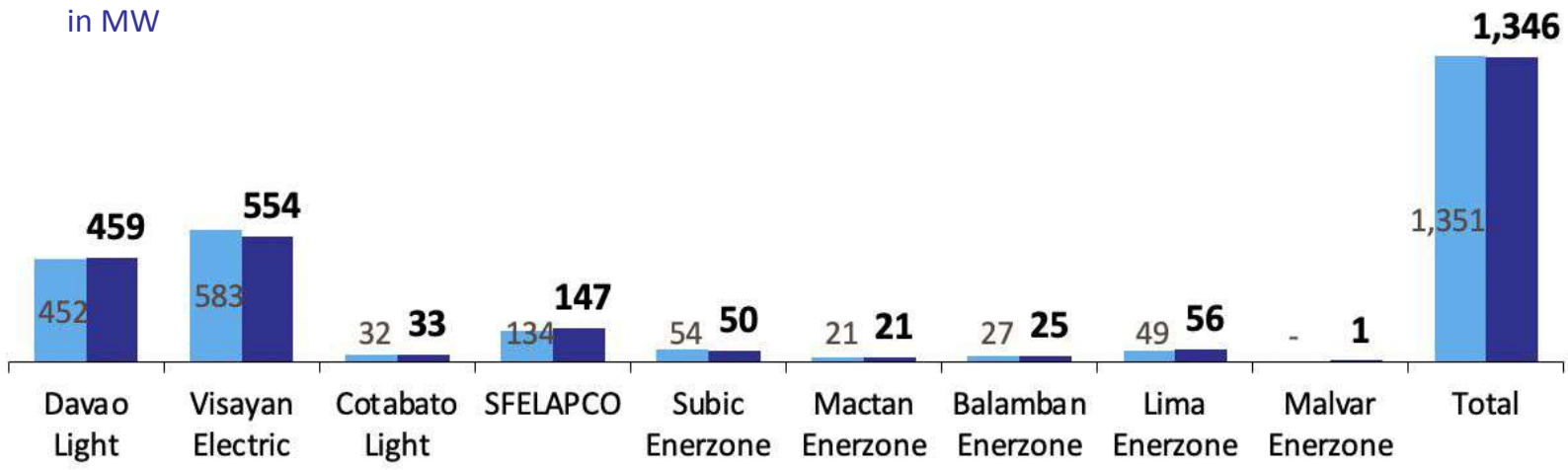
Beneficial Power Sales in GWh



Customer Type in GWh



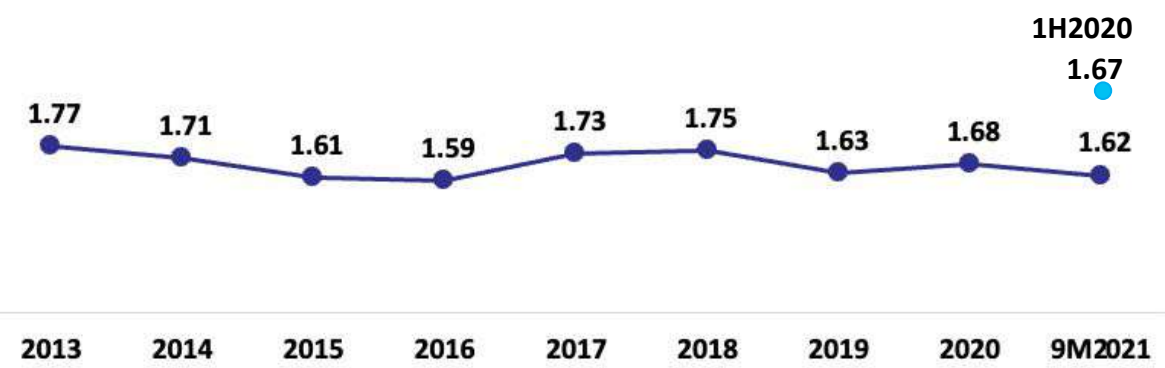
Peak Demand in MW



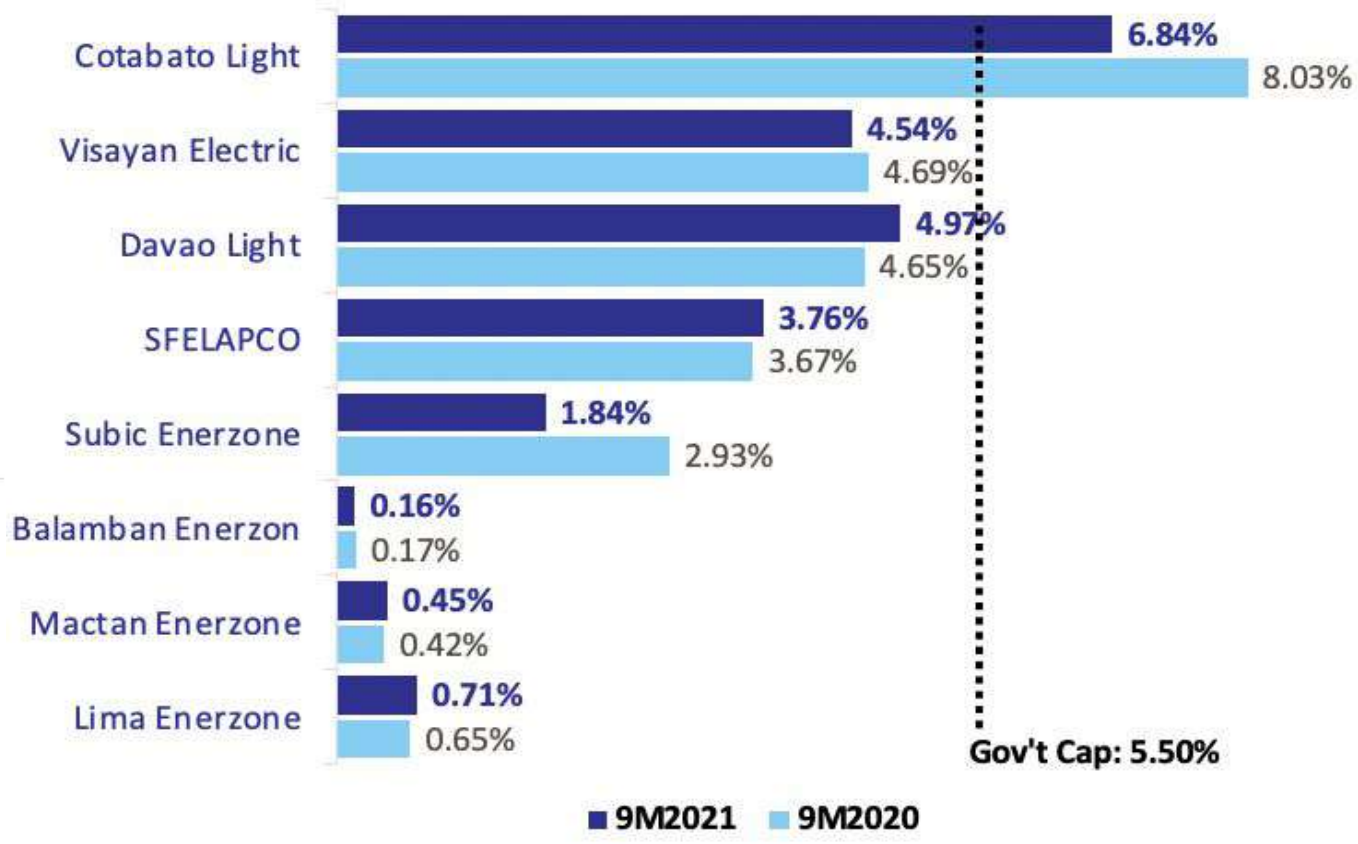


# Average gross margin slightly declined

Gross Margin / kWh

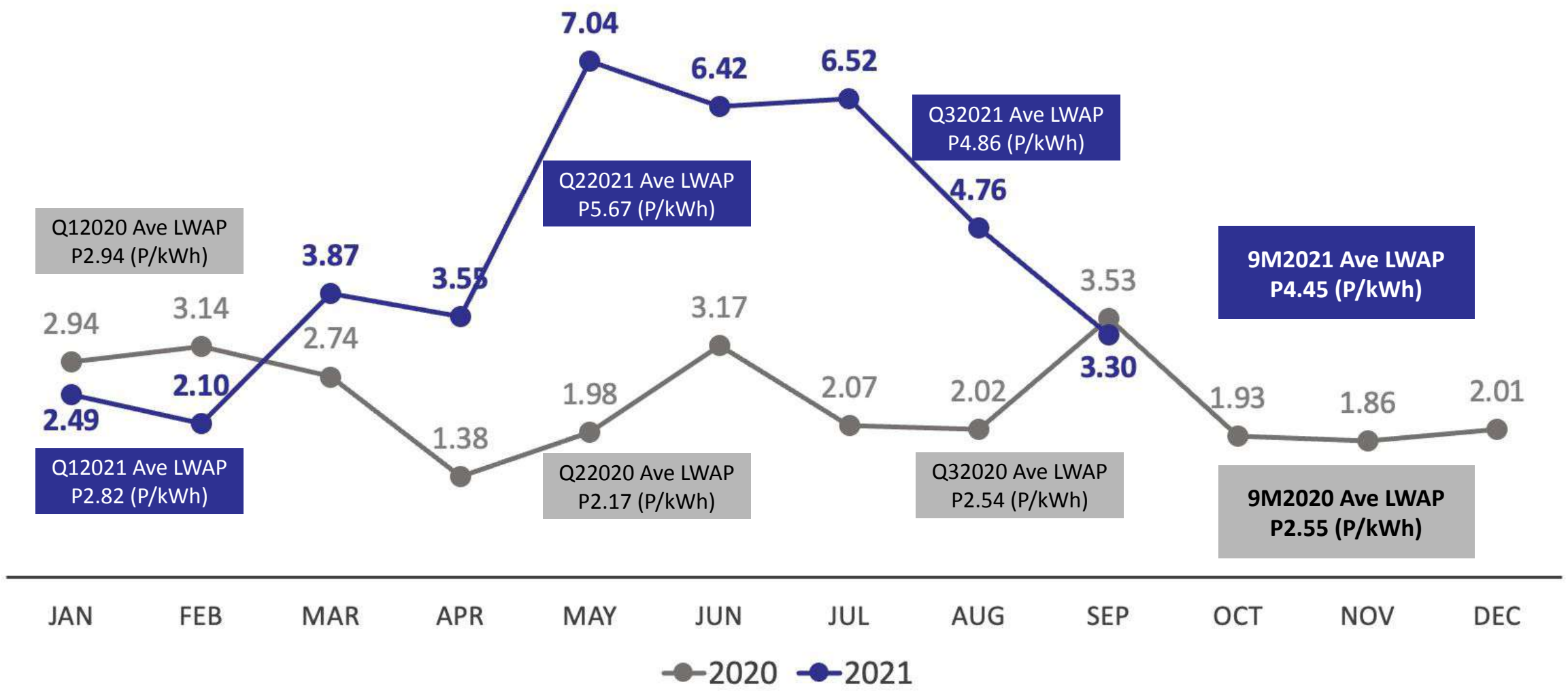


Feeder Loss



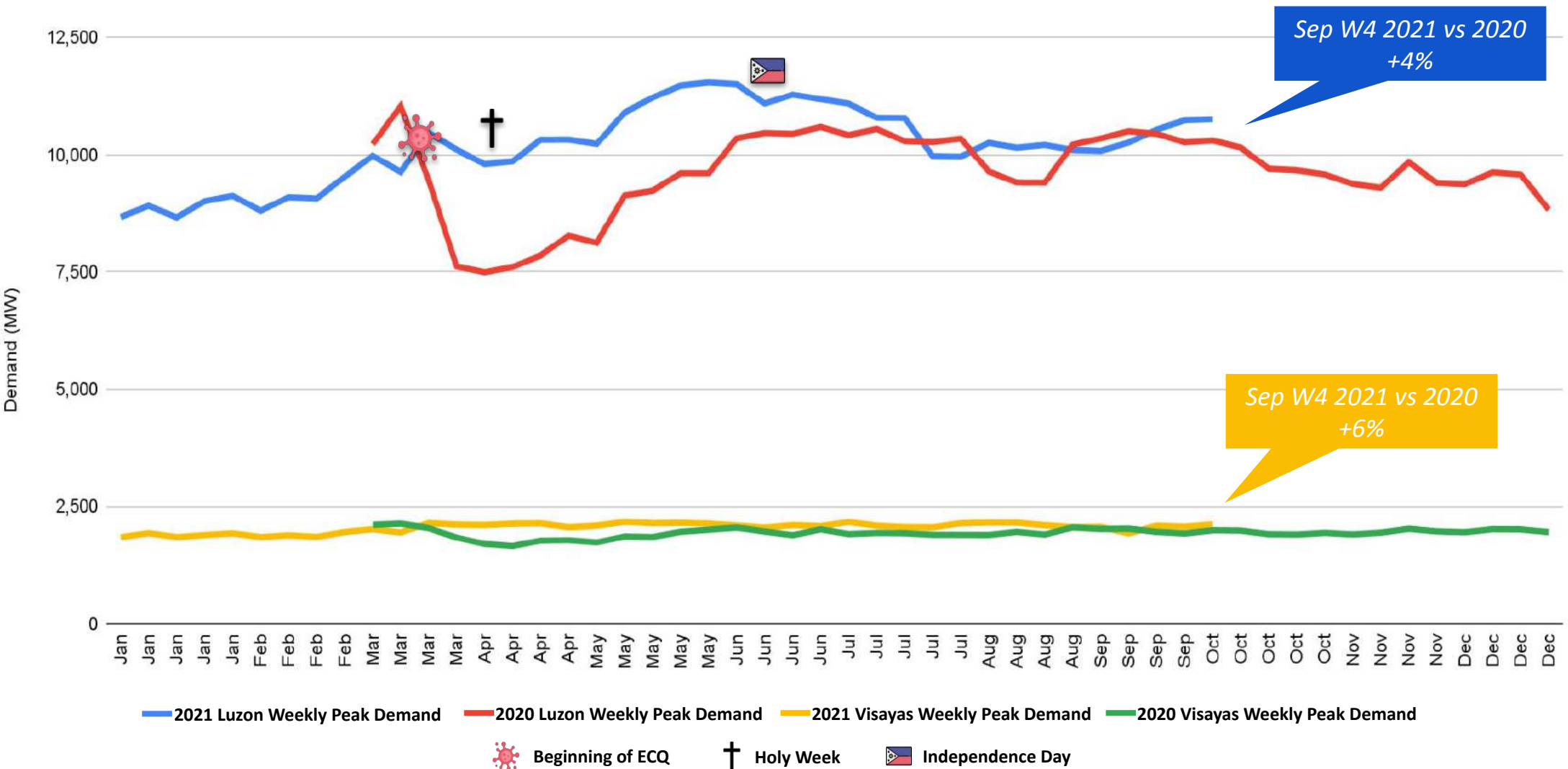


# Average YTD LWAP increased



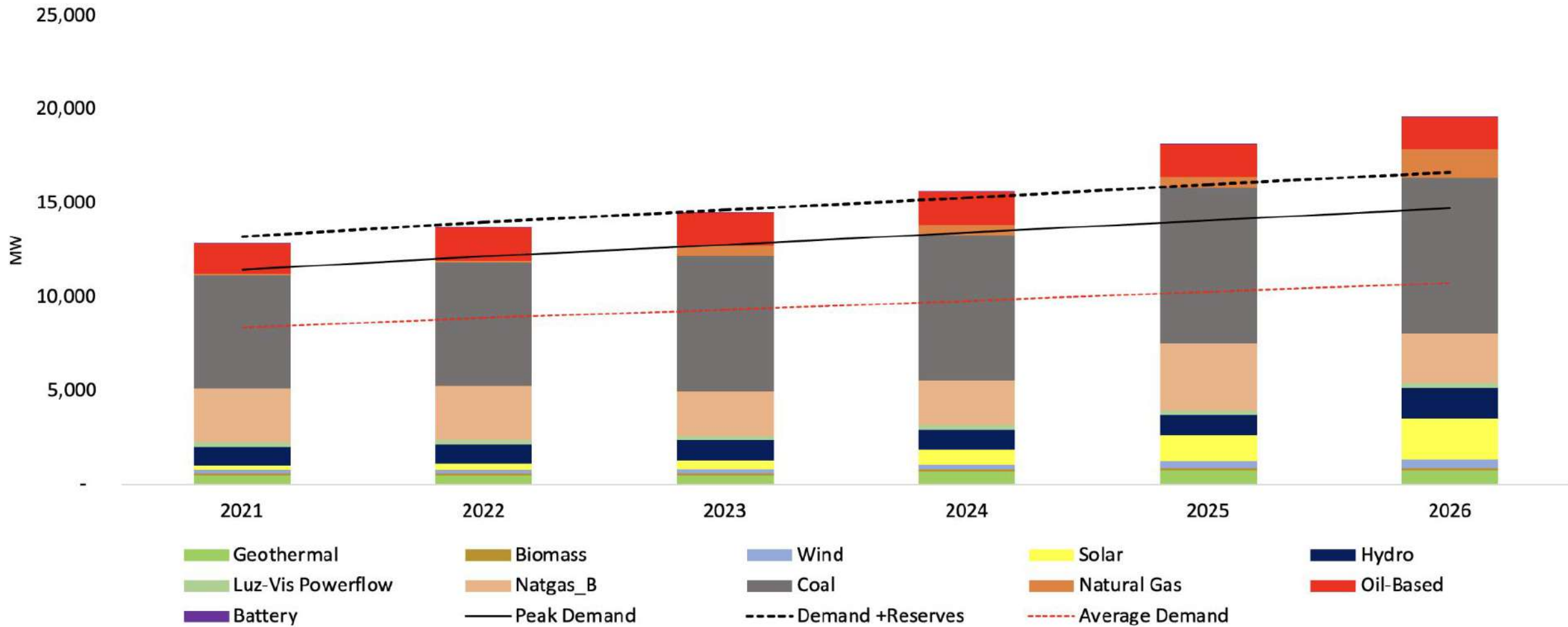


# Luzon and Visayas average weekly peak demands were higher





# Luzon supply and demand situation is tightening





## We are working on 1,314 MW of disclosed projects

Grid	Project	Capacity (Net)	% Ownership	Attributable Net Sellable Capacity	Estimated Commercial Operation Date
Luzon	Dinginin Unit 1	668 MW	70%	468 MW	COC Dec 2021
	Dinginin Unit 2	668 MW	70%	468 MW	
	Magat Floating Solar	150 MW	50%	75 MW	Ongoing development
	Magat Battery	20 MW	50%	10 MW	2H 2024
	Cayanga Solar	75 MW	100%	75 MW	Q4 2022
	Laoag Solar	130 MW	100%	130 MW	Q3 2023
	Kibungan Hydro	40 MW	100%	40 MW	Q2 2024
Mindanao	Maco Battery	49 MW	100%	49 MW	1H 2022
		<b>1,800 MW</b>		<b>1,314 MW</b>	



