

COVER SHEET

C E O 2 5 3 6

S.E.C. Registration Number

A B O I T I Z E Q U I T Y V E N T U R E S I N C .

(Company's Full Name)

A Y A L A T R I A N G L E G A R D E N S T O W E R

2 , P A S E O D E R O X A S , C O R N E R

M A K A T I A V E N U E , M A K A T I C I T Y ,

M E T R O M A N I L A , P H I L I P P I N E S

(Business Address: No. Street City / Town / Province)

CONNIE G. CHU

(02) 8 886-2800

1 2 3 1

Month Day Fiscal Year

I A C G R

FORM TYPE

4th Monday of April

0 4 2 7

Month Day Annual Meeting

N/A

Secondary License Type, if Applicable

SEC

Dept. Requiring this Doc

N/A

Amended Articles Number/Section

8,147

Total No. of Stockholders

x

Domestic

Foreign

To be accomplished by SEC Personnel concerned

File Number

LCU

Document I.D.

Cashier

STAMPS

Remarks = Pls. use black ink for scanning purposes

May 29, 2026

via SEC eFAST

CORPORATE GOVERNANCE AND FINANCE DEPARTMENT

Securities and Exchange Commission

SEC Headquarters, 7907 Makati Avenue
Salcedo Village, Bel-Air, Makati City

ATTENTION : **Atty. Rachel Esther J. Gumtang-Remalante**
Director

via PSE EDGE

PHILIPPINE STOCK EXCHANGE, INC.

PSE Tower, 28th Street, cor. 5th Avenue
Bonifacio Global City, Taguig City

ATTENTION : **Atty. Johanne Daniel M. Negre**
Head, Disclosure Department

via electronic mail

PHILIPPINE DEALING & EXCHANGE CORP.

Market Regulatory Services Group
29th Floor BDO Equitable Tower
8751 Paseo de Roxas, Makati City

ATTENTION : **Atty. Suzy Claire R. Selleza**
Head, Issuer Compliance and Disclosures Department

Gentlemen:

In compliance with the SEC Memorandum Circular No. 15, Series of 2017, we submit herewith Aboitiz Equity Ventures Inc.'s Integrated Annual Corporate Governance Report for the 2025 compliance year.

Kindly acknowledge receipt hereof.

Thank you.

Very truly yours,

ABOITIZ EQUITY VENTURES INC.

By:



SAMMY DAVE A. SANTOS

Assistant Corporate Secretary



INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

GENERAL INSTRUCTIONS

A. Use of Form I-ACGR

This SEC Form shall be used as a tool to disclose Publicly-Listed Companies’ compliance/non-compliance with the recommendations provided under the Code of Corporate Governance for Publicly-Listed Companies, which follows the “comply or explain” approach, and for harmonizing the corporate governance reportorial requirements of the SEC and the Philippine Stock Exchange (PSE).

B. Preparation of Report

These general instructions are not to be filed with the report. The report shall contain the numbers and captions of all items.

The I-ACGR has four columns, arranged as follows:

RECOMMENDED CG PRACTICE/POLICY	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
<p>Contains CG Practices/ Policies, labelled as follows:</p> <p>(1) “Recommendations” – derived from the CG Code for PLCs;</p> <p>(2) “Supplement to Recommendation” – derived from the PSE CG Guidelines for Listed Companies;</p> <p>(3) “Additional Recommendations” – CG Practices not found in the CG Code for PLCs and PSE CG Guidelines but are expected already of PLCs; and</p> <p>(4) “Optional Recommendation” – practices taken from the ASEAN Corporate Governance Scorecard</p> <p>*Items under (1) – (3) must be answered/disclosed by the PLCs following the “comply or explain” approach. Answering of items under (4) are left to the discretion of PLCs.</p>	<p>The company shall indicate compliance or non-compliance with the recommended practice.</p>	<p>The company shall provide additional information to support their compliance with the recommended CG practice</p>	<p>The PLCs shall provide the explanations for any non-compliance, pursuant to the “comply or explain” approach.</p> <p>Please note that the explanation given should describe the non-compliance and include how the overall Principle being recommended is still being achieved by the company.</p> <p>**“Not Applicable” or “None” shall not be considered as sufficient explanation</p>

C. Signature and Filing of the Report

- a. Three (3) copies of a fully accomplished I-ACGR shall be filed with the Main Office of the Commission **on or before May 30 of the following year for every year that the company remains listed in the PSE;**
- b. At least one (1) complete copy of the I-ACGR shall be duly notarized and shall bear **original and manual** signatures
- c. The I-ACGR shall be signed under oath by: (1) Chairman of the Board; (2) Chief Executive Officer or President; (3) All Independent Directors; (4) Compliance Officer; and (5) Corporate Secretary.
- d. The I-ACGR shall cover all relevant information from January to December of the given year.
- e. All reports shall comply with the full disclosure requirements of the Securities Regulation Code.



INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT

1. For the fiscal year ended **2025**
 2. SEC Identification Number **CE02536**
 3. BIR Tax Identification No. **003-828-269-V**
 4. Exact name of issuer as specified in its charter **ABOITIZ EQUITY VENTURES INC.**
 5. **Philippines**
 6. (SEC Use Only)
- | | |
|--|-------------------------------|
| Province, Country or other jurisdiction of incorporation or organization | Industry Classification Code: |
|--|-------------------------------|
7. **Ayala Triangle Gardens Tower 2, Paseo de Roxas, corner Makati Avenue, Makati City** **1226**
 Address of principal office Postal Code
 8. **(02) 8 886-2800**
 Issuer's telephone number, including area code
 9. **32nd Street, Bonifacio Global City, Taguig City, Metro Manila, Philippines** **1634**
 (Former name, former address, and former fiscal year, if changed since last report).

**INTEGRATED ANNUAL CORPORATE GOVERNANCE REPORT
OF ABOITIZ EQUITY VENTURES INC.**

	COMPLIANT/ NON-COMPLIANT	ADDITIONAL INFORMATION	EXPLANATION
The Board's Governance Responsibilities			
Principle 1: The company should be headed by a competent, working board to foster the long- term success of the corporation, and to sustain its competitiveness and profitability in a manner consistent with its corporate objectives and the long- term best interests of its shareholders and other stakeholders.			
Recommendation 1.1			
1. Board is composed of directors with collective working knowledge, experience or expertise that is relevant to the company's industry/sector.	Compliant	The Company's Directors are nominated, selected, and elected based on their professional experience, expertise, and relevant training in the industries or sectors where the Company and its subsidiaries operate. In addition, the members of the Board of Directors are chosen based on how they can individually and collectively contribute to the fulfillment of the short-term and long-term growth aspirations of the Company. As a result, they are a mix of business management and finance professionals, engineers, former or current CEO, auditors, and accountants, many of them with management experience in the private and government sectors, and in multilateral agencies. The Company's Revised Manual of Corporate Governance (the "Revised Manual") outlines the individual and collective qualifications of the Board and their duties and responsibilities. In 2025, the members of the Company's Board of Directors remained qualified to fulfill their roles and responsibilities and respond to the needs of the Aboitiz Group. Links/references are as follows: i. Amended By-Laws ¹ p. 2: Article II (The Board of Directors), available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2	
2. Board has an appropriate mix of competence and expertise.	Compliant		
3. Directors remain qualified for their positions individually and collectively to enable them to fulfill their roles and responsibilities and respond to the needs of the organization. <i>Provide information or link/reference to a document containing information on the following:</i> 1. <i>Academic qualifications, industry knowledge, professional experience, expertise and relevant trainings of directors</i> 2. <i>Qualification standards for directors to facilitate the selection of potential nominees and to serve as benchmark for the evaluation of its performance</i>	Compliant		

¹ Refers to the amended By-Laws approved in October 2020.
SEC Form – I-ACGR * Updated 21Dec2017

		<p>3c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance², p. 6 - 19: available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Company website, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p> <p>See write-up of the Directors' individual and collective profiles in the Company's Reports:</p> <p>i. Definitive Information Statement (20-IS) pp. 14 - 33: Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
--	--	---	--

Recommendation 1.2

<p>1. Board is composed of a majority of non-executive directors.</p>	<p>Compliant</p>	<p>The Company's Board of Directors is composed of nine Directors, majority of whom are Non-Executive Directors. Out of the nine Directors, three are Independent</p>	
---	-------------------------	---	--

² Refers to the revised Manual on Corporate Governance approved in February 2022 SEC Form – I-ACGR * Updated 21Dec2017

<p>Identify or provide link/reference to a document identifying the directors and the type of their directorships</p>		<p>Directors, five are Non-Executive Directors, and one Executive Director. The following are the members of the AEV Board as of December 31, 2025:</p> <table border="1" data-bbox="969 264 1599 906"> <tr> <td>Non-Executive Director</td> <td>Mr. Enrique M. Aboitiz (<i>Chairman</i>)</td> </tr> <tr> <td>Non-Executive Director</td> <td>Mr. Mikel A. Aboitiz (<i>Vice-Chairman</i>)</td> </tr> <tr> <td>Non-Executive Director</td> <td>Mr. Luis Miguel O. Aboitiz</td> </tr> <tr> <td>Non-Executive Director</td> <td>Ms. Ana Maria A. Delgado</td> </tr> <tr> <td>Non-Executive Director</td> <td>Mr. Erramon I. Aboitiz</td> </tr> <tr> <td>Executive Director</td> <td>Mr. Sabin M. Aboitiz (<i>President and Chief Executive Officer</i>)</td> </tr> <tr> <td>Lead Independent Director</td> <td>Mr. Cesar G. Romero</td> </tr> <tr> <td>Independent Director</td> <td>Ms. Joanne G. de Asis</td> </tr> <tr> <td>Independent Director</td> <td>Mr. Peter D. Maquera</td> </tr> </table> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 2 Article II (The Board of Directors) at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 5 – 21, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	Non-Executive Director	Mr. Enrique M. Aboitiz (<i>Chairman</i>)	Non-Executive Director	Mr. Mikel A. Aboitiz (<i>Vice-Chairman</i>)	Non-Executive Director	Mr. Luis Miguel O. Aboitiz	Non-Executive Director	Ms. Ana Maria A. Delgado	Non-Executive Director	Mr. Erramon I. Aboitiz	Executive Director	Mr. Sabin M. Aboitiz (<i>President and Chief Executive Officer</i>)	Lead Independent Director	Mr. Cesar G. Romero	Independent Director	Ms. Joanne G. de Asis	Independent Director	Mr. Peter D. Maquera	
Non-Executive Director	Mr. Enrique M. Aboitiz (<i>Chairman</i>)																				
Non-Executive Director	Mr. Mikel A. Aboitiz (<i>Vice-Chairman</i>)																				
Non-Executive Director	Mr. Luis Miguel O. Aboitiz																				
Non-Executive Director	Ms. Ana Maria A. Delgado																				
Non-Executive Director	Mr. Erramon I. Aboitiz																				
Executive Director	Mr. Sabin M. Aboitiz (<i>President and Chief Executive Officer</i>)																				
Lead Independent Director	Mr. Cesar G. Romero																				
Independent Director	Ms. Joanne G. de Asis																				
Independent Director	Mr. Peter D. Maquera																				

		<p>See write-up of the Directors' profiles in the Company's Reports:</p> <p>i. Definitive Information Statement (20-IS) pp. 14 - 33: Item 5. Directors and Executive Officers available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 1.3			
<p>1. Company provides in its Board Charter and Manual on Corporate Governance a policy on training of directors.</p>	Compliant	<p>The Company's Policy on Training of Directors as provided in its Revised Manual consists of: (i) an initial onboarding session for new Directors upon their first appointment to ensure that each Director is introduced to the Company's corporate governance practices and apprised of his/her duties and responsibilities as members of the Board and Board Committees; and (ii) a mandatory continuous training and development program, in order for Directors to be kept updated on current topics and recent developments, such as new laws and regulations, developments in corporate governance practices, and in the various business risks relevant to the Group.</p> <p>In 2025, the Company continued to organize the "Aboitiz Board Learning Sessions", a series of online seminars with renowned experts and thought leaders across the globe. These seminars were intended to provide the directors</p>	
<p>2. Company has an orientation program for first time directors.</p>	Compliant		
<p>3. Company has relevant annual continuing training for all directors.</p> <p><i>Provide link or reference to the company's Board Charter and Manual on Corporate Governance relating to its policy on training of directors.</i></p>	Compliant		