**Dinginin Unit 1 and 2**  
**2 x 668 MW of coal power is in**  
**the final stages of construction**

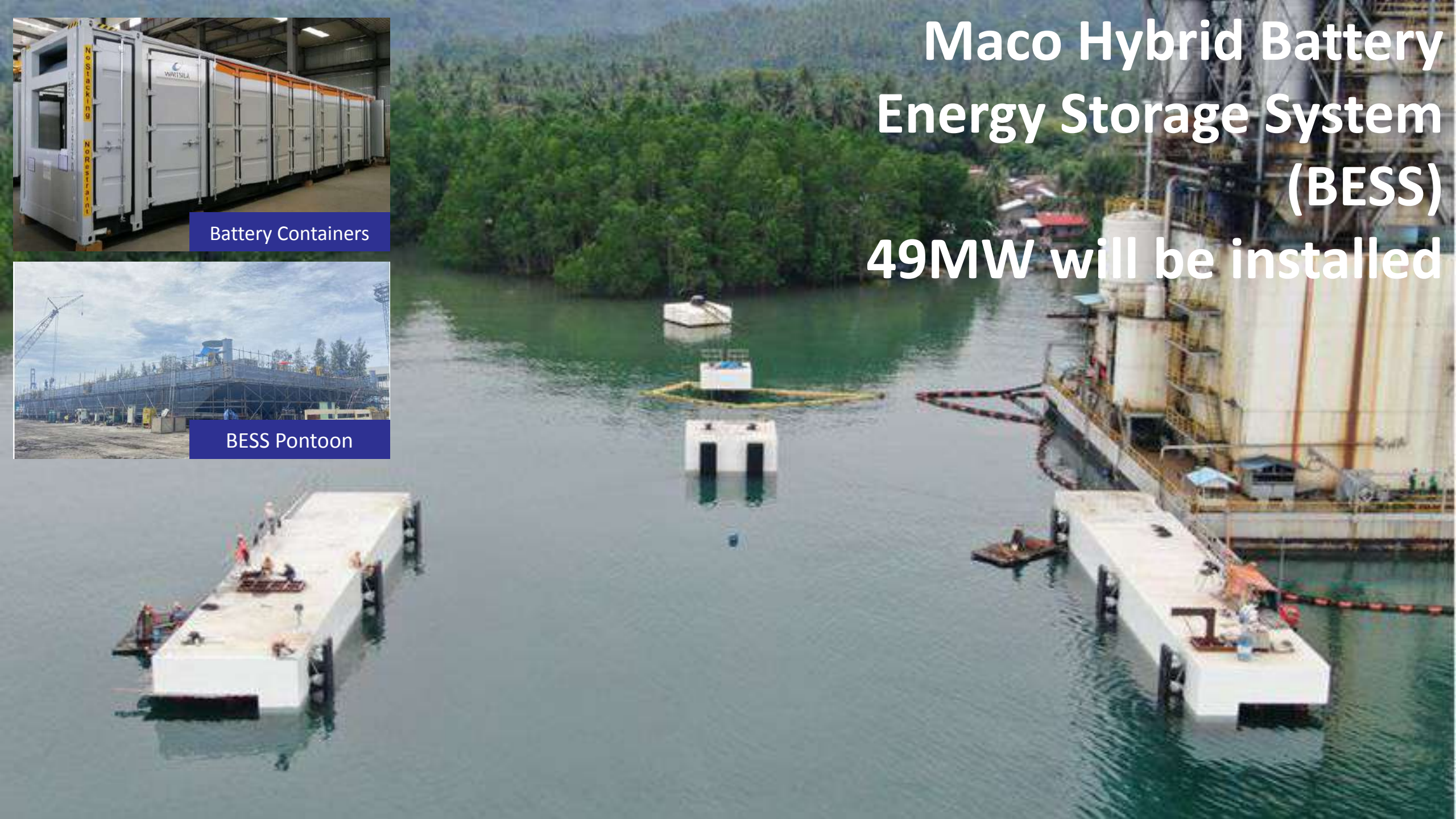
# Maco Hybrid Battery Energy Storage System (BESS) 49MW will be installed



Battery Containers



BESS Pontoon





**Magat Battery  
Energy Storage  
System (BESS)  
20MW is being  
developed**

# Magat Floating Solar

We plan to install up to 150 MW





Joint inspection of excavation limits



Establishment of temporary facility and guard post at site



Delivery of slope protection materials



Widening along curves for accessibility of dump truck

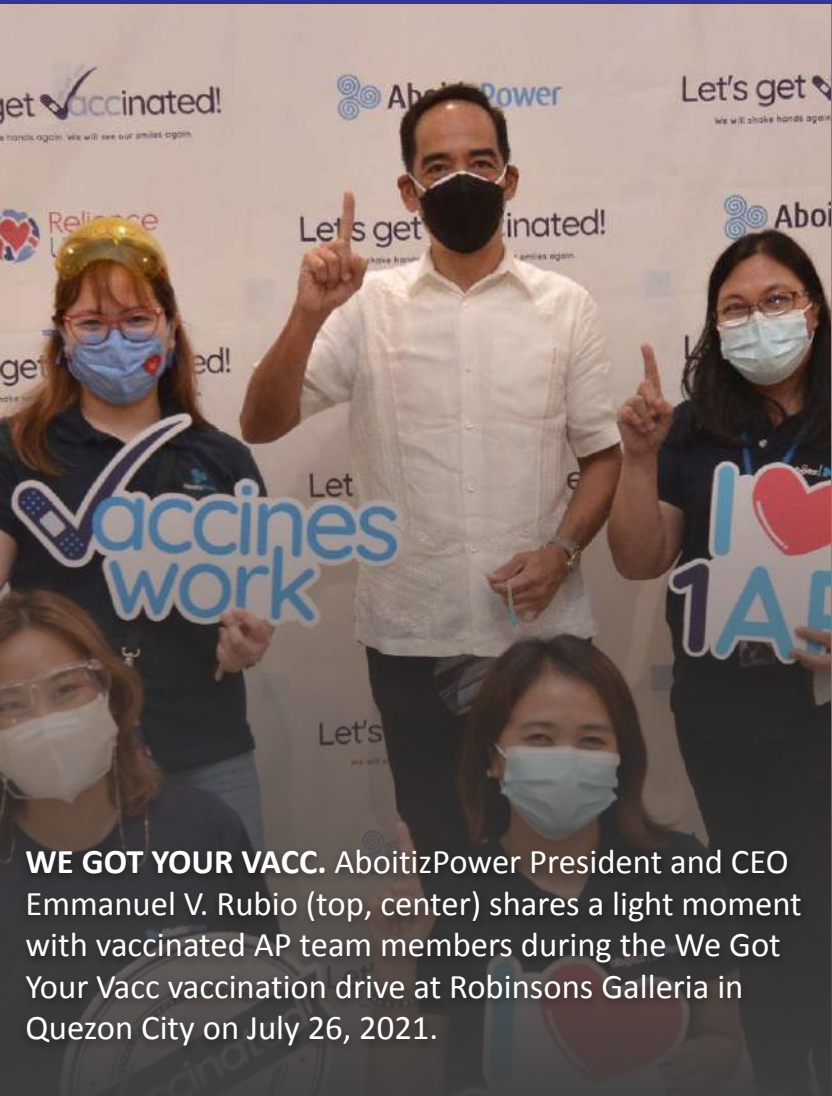
# Cayanga Solar

## 75 MW of Solar Power are underway

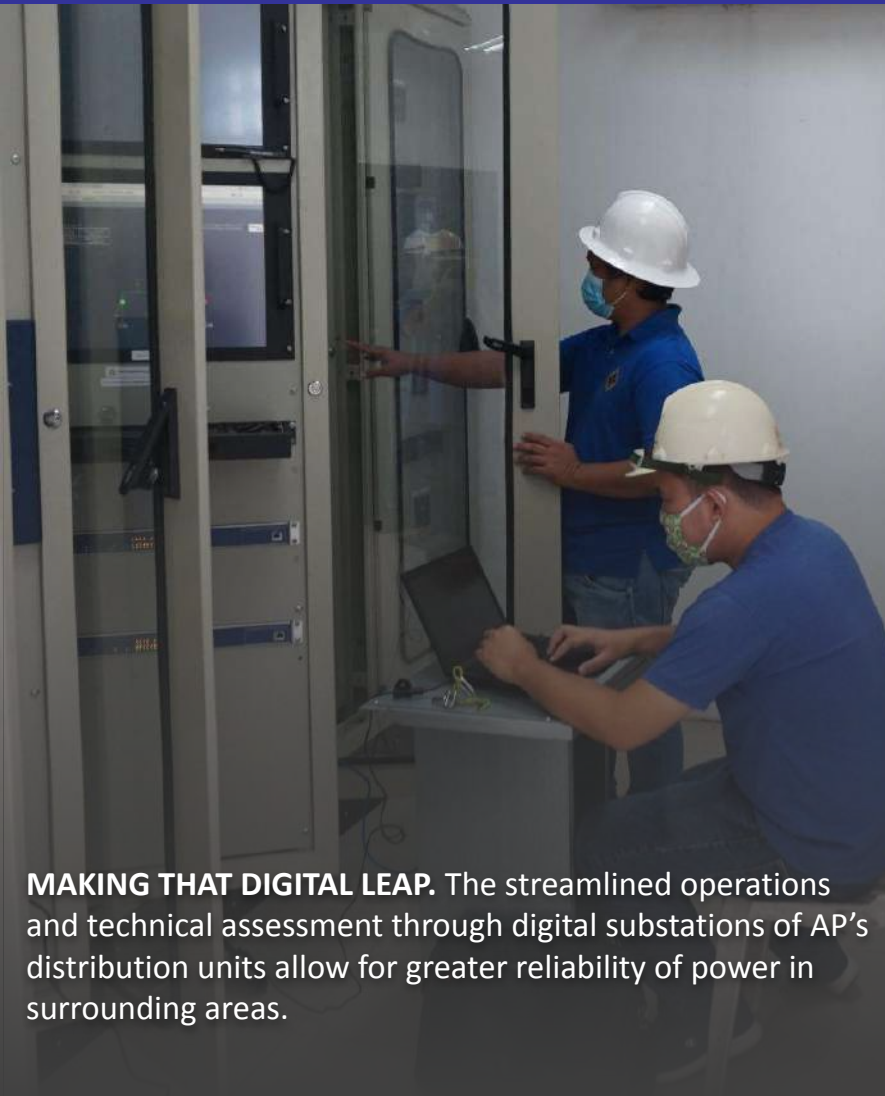


**MakBan and Tiwi Capacity  
Optimization Projects are ongoing**

# We are powering progress toward a decarbonized energy future



**WE GOT YOUR VACC.** AboitizPower President and CEO Emmanuel V. Rubio (top, center) shares a light moment with vaccinated AP team members during the We Got Your Vacc vaccination drive at Robinsons Galleria in Quezon City on July 26, 2021.



**MAKING THAT DIGITAL LEAP.** The streamlined operations and technical assessment through digital substations of AP's distribution units allow for greater reliability of power in surrounding areas.



**AT THE FOREFRONT OF SUSTAINABILITY.** AboitizPower is committed to supporting the country's economic growth and even with its baseload portfolio, the company continues to push for environmental sustainability through nature-based solutions to offset carbon emissions from its operations.



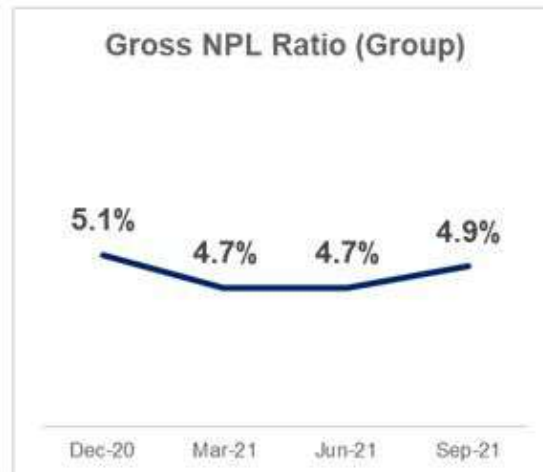
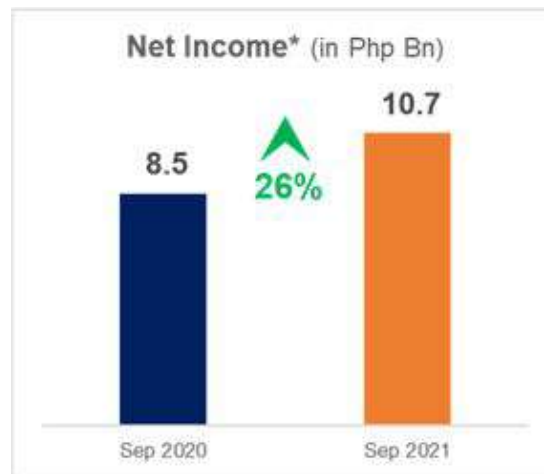
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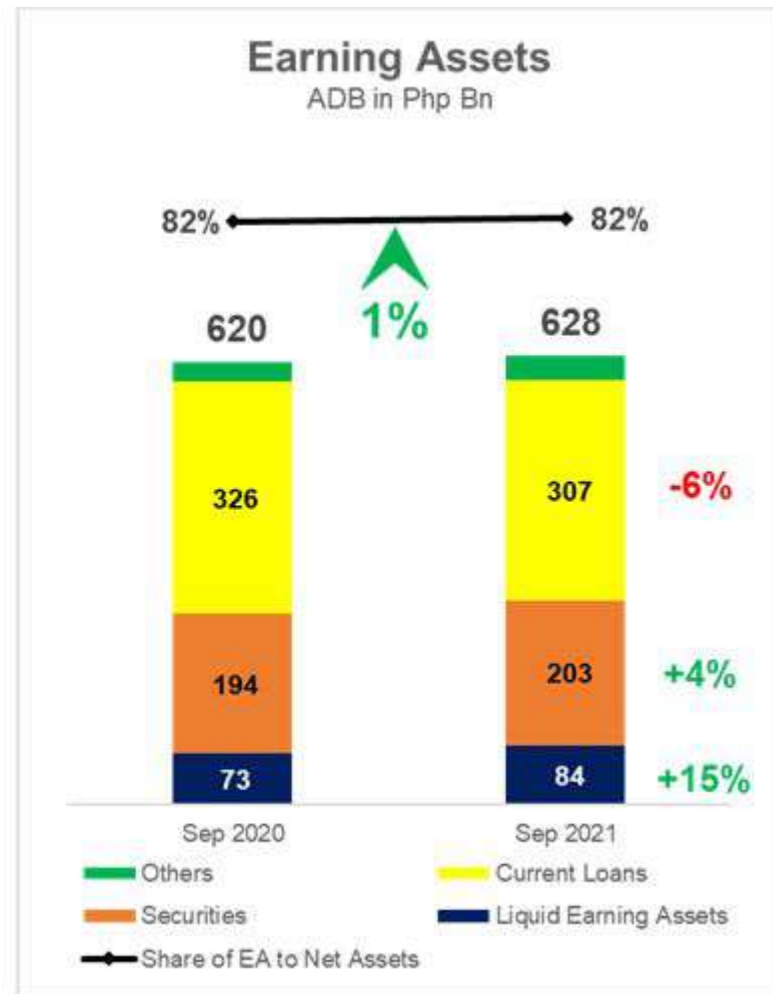
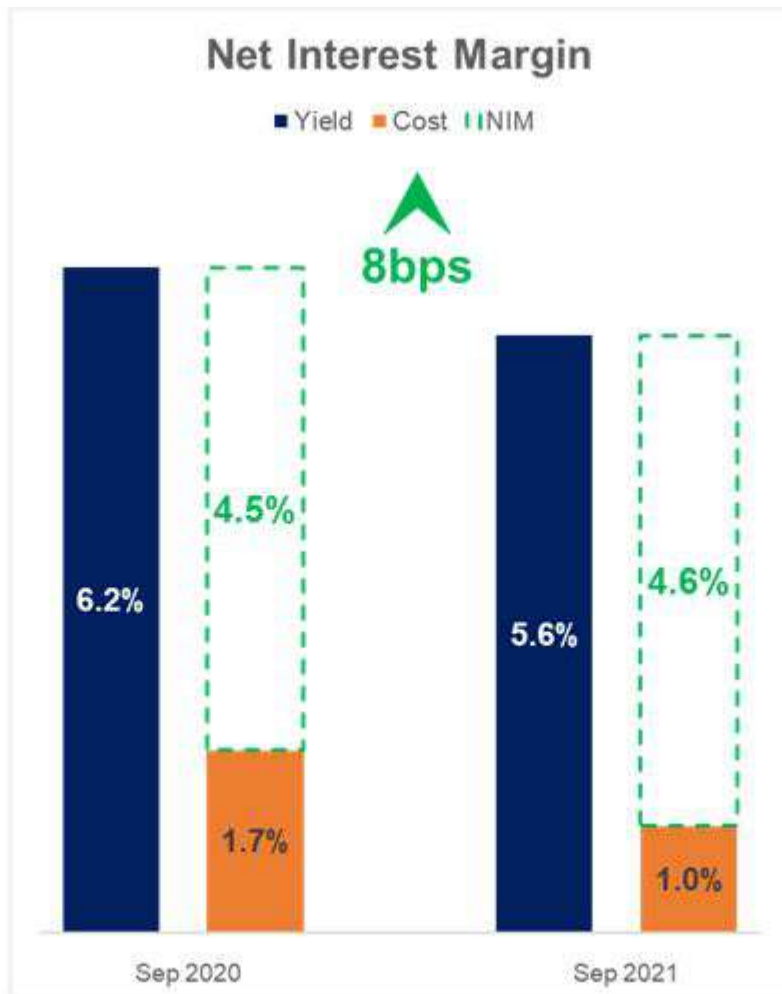
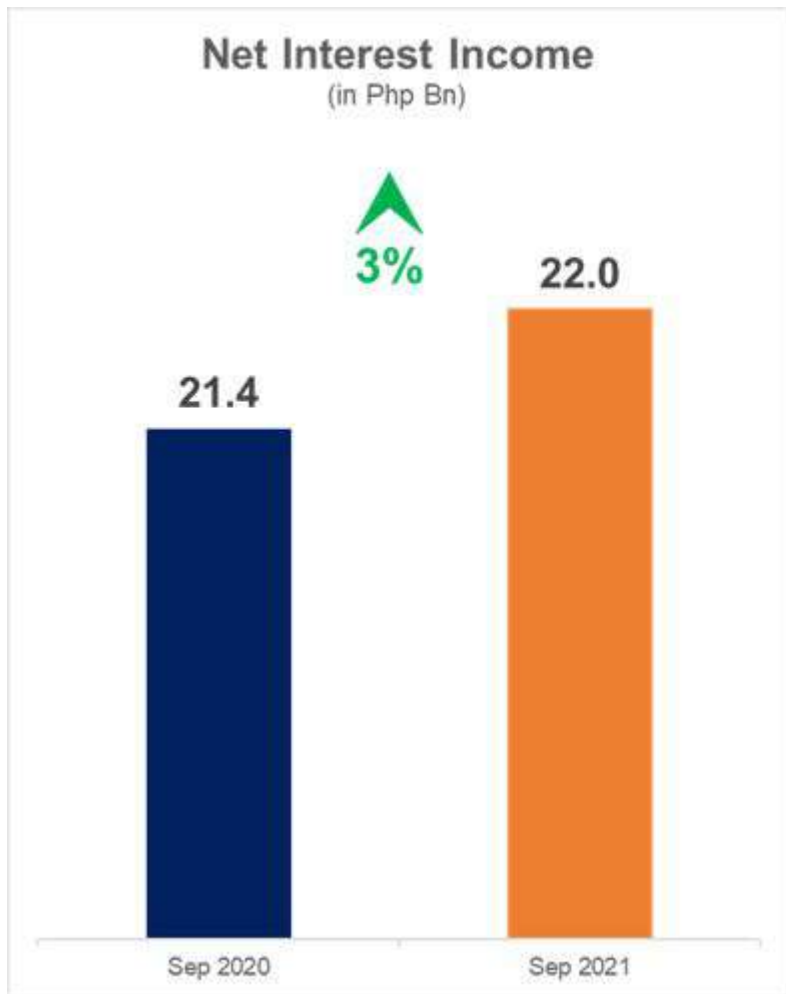
## Net Income up 26% YoY to P10.7 Bn