<p><i>Provide information or link/reference to a document containing information on the orientation program and training of directors for the previous year, including the number of hours attended and topics covered.</i></p>		<p>and officers with current industry developments, business trends, and corporate governance practices to promote the group's competitive advantage. These sessions were duly accredited by the SEC and monitored by representatives from the SEC in compliance with the annual 4-hour corporate governance seminar mandated by SEC Memorandum Circular No. 19, Series of 2016.</p> <p>For Company's Policy on training of its directors, kindly refer to the following:</p> <p>i. Amended Manual on Corporate Governance, p. 51: On-boarding and Training Process, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, p. 4-5: Board Leadership and the Role of Chairman available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbfe90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>For the details and topics of the board learning sessions and virtual tours, kindly refer to the following reports:</p> <p>i. Company Website, Board of Directors - Director Development Program, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p> <p>ii. Disclosure on the Company's Compliance to the Annual Corporate Governance Seminar, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d2009a6f2b446ebf0697_2025-certificates-of-attendance-to-the-annual-mandatory-corporo_15-49-00-699517.pdf</p>	
---	--	---	--

		<p>iii. Aboitiz Annual Integrated Report, pp. 100-103: Director Development Program – Aboitiz Board Learning Sessions and Virtual Asset Tours, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 1.4			
<p>1. Board has a policy on board diversity.</p> <p><i>Provide information on or link/reference to a document containing information on the company's board diversity policy.</i></p> <p><i>Indicate gender composition of the board.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual reflects the Board's policy of appointing a diverse set of Directors based on the individual's professional and personal backgrounds (namely: age, ethnicity, culture, skills, competence, gender and knowledge) in order to ensure: (i) that no Director or small group of Directors can dominate the decision-making process, (ii) that the members of the Board are a diverse mix of highly competent Directors and Officers with in-depth knowledge and experience in the core industries of the Company or corporate management, financial expertise, audit and governance experiences, and (iii) the independent-mindedness, ethical behavior, and value contribution of each Director.</p> <p>In 2025, the Board of Directors was composed of professionals with expertise in power, finance, technology, banking, economics, local and cross-border business experience, and risk management, among others, with ages ranging from 45 years old to 75 years old. In terms of gender mix, the AEV Board was composed of seven male Directors and two female Directors, Ms. Ana Maria A. Delgado and Ms. Joanne G. de Asis.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 6: Composition of the Board, and p. 19: Selection of the members of the Board of Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-mannual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Company Website at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p> <p>iv. Results of the 2025 Annual Stockholders' Meeting held on April 28, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04282025-annual-stockholders-meeting_12-12-18-196301.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 100 -101: Board Diversity Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Optional: Recommendation 1.4			
<p>1. Company has a policy on and discloses measurable objectives for implementing its board diversity and reports on progress in achieving its objectives.</p> <p><i>Provide information on or link/reference to a document containing the company's policy and measurable objectives for implementing board diversity.</i></p> <p><i>Provide link or reference to a progress report in achieving its objectives.</i></p>	Compliant	<p>The Company's Revised Manual mandates that membership of the Board may be a combination of executive and Non-Executive Directors (which include Independent Directors) with diverse professional and personal backgrounds in order that no Director or small group of Directors can dominate the decision-making process and that the Board can benefit from the professional expertise of each Director. Measurable standards included in the Company's Manual include diversity in age, business experience, behavioral and technical competencies, professional and personal background, and gender.</p>	

		<p>In 2025, the Board of Directors identified four vital leadership competencies: perseverance in long-term strategy, adaptability in a rapidly changing world (Change Leadership), cyber and technology oversight in the digital era, and intellectual discipline amid competing narratives (Critical Thinking). These are central to effective governance in increasingly complex and disruptive business environments. This set of skills and competencies is incorporated in the Board's evaluation and selection process of AEV to ensure that competency gaps are addressed and that the target profile is achieved.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 6: Composition of the Board, and p. 17: Selection of the members of the Board of Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Company Website available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
--	--	--	--

Recommendation 1.5			
1. Board is assisted by a Corporate Secretary.	Compliant	<p>In 2025, the Board of Directors was assisted by a Corporate Secretary, Ms. Connie G. Chu, who is not a member of the Board of Directors.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 48, The Corporate Secretary, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
<p>2. Corporate Secretary is a separate individual from the Compliance Officer.</p> <p><i>Provide information on or link/reference to a document containing information on the Corporate Secretary, including his/her name, qualifications, duties and functions.</i></p>	Non-Compliant	<p>ii. Definitive Information Statement (20-IS) pp. 14 - 33, Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p>	<p>The functions of the Corporate Secretary and Chief Compliance Officer are vested in one individual – Ms. Connie G. Chu.</p> <p>The Company ensures that the functions of the Corporate Secretary are distinct and clearly delineated from the functions of the Compliance Officer. This distinction is laid down in the Company’s Revised Manual, Board Charter, and Amended By-Laws. Ms. Chu is also supported by two different teams in the discharge of her functions as Corporate Secretary and Compliance Officer. In this regard, Ms. Chu is able to effectively perform both functions through the development and implementation of Board protocols and compliance procedures that ensure the Board exercises effective and timely oversight over the Company’s compliance and corporate governance issues.</p> <p>In addition, the Company had no reported incidence of non-compliance in recent years.</p>
3. Corporate Secretary is not a member of the Board of Directors.	Compliant		

<p>4. Corporate Secretary attends training/s on corporate governance.</p> <p><i>Provide information or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</i></p>	<p>Compliant</p>	<p>The Company’s Corporate Secretary, Ms. Connie G. Chu attended the “<i>Aboitiz Board Learning Sessions</i>”, a series of online seminars with renowned experts across the globe. These sessions were duly accredited by the SEC in compliance with SEC Memorandum Circular No. 19, Series of 2016.</p> <p>Ms. Chu also attended the Milbank@Harvard – Corporate Counsel: Leadership: Leading Change program conducted by Milbank LLP on October 21, 2025.</p> <p>Links/references are as follows:</p> <p>i. Disclosure on AEV’s Compliance Report for the Mandatory Annual Corporate Governance Seminar, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d2009a6f2b446ebf0697_2025-certificates-of-attendance-to-the-annual-mandatory-corporate-governance-seminar_15-49-00-699517.pdf</p>	
Optional: Recommendation 1.5			
<p>1. Corporate Secretary distributes materials for board meetings at least five business days before scheduled meeting.</p> <p><i>Provide proof that corporate secretary distributed board meeting materials at least five business days before scheduled meeting</i></p>	<p>Compliant</p>	<p>To ensure active participation and meaningful contribution in each meeting, the Board of Directors has adopted a policy of requiring all the materials for the Board and Board Committee Meetings to be distributed to the Directors and committee members at least five business days before the scheduled meeting. Materials are timely uploaded to the Diligent Boardbooks, a secure online portal where the Corporate Secretary uploads the materials for the board meeting for easy access by the Board of Directors in their iPads, smartphones, or computers, wherever they might be.</p> <p>References:</p> <p>i. Revised Board Charter, page 8-9, Board Meeting - Distribution of Board Meeting Materials, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 48, The Corporate Secretary, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. See sample email to the Board of Directors notifying them that the materials for the 2025 Regular Board Meeting have been uploaded to the Boardbooks. (Annex "A")</p>		
Recommendation 1.6				
1. Board is assisted by a Compliance Officer.	Compliant	<p>In 2025, the Board of Directors was assisted by the Chief Compliance Officer, Ms. Connie G. Chu, who is not a member of the Board of Directors, and is one of the most senior officers in the Company with a rank of Senior Vice President.</p> <p>Ms. Chu has adequate stature and authority in the Company to fulfill her obligation as its Chief Compliance Officer.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 4-5, The Chief Compliance Officer, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p>		
2. Compliance Officer has a rank of Senior Vice President or an equivalent position with adequate stature and authority in the corporation.	Compliant			
<p>3. Compliance Officer is not a member of the board.</p> <p><i>Provide information on or link/reference to a document containing information on the Compliance Officer, including his/her name, position, qualifications, duties and functions.</i></p>	Compliant			

		<p>iii. Definitive Information Statement (20-IS), pp. 14–33, Item 5. Directors and Executive Officers available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Company Website, Profile of the Corporate Secretary and Chief Compliance Officer, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
<p>4. Compliance Officer attends training/s on corporate governance.</p> <p><i>Provide information on or link/reference to a document containing information on the corporate governance training attended, including number of hours and topics covered</i></p>	<p>Compliant</p>	<p>The Company’s Chief Compliance Officer, Ms. Connie G. Chu attended the “<i>Aboitiz Board Learning Sessions</i>”, a series of online seminars with renowned experts across the globe. These sessions were duly accredited by the SEC in compliance with SEC Memorandum Circular No. 19, Series of 2016.</p> <p>Links/references are as follows:</p> <p>i. Disclosure on AEV’s Compliance Report for the Annual Mandatory Corporate Governance Seminar, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d2009a6f2b446ebf0697_2025-certificates-of-attendance-to-the-annual-mandatory-corporate-governance-seminar_15-49-00-699517.pdf</p>	

Principle 2: The fiduciary roles, responsibilities and accountabilities of the Board as provided under the law, the company’s articles and by-laws, and other legal pronouncements and guidelines should be clearly made known to all directors as well as to stockholders and other stakeholders.

Recommendation 2.1

<p>1. Directors act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the company.</p> <p><i>Provide information or reference to a document containing information on how the directors performed their duties (can include board resolutions, minutes of meeting)</i></p>	<p>Compliant</p>	<p>The Company’s Revised Manual mandates the Company’s Directors to act judiciously and devote time and attention necessary to properly discharge their duties and responsibilities. With this mandate, the Directors are expected to act on a fully informed basis, in good faith, with due diligence and care, and in the best interest of the Company.</p> <p>To ensure that the Board of Directors act on a fully informed basis, with due diligence and care, and in the best interest of the Company: (i) the Board receives regular reports from Management and Heads of Strategic Business Units (SBUs) on the operations of the Company and its subsidiaries, (ii) any matter requiring the Board’s attention is promptly elevated to the members of the Board, and deliberated upon in the Board meetings, and (iii) materials for the board meetings are distributed to the Board of Directors at least five days before the board meeting through the Diligent Boardbooks.</p> <p>In addition, the Board of Directors ensure that key financial decisions related to investment/capital expenditure considered by various businesses in which the Company has direct equity undergo appropriate review and approval processes.</p> <p>Moreover, as an exercise of fairness and good faith, the decisions by the Board of Directors on appointment of Officers and material transactions, among others, including possible conflicts of interest are immediately disclosed to the public.</p> <p>Lastly, in order to provide a better understanding of the Company’s operations in the various industries where it operates, the members of the Board of Directors conduct</p>	
---	-------------------------	---	--

		<p>learning sessions and asset tours to keep abreast of the major trends and recent developments within industries and businesses in which the Aboitiz Group operates.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 7-17: Duties and Functions of the Board and Duties and Responsibilities of Directors available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, pp. 4-5: Part G, Board Leadership and the Role of the Chairman, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99, Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 2.2			
<p>1. Board oversees the development, review and approval of the company's business objectives and strategy.</p>	Compliant	<p>As part of its duties and functions mandated by the Company's Revised Manual, the Board must ensure that (i) the strategic business direction of the various businesses of the Company is soundly established and consistent or in line with the Group's goals and strategies, (ii) establish programs that can maintain its long-term viability, practicability, and strength in accordance with the objectives of the Company, (iii) periodically evaluate and monitor the implementation of existing policies and strategies, including business plans, operating budget, and overall performance of the management team based on clear performance metrics and (iv) ensure that the</p>	
<p>2. Board oversees and monitors the implementation of the company's business objectives and strategy.</p> <p><i>Provide information or link/reference to a document containing information on how the directors performed this function (can include board resolutions, minutes of meeting)</i></p>	Compliant		

<p><i>Indicate frequency of review of business objectives and strategy</i></p>		<p>Company has a healthy pool of talents and team leaders who are capable to implement the strategy.</p> <p>In support of this function, the Board implements an annual thematic agenda to ensure focused, structured, and continuing oversight of the Company’s business objectives, strategic priorities, key risks, performance drivers, and long-term value creation plans throughout the year. As part of this thematic agenda, the Board conducts Annual Strategy Sessions to discuss the strategic roadmap and key policies of the Company and its subsidiaries, as well as to review the Company’s vision and mission to ensure their continued relevance and alignment with the Group’s long-term direction.</p> <p>In 2025, the Company’s Board of Directors held its annual strategy session on August 27, 2025.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 10-11: Part 5. Duties and Functions of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, page 2, Part C: Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99, Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	--	--

Supplement to Recommendation 2.2			
<p>1. Board has a clearly defined and updated vision, mission and core values.</p> <p><i>Indicate or provide link/reference to a document containing the company's vision, mission and core values.</i></p> <p><i>Indicate frequency of review of the vision, mission and core values.</i></p>	Compliant	<p>The Company's mission – to create long-term value for all our stakeholders - and vision is stated in its Purpose Statement: <i>"Guided by our core values, we the Aboitiz Group, drive change for a better world by advancing business and communities and creating long term value for our stakeholders."</i> This purpose statement was deliberated and approved by the Board of Directors in 2017, and embodied in the Company's Revised Manual.</p> <p>The Company is founded on a set of core values that emphasize integrity, teamwork, innovation, and responsibility. These values reflect the Company's commitment to ethical business practices, collaboration, and continuous improvement, while also focusing on sustainable development and social responsibility. AEV's core values not only guide its operational strategies and decision-making processes but also underpin its interactions with stakeholders and the communities in which it operates.</p> <p>Consistent with its Purpose Statement and values-driven approach, the Company continues to evolve its strategic direction through active portfolio management, enabling the Board and Management to assess, optimize, and rebalance the Company's portfolio of businesses and investments in line with long-term value creation, capital efficiency, resilience, and sustainable growth. This approach supports the Company's ability to remain adaptable in a dynamic economic environment, pursue opportunities aligned with its strategic priorities, and strengthen the Group's foundation for future growth.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 7: Duties and Functions of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-m anual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, page 2: Part C: Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%202023%2C%202022%20(1).pdf</p> <p>iii. Company Website, The Aboitiz Way, available at: https://aboitiz.com/about-us</p> <p>iv. Definitive Information Statement (20-IS), pp. 153–160: Part III - Corporate Governance (Board Matters), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. Board has a strategy execution process that facilitates effective management performance and is attuned to the company’s business environment, and culture.</p> <p><i>Provide information on or link/reference to a document containing information on the strategy execution process.</i></p>	<p>Compliant</p>	<p>The Board oversees strategy execution through a structured governance framework that integrates strategy, capital allocation, active portfolio management, risk oversight, performance monitoring, and culture. This framework enables the Board to guide Management in translating strategic priorities into measurable outcomes, while ensuring that execution remains aligned with the Company’s business environment, stakeholder expectations, and long-term value creation objectives.</p> <p>In 2025, this framework was sharpened through “GTNext,” the next phase of the Aboitiz Group’s Great Transformation, which shifted the Group’s focus from foundation-building to disciplined delivery. Under this</p>	

		<p>approach, AEV continues to evolve as an active portfolio manager, with focus on strategic direction, capital allocation, portfolio performance, and value creation across the Group.</p> <p>The process is implemented through federalization, which gives the SBUs greater ownership and accountability for their respective strategies and results, while allowing the AEV Board and Management to maintain oversight of Group-wide priorities, capital discipline, risk exposure, and enterprise value creation. Strategy execution is monitored through financial and operational performance reviews, cash-flow-based performance management, disciplined investment pacing, risk and sustainability assessments, and data-driven decision-making.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 10-11, Duties and Functions of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, p. 2, Section C: Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 94 - 95, Governance Framework, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 2.3			
1. Board is headed by a competent and qualified Chairperson.	Compliant	The Chairman of the Board of Directors is Mr. Enrique M. Aboitiz. His extensive knowledge about the Company's	

<p><i>Provide information or reference to a document containing information on the Chairperson, including his/her name and qualifications</i></p>		<p>businesses and general management due to his years of service as an officer and as a member of the Board makes him competent and highly qualified for the position. He is deeply committed to the Company's vision, mission, and brand purpose, and firmly believes that good corporate governance makes good business practice.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 6-7, The Chairman and the Chief Executive Officer (CEO), available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Revised Board Charter, p. 3, Board Leadership and the Role of the Chairman, and p.5: The President and Chief Executive Officer, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%202023%2C%202022%20(1).pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 14–33: Item 5. Directors and Executive Officers available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Company Website, Profiles of the Board of Directors, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
---	--	--	--

		vi. Annual Report (SEC Form 17-A) , pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf	
Recommendation 2.4			
1. Board ensures and adopts an effective succession planning program for directors, key officers and management.	Compliant	The Board of Directors, with the assistance of the then Sustainability, Governance, and Related Party Transactions (SGRPT) Committee (now Governance, Compensation, and Related Party Transactions (GCRPT) Committee), which is the Company's nominations committee, approved a succession policy in place for Directors, Corporate Officers, and Senior Management. The Company's retirement age for corporate officers is 60 years old, unless the Board of Directors, for meritorious and exceptional reasons, decides to extend the years of service of the officer.	
2. Board adopts a policy on the retirement for directors and key officers. <i>Disclose and provide information or link/reference to a document containing information on the company's succession planning policies and programs and its implementation</i>	Compliant	The Board conducts regular talent and succession planning review as part of its strategic planning. To date, the successors for key positions have been identified and their corresponding development plans are being implemented and regularly reviewed as well. Links/references are as follows: i. Amended Manual on Corporate Governance , pp. 25-26: The Board Environmental, Social and Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf ii. Board SGRPT Committee Charter , p. 2: Responsibilities of the Board Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2	

		3c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf	
Recommendation 2.5			
1. Board aligns the remuneration of key officers and board members with long-term interests of the company.	Compliant	<p>The Company rewards its Directors and Corporate Officers based on ability to execute their respective duties and responsibilities. It is the Company's philosophy to reward based on individual and organizational performance. Performance is evaluated and compensation is reviewed annually to ensure that remuneration remains aligned with the Company's long-term interests, business strategy, and value creation objectives.</p> <p>The Company has an established formal and transparent review process of its Board and executive compensation structure. Directors do not participate in discussions or deliberations involving their own remuneration.</p> <p>Changes in Board Remuneration Policy, if any, are discussed at the then SGRPT Committee (now GCRPT Committee), which acts as the Company's Remuneration Committee, and upon the recommendation of management through the Head of Human Resources (HR) Team. The HR's recommendations are based on market salary surveys and independent remuneration consultants. The GCRPT Committee endorses the proposal to the full Board for approval and eventually to the shareholders for the final approval.</p> <p>The Head of HR also presents to the Committee, on an annual basis, recommendations for compensation levels for all team members, including Corporate Officers and senior management. The recommendation is based on the Company's compensation philosophy to attract, maintain, and engage the best talents to contribute to the success of the business.</p> <p>Links/references are as follows:</p>	
2. Board adopts a policy specifying the relationship between remuneration and performance.	Compliant		
<p>3. Directors do not participate in discussions or deliberations involving his/her own remuneration.</p> <p><i>Provide information on or link/reference to a document containing information on the company's remuneration policy and its implementation, including the relationship between remuneration and performance.</i></p>	Compliant		

		<p>i. Amended Manual on Corporate Governance, pp. 30-31, The Board Environmental, Social and Corporate Governance Committee – Compensation & Policy on Executive Remuneration, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board SGRPT Committee Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 133–135: Item 10. Compensation of Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 35–37: Item 6. Compensation of Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 102-103: Director Compensation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Optional: Recommendation 2.5			
<p>1. Board approves the remuneration of senior executives.</p> <p><i>Provide proof of board approval</i></p>	Compliant	<p>The Board, through the then SGRPT Committee (now GCRPT Committee), reviews and approves the remuneration framework and compensation levels for Corporate Officers and senior executives to ensure</p>	

		<p>alignment with the Company’s long-term interests, performance objectives, and talent strategy.</p> <p>The Committee deliberates on Management’s recommendations, with the CHRO or equivalent Corporate Officer serving as an ex-officio member, and endorses the proposed compensation levels to the Board for approval. In determining remuneration, the Company considers individual and organizational performance, market competitiveness, internal equity, market salary surveys, and, where appropriate, input from independent remuneration consultants.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 30-31, The Board Environmental, Social and Corporate Governance Committee – Compensation & Policy on Executive Remuneration, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board SGRPT Committee Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 133–135: Item 10. Compensation of Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 35–37: Item 6. Compensation of Directors and Executive Officers,</p>	
--	--	--	--

		<p>available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 102-103: Director Compensation, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. Company has measurable standards to align the performance-based remuneration of the executive directors and senior executives with long-term interest, such as claw back provision and deferred bonuses</p> <p><i>Provide information on or link/reference to a document containing measurable standards to align performance-based remuneration with the long-term interest of the company.</i></p>	<p>Compliant</p>	<p>The Company aligns performance-based remuneration of Executive Directors, Corporate Officers, and senior executives with the Company's long-term interests through measurable performance standards and an established performance management process. Compensation is based on individual contributions, group performance, and the overall performance of the Company, as assessed through the Company's balanced performance scorecard.</p> <p>The annual performance assessment cycle begins with goal-setting at the start of the year. Team members and team leaders, including Executive Directors, Corporate Officers, and senior management, agree on and sign off on their goals, which serve as the basis for performance reviews. Performance is reviewed regularly, including mid-year and year-end assessments covering the January to June and July to December performance periods, respectively.</p> <p>Individual and group performance ratings, together with the Company's overall performance, serve as the basis for performance-based compensation, including the annual bonus and merit increase. This process ensures that remuneration remains linked to measurable results, accountability, and the Company's long-term strategic objectives.</p>	

		<p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 30-31, The Board Environmental, Social and Corporate Governance Committee – Compensation & Policy on Executive Remuneration, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board SGRPT Committee Charter, p.2: Responsibilities of the Board Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 133–135: Item 10. Compensation of Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 35-37: Item 6. Compensation of Directors and Executive Officers; pp. 22-24: Performance Assessment and Attendance Reports of the Board, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
--	--	--	--

Recommendation 2.6			
1. Board has a formal and transparent board nomination and election policy.	Compliant	The Company's Board of Directors has a formal and transparent Board nomination, selection and election policy, which is disclosed as part of the Company's Revised Manual, Amended By-Laws, Amended Guidelines	

<p>2. Board nomination and election policy is disclosed in the company's Manual on Corporate Governance.</p>	<p>Compliant</p>	<p>for the Nomination and Election of Independent Directors (Amended Guidelines), and is explained by the Company's Corporate Secretary at every annual stockholders' meeting.</p>	
<p>3. Board nomination and election policy includes how the company accepted nominations from minority shareholders.</p>	<p>Compliant</p>	<p>All shareholders have an equal right to nominate the members of the Board. The Corporate Secretary receives nominations for the position of a Director in accordance with procedures set forth in the Company's Amended By-Laws and the Amended Guidelines. In 2025, the Company further amended its By-Laws to align the period of nomination for its regular and independent directors to start on January 1 of the year in which the nominee director is to serve. The nomination period closes by February 15 of the year, except as may be provided by the Board of Directors in appropriate guidelines that it may promulgate from time to time in compliance with law.</p>	
<p>4. Board nomination and election policy includes how the board shortlists candidates.</p>	<p>Compliant</p>	<p>After proper screening, the then SGRPT Committee (now GCRPT Committee), approves a shortlist of candidates who are qualified to be nominated and elected as Directors and Independent Directors of the Company. The shortlist is based on qualifications, standards, and guidelines provided in the Company's Revised Manual and board profile targets.</p>	
<p>5. Board nomination and election policy includes an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.</p>	<p>Compliant</p>	<p>The Committee, acting as the Nomination Committee, oversees the nomination and selection process of potential candidates to the Board of Directors. Likewise, the Committee regularly assesses the effectiveness of the nomination and selection process.</p>	
<p>6. Board has a process for identifying the quality of directors that is aligned with the strategic direction of the company.</p> <p><i>Provide information or reference to a document containing information on the company's nomination and election policy and process and its implementation, including the criteria used in selecting new directors, how the shortlisted candidates and how it encourages nominations from shareholders.</i></p> <p><i>Provide proof if minority shareholders have a right to nominate candidates to the board</i></p> <p><i>Provide information if there was an assessment of the effectiveness of the Board's processes in the nomination, election or replacement of a director.</i></p>	<p>Compliant</p>	<p>The overall procedure is in compliance with the Amended Implementing Rules and Regulations of the Securities Regulation Code.</p> <p>In 2025, the Board of Directors identified four vital leadership competencies: perseverance in long-term strategy, adaptability in a rapidly changing world (Change</p>	