- Earnings performance resulted to an ROE of 13.6%
- Higher revenues driven by:
  - Sustained margin growth from robust CASA increase and lower funding cost
  - Higher fees and commissions
  - Higher forex income
  - Trading gains during 1H2021
- Loan loss provisions are lower vs. last year as NPLs stabilized in 2021
- Group's NPL ratio at 4.9% vs. 5.1 in Dec 2020



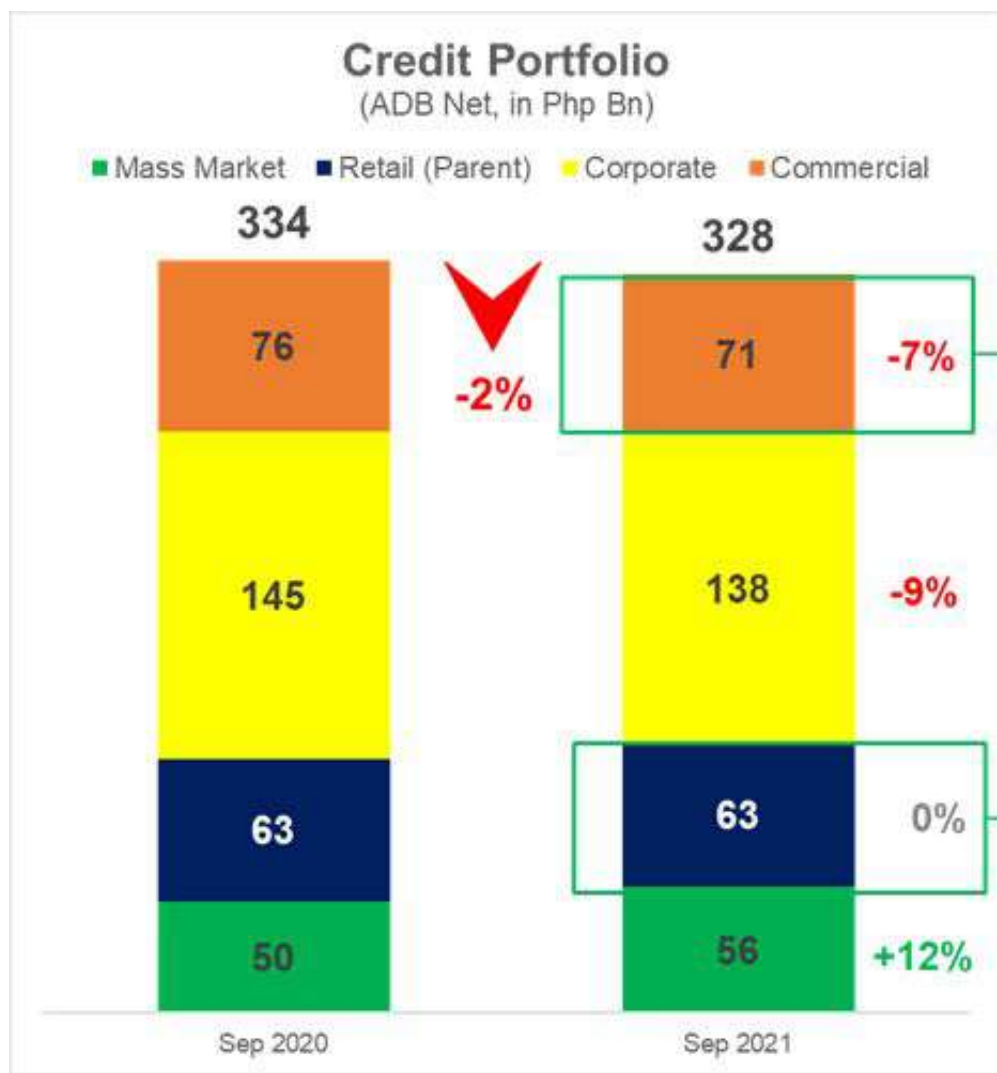


# Net interest income higher YoY on sustained margin growth





## Lower loans on subdued corporate and middle-market demand



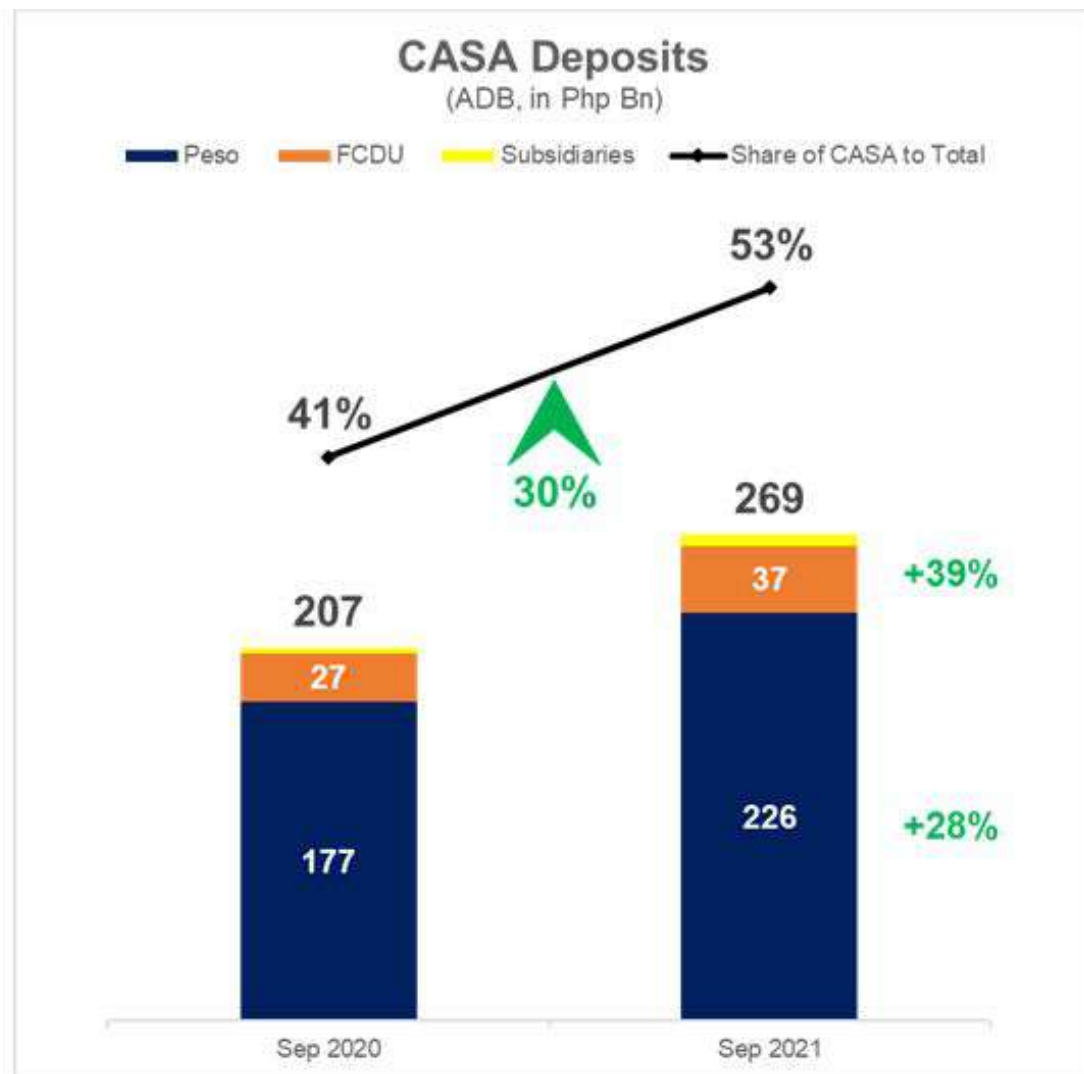
In Php Bn	Sep 2020	Sep 2021	Growth
Commercial	67	63	-6%
Businessline	9	8	-15%
<b>Total</b>	<b>76</b>	<b>71</b>	<b>-7%</b>

In Php Bn	Jun 2020	Jun 2021	Growth
Credit Cards	8	7	-10%
Other Consumer Loans*	55	56	2%
<b>Total</b>	<b>63.0</b>	<b>63.0</b>	<b>-</b>