		<p>Leadership), cyber and technology oversight in the digital era, and intellectual discipline amid competing narratives (Critical Thinking). These are regarded as essential to the realization of the Company's strategic goals and growth aspirations. This set of skills and competencies is incorporated in the evaluation and selection processes of AEV to ensure that competency gaps are addressed and that the target profile is achieved.</p> <p>The Company's policies on the nomination and election of Directors are disclosed in the Company's website and are found in the following:</p> <p>i. Amended By-Laws, pp. 2-3, Article II (The Board of Directors) available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 28-30: Nomination of Board of Directors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Amended Guidelines for the Nomination and Election of Independent Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/guidelines-for-nomination-independent-directors.pdf</p> <p>iv. Board SGRPT Committee Charter, page 2-3: Item D. Responsibilities of Board Environmental, Social and Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p>	
--	--	--	--

		<p>v. Definitive Information Statement (20-IS), pp. 11 - 14: Item 4. Voting Securities and Principal Holders Thereof; Nomination for Independent Directors and Procedure for Nomination available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>vi. Annual Report (SEC Form 17-A), pp. 122-123: Nominations for Independent Directors and Procedure for Nomination and Other Nominees for Election as Members of the Board of Directors, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vii. Aboitiz Annual Integrated Report, pp. 100 -101: Board Diversity Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	---	--

Optional: Recommendation to 2.6

<p>1. Company uses professional search firms or other external sources of candidates (such as director databases set up by director or shareholder bodies) when searching for candidates to the board of directors.</p> <p><i>Identify the professional search firm used or other external sources of candidates</i></p>	<p>Compliant</p>	<p>The Revised Manual allows the engagement of professional search firms to identify potential candidates for the Company’s Board of Directors.</p> <p>The Company also seeks the recommendations from its current Directors, with particular emphasis on the recommendations of its Independent Directors, and the professional organizations to which they belong. Based on the recommendations gathered, the then SGRPT Committee (now GCRPT Committee), acting as the Nominations Committee, evaluates the qualifications of the proposed candidates, and prepares a shortlist based on the list of qualifications and disqualifications for Directors and the board profile target. Preference is given to candidates who have expertise in the businesses the Company operates.</p>	
--	-------------------------	---	--

		<p>When necessary, the Company engages the services of independent professional search firms and industry recommendations in coming up with a list of potential nominees to the Board.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 19-20 : Selection of the Members of the Board of Directors and Officers available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Nomination, Selection & Election of Directors, Company Website, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
Recommendation 2.7			
1. Board has overall responsibility in ensuring that there is a group-wide policy and system governing related party transactions (RPTs) and other unusual or infrequently occurring transactions.	Compliant	The Company's Revised Manual provides that the Board of Directors has the duty to ensure that there is a group-wide policy and system governing related parties and related party transactions, particularly those which pass a certain threshold of materiality.	
2. RPT policy includes appropriate review and approval of material RPTs, which guarantee fairness and transparency of the transactions.	Compliant	The Company has adopted an RPT Policy, and constituted an RPT Committee to ensure that all RPTs are (i) at arm's length in accordance with transfer pricing rules; (ii) fair, or are based on market practices, and (iii) inure to the best interests of the Company and its shareholders. The RPT Policy also establishes a particular level of reporting and approval process for RPTs that pass a certain materiality threshold to ensure fairness and transparency of the transactions.	
3. RPT policy encompasses all entities within the group, taking into account their size, structure, risk profile and complexity of operations. <i>Provide information on or reference to a document containing the company's policy on related party transaction, including policy on review and approval of significant RPTs</i>	Compliant	The Company's RPT Policy applies on a group-wide basis and covers related party transactions involving the	

<p><i>Identify transactions that were approved pursuant to the policy.</i></p>		<p>Company and entities within the Aboitiz Group, taking into account their respective size, structure, risk profile, and operational complexity.</p> <p>In 2025, the Company did not enter into any material related party transactions and there was no reported case of non-compliance with the laws, rules and regulations pertaining to material RPTs. All RPTs were conducted on an arm’s-length basis.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 44-45, Part C. Board Related Party Transactions Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Related Party Transactions Policy, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iv. Definitive Information Statement (20-IS) pp. 162 – 165, Part III – Corporate Governance Report – Board Committees, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 138–139: Item 12. Certain Relationships and Related Transactions, available at:</p>	
--	--	---	--

		<p>https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. Aboitiz Annual Integrated Report, pp. 104–109 and pp. 114-117, Board Committees and Key Company Policies (RPT Policy), available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
Supplement to Recommendations 2.7			
<p>1. Board clearly defines the threshold for disclosure and approval of RPTs and categorizes such transactions according to those that are considered <i>de minimis</i> or transactions that need not be reported or announced, those that need to be disclosed, and those that need prior shareholder approval. The aggregate amount of RPTs within any twelve (12) month period should be considered for purposes of applying the thresholds for disclosure and approval.</p> <p><i>Provide information on a materiality threshold for RPT disclosure and approval, if any.</i></p> <p><i>Provide information on RPT categories</i></p>	<p>Compliant</p>	<p>The Company’s RPT Policy clearly defines the thresholds for the review, disclosure, and approval of related party transactions, consistent with SEC Memorandum Circular No. 10, Series of 2019. The Policy identifies material RPTs as transactions amounting to ten percent (10%) or more of the Company’s total assets and prescribes the corresponding approval and reportorial requirements, including notification to the SEC when the applicable threshold is breached.</p> <p>The Policy also categorizes RPTs according to their nature, amount, and materiality, including transactions that are subject to internal review, those that require disclosure, and those that require approval by the Board of Directors or, where applicable, shareholders. Any RPT involving Directors or Corporate Officers, regardless of amount, requires review and approval by the Board.</p> <p>In 2021, the Board further amended the Revised RPT Policy to strengthen the review, reporting, and approval processes for RPTs, including those below the SEC-defined materiality threshold. For purposes of applying the relevant thresholds, the Company considers the aggregate amount of RPTs within a twelve-month period, as applicable.</p> <p>Links/references are as follows:</p>	

		<p>i. Amended Manual on Corporate Governance, p. 45, Board Related Party Transactions Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Related Party Transactions Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iv. Definitive Information Statement (20-IS) pp. 162 – 165, Part III – Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 138–139: Item 12. Certain Relationships and Related Transactions, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. Aboitiz Annual Integrated Report, pp. 104–109 and pp. 114–117, Board Committees and Key Company Policies (RPT Policy), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	--	--

<p>2. Board establishes a voting system whereby a majority of non-related party shareholders approve specific types of related party transactions during shareholders' meetings.</p> <p><i>Provide information on voting system, if any.</i></p>	<p>Non-Compliant</p>		<p>The Company has adopted the statutory and regulatory shareholder protection mechanisms under the Revised Corporation Code and applicable PSE and SEC rules.</p> <p>AEV has a well-established RPT Policy and an RPT Committee composed entirely of Independent Directors, which exercises oversight over related party transactions.</p> <p>The RPT Policy sets out the review, approval, and reporting process for covered transactions and requires that related party transactions be conducted on an arm's-length basis, on fair terms, consistent with market practices, and in the best interests of the Company and its shareholders. Management also ensures that intra-group transactions are properly reviewed, documented, and assessed in accordance with applicable transfer pricing rules.</p> <p>For SEC-defined Material RPTs, or transactions amounting to ten percent (10%) or more of the Company's total assets, the Policy requires approval by at least two-thirds (2/3) vote of the Board of Directors, with at least a majority vote of the Independent Directors. If the required majority vote of the Independent Directors is not obtained, the Material RPT may be ratified by stockholders representing at least two-thirds (2/3) of the outstanding capital stock.</p> <p>The Company believes that these safeguards sufficiently protect minority shareholders and promote fairness, transparency, and accountability in the review and approval of related party transactions.</p>
--	-----------------------------	--	---

			<p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 45: Part C. Board Committees: Board Related Party Transactions (RPT) Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Amended Manual on Corporate Governance, pp. 21-22: Item 2 Part B. Board Meetings and Quorum Requirement, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Revised Board Charter, pp. 8, Clause M (2) Board Meetings – Quorum and Voting, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iv. Related Party Transactions Policy, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>v. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>
--	--	--	---

			<p>19866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>The Rights of Shareholders are found and disclosed in the following documents:</p> <p>vi. Amended Manual on Corporate Governance, pp. 53, Shareholders' Benefit, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>vii. Aboitiz Annual Integrated Report, pp. 116–117: Rights of Shareholders, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>
--	--	--	---

Recommendation 2.8

<p>1. Board is primarily responsible for approving the selection of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p> <p><i>Provide information on or reference to a document containing the Board's policy and responsibility for approving the selection of management.</i></p>	<p>Compliant</p>	<p>The then SGRPT Committee (now GCRPT Committee) assists the Board in the selection, performance evaluation, and senior leadership succession planning throughout the Group. The Committee evaluates the balance of skills, knowledge and experience required for the CEO and other senior leadership roles, and on this basis, identifies candidates who may be suitable as potential successors to those roles, and their state of readiness to assume those responsibilities, if necessary.</p>	
--	-------------------------	---	--

<p><i>Identity the Management team appointed</i></p>		<p>The Board of Directors appoints the Company's CEO, CRO, CCO, CFO, and other Senior Officers at every organizational meeting following the annual stockholders meeting.</p> <p>On April 29, 2025, during the Organizational Board Meeting, the Board elected/appointed the following:</p> <ul style="list-style-type: none"> ● Mr. Sabin M. Aboitiz – President & Chief Executive Officer ● Mr. Jose Emmanuel U. Hilado - Senior Vice President - Chief Financial Officer/ Corporate Information Officer / Chief Risk Officer ● Ms. Connie G. Chu - Senior Vice President -Chief Legal and Compliance Officer/Corporate Secretary / Data Protection Officer ● Ms. Maria Lourdes Y. Tanate – Vice President – Group Internal Audit Head ● Ms. Veronica C. So - Senior Vice President - Group Treasurer <p>On August 5, 2025, the Board appointed Ms. Mariane M. Nacional to assume the role of Vice President - Group Internal Audit of the Company effective January 1, 2026 to replace Ms. Tanate upon her retirement on December 31, 2025.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Disclosure on the Appointment of Ms. Mariane M. Nacional as Vice President – Group Internal Audit on August 5, 2025, available at:</p>	
--	--	--	--

		<p>https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cc56012adb0594cfdc4d_08052025-aev-17c-dj-sclosure-re-changes-in-officers_08-57-28-226009.pdf</p> <p>iii. Amended Manual on Corporate Governance, pp. 19-20: Item 9. Selection of the Board Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iv. Revised Board Charter, p.2, Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p>	
<p>2. Board is primarily responsible for assessing the performance of Management led by the Chief Executive Officer (CEO) and the heads of the other control functions (Chief Risk Officer, Chief Compliance Officer and Chief Audit Executive).</p> <p><i>Provide information on or reference to a document containing the Board's policy and responsibility for assessing the performance of management.</i></p> <p><i>Provide information on the assessment process and indicate frequency of assessment of performance.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates the Board to assess annually the performance of the Board as a governing unit, the various Board Committees, the Individual Directors and Committee Members, and the Corporate Officers (including the CEO, Chief Financial Officer, Chief Risk Officer, Chief Compliance Officer, Corporate Secretary, and Group Internal Audit Head).</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 20: Item 9. Selection of the Members of the Board of Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, p. 2-3, Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p>	

		<p>iii. Board Assessment Forms, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a19040b0ba586d0044cc1b8_2025%20AEV%20Annual%20Board%20Assessment%20Form.pdf</p>	
Recommendation 2.9			
<p>1. Board establishes an effective performance management framework that ensures that Management’s performance is at par with the standards set by the Board and Senior Management.</p>	Compliant	<p>The Board establishes an effective performance management framework to ensure that Management and team member performance is aligned with the standards, strategic priorities, and long-term objectives set by the Board and senior management.</p>	
<p>2. Board establishes an effective performance management framework that ensures that personnel’s performance is at par with the standards set by the Board and Senior Management.</p> <p><i>Provide information on or link/reference to a document containing the Board’s performance management framework for management and personnel</i></p>	Compliant	<p>The Company has an established performance scorecard framework through which the annual plans of business groups, business units, departments, teams, and individuals are developed and aligned with the Company’s mission, strategy, and agreed performance objectives. These plans are presented to Management and the Board annually and, once approved or signed off, serve as the basis for performance monitoring and evaluation throughout the year.</p> <p>Performance is reviewed at the organizational, team, and individual levels. Individual performance reviews are conducted twice a year, while team and business performance are assessed annually against committed plans, financial targets, and agreed group initiatives. Performance incentives are likewise aligned with this framework: team incentives are based on the achievement of team and organizational commitments, while individual merit increases are based on the final performance rating of the individual’s aligned goals. This ensures that performance management supports accountability, execution discipline, and value creation.</p> <p>Links/references are as follows:</p>	

		<p>i. Amended Manual on Corporate Governance – p.9: Item 5.16. Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, pp.2-3, Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 76–79: Social Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 2.10			
<p>1. Board oversees that an appropriate internal control system is in place.</p>	Compliant	<p>The Board Audit Committee represents the Board in discharging its oversight function in ensuring the adequacy and effectiveness of the Company’s internal control system, governance processes and risk management processes, and reviewing the performance of the Company’s internal audit function.</p>	
<p>2. The internal control system includes a mechanism for monitoring and managing potential conflict of interest of the Management, members and shareholders.</p> <p><i>Provide information on or link/reference to a document showing the Board’s responsibility for overseeing that an appropriate internal control system is in place and what is included in the internal control system</i></p>	Compliant	<p>Under the Company’s Revised Manual, an effective system of internal control must include, among others, a mechanism for monitoring and managing potential conflict of interest among Directors, management, team members and shareholders.</p> <p>The Company’s Code of Ethics and Business Conduct (the “Code of Ethics”) clearly outlines the Company’s policies on the conflict-of-interest situations. The Board also adopted an RPT Policy to ensure that any RPT involving Directors or Corporate Officers, regardless of amount, requires review and approval by the Board.</p>	

		<p>Links/references are as follows:</p> <p>i. Revised Board Charter, p.2-3, Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%202023%2C%202022%20(1).pdf</p> <p>ii. Board Audit Committee Charter, p. 7-8, Internal Control and Audit available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Amended Manual on Corporate Governance, pp. 32-34, Board Audit Committee – Purpose, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iv. Code of Ethics and Business Conduct, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>3. Board approves the Internal Audit Charter.</p> <p><i>Provide reference or link to the company's Internal Audit Charter</i></p>	<p>Compliant</p>	<p>See the Company's Internal Audit Charter approved by the Board of Directors on January 28, 2025, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p>	

Recommendation 2.11			
<p>1. Board oversees that the company has in place a sound enterprise risk management (ERM) framework to effectively identify, monitor, assess and manage key business risks.</p>	Compliant	<p>The Board of Directors, through the then Board Risk and Reputation Management Committee (now Risk, Resilience, and Sustainability Committee), oversees the establishment and implementation of the Company's Enterprise Risk Management framework to ensure that key business risks are effectively identified, assessed, monitored, and managed.</p>	
<p>2. The risk management framework guides the board in identifying units/business lines and enterprise-level risk exposures, as well as the effectiveness of risk management strategies.</p> <p><i>Provide information on or link/reference to a document showing the Board's oversight responsibility on the establishment of a sound enterprise risk management framework and how the board was guided by the framework.</i></p> <p><i>Provide proof of effectiveness of risk management strategies, if any.</i></p>	Compliant	<p>The Committee assists the Board in defining the Company's risk appetite and in overseeing the Group's risk profile, including enterprise-level and business unit risk exposures, against the approved risk appetite. It also oversees the effectiveness of risk management strategies and mitigation measures for the Company's principal business risks.</p> <p>The Group's risk profile, risk exposures, and risk management strategies are reviewed and assessed regularly, including through an annual review process, to ensure that the ERM framework remains responsive to the Company's operating environment, strategic priorities, and long-term objectives.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 9: Item 5. Duties and Functions of Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, p.2, Duties and Responsibilities of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p>	

		<p>iii. Board Risk and Reputation Management Committee Charter available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 82–87: Risk Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Definitive Information Statement (20-IS), pp. 65 - 68: Major Risk/s Involved in the Business, and p. 214, Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
Recommendation 2.12			
1. Board has a Board Charter that formalizes and clearly states its roles, responsibilities and accountabilities in carrying out its fiduciary role.	Compliant	<p>The AEV Board has a Board Charter that formalizes and clearly states its roles, responsibilities, and accountabilities in carrying out its fiduciary duties. The Board Charter serves as a guide for the Directors in the performance of their functions and sets out the governance processes and protocols to be observed in the conduct of Board meetings, decision-making, and the discharge of Board responsibilities.</p> <p>A copy of the Revised Board Charter is publicly available at the Company’s website at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p>	
2. Board Charter serves as a guide to the directors in the performance of their functions.	Compliant		
3. Board Charter is publicly available and posted on the company’s website. <i>Provide link to the company’s website where the Board Charter is disclosed.</i>	Compliant		
Additional Recommendation to Principle 2			
1. Board has a clear insider trading policy.	Compliant	The Company’s General Trading Policy prohibits every member of the Company’s organization from any misuse of insider information. All team members of the Company	

<p><i>Provide information on or link/reference to a document showing company's insider trading policy.</i></p>		<p>are mandated to exercise prudence in handling material non-public information in the course of their work and in relation to the trading or dealing with AEV securities. The Company strictly enforces its trading blackout and insider trading policy to curtail opportunistic dealings in the Company's shares. Any violations are required to be reported to the then SGRPT Committee (now GCRPT Committee).</p> <p>Links/references are as follows:</p> <p>i. General Trading Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/aev-general-trading-policy.pdf</p> <p>ii. Amended Manual on Corporate Governance, page 23: Item 15. Policy on Trading of Company Securities, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Code of Ethics and Business Conduct, page 6: Item 9. Commitment to the Group: Advance and Protect the Company's Interest, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>iv. Company's Website – Governance Practices (Insider Trading Prohibition), available at: https://aboitiz.com/corporate-governance/governance-practices/disclosure-transparency</p>	
Optional: Principle 2			
<p>1. Company has a policy on granting loans to directors, either forbidding the practice or</p>	<p>Compliant</p>	<p>The Company's Code of Ethics considers receiving a personal loan or guarantee of an obligation other than those enjoyed as Company benefit as a conflict-of-interest</p>	

<p>ensuring that the transaction is conducted at arm's length basis and at market rates.</p> <p><i>Provide information on or link/reference to a document showing the company's policy on granting loans to directors, if any.</i></p>		<p>situation, and therefore, must be avoided.</p> <p>See the Company's Code of Ethics and Business Conduct, page 8: E. Conflicts of Interest, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p>	
<p>2. Company discloses the types of decision requiring board of directors' approval.</p> <p><i>Indicate the types of decision requiring board of directors' approval and where there are disclosed.</i></p>	<p>Compliant</p>	<p>The Company's Amended By-Laws, Revised Manual, Board Charter, and various committee charters identify actions requiring the Board's approval.</p> <p>The resolutions approved by the Board of Directors in every board meeting during its term are reported in the Company's Information Statement (SEC Form 20-IS). Material transactions approved by the Board are likewise disclosed within the prescribed periods in compliance with the Securities Regulation Code, PSE Disclosure Rules, SEC rules, and other applicable rules and regulations.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 52: Reportorial or Disclosure System of the Company's Corporate Policies, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbfe90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. List of 2025 Disclosures uploaded in the Company website at: https://aboitiz.com/investor-relations/disclosures</p>	

		<p>iv. Definitive Information Statement (20-IS), pp. 44 - 45, Item 16. Matters Not Required to be Submitted, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Annual Report (SEC Form 17-A), p. 148: Part V – Exhibits and Schedules / Reports on SEC Form 17-C, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. AEV’s Disclosure Page at PSE EDGE Website, available at: https://edge.pse.com.ph/companyDisclosures/form.do?company_id=16</p>	
--	--	---	--

Principle 3: Board committees should be set up to the extent possible to support the effective performance of the Board’s functions, particularly with respect to audit, risk management, related party transactions, and other key corporate governance concerns, such as nomination and remuneration. The composition, functions and responsibilities of all committees established should be contained in a publicly available Committee Charter.

Recommendation 3.1

<p>1. Board establishes board committees that focus on specific board functions to aid in the optimal performance of its roles and responsibilities.</p> <p><i>Provide information or link/reference to a document containing information on all the board committees established by the company.</i></p>	<p>Compliant</p>	<p>In 2025, the Company’s Board Committees consist of the following: (i) Board Audit Committee, (ii) Board Risk and Reputation Management Committee, (iii) Board Sustainability, Governance, and Related Party Transactions Committee, (iv) Board Executive Committee, and (v) Cyber and Information Security Committee.</p> <p>Each Board Committee focuses on specific Board functions and assists the Board in the review, evaluation, and oversight of matters within its respective mandate. The composition, functions, and powers of the Board Committees are set out in the Company’s Revised Manual, Board Charter, and the respective committee charters approved by the Board of Directors and reviewed annually. The current composition, including charters of</p>	
---	-------------------------	---	--

		<p>various committees, is available on the Company's website.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 25-46: Item C. Board Committees, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Company Website: Leadership Team, Board Committees, available for download at: https://aboitiz.com/corporate-governance/leadership-team</p> <p>iii. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 162-165, Part III – Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Company Website: Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/board-committees</p>	
Recommendation 3.2			
1. Board establishes an Audit Committee to enhance its oversight capability over the company's financial reporting, internal control	Compliant	The Company's Board Audit Committee assists the Board in fulfilling its tasks of: (a) Ensuring the integrity of the Company's financial reporting processes, including	

<p>system, internal and external audit processes, and compliance with applicable laws and regulations.</p> <p><i>Provide information or link/reference to a document containing information on the Audit Committee, including its functions.</i></p> <p><i>Indicate if it is the Audit Committee's responsibility to recommend the appointment and removal of the company's external auditor.</i></p>		<p>ensuring the integrity of financial reports and other financial information provided by the Company to the public, governmental and/or regulatory bodies; (b) Ensuring the adequacy and effectiveness of the Company's internal control system, governance processes and risk management processes and reviewing the performance on the Company's internal audit function; (c) Reviewing the annual independent audit of the Company's financial statements and the external auditors' qualifications and independence; (d) Ensuring compliance with applicable laws and regulations which may represent material financial exposure to the Company; and (e) Providing an avenue of communication among the Company's independent auditors, management, the internal auditing department and the Company.</p> <p>The Committee has the responsibility to select, evaluate, review of the performance, scope of work, and fees of the external auditor, and where appropriate, recommend the re-appointment or replacement of the current external auditor.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 32 to 41, Board Committees: Board Audit Committee available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Company Website: Governance Practices (Board Committees), available at:</p>	
---	--	--	--