\* Comprised of Parent Bank Mortgage Loans, Auto Loans, Salary Loans

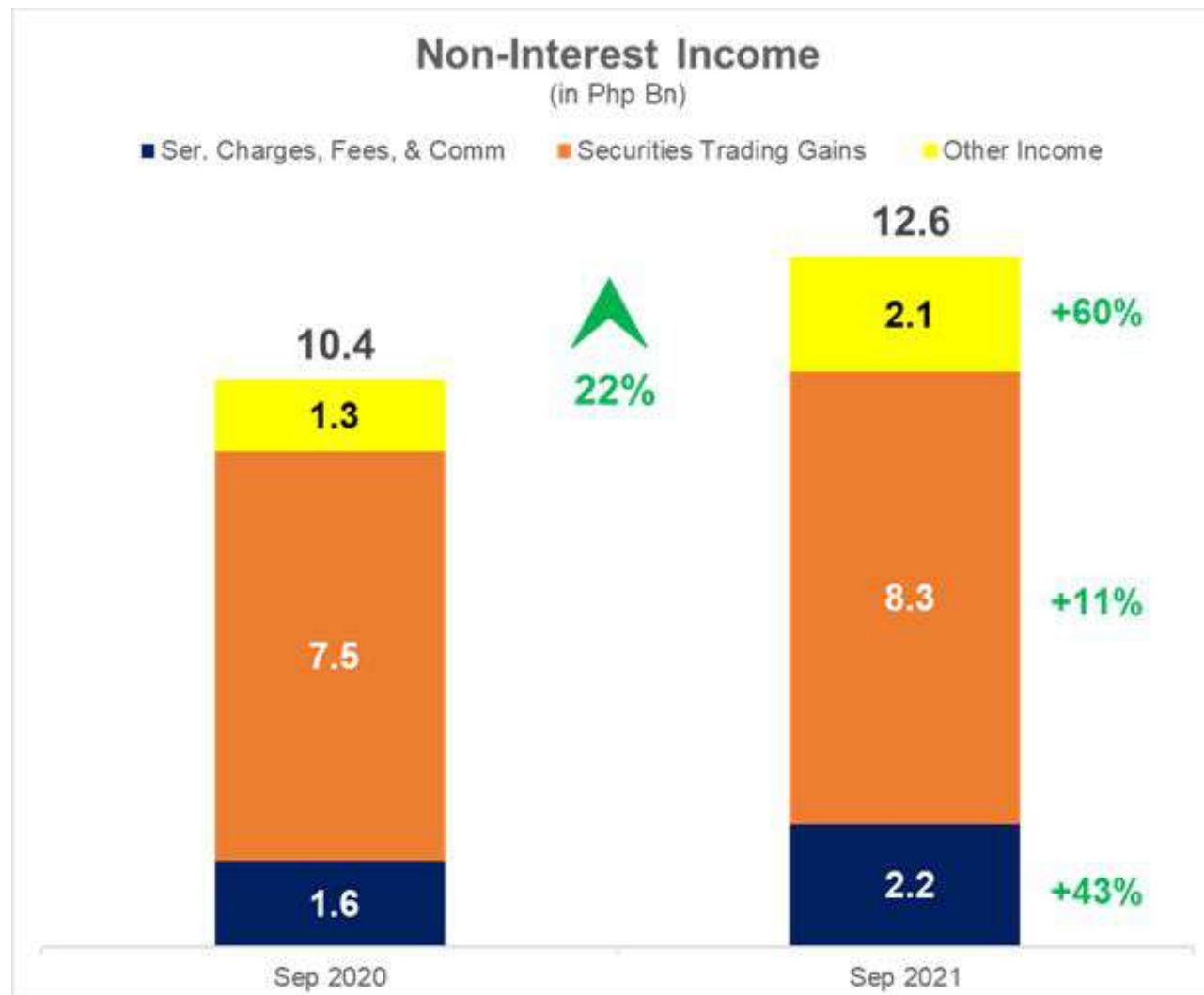


## 30% CASA growth at a new record high



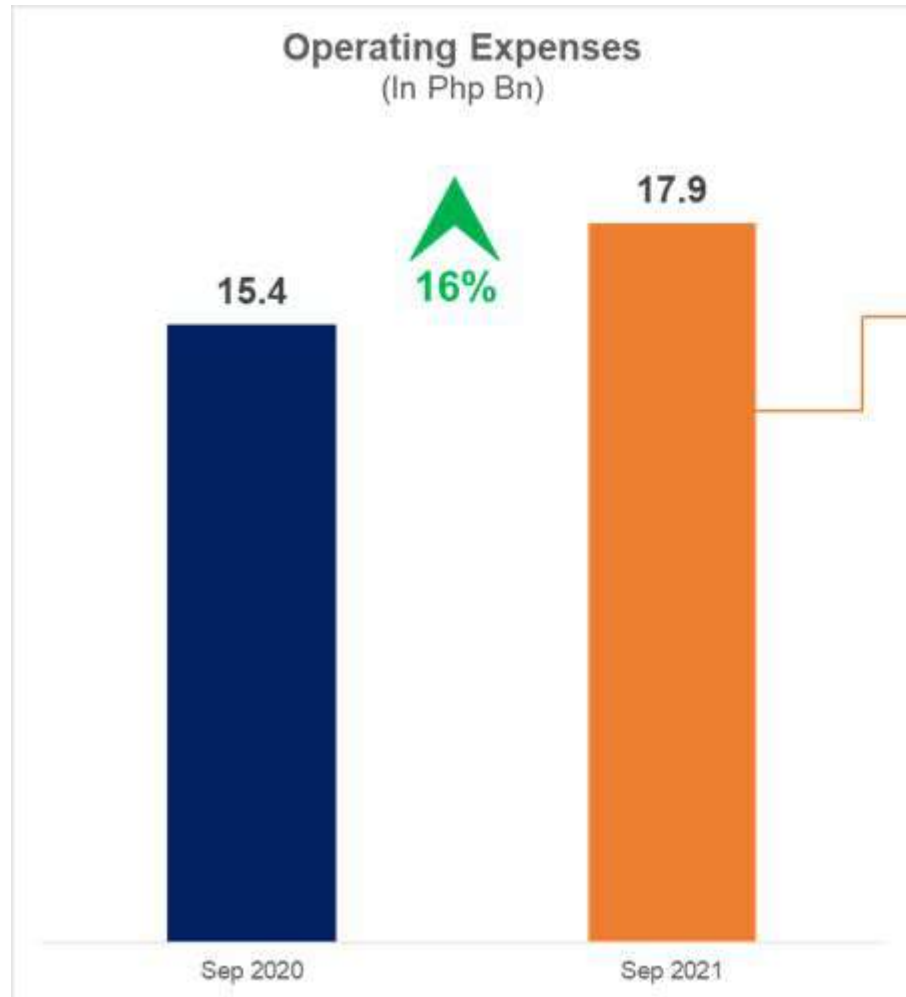


## Sustained robust growth of non-interest income drivers





## Opex higher on one-time business expenses

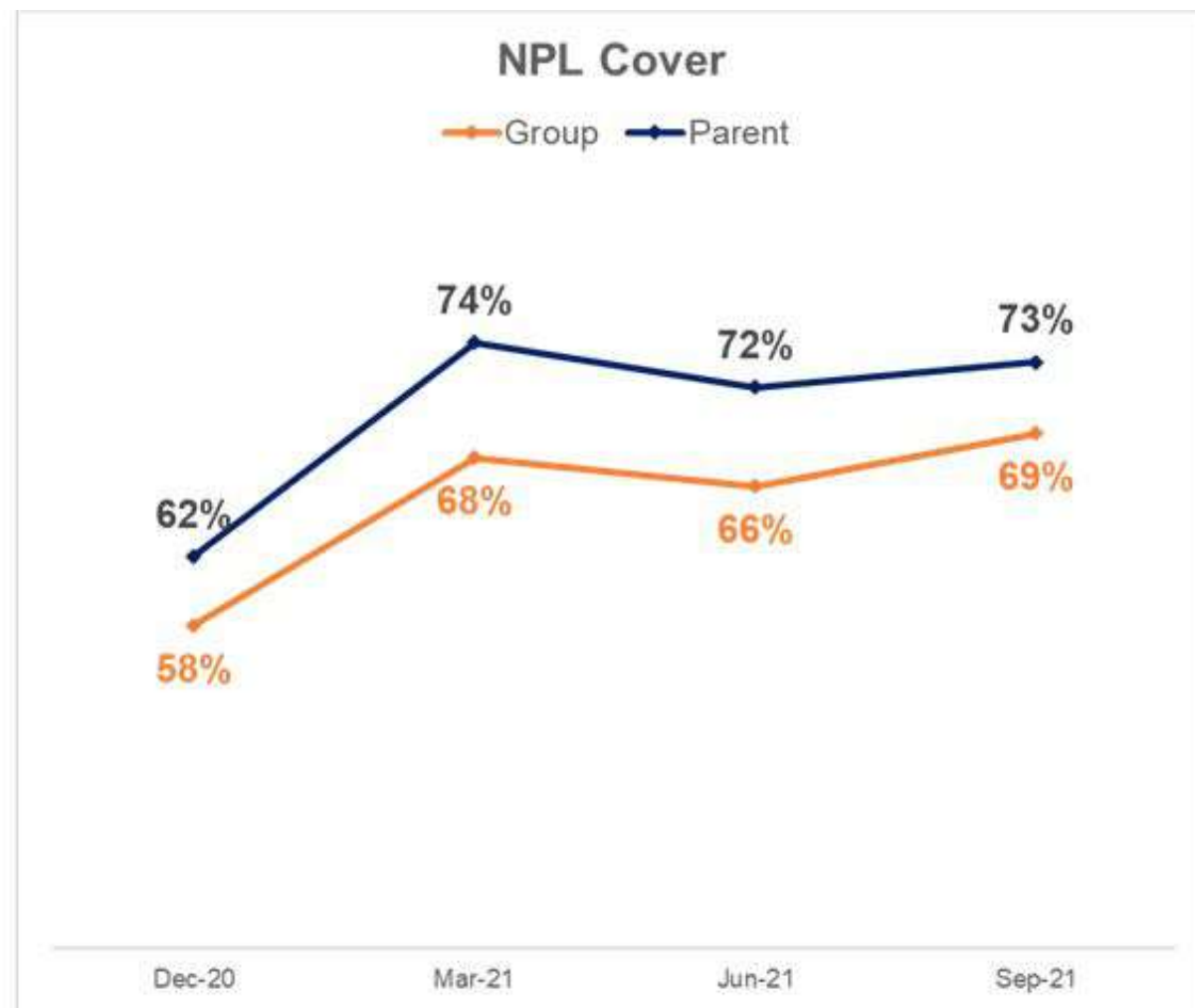
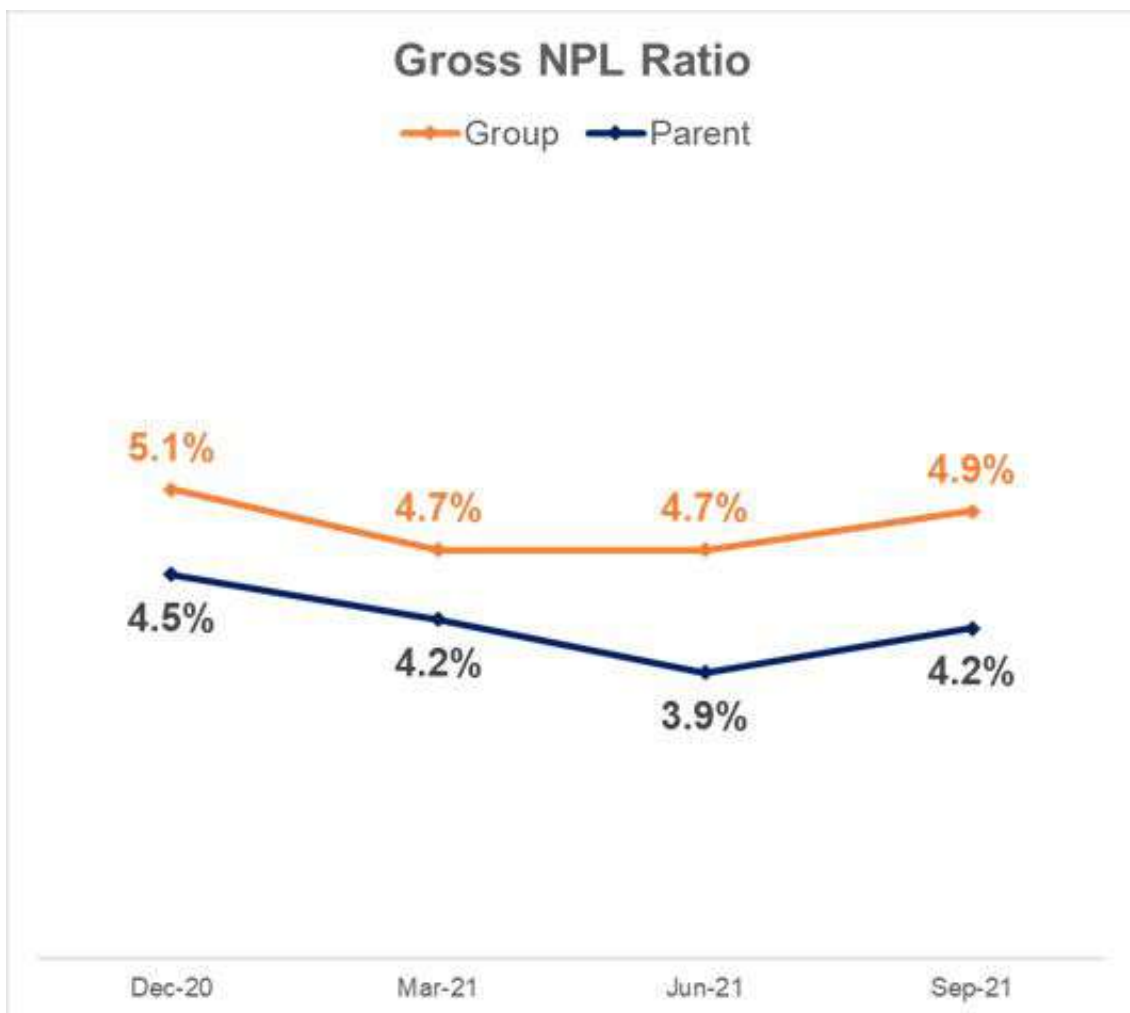


In Php Bn	Sep 2020	Sep 2021	Growth
<b>Total OPEX</b>	<b>15.4</b>	<b>17.9</b>	<b>16%</b>
One-off Expenses			
<i>Goodwill Impairment</i>	-	0.5	-
<i>Pandemic Response/Others<sup>1</sup></i>	0.2	0.4	54%
<b>Core Opex</b>	<b>15.6</b>	<b>17.0</b>	<b>9%</b>

<sup>1</sup>Includes impact of one-time adjustments

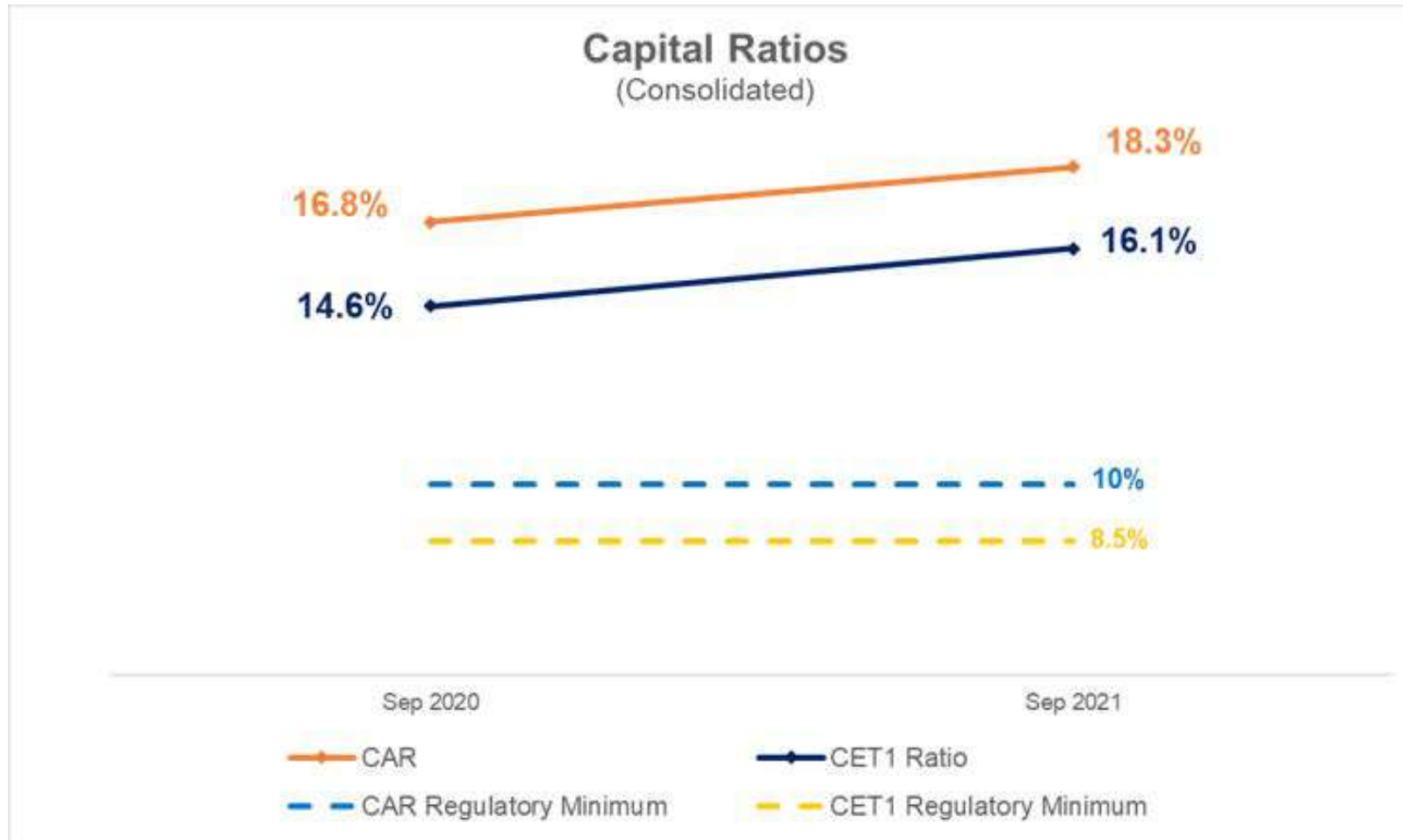


## Stable NPL ratio and coverage





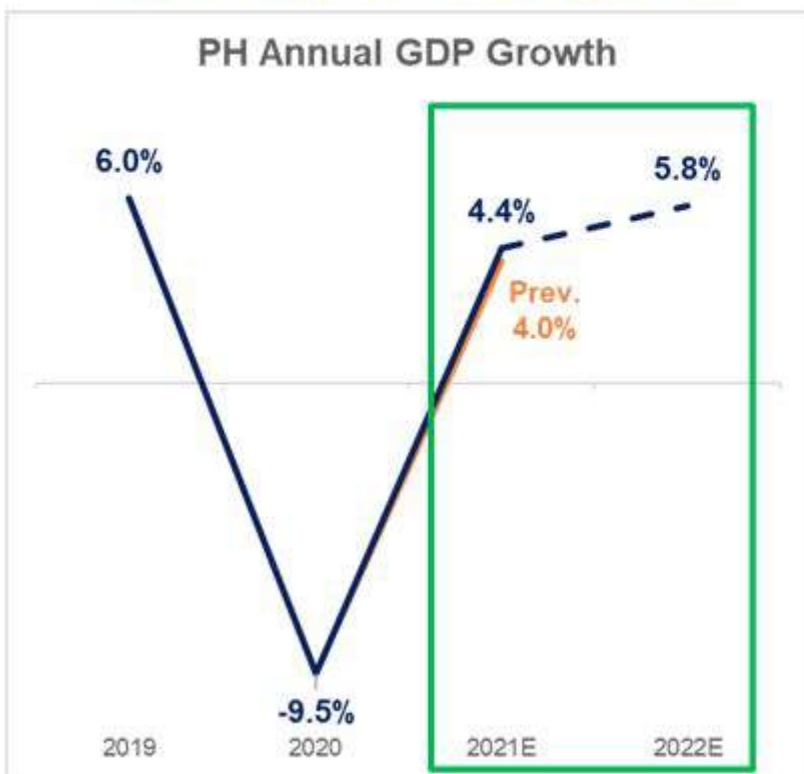
## Higher capital ratios YoY



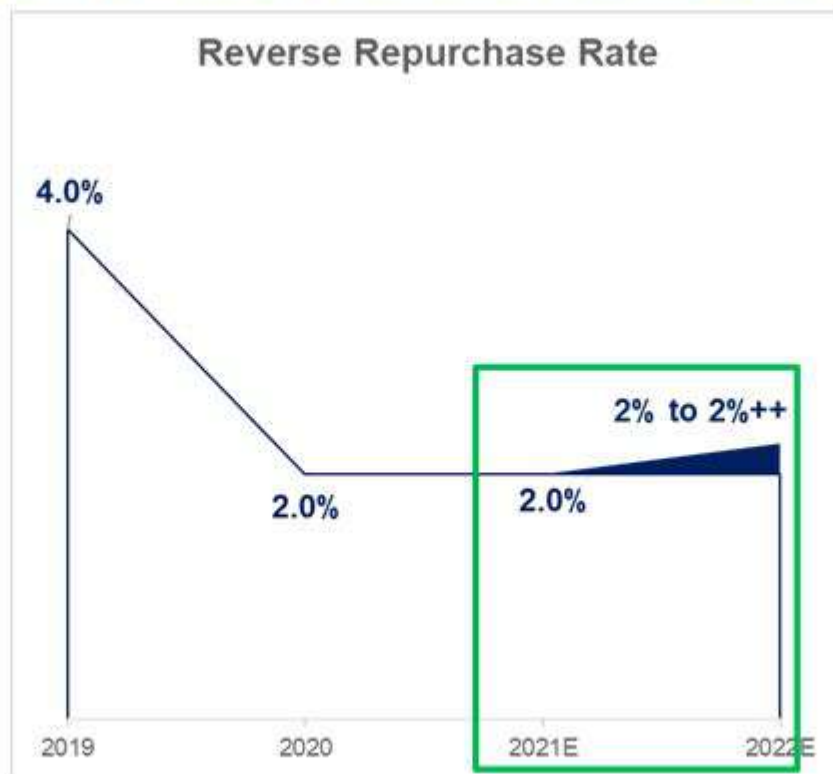


# 2021 & 2022 Outlook

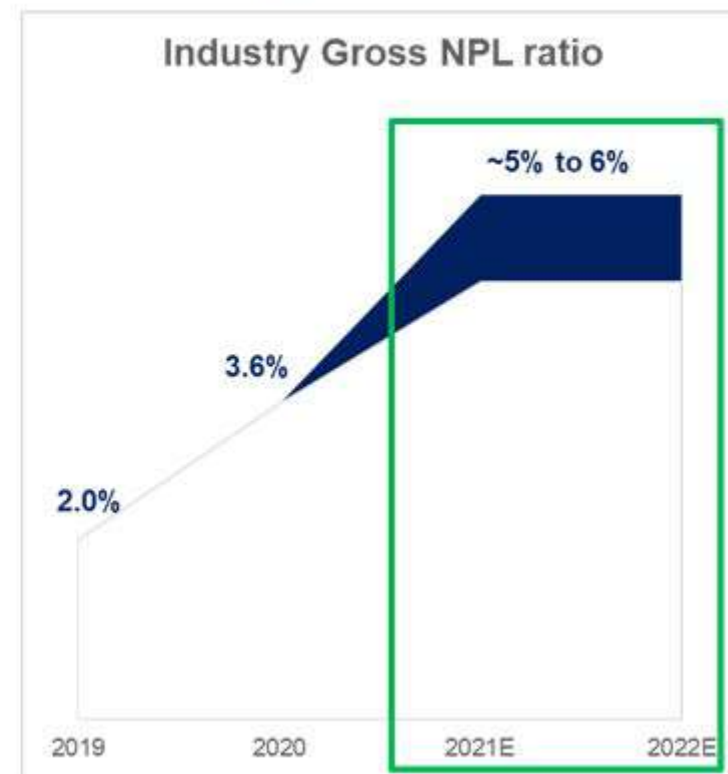
## Improving economic growth



## Policy rates to remain accommodative



## Industry NPLs at ~5-6%





# Branch Transformation 70% Complete

Use of Digital Transaction Portals (Tablets) and Self-Service Machines Eliminate Use of Paper and Reduce Transaction Time