		<p>https://aboitiz.com/corporate-governance/governance-practices/board-committees</p> <p>iv. Definitive Information Statement (20-IS), pp. 162-165, Part III – Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>vi. Annual Report (SEC Form 17-A), pp. 140–147: Part IV -Corporate Governance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>											
<p>2. Audit Committee is composed of at least three appropriately qualified non-executive directors, the majority of whom, including the Chairman is independent.</p> <p><i>Provide information or link/reference to a document containing information on the members of the Audit Committee, including their qualifications and type of directorship.</i></p>	<p>Compliant</p>	<p>The Company’s Board Audit Committee is composed of five members, three of whom are independent directors including the chairman.</p> <p>The members of the Board Audit Committee as of December 31, 2025 were:</p> <table border="1" data-bbox="969 1118 1599 1358"> <tr> <td>Cesar G. Romero</td> <td>Committee Chairman, Lead Independent Director</td> </tr> <tr> <td>Peter D. Maquera</td> <td>Independent Director</td> </tr> <tr> <td>Joanne G. de Asis</td> <td>Independent Director</td> </tr> <tr> <td>Erramon I. Aboitiz</td> <td>Non-Executive Director</td> </tr> <tr> <td>Ana Maria A. Delgado</td> <td>Non-Executive Director</td> </tr> </table> <p>Links/references are as follows:</p>	Cesar G. Romero	Committee Chairman, Lead Independent Director	Peter D. Maquera	Independent Director	Joanne G. de Asis	Independent Director	Erramon I. Aboitiz	Non-Executive Director	Ana Maria A. Delgado	Non-Executive Director	
Cesar G. Romero	Committee Chairman, Lead Independent Director												
Peter D. Maquera	Independent Director												
Joanne G. de Asis	Independent Director												
Erramon I. Aboitiz	Non-Executive Director												
Ana Maria A. Delgado	Non-Executive Director												

		<p>i. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-dj-sclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 120–129: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iii. Definitive Information Statement (20-IS), p.208: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 140–147: Part IV -Corporate Governance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>3. All the members of the committee have relevant background, knowledge, skills, and/or experience in the areas of accounting, auditing and finance.</p> <p><i>Provide information or link/reference to a document containing information on the background, knowledge, skills, and/or experience of the members of the Audit Committee.</i></p>	<p>Compliant</p>	<p>The members of the Board Audit Committee are well experienced in the areas of accounting, banking, audit, and finance. Their full profiles are available in the Definitive Information Statement, Annual Report, and the Company’s website.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 32-33, Part C. Board Committees: Board Audit Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 14 - 33: Item 5. Directors and Executive Officers; pp. 162 - 165, Board Committees, available at: https://abotizcom-uploads.s3-ap-southeast-1-amazonaws-com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://abotizcom-uploads.s3-ap-southeast-1-amazonaws-com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Company Website: Board Audit Committee and Charter available for download at: https://abotiz.com/corporate-governance/leadership-team</p>	
<p>4. The Chairman of the Audit Committee is not the Chairman of the Board or of any other committee.</p> <p><i>Provide information or link/reference to a document containing information on the Chairman of the Audit Committee</i></p>	<p>Compliant</p>	<p>Mr. Cesar G. Romero, Lead Independent Director is the Chairman of the Board Audit Committee. He is not the Chairman of the Board and of any other Board Committees.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting on April 29, 2025 available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p>	

Supplement to Recommendation 3.2			
<p>1. Audit Committee approves all non-audit services conducted by the external auditor.</p> <p><i>Provide proof that the Audit Committee approved all non-audit services conducted by the external auditor.</i></p>	<p>Compliant</p>	<p>The Board Audit Committee selects, monitors, and reviews the independence, performance and effectiveness, scope of work, fees and remuneration of the Company’s external auditor. In addition, the Board Audit Committee periodically reviews the non-audit fees paid to the external auditor vis-a-vis its total annual income and the Company’s total consultancy expenses.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 32-36, Board Audit Committee (External Controls), available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 152 - 153 Item 8. Information on Independent Accountant and Other Related Matters, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Board Audit Committee Charter available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iv. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p>	

		<p>v. Annual Report (SEC Form 17-A), p. 113: Item 8. Information on Independent Accountant and Other Related Matters, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>2. Audit Committee conducts regular meetings and dialogues with the external audit team without anyone from management present.</p> <p><i>Provide proof that the Audit Committee conducted regular meetings and dialogues with the external audit team without anyone from management present.</i></p>	<p>Compliant</p>	<p>The Board Audit Committee, which is composed of three Independent Directors and two Non-Executive Directors, regularly dialogues with the External Auditors without the presence of management. The External Auditors directly report the results of their review to the Board Audit Committee as documented by both the agenda and minutes of quarterly Board Audit Committee meetings.</p> <p>In 2025, the Committee conducted meetings with SGV without anyone from management present.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 120–129: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Definitive Information Statement (20-IS), p.208: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Board Audit Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p>	

Optional: Recommendation 3.2			
<p>1. Audit Committee meet at least four times during the year.</p> <p><i>Indicate the number of Audit Committee meetings during the year and provide proof</i></p>	Compliant	<p>The Board Audit Committee Charter provided for the committee to hold at least four regular meetings a year, with the authority to convene special meetings, when deemed required. The Committee met six times in 2025.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 32-33, Board Audit Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, p.2: Frequency of Meetings, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 120–129: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Definitive Information Statement (20-IS), p. 208: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
<p>2. Audit Committee approves the appointment and removal of the internal auditor.</p>	Compliant	<p>The Board Audit Committee evaluates, assesses, and recommends the appointment, re-appointment, or</p>	

<p><i>Provide proof that the Audit Committee approved the appointment and removal of the internal auditor.</i></p>		<p>replacement of Group Internal Audit Head to the Board of Directors.</p> <p>In 2025, the Committee assessed the candidates for the position of Group Internal Audit Head following the retirement of Ms. Tanate and recommended the appointment of Ms. Nacional as her replacement.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance p. 36 Item 2. Board Audit Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, p.7 available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 120–129: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Definitive Information Statement (20-IS), p. 208: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Disclosure on the Appointment of Ms. Mariane M. Nacional as Vice President – Group Internal Audit on August 5, 2025, available at:</p>	
--	--	---	--

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cc56012adb0594cfdc4d_08052025-aev-17c-disclosure-re-changes-in-officers_08-57-28-226009.pdf

Recommendation 3.3

<p>1. Board establishes a Corporate Governance Committee tasked to assist the Board in the performance of its corporate governance responsibilities, including the functions that were formerly assigned to a Nomination and Remuneration Committee.</p> <p><i>Provide information or reference to a document containing information on the Corporate Governance Committee, including its functions</i></p> <p><i>Indicate if the Committee undertook the process of identifying the quality of directors aligned with the company's strategic direction, if applicable.</i></p>	<p>Compliant</p>	<p>The Board has established the Governance, Compensation, and Related Party Transactions, and Board Membership Committee (GCRPT Committee) (previously the Sustainability, Governance, and Related Party Transactions Committee (SGRPT Committee) to assist the Board in the performance of its corporate governance responsibilities, including the functions relating to board nomination, remuneration, governance, compliance, and related party transactions.</p> <p>The Committee is tasked to develop, review, and recommend corporate governance principles, independence standards, and governance guidelines applicable to the selection, qualification, contribution, and conduct of Board members. It also assists the Board in ensuring that appropriate senior leadership succession planning is in place across the Group.</p> <p>As part of its board membership function, the Committee reviews the qualifications, competencies, independence, and overall suitability of nominees for election to the Board. This process includes assessing whether the nominees' skills, experience, and attributes are aligned with the Company's strategic direction, target Board profile, and evolving business requirements. Through this process, the Committee helps ensure that the Board maintains the appropriate mix of competencies necessary to guide the Company's long-term strategy and governance priorities.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance – pp. 25 – 30: Board ESCG Committee available at:</p>	
--	-------------------------	--	--

		<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board SGRPT Committee Charter available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-grpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 162-165, Part III – Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV –Corporate Governance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. Company Website, Board Committees, available at: https://aboitiz.com/corporate-governance/leadership-team</p> <p>vii. Company’s Website – Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/board-committees</p>	
--	--	---	--

<p>2. Corporate Governance Committee is composed of at least three members, all of whom should be independent directors.</p> <p><i>Provide information or link/reference to a document containing information on the members of the Corporate Governance Committee, including their qualifications and type of directorship.</i></p>	<p>Compliant</p>	<p>The members of the then SGRPT Committee as of December 31, 2025 were:</p> <table border="1" data-bbox="969 233 1597 643"> <tr> <td>Joanne G. De Asis</td> <td>Committee Chairman – Independent Director</td> </tr> <tr> <td>Cesar G. Romero</td> <td>Lead Independent Director</td> </tr> <tr> <td>Peter D. Maquera</td> <td>Independent Director</td> </tr> <tr> <td>Enrique M. Aboitiz</td> <td>Non-Executive Director</td> </tr> <tr> <td>Sabin M. Aboitiz</td> <td>Executive Director</td> </tr> <tr> <td>Santanina Apolinaria B. Castro</td> <td>Ex-Officio</td> </tr> <tr> <td>Connie G. Chu</td> <td>Ex-Officio</td> </tr> <tr> <td>Ana Margarita Hontiveros-Malvar</td> <td>Ex-Officio</td> </tr> </table> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 25, Board Environmental, Social and Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Board SGRPT Committee Charter available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 162-165, Part III – Corporate Governance Report – Board Committees, available at:</p>	Joanne G. De Asis	Committee Chairman – Independent Director	Cesar G. Romero	Lead Independent Director	Peter D. Maquera	Independent Director	Enrique M. Aboitiz	Non-Executive Director	Sabin M. Aboitiz	Executive Director	Santanina Apolinaria B. Castro	Ex-Officio	Connie G. Chu	Ex-Officio	Ana Margarita Hontiveros-Malvar	Ex-Officio	
Joanne G. De Asis	Committee Chairman – Independent Director																		
Cesar G. Romero	Lead Independent Director																		
Peter D. Maquera	Independent Director																		
Enrique M. Aboitiz	Non-Executive Director																		
Sabin M. Aboitiz	Executive Director																		
Santanina Apolinaria B. Castro	Ex-Officio																		
Connie G. Chu	Ex-Officio																		
Ana Margarita Hontiveros-Malvar	Ex-Officio																		

		<p>https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>vi. Company Website, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
<p>3. Chairman of the Corporate Governance Committee is an independent director.</p> <p><i>Provide information or link/reference to a document containing information on the Chairman of the Corporate Governance Committee.</i></p>	<p>Compliant</p>	<p>Ms. Joanne G. De Asis, Independent Director, is the Chairman of the then SGRPT Committee. She is not the Chairman of the Board and of any other Board Committees.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 14–33, Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Company Website, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	

		<p>iv. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV -Corporate Governance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
--	--	--	--

Optional: Recommendation 3.3.