Digital Transaction Portals and Self-Service Cash/Check Deposit Machines



Benefits Realized:

- ✓ 5x increase in paperless transactions from 2019
- ✓ Substantial savings in annual paper costs from elimination of physical forms
- ✓ 71% average reduction in processing time of branch transactions
- ✓ Savings from annual overtime costs
- ✓ Reduction of FTE even as volume of transactions increase
- ✓ Increased Branch Customer Satisfaction Score to 4.92 (vs. 4.61 in 2019) and Net Promoter Score at 76.1%

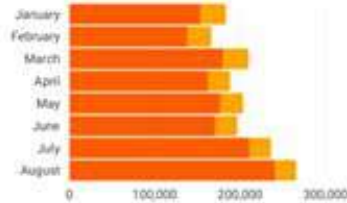
Promote and Convert Stories

Ane ang kakaibang P&C kwento mo?



EverydayIsAnAppDay

TARGET: 500K  
as of August:  
216,700



Ark Ambassadors promote and convert branch customers to sign-up and use the app for their basic banking transactions

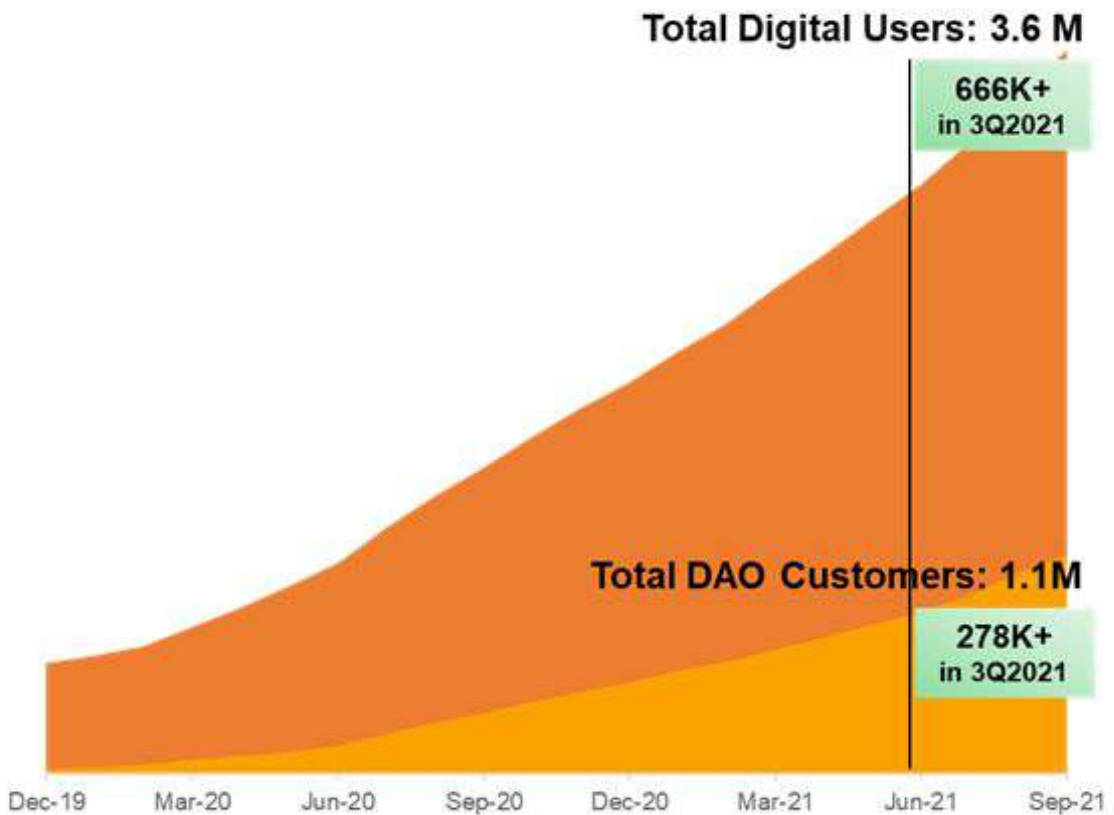


# Continued traction in digital take up

## New high in app signups and DAO in 3Q2021

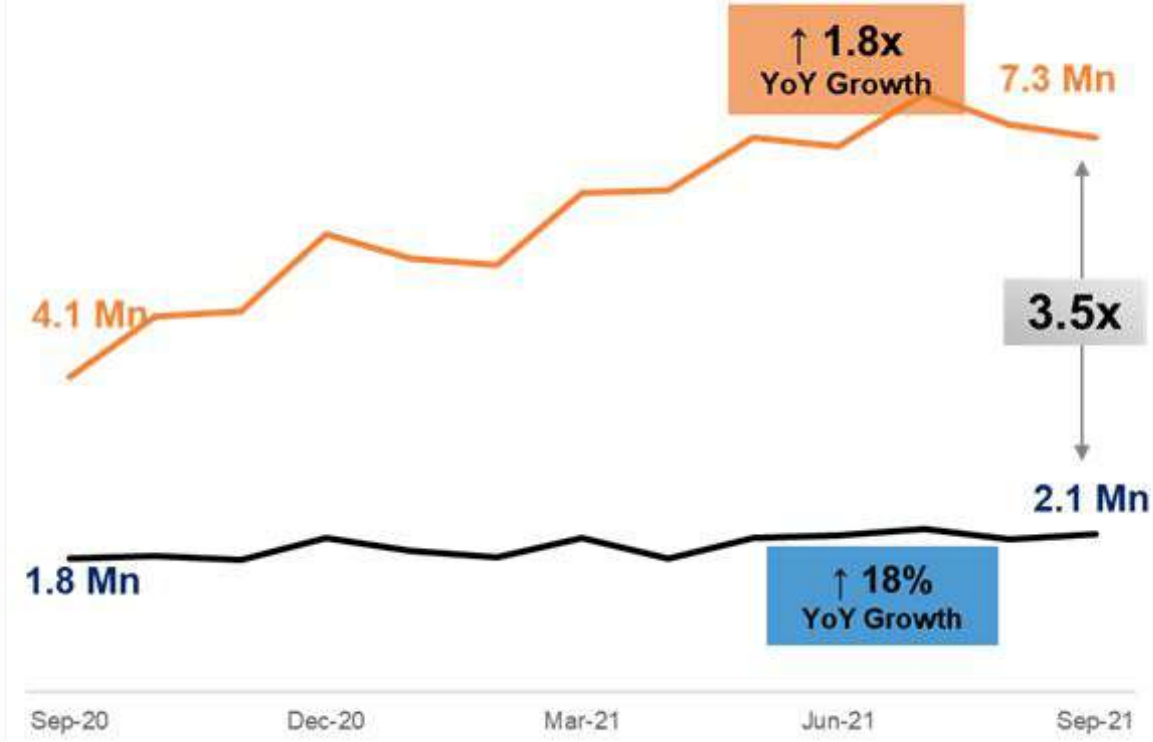
### Registered Digital Users and Digital Account Openings

(UB Online, The Portal, MSME Business Banking)



## Robust YoY growth of digital transactions

### Monthly Txn Count (Digital vs. Physical Channels)



Digital Txns: Fund Transfer, Bills Payment, Load Purchase, Mobile Check Deposits, FX, Remittance, FSC, and Checkwriter from UB Online App and The Portal  
Branch Txns: Fund Transfer, Bills Payment, Cash Deposit, Check Deposit, Cash Withdrawal, Check Encashment, Remittance, MC/DD Nego/Application, Time Deposit Renewal, Bank Cert, TD Closing, etc.  
ATM Txns: Fund Transfer, Bills Payment, Cash Withdrawal



# UnionDigital on track for launch in 2022

UnionDigital among the limited slots granted by the BSP

**UnionDigital**  
UB UnionBank


**Overseas Filipino Bank**  
A member bank of LANDBANK

**uno** bank

**tonik**

  
**PayMaya**  
Maya Bank

  
JG SUMMIT  
HOLDINGS, INC.

 TymeBank

**GOtyme**

## Only six new digital banks in the Philippines for now: BSP head

All nine additional applicants failed to submit documents.

The Philippines will only have six digital-only banks, for now; an intended seventh slot left blank after all nine applicants vying for the final spot failed to submit the necessary documents, according to the country's top financial regulator.

Bangko Sentral ng Pilipinas (BSP) governor Benjamin Diokno said that they have decided to cap the number of licenses for virtual-only lenders at six.

"We approved six digital banks and it will remain six because the seventh slot, which was supposed to be competed [between] nine additional applicants, it turned out that the nine applicants failed to submit complete documentation for the request," Diokno told attendees of a forum hosted by the Financial Executives Institute of the Philippines.

The application period ended in August.

ASIAN **BANKING & FINANCE**





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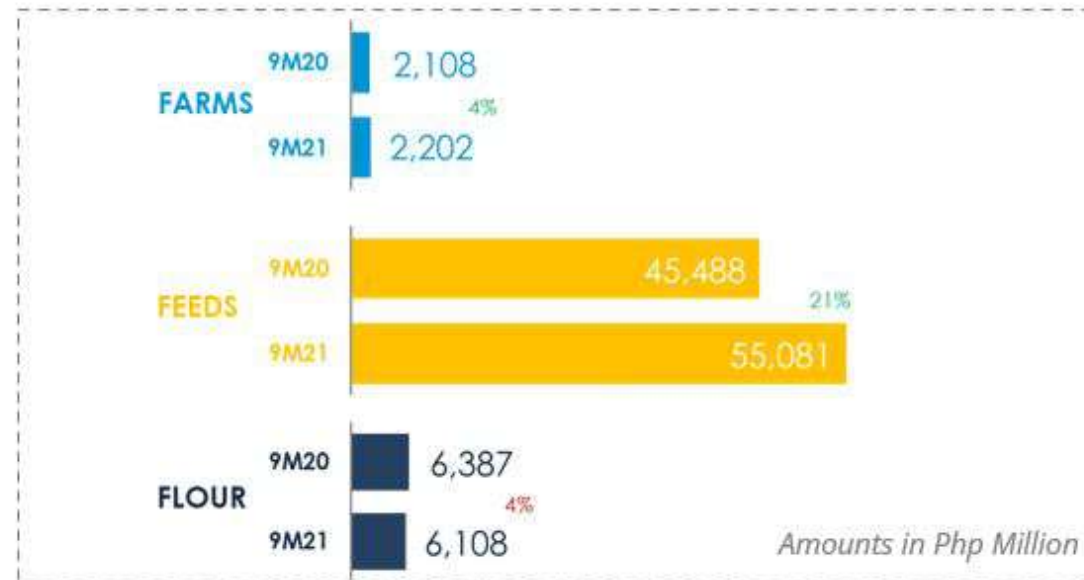
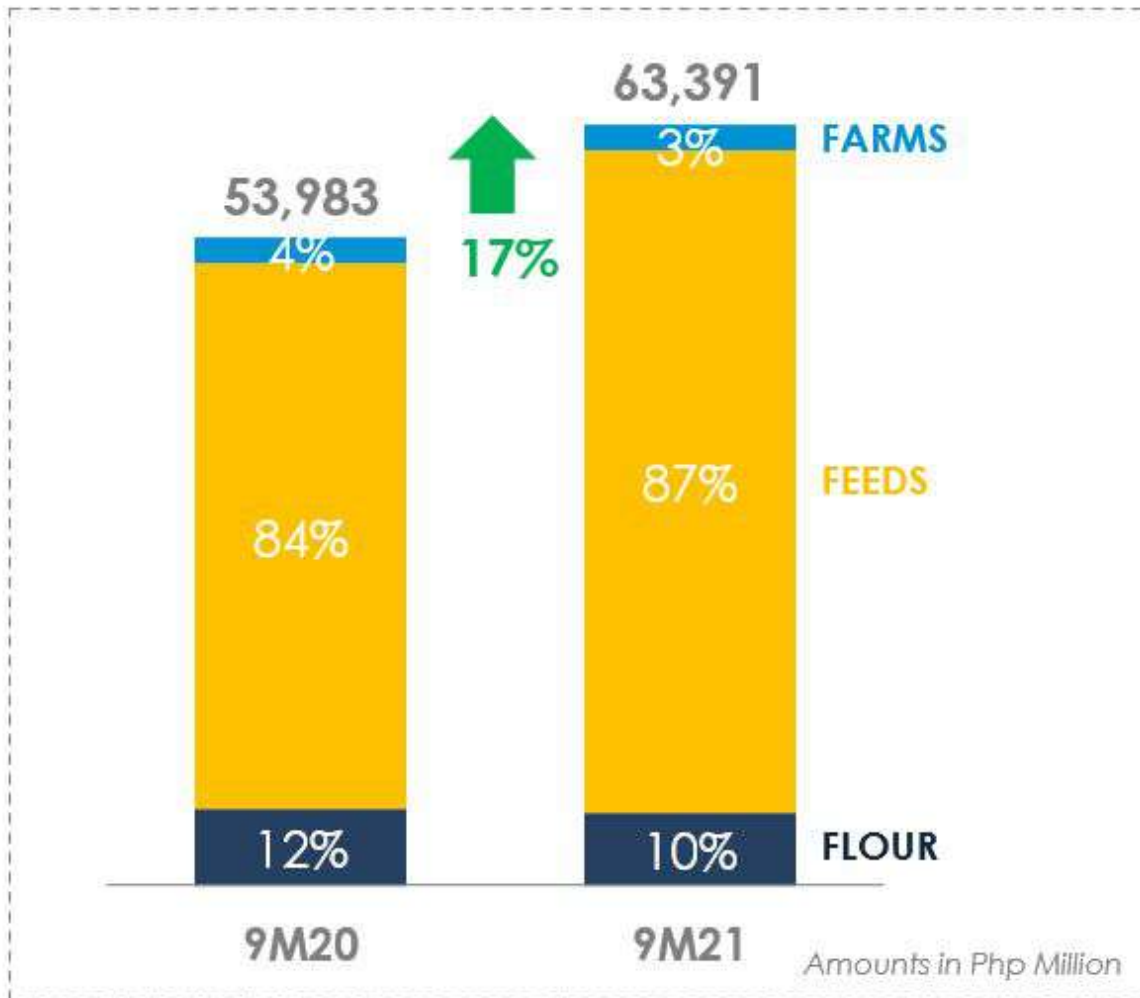


## Food Group ending 9M 2021 with a 39% growth in NIAT

FOOD GROUP  	9M 2021 Financials		vs. 9M 2020 Financials		
	PHP (Million)	USD (Million)	PHP (Million)	USD (Million)	% Movement
Revenue	63,391	1,297	+ 9,408	+ 193	+ 17%
EBITDA	3,804	78	- 41	- 1	- 1%
NIAT	1,691	35	+ 473	+ 10	+ 39%
EBITDA Margin	6%		- 112 BPS		



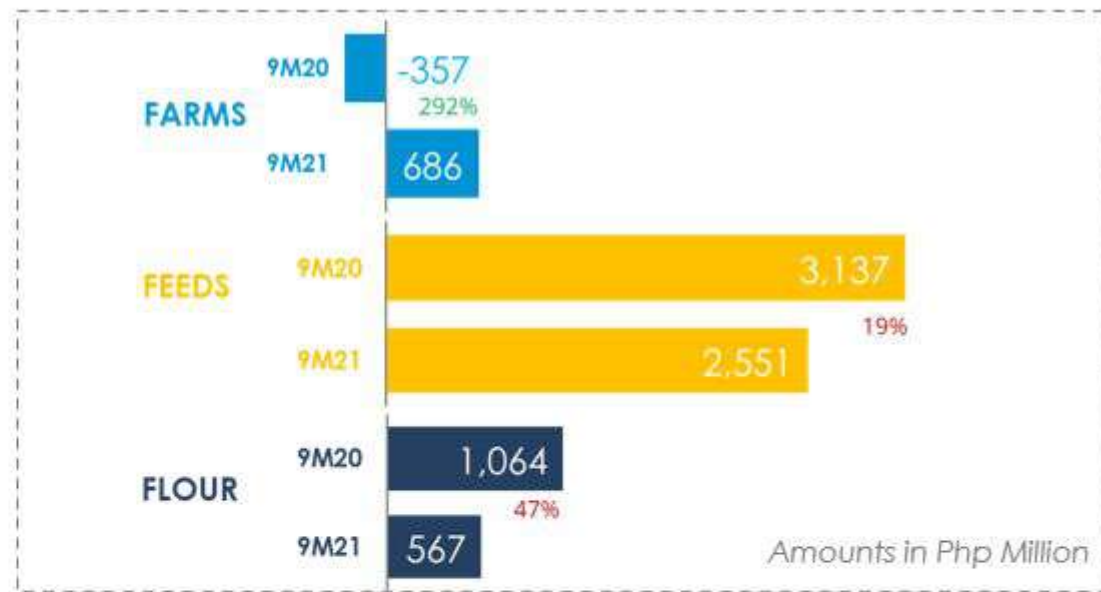
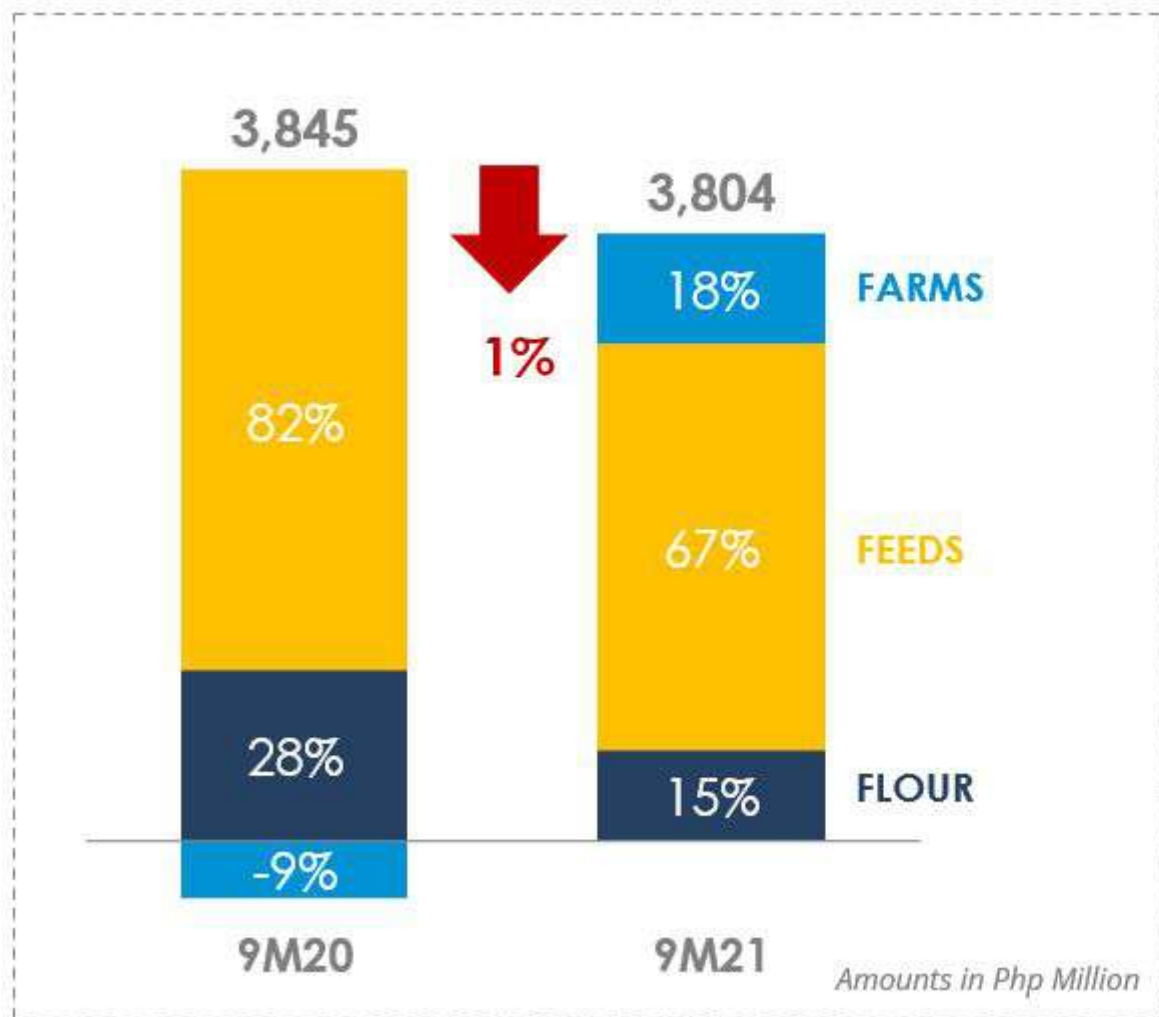
## 7% growth in total revenue amidst the 4% lag in the Flour business



DIVISIONS	IN USD MILLION		VARIANCE	
	9M20	9M21	Year on Year	
Farms	43	45	+ 2	+ 4%
Feeds	931	1,127	+ 196	+ 21%
Flour	131	125	- 6	- 4%
<b>Total 1 Food Group</b>	<b>1,105</b>	<b>1,297</b>	<b>+ 193</b>	<b>+ 17%</b>



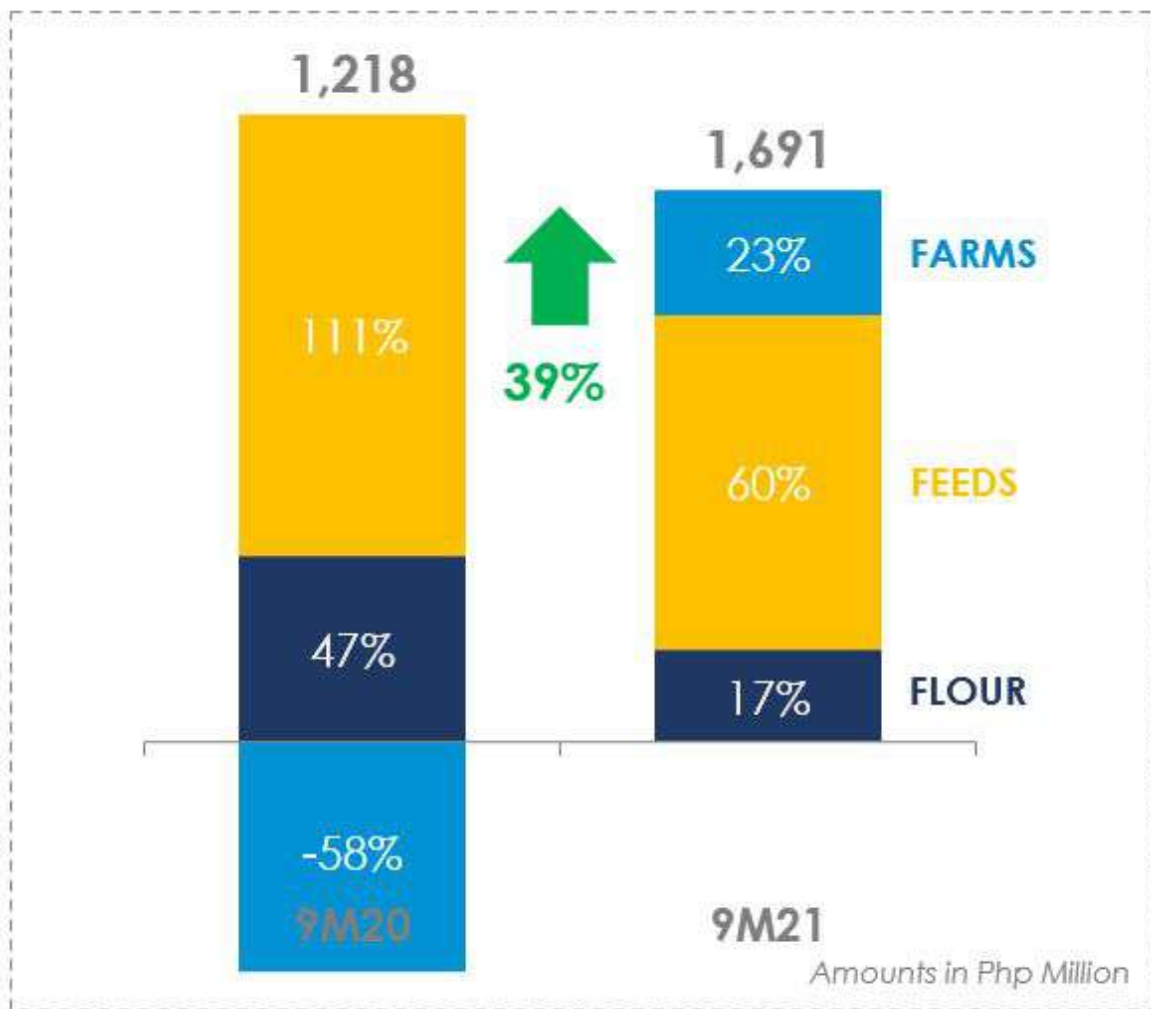
## 1% shortfall in EBITDA due to the increase in the raw material cost



DIVISIONS	IN USD MILLION		VARIANCE	
	9M20	9M21	Year on Year	
Farms	-7	14	+ 21	+ 292%
Feeds	64	52	- 12	- 19%
Flour	22	12	- 10	- 47%
<b>Total 1 Food Group</b>	<b>79</b>	<b>78</b>	<b>- 1</b>	<b>- 1%</b>



## Bottomline soared 39% as Farms business steps out of the red



DIVISIONS	N USD MILLION		VARIANCE	
	9M20	9M21	Year on Year	
Farms	-14	8	+ 22	+ 155%
Feeds	28	21	- 7	- 24%
Flour	12	6	- 6	- 50%
<b>Total 1 Food Group</b>	<b>25</b>	<b>35</b>	<b>+ 10</b>	<b>+ 39%</b>



## 2021 - 2031 Outlook

### BALANCE

- Diversifying and growing Feeds while maximizing cross selling
- Selectively integrate downstream into farm / processing

### OPTIMIZE

- Improving Operational Efficiency
- Protecting market share and margins as we continue to be a standalone flour player

### DEVELOP

- Developing new businesses by capturing growth in Aqua and investing in high margin segments like Pet Food and Specialty Nutrition.





# 2021 Project Pipeline

LOCATION	PROJECT	CAPACITY	DATE OF COMPLETION
Philippines	The Good Meat	2MT   Day	December 2021
Indonesia	Raw Material Warehouse	3K MT	February 2022
Philippines	Breeder Farm III	2500 SL	June 2022





*In partnership with*



**Dec 2021**

**The Good Meat**  
*Forward Integration of Farms Business, Philippines*  
Completion rate: 36%





**Oct 2021**

**RM Warehouse**  
*+3000 MT capacity in Medan, North Indonesia*  
*Completion rate: 46%*





**Jun** 2022

**Breeder Farm III**  
*Forward Integration of Farms Business*  
Completion Rate: 30%







## Review of Business Units

- Group CEO Message
- Power
- Financial Services
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- Q & A

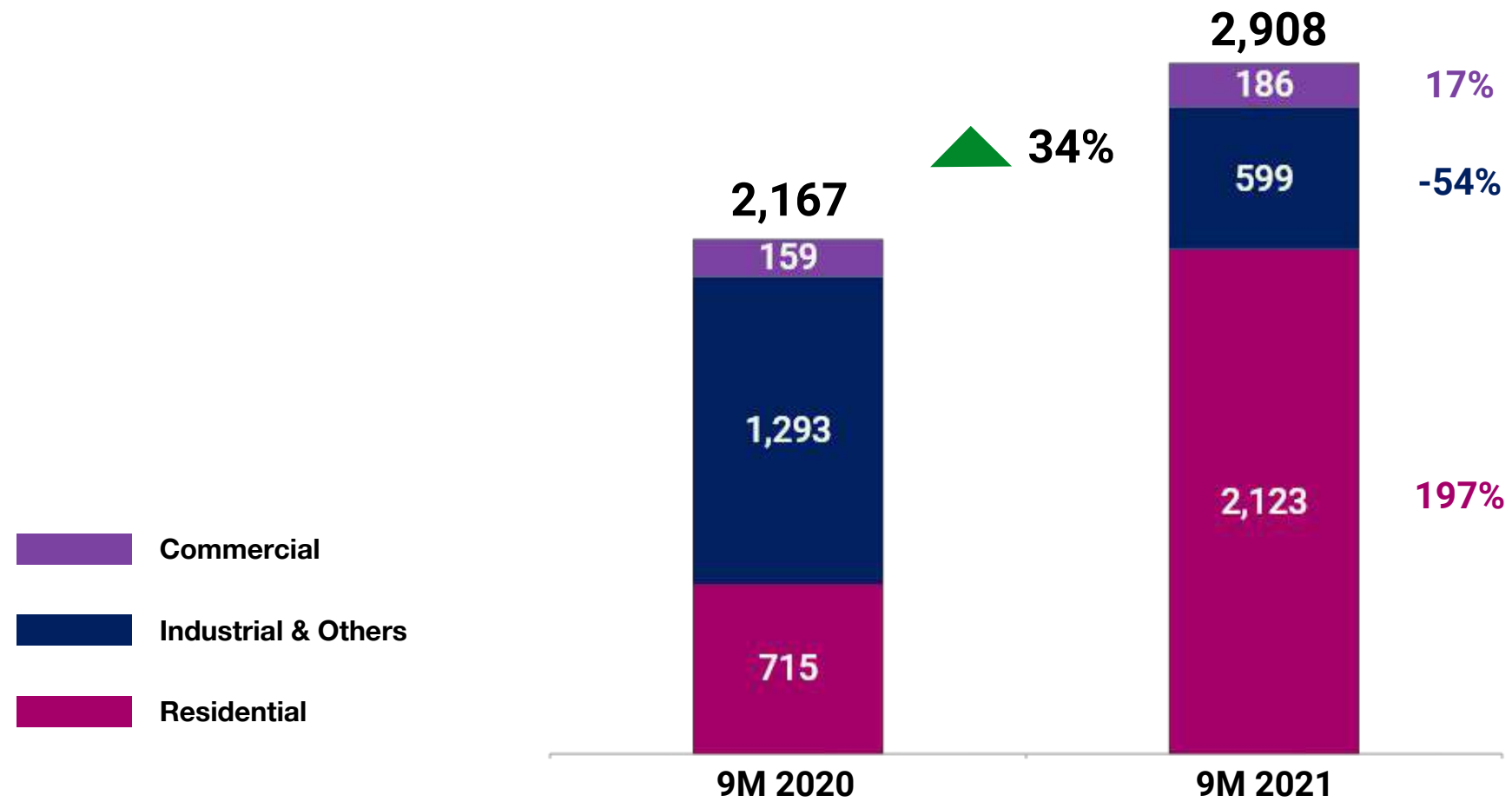


## AboitizLand's contribution to net income significantly increased versus the same period last year

	<u>9M 2021</u>	vs <u>9M 2020</u>
Revenues	2,908M	 <b>34%</b>
Gross Profit	1,273M	 <b>46%</b>
NIAT	648M	 <b>665%</b>
<i>Residential Sales</i>	3,682M	 <b>89%</b>

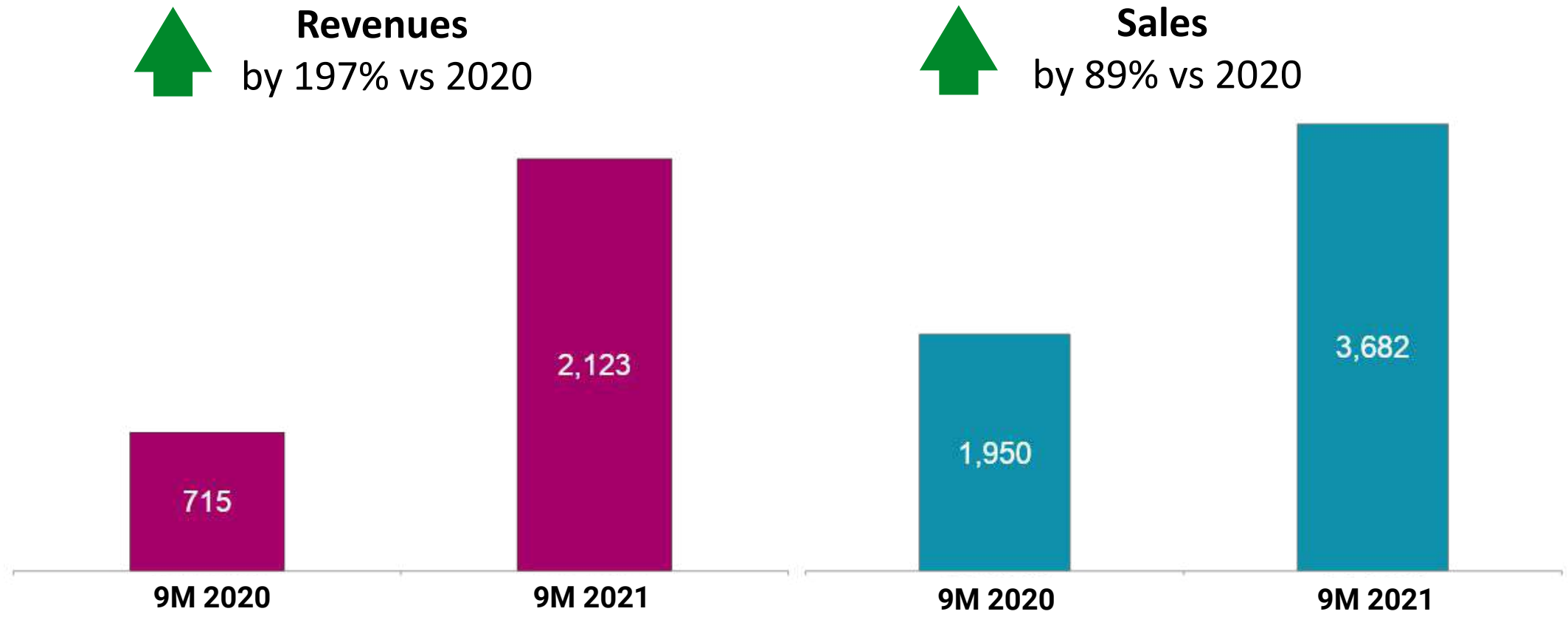


# Increased construction activity and stronger sales contributed to a significant increase in residential revenue





# Exceeded full year residential sales target due to improved sales operations and continued efforts in building up sales momentum





# Value appreciation campaign and digital strategy have proven to be effective

Time to Grow campaign highlighting our residential lots is yielding increased take-up for land-only units.