<p>1. Corporate Governance Committee meet at least twice during the year.</p> <p><i>Indicate the number of Corporate Governance Committee meetings held during the year and provide proof thereof.</i></p>	<p>Compliant</p>	<p>In 2025, the then SGRPT Committee Members met three times.</p> <p>Links/references are as follows:</p> <p>i. Board SGRPT Committee Charter, p. 3, Meetings of the Corporate Governance Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>ii. Company Website, Attendance at Board & Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p> <p>iii. Definitive Information Statement (20-IS), pp. 162-165, Part III. Corporate Governance - Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees,</p>	
--	-------------------------	---	--

		<p>available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV -Corporate Governance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
Recommendation 3.4			
<p>1. Board establishes a separate Board Risk Oversight Committee (BROC) that should be responsible for the oversight of a company’s Enterprise Risk Management system to ensure its functionality and effectiveness.</p> <p><i>Provide information or link/reference to a document containing information on the Board Risk Oversight Committee (BROC), including its functions</i></p>	<p>Compliant</p>	<p>The then Board Risk and Reputation Management Committee (now Risk, Resilience, and Sustainability Committee) is responsible for overseeing the Company’s Enterprise Risk Management program to identify, measure, monitor, and manage the mitigation of the Company’s principal business and reputation risks.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 41-44: Board Risk and Reputation Management Committee available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Risk and Reputation Management Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p> <p>iii. Company Website – Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/board-committees</p>	

		<p>iv. Definitive Information Statement (20-IS), pp. 162-165, Part III – Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>vi. Annual Report (SEC Form 17-A), p.139-142: Part IV – Corporate Governance (Board Committees), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>													
<p>2. BROC is composed of at least three members, the majority of whom should be independent directors, including the Chairman.</p> <p><i>Provide information or link/reference to a document containing information on the members of the BROC, including their qualifications and type of directorship</i></p>	<p>Non-Compliant</p>		<p>Majority of the members of Company’s Risk and Reputation Management Committee are Independent Directors.</p> <p>The members of the then Risk and Reputation Management Committee as of December 31, 2025 were:</p> <table border="1" data-bbox="1630 1050 2145 1425"> <tr> <td>Luis Miguel O. Aboitiz</td> <td><i>Non-Executive Director</i></td> </tr> <tr> <td>Sabin M. Aboitiz</td> <td><i>Executive Director</i></td> </tr> <tr> <td>Cesar G. Romero</td> <td><i>Lead Independent Director</i></td> </tr> <tr> <td>Joanne G. de Asis</td> <td><i>Independent Director</i></td> </tr> <tr> <td>Peter D. Maquera</td> <td><i>Independent Director</i></td> </tr> <tr> <td>Jose Emmanuel U. Hilado</td> <td><i>Ex-Officio</i></td> </tr> </table>	Luis Miguel O. Aboitiz	<i>Non-Executive Director</i>	Sabin M. Aboitiz	<i>Executive Director</i>	Cesar G. Romero	<i>Lead Independent Director</i>	Joanne G. de Asis	<i>Independent Director</i>	Peter D. Maquera	<i>Independent Director</i>	Jose Emmanuel U. Hilado	<i>Ex-Officio</i>
Luis Miguel O. Aboitiz	<i>Non-Executive Director</i>														
Sabin M. Aboitiz	<i>Executive Director</i>														
Cesar G. Romero	<i>Lead Independent Director</i>														
Joanne G. de Asis	<i>Independent Director</i>														
Peter D. Maquera	<i>Independent Director</i>														
Jose Emmanuel U. Hilado	<i>Ex-Officio</i>														

Ana Margarita Hontiveros-Malvar	<i>Ex-Officio</i>
Samel A. Aboitiz	<i>Ex-Officio</i>

Four of the five, or majority, of the members of the then Risk and Reputation Management Committee are Independent Directors and Non-Executive Directors (including the Chairman), with only one committee member as an Executive Director. The Committee was supported by non-voting Ex-Officio members who are members of AEV's senior management.

The Company believes that including a Non-Executive Directors and an Executive Director in the Committee allows it to have a more holistic view of the Company's risk profile, and of the risks facing the businesses in which it operates. The composition of the Committee also enables it to take into consideration the perspective of senior management as it oversees the identification, measurement, monitoring and controlling of the Company's principal business risks.

Links/references are as follows:

i. Results of the Organizational Meeting held on April 29, 2025, available at:

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf

ii. Amended Manual on Corporate Governance, pp. 41-44: Part C. Item 3. Board Risk and Reputation Management Committee available at:

			<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Board Risk and Reputation Management Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p> <p>v. Company website – Board Committees available at: https://aboitiz.com/corporate-governance/governance-practices/board-committees</p>
<p>3. The Chairman of the BROCC is not the Chairman of the Board or of any other committee.</p> <p><i>Provide information or link/reference to a document containing information on the Chairman of the BROCC</i></p>	<p>Compliant</p>	<p>The Chairman of the then Risk and Reputation Management Committee, Mr. Luis Miguel O. Aboitiz, a Non-Executive Director, is not the Chairman of the Board or of any other Board committee.</p> <p>i. Company Website - available at:</p> <p>ii. Results of the Organizational Meeting held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 14–33, item 5, Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at:</p>	

		<p>https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>4. At least one member of the BROCC has relevant thorough knowledge and experience on risk and risk management.</p> <p><i>Provide information or link/reference to a document containing information on the background, skills, and/or experience of the members of the BROCC.</i></p>	<p>Compliant</p>	<p>All the members of the then Board Risk and Reputation Management Committee have relevant experience on risk and risk management.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 14–33: Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Company Website, the Leadership Team, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
Recommendation 3.5			
<p>1. Board establishes a Related Party Transactions (RPT) Committee, which is tasked with reviewing all material related party transactions of the company.</p>	<p>Compliant</p>	<p>The Company established the then Sustainability, Governance, and Related Party Transactions Committee tasked to identify, monitor, and review all material related party transactions of the Company.</p> <p>Links/references are as follows:</p>	

<p><i>Provide information or link/reference to a document containing information on the Related Party Transactions (RPT) Committee, including its functions.</i></p>		<p>i. Amended Manual on Corporate Governance, p. 45: Board Related Party Transactions available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Related Party Transactions Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iv. Company Website - Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/board-committees</p>							
<p>2. RPT Committee is composed of at least three non-executive directors, two of whom should be independent, including the Chairman.</p> <p><i>Provide information or link/reference to a document containing information on the members of the RPT Committee, including their qualifications and type of directorship.</i></p>	<p>Compliant</p>	<p>The voting members of the then SGRPT Committee on RPT matters were the three independent directors, including the Chairman. They are:</p> <table border="1" data-bbox="969 986 1603 1126"> <tr> <td>Joanne G. de Asis</td> <td>Committee Chairman – Independent Director</td> </tr> <tr> <td>Cesar G. Romero</td> <td>Lead Independent Director</td> </tr> <tr> <td>Peter D. Maquera</td> <td>Independent Director</td> </tr> </table> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p>	Joanne G. de Asis	Committee Chairman – Independent Director	Cesar G. Romero	Lead Independent Director	Peter D. Maquera	Independent Director	
Joanne G. de Asis	Committee Chairman – Independent Director								
Cesar G. Romero	Lead Independent Director								
Peter D. Maquera	Independent Director								

		<p>ii. Amended Manual on Corporate Governance, pp. 44-45: Part C. Item 4. Board Related Party Transactions available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Related Party Transactions Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iv. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>v. Definitive Information Statement (20-IS), pp. 14–33: Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>vi. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vii. Company Website, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
Recommendation 3.6			
<p>1. All established committees have a Committee Charter stating in plain terms their respective purposes, memberships, structures, operations, reporting process, resources and other relevant information.</p>	<p>Compliant</p>	<p>In 2025, the Company had five Committee Charters for each of its Committees duly approved by the Board, namely:</p>	

<p><i>Provide information on or link/reference to the company's committee charters, containing all the required information, particularly the functions of the Committee that is necessary for performance evaluation purposes.</i></p>		<ol style="list-style-type: none"> 1. Sustainability, Governance, and Related Party Transactions Committee; 2. Audit Committee; 3. Risk & Reputation Management Committee; 4. Board Cyber & Information Security Committee; and 5. Executive Committee. 	
<p>2. Committee Charters provide standards for evaluating the performance of the Committees.</p>	<p>Compliant</p>	<p>The Company's Committee Charters are available on the Company's website.</p>	
<p>3. Committee Charters were fully disclosed on the company's website.</p> <p><i>Provide link to company's website where the Committee Charters are disclosed.</i></p>	<p>Compliant</p>	<p>The full list of committee members are made available at:</p> <p>Links/references are as follows:</p> <p>i. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>ii. Audit Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Risk & Reputation Management Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p> <p>iv. Executive Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201089f9711a1da7450_aev-board-executive-committee-charter-2018_16-41-53-235490.pdf</p> <p>v. Cyber and Information Security Committee Charter, available at:</p>	

		<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f2011e7ba23ccbd1caad_aev-board-cis-committee-charter_16-41-34-841738.pdf</p> <p>The assessment forms and assessment process are available at the following link:</p> <p>vi. Company Website - Governance Practices (Board Committees), available at: https://aboitiz.com/corporate-governance/governance-practices/board-committees</p> <p>vii. Company Website - Board Assessment Forms, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a19040b0ba586d0044cc1b8_2025%20AEV%20Annual%20Board%20Assessment%20Form.pdf</p>	
--	--	--	--

Principle 4: To show full commitment to the company, the directors should devote the time and attention necessary to properly and effectively perform their duties and responsibilities, including sufficient time to be familiar with the corporation's business.

Recommendation 4.1

<p>1. The Directors attend and actively participate in all meetings of the Board, Committees and shareholders in person or through tele/video conferencing conducted in accordance with the rules and regulations of the Commission.</p> <p><i>Provide information or link/reference to a document containing information on the process and procedure for tele/video conferencing board and/or committee meetings.</i></p> <p><i>Provide information or link/reference to a document containing information on the attendance and participation of directors to Board, Committee and shareholders' meetings.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates each Director to devote time and attention necessary to properly discharge his duties and responsibilities. Since 2022, the Board of Directors are mandated to attend at least 75% of all the Board, Board Committees, and Stockholders' meetings.</p> <p>To this end, Directors are given the opportunity to attend and actively participate during Board and Committee meetings remotely via a secured online platform whenever they cannot physically be present at the scheduled meetings.</p> <p>In addition, the Company held its 2025 Annual Stockholders' Meeting virtually, which was attended by all the Directors.</p>	
---	-------------------------	--	--

		<p>These meetings were conducted in consonance with SEC Memorandum Circular No. 06, Series of 2020 on the participation of directors in regular and special meetings through tele/video conferencing and other remote or electronic means of communication.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.21-22, Board Meetings and Quorum Requirement, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 153–160, Part III - Corporate Governance (Board Matters), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 140–147: Part IV – Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Minutes of the 2025 Annual Stockholders Meeting, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04</p>	
--	--	---	--

		<p>282025-annual-stockholders-meeting_12-12-18-196301.pdf</p> <p>vi. Company Website: Attendance at Board & Board Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
<p>2. The directors review meeting materials for all Board and Committee meetings.</p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates each Director to devote time and attention necessary to properly discharge their duties and responsibilities.</p> <p>Directors are expected to review meeting materials before the meeting and actively participate in Board and Committee meetings by asking questions or seeking explanations. To facilitate a productive discussion during meetings, Board and Committee meeting materials are uploaded to the Diligent Boardbooks at least five days before the meeting.</p> <p>See response in Recommendation 1.5.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 11: Duties and Responsibilities of a Director available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, p. 10: Process Flow For Board and Committee Meetings, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. See sample email to the Board of Directors notifying them that the materials for the 2025 Regular Board</p>	

		Meeting have been uploaded to the Boardbooks. (Annex "A")	
<p>3. The directors ask the necessary questions or seek clarifications and explanations during the Board and Committee meetings.</p> <p><i>Provide information or link/reference to a document containing information on any questions raised or clarification/explanation sought by the directors</i></p>	<p>Compliant</p>	<p>The Company's Directors are expected to remain abreast of relevant industry developments and be knowledgeable regarding the Company's operations to enable them to meaningfully contribute to the Board's work. They are likewise expected to attend and actively participate in Board and Committee meetings, review meeting materials and, if called for, ask questions or seek explanations.</p> <p>The Company aims to further develop the productive collaboration between the Company's Board and management to ensure that Board and Board Committee meetings are fully utilized as a venue to address challenges and build on opportunities for the organization.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance pp. 11: Item 6. Duties and Responsibilities of a Director, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Revised Board Charter, p. 1: The Governance Style of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 94 - 95: Aboitiz Governance Framework, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	

Recommendation 4.2			
<p>1. Non-executive directors concurrently serve in a maximum of five publicly-listed companies to ensure that they have sufficient time to fully prepare for minutes, challenge Management’s proposals/views, and oversee the long-term strategy of the company.</p> <p><i>Disclose if the company has a policy setting the limit of board seats that a non-executive director can hold simultaneously.</i></p> <p><i>Provide information or reference to a document containing information on the directorships of the company’s directors in both listed and non-listed companies</i></p>	<p>Compliant</p>	<p>The Company’s Revised Manual limits the number of directorships of its members to a maximum of five publicly-listed companies outside Aboitiz Group.</p> <p>In 2025, none of the directors of the Company served in more than five boards of listed companies outside the Aboitiz Group.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance page 20-21: Guidelines on the Number of Directorships, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 153–160, Part III. Corporate Governance (Board of Directors), available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 164 - 173, Certification of Independent Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	