Digitally-enabled home buying platform continues to be enhanced with new features and services.

Construction and unit turnovers are in full swing.





# The residential business is projected to meet key financial metrics by the end of 2021 and is optimistic that it will sustain the growth trajectory in 2022

## Digital Initiatives

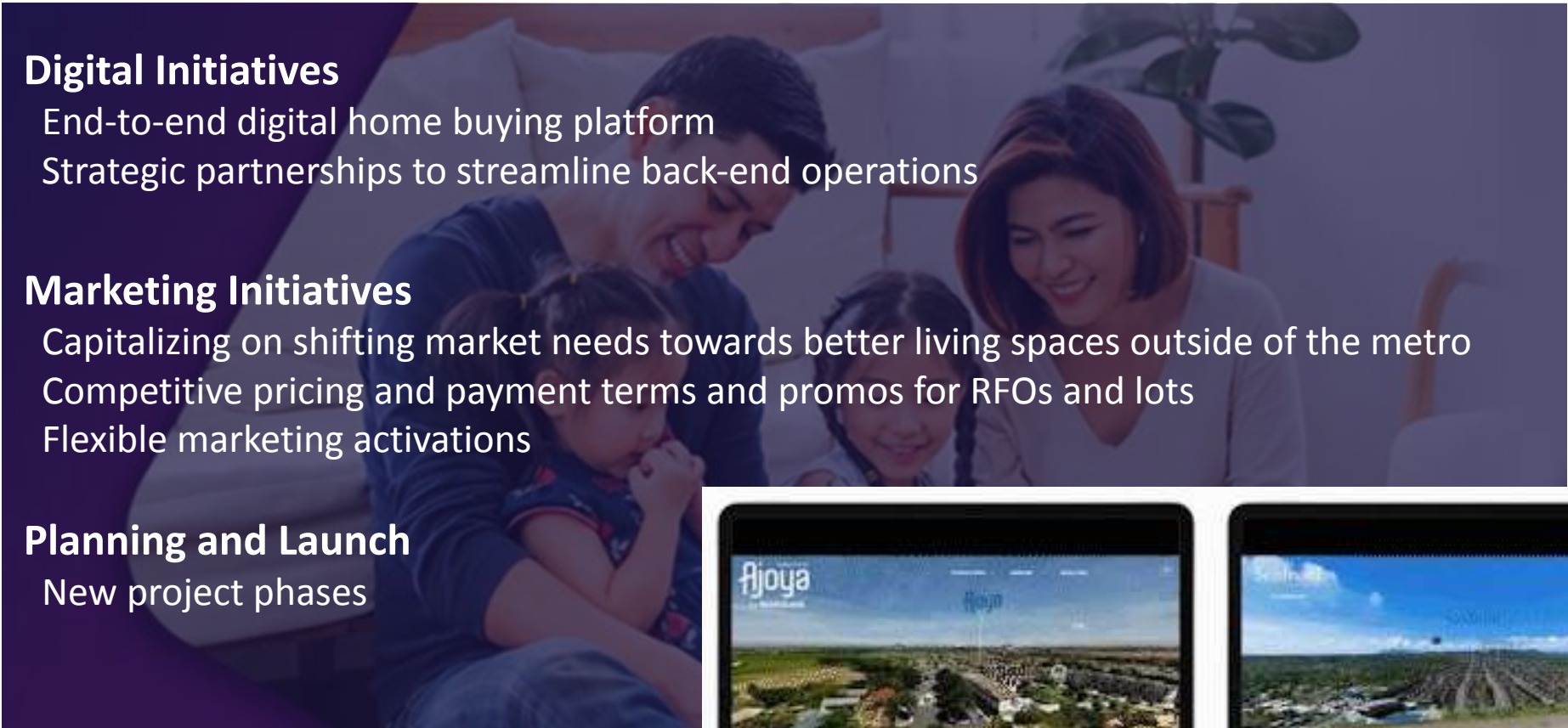
- End-to-end digital home buying platform
- Strategic partnerships to streamline back-end operations

## Marketing Initiatives

- Capitalizing on shifting market needs towards better living spaces outside of the metro
- Competitive pricing and payment terms and promos for RFOs and lots
- Flexible marketing activations

## Planning and Launch

- New project phases





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**Aboitiz InfraCapital**

## IEC: Industrial Business Unit



**IEC development activities moving ahead as planned**

**LIMA Land Phase 2 Block 9 expansion construction will begin January 2022**

Projecting **28,000 new jobs**

**WCIP expansion construction starting January 2022**

# IEC: Industrial Business Unit

## PEZA proclamation for the Industrial expansion area obtained in October

Presidential Proclamation 1229 covered **47 hectares** in Phase 1 of Block 9 expansion

**More than half** of the block has already been sold or reserved



*DTI-PEZA*

**PHILIPPINE ECONOMIC ZONE AUTHORITY**

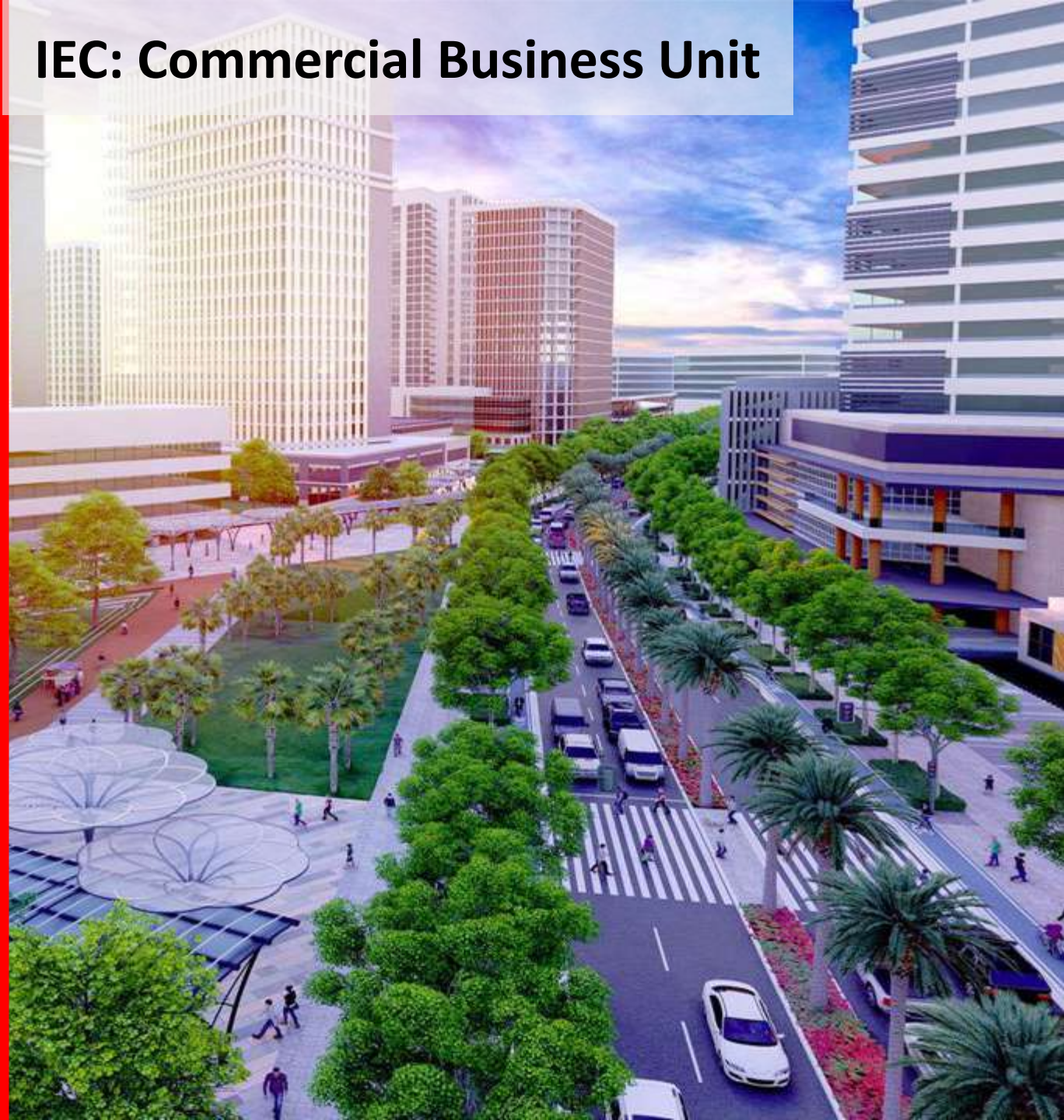
*"providing a globally competitive environment for investments"*



## IEC: Commercial Business Unit

**Commercial lot inventory** within LIMA CBD close to fully sold; investor construction by Q2 of 2022

**LIMA Tower One** to break ground by Q2 of 2022



## Water: Apo Agua

# Apo Agua on track to begin operations in 2022, in spite of COVID

Testing and preparation for operations ongoing

Over 5,000 workers on-site, extended work hours and simultaneous work across disciplines

Mitigating COVID impact through strict health protocols, testing and vaccination



# Lima Water providing end-to-end water services at Lima Technology Center

**Billed volume increasing** at +10% vs. PY

Implemented a **Smart Water Network System** for more efficient network management



**Water: LWC**

# Unity supports the government's drive to roll out 50,000 towers by 2030

Completed 4 sites, ahead of schedule

Expecting over 1,000 completed sites by 2022

Engaging over 150 accredited vendors and contractors for tower construction, helping **generate jobs and spur local economies**



## **Our Poles business is helping fast track ICT infrastructure development**

Tracking to deploy 350+ small cell sites by year-end

Expecting to deploy in Subic, in addition to Cebu and Davao

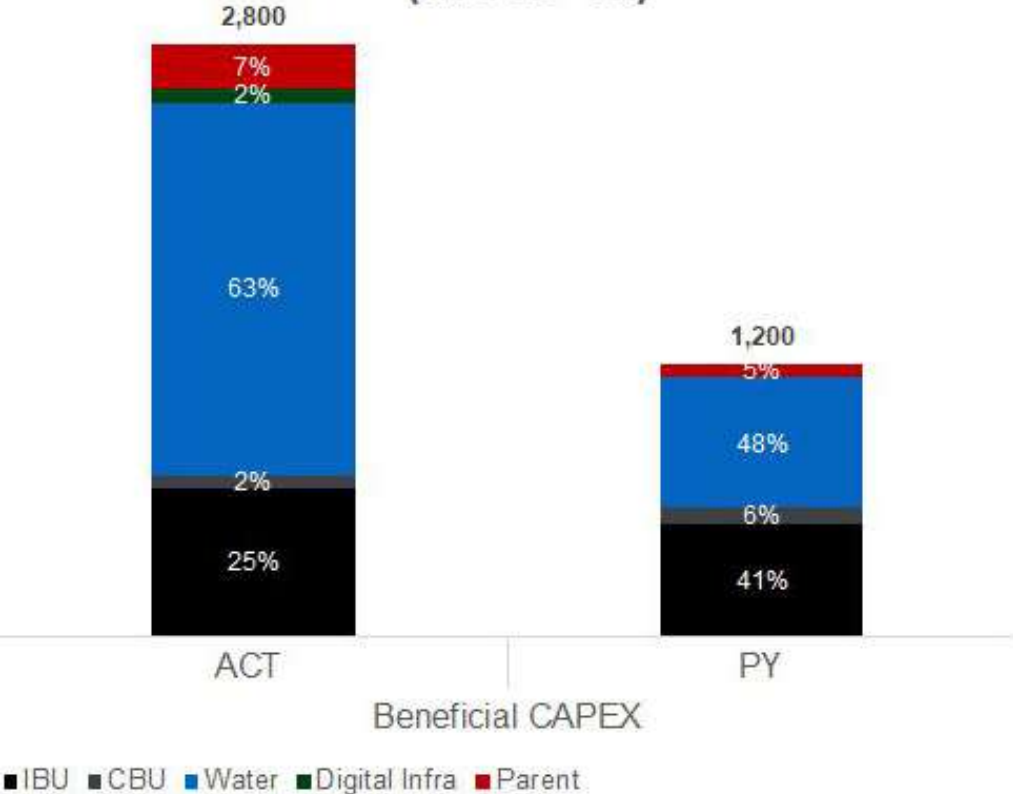


**Digital Infra: Small Cell Sites**

# CAPEX ramping up vs PY, albeit lower EBITDA from timing differences

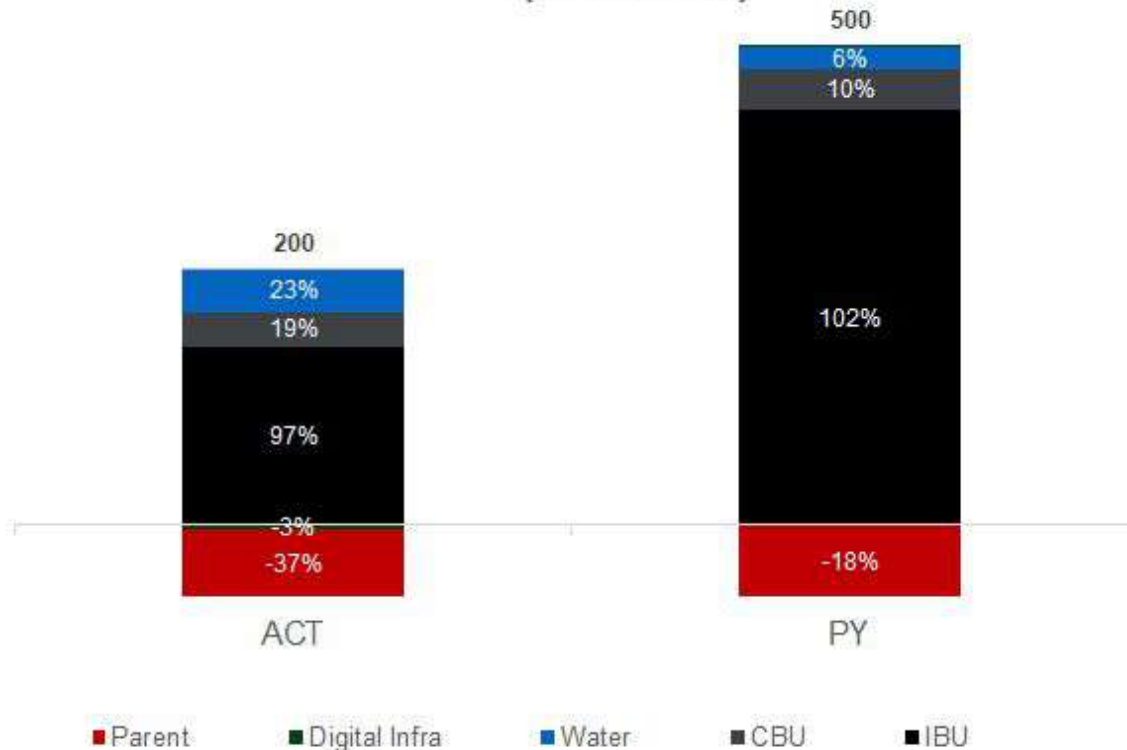
Doubled CAPEX to ramp up investments in digital and Apo Agua

CAPEX - YTD Q3 2021  
(in PhP M)



Lower EBITDA from delayed PEZA proclamation, which deferred Q3 revenue recognition to Q4

EBITDA - YTD Q3 2021  
(in PhP M)



\*Numbers shown in this slide are beneficial

**CONTINUED EXPANSION &  
TRANSFORMATION ACTIVITIES AT  
ECONOMIC CENTERS**



**CONSTRUCTION IN FULL SWING FOR  
START OF OPERATIONS OF APO AGUA**



**RAMPING UP ROLL-OUT AND DEPLOYMENT OF DIGITAL INFRASTRUCTURE**

**RCBM**



## Resilient performance despite COVID-19

- Cement market demand in YTD Sep 2021 is stronger than YTD Sep 2020 and slightly better than pre-pandemic level
- Market demand growth is driven by infrastructure and residential segments
- Cost control and productivity improvement measures helping to mitigate the impact of headwinds from global commodity inflation
- Contribution to AEV at PhP1.4B in YTD Sep 2021, higher by PhP1.0B vs YTD Sep 2020 and ahead of YTD Sep 2019



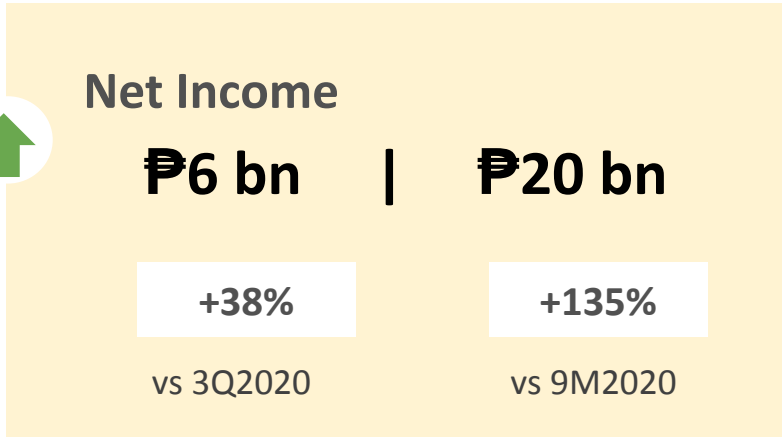
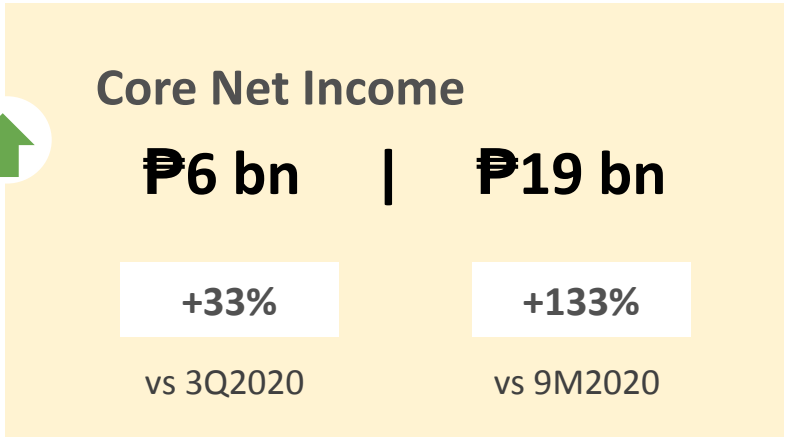
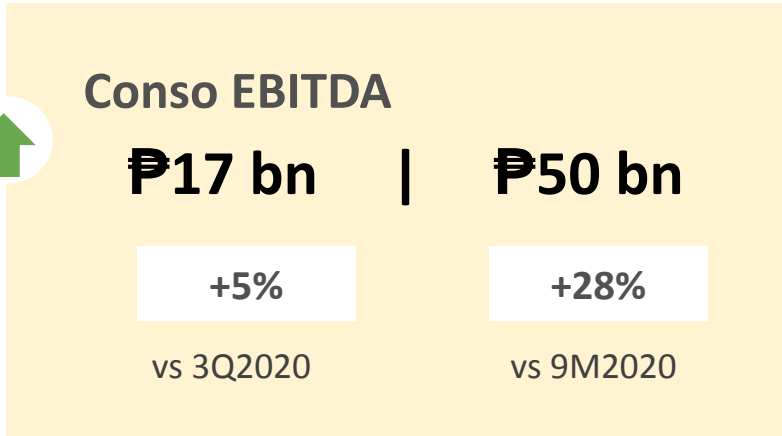
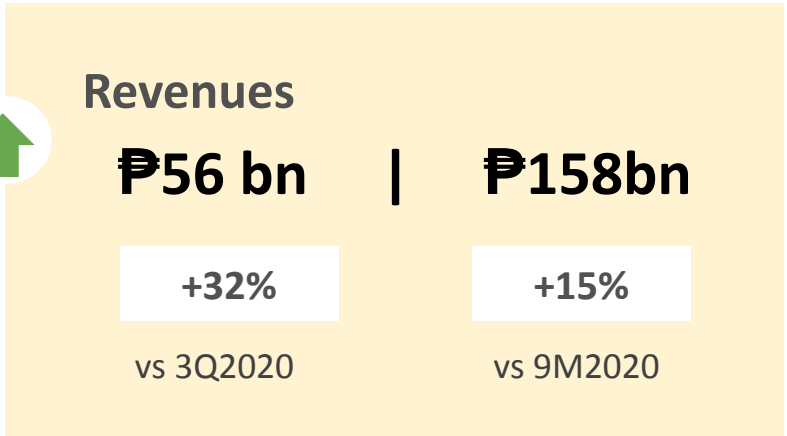


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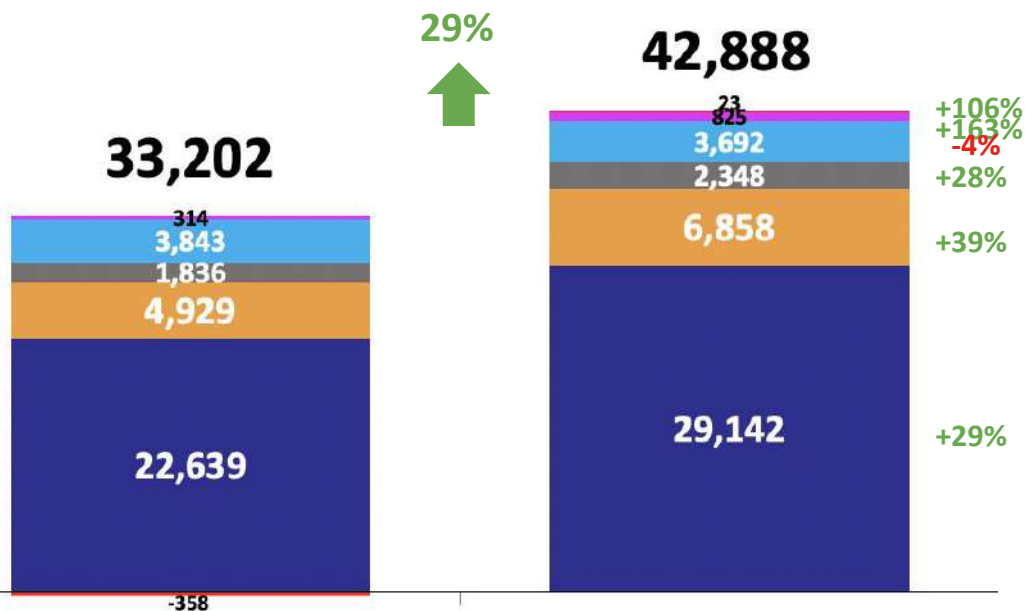
# Revenues up by 15% mainly driven by commissioning revenue from Power and higher selling prices from Farms and Feeds businesses





# Beneficial EBITDA up by 29% mainly driven by Power and Financial Services

In PHP Millions

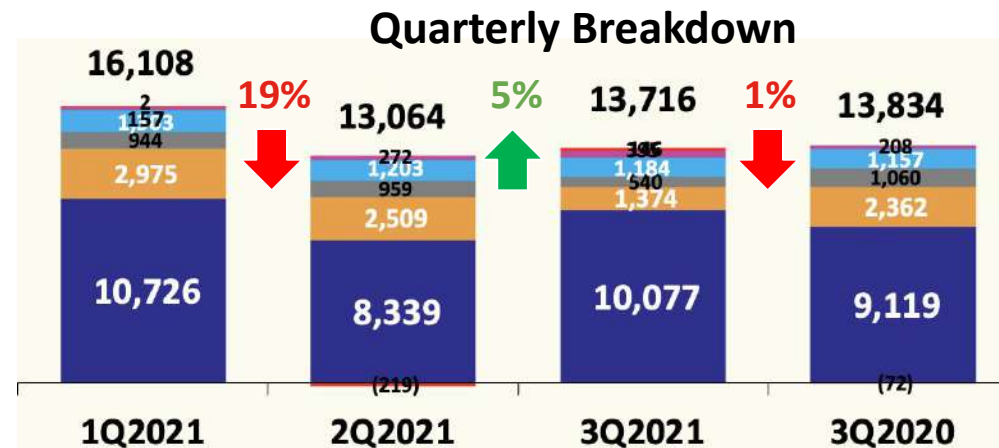


9M2020

9M2021

- Power
- Infrastructure
- Real Estate

- Financial Services
- Food
- Parent & Others



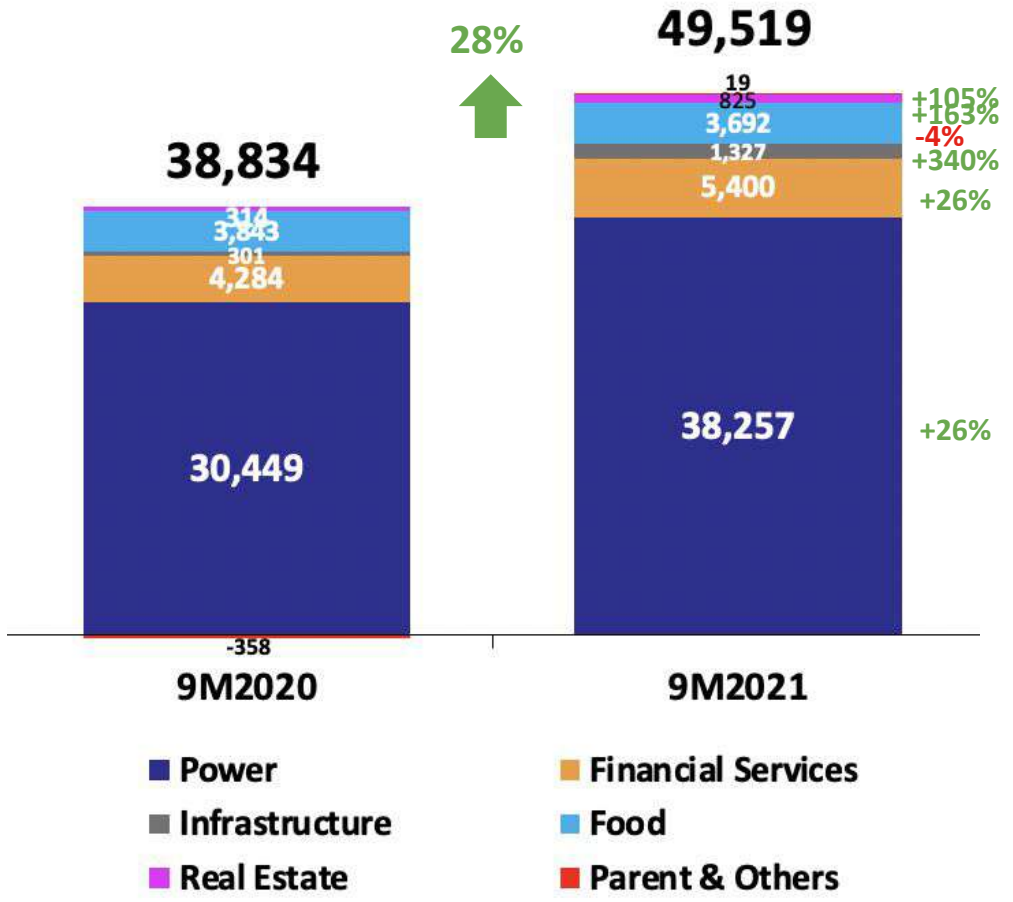
+29% vs LY:

- +20% from Power due to due to commissioning revenue from GNPD Unit 1, higher water inflow, higher availability of the TLI, TSI and TVI facilities, and higher WESM dispatch
- +6% from Financial Services due to higher margins, lower funding cost, higher fees and commissions, higher forex income and strong trading gains
- +2% from Infrastructure due to stronger market demand and increased overall efficiency of Cement
- +1% from Real Estate due to increased sales and enhanced construction and site development activities



# Consolidated EBITDA up by 28% mainly driven by Power and Financial Services

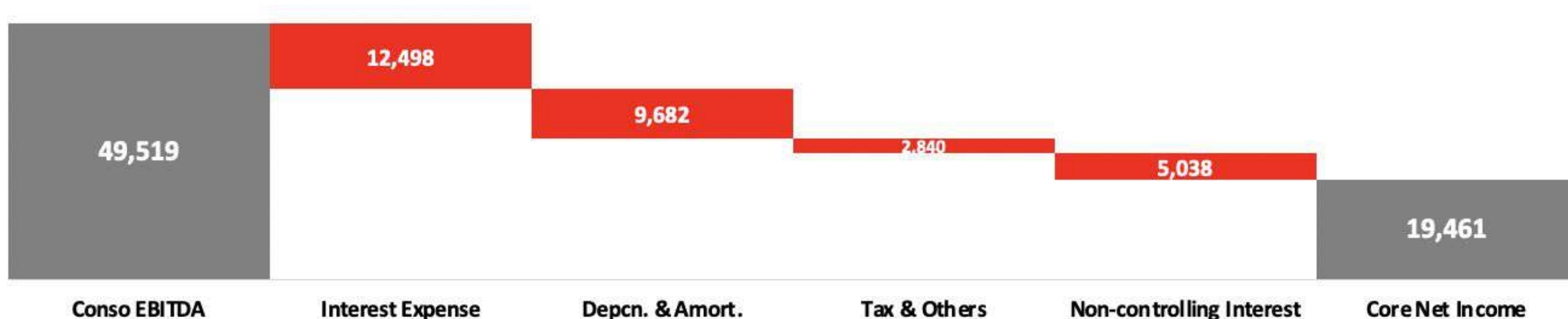
In PHP Millions





# Core income up by 133% mainly driven by EBITDA growth and lower taxes

In PHP Millions



	9M2020	9M2021	Change
Conso EBITDA	38,834	49,519	28%
Less: Net Interest Expense	12,607	12,498	-1%
Depcn. & Amort.	9,442	9,682	3%
Tax & Others	5,064	2,840	-44%
Non-controlling Interest	3,384	5,038	49%
Core Net Income	8,336	19,461	133%
EPS	1.48	3.46	



# Net income up by 135% driven by EBITDA growth and lower taxes

In PHP Millions



	9M2020	9M2021	Change
Core Net Income	8,336	19,461	133%
Non-recurring Income/(Loss)	(5)	83	
Net Income	8,331	19,544	135%
EPS	1.48	3.47	



## Balance sheet remains strong

In PHP Millions, except for ratios

	PARENT*		CONSOLIDATED	
	As of Dec 31, 2020	As of Sep 30, 2021	As of Dec 31, 2020	As of Sep 30, 2021
<b>Cash and Cash Equivalents + Other Liquid Financial Investments</b>	22,076	18,486	72,251	62,577
<b>Net Debt</b>	45,458	52,358	257,890	257,024
<b>Total Equity</b>	183,062	204,670	223,600	250,620
<b>Net Debt to Equity</b>	0.3x	0.3x	1.2x	1.0x
<b>Interest Coverage</b>	3.5x	3.6x	2.7x	3.2x

*\*includes AEV international*



## Here are our key take aways

- ❑ ***Strategic partnership with JERA enables AboitizPower's 10-year RE expansion journey. It also releases significant cash for AEV to grow and diversify its portfolio.***
- ❑ ***Double-digit EBITDA growth has been sustained, in spite of the challenging environment for input cost, and even before other income and provisioning.***
- ❑ ***Balance sheet is battle-tested and remains strong, to be fortified by JERA proceeds, providing more financial muscle as we crossover to 2022 and pursue our 10-year growth ambitions.***



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aboitiz

Virtual

# Asset Tour

Soar the skies with us

on November 24-25, 2021



**Admit One**

Day 1: November 24		Day 2: November 25	
9:00 AM	Welcome Message	9:00 AM	Welcome Message
9:15 AM	Run-of-River Hydro	9:15 AM	Common Towers
10:15 AM	Hybrid Battery Energy Storage System	10:15 AM	Feed Mill
11:15 AM	Renewable Energy	11:15 AM	Data Science
11:45 AM	Closing Remarks	12:00 NN	Closing Remarks



# Presentation Development Team

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Nemi Vito  
Oyie Javelosa  
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Janelle Jacinto  
Glairthe Rufino  
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Augusto Rodero  
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Anaflor Candelaria  
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Gayle Guzman  
Brenda Neri  
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Jemima Vivo  
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Lilibeth Villaruel

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Ricky Sibonghanoy  
Jed De Leon  
Cedric Dela Cruz  
Roselle Millagracia  
Melody Castro  
Mark Fernandez  
Ryan Vinegas



ADVANCING BUSINESS  
AND COMMUNITIES

**END**