		<p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. Company Website, Profiles of the Directors, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
Recommendation 4.3			
<p>1. The directors notify the company’s board before accepting a directorship in another company.</p> <p><i>Provide copy of written notification to the board or minutes of board meeting wherein the matter was discussed.</i></p>	Compliant	<p>The Company’s Revised Manual, particularly on the Guidelines on the Number of Directorships, requires every Board member to disclose his directorships in other companies and notify the Board prior to his/her acceptance of any directorship outside the Aboitiz Group during his/her term.</p> <p>Links/references are as follows:</p> <p>Amended Manual on Corporate Governance, pp. 20-21, Guidelines in the Number of Directorships, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
Optional: Principle 4			
<p>1. Company does not have any executive directors who serve in more than two boards of listed companies outside of the group.</p>	Compliant	<p>The Company’s Revised Manual mandates that the CEO and other Executive Directors shall submit themselves to a low active limit on membership in other corporate boards.</p> <p>In 2025, Mr. Sabin M. Aboitiz, the only Executive Director, did not serve in any boards of listed companies outside the Aboitiz Group.</p> <p>The profiles of the Directors indicate all their directorship positions within and outside the Group and are found in</p>	

		<p>the Definitive Information Statement and the Aboitiz Annual Integrated Report.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 21, Guidelines in the Number of Directorships, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 153–160, Part III. Corporate Governance (Board of Directors), available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 164 - 173, Certification of Independent Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
2. Company schedules board of directors' meetings before the start of the financial year.	Compliant	The schedule of board meetings for the succeeding year is prepared before the end of the year, presented during the last board meeting for the year, and once confirmed,	

		<p>disseminated to the Board of Directors via email, calendar invitations, and through Diligent BoardBooks. The Company's Corporate Secretary assists the Board in preparing an annual Board calendar.</p> <p>i. Amended Manual on Corporate Governance, p. 48, Duties and Responsibilities of the Corporate Secretary, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Company Website: Attendance at Board & Board Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
<p>3. Board of directors meet at least six times during the year.</p> <p><i>Indicate the number of board meetings during the year and provide proof</i></p>	<p>Compliant</p>	<p>During 2025, the Board of Directors met nineteen (19) times.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 153–160, Part III. Corporate Governance (Board of Directors), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 164 - 173, Certification of Independent Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	

		<p>.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Company Website: Attendance at Board & Board Committee Meetings, available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
<p>4. Company requires as minimum quorum of at least 2/3 for board decisions.</p> <p><i>Indicate the required minimum quorum for board decisions</i></p>	<p>Compliant</p>	<p>In accordance with Section 4 Article 1 of the Company’s By-laws, a majority of the members of the Board shall constitute a quorum and majority vote of the Directors is required to approve board decisions unless a higher voting percentage is required by law.</p> <p>In 2022, the Company amended its Revised Manual and Board Charter to increase the quorum and voting requirement to two-thirds (2/3).</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p.5: Section 4: Quorum, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 21, Board Meetings and Quorum Requirement, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Revised Board Charter, p.8 Board Meetings available at:</p>	

[https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20\(1\).pdf](https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf)

Principle 5: The board should endeavor to exercise an objective and independent judgment on all corporate affairs

Recommendation 5.1

1. The Board has at least 3 independent directors or such number as to constitute one-third of the board, whichever is higher.

Provide information or link/reference to a document containing information on the number of independent directors in the board

Compliant

Article Sixth of the Company’s Articles of Incorporation allows the Company to have nine Directors. The Company’s Revised Manual mandates that the Board must, as a general rule, have at least three (3) Independent Directors.

In 2025, the Company had three Independent Directors, namely: Cesar G. Romero, Joanne G. de Asis, and Peter D. Maquera. They constituted one-third of AEV’s Board.

Links/references are as follows:

i. **Amended Articles of Incorporation**, Section Sixth, available at:
https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33c4250fd6d6d3e496c_aev-2025-amended-aoj_14-29-45-106458.pdf

ii. **Amended Manual on Corporate Governance** p. 6: Composition of the Board, available at:
https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf

iii. **Results of the Organizational Meeting of the Board held on April 29, 2025**, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf

iv. **Definitive Information Statement (20-IS)**, pp. 14–33: Item 5. Directors and Executive Officers available at:

		<p>https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>vi. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vii. Company Website, Board of Directors, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
--	--	---	--

Recommendation 5.2

<p>1. The independent directors possess all the qualifications and none of the disqualifications to hold the positions.</p> <p><i>Provide information or link/reference to a document containing information on the qualifications of the independent directors.</i></p>	<p>Compliant</p>	<p>Under the Company’s Revised Manual, an Independent Director should, as a general rule, possess a general understanding of the business of the Company, and the qualifications and stature that would enable him to effectively and objectively participate in the deliberations of the Board.</p> <p>Pursuant to this, the Company’s Governance and Compliance Team maintains and applies a checklist of all the qualifications required by the Company’s Revised Manual, Amended By-Laws, Securities Regulation Code, and applicable laws. In 2025, all of the Company’s three Independent Directors met the requirements.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance pp. 15-17: Item 7. Qualifications of the Board, available at:</p>	
--	-------------------------	--	--

		<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-mannual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 164 - 173, Certification of Independent Directors, and pp. 153–160, Part III - Corporate Governance (Board Matters), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
Supplement to Recommendation 5.2			
<p>1. Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the directors’ ability to vote independently.</p> <p><i>Provide link/reference to a document containing information that directors are not constrained to vote independently.</i></p>	Compliant	<p>The Company has no shareholder agreements, by-laws provisions, or other arrangements that constrain the Directors’ ability to vote independently.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 4, Powers of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 7-11, Duties and Functions of the Board, available at:</p>	

		<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Revised Board Charter, p.8-9 Board Meetings, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p>	
Recommendation 5.3			
<p>1. The independent directors serve for a cumulative term of nine years (reckoned from 2012).</p> <p><i>Provide information or link/reference to a document showing the years IDs have served as such.</i></p>	<p>Compliant</p>	<p>The Company complies with the requirements of SEC Memorandum Circular No. 4, Series of 2017 (now SEC Memorandum Circular No. 7, Series of 2026) prescribing term limits for Independent Directors. Under the Revised Manual, Independent Directors may serve for a maximum of nine consecutive years, starting from 2012, making sure however that the shareholders’ legal right to vote and vote as Directors remain inviolable.</p> <p>In 2025, no Independent Director served for more than nine years.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p.3: Section 2. Independent Directors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 20: Selection of the Board Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 153–160, Part III. Corporate Governance (Board of</p>	

		<p>Directors), available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>2. The company bars an independent director from serving in such capacity after the term limit of nine years.</p> <p><i>Provide information or link/reference to a document containing information on the company's policy on term limits for its independent director</i></p>	<p>Compliant</p>	<p>The Company complies with the requirements of SEC Memorandum Circular No. 4, Series of 2017 (now SEC Memorandum Circular No. 7, Series of 2026) prescribing term limits for Independent Directors.</p> <p>Pursuant to the Company's Revised Manual, the Independent Directors may serve for a maximum of nine consecutive years, starting from 2012 making sure however that the shareholders' legal right to vote and vote as Directors remain inviolable. An Independent Director who has served for nine consecutive years may be permitted to be appointed for another term, provided the Board shall provide meritorious justifications and advise the shareholders of such justifications during the Annual Shareholders' Meeting.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p.3: Section 2. Independent Directors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 20: Selection of the Board Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
<p>3. In the instance that the company retains an independent director in the same capacity after nine years, the board provides meritorious justification and seeks shareholders' approval during the annual shareholders' meeting.</p> <p><i>Provide reference to the meritorious justification and proof of shareholders' approval during the annual shareholders' meeting.</i></p>	<p>Compliant</p>	<p>In 2025, none of the Company's Independent Directors exceeded the nine-year term limit.</p> <p>An Independent Director who has served for nine consecutive years may be permitted to be appointed for another term, provided the Board shall provide meritorious justifications and advise the shareholders of such justifications during the Annual Shareholders' Meeting.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 19: Part B Section 9. Independent Directors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p.20: Selection of the Board Directors and Officers, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 153–160, Part III. Corporate Governance (Board of Directors), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	

		<p>iv. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
--	--	---	--

Recommendation 5.4

<p>1. The positions of Chairman of the Board and Chief Executive Officer are held by separate individuals.</p> <p><i>Identify the company’s Chairman of the Board and Chief Executive Officer</i></p>	<p>Compliant</p>	<p>In 2025, the positions of the Chairman of the Board and Chief Executive Officer were held by separate individuals. Mr. Enrique M. Aboitiz served as the Chairman of the Board and Mr. Sabin M. Aboitiz served as the President and CEO.</p> <p>Links/references are as follows</p> <p>i. Results of the Organizational Meeting of the Board held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Amended By-Laws , p. 5: Article III Section 4 (Chairman) and Section 3 (Chief Executive Officer), available at:</p> <p>iii. Amended Manual on Corporate Governance, p. 6: The Chairman and Chief Executive Officer, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
---	-------------------------	--	--

		<p>iv. Definitive Information Statement (20-IS), pp. 153–160, Part III. Corporate Governance (Board of Directors), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>vi. Annual Report (SEC Form 17-A), pp. 140–147: Part IV. Corporate Governance (Board of Directors), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Company Website, Board of Directors available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
<p>2. The Chairman of the Board and Chief Executive Officer have clearly defined responsibilities.</p> <p><i>Provide information or link/reference to a document containing information on the roles and responsibilities of the Chairman of the Board and Chief Executive Officer.</i></p> <p><i>Identify the relationship of Chairman and CEO.</i></p>	<p>Compliant</p>	<p>The Company’s Amended By-Laws, Revised Manual, and Board Charter clearly and separately define the duties and responsibilities of the Company’s Chairman of the Board of Directors and CEO.</p> <p>Links/references are as follows:</p> <p>i. Amended By-Laws, p. 2-3, The Board of Directors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 6-7: The Chairman and Chief Executive Officer, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Revised Board Charter, p. 4: Board Leadership and the Role of the Chairman, and p. 6: The President and Chief Executive Officer, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p>	
Recommendation 5.5			
<p>1. If the Chairman of the Board is not an independent director, the board designates a lead director among the independent directors.</p> <p><i>Provide information or link/reference to a document containing information on a lead independent director and his roles and responsibilities, if any.</i></p> <p><i>Indicate if Chairman is independent.</i></p>	<p>Compliant</p>	<p>In 2025, the Chairman of the Board of Directors was Mr. Enrique M. Aboitiz, a Non-Executive Director. The Company’s Lead Independent Director in 2025 was Mr. Cesar G. Romero.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 153–160: Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Results of the Organizational Meeting held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>iii. Amended Manual on Corporate Governance, p. 6-7: , The Chairman and Chief Executive Officer (CEO), available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iv. Revised Board Charter, pp. 4 – 6, Sections G and J, available at:</p>	

		<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%203%2C%202022%20(1).pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
Recommendation 5.6			
<p>1. Directors with material interest in a transaction affecting the corporation abstain from taking part in the deliberations on the transaction.</p> <p><i>Provide proof of abstention, if this was the case</i></p>	<p>Compliant</p>	<p>In a conflict-of-interest situation, the conflicted board member is required to promptly notify the Board, through the Company’s Corporate Secretary, of any actual or potential conflict of interest as soon as they become aware of it. The conflicted board member shall not participate in discussions on transactions in which he/she is a conflicted party and shall also abstain from voting on such issues.</p> <p>In addition, the Office of the Chief Financial Officer maintains a conflict of interest register where all declared potential and actual conflict of interest are recorded. To this end, Directors and Officers are required to submit and update an RPT Certification wherein they disclose potential conflict of interest situations.</p> <p>Links/references are as follows:</p> <p>i. Related-Party Transaction Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>ii. Policy on Conflict of Interest, p. 3: Disclosure Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/aboitiz-coi-policy.pdf</p>	

		<p>iii. Amended Manual on Corporate Governance, p.8, Item 5. Duties and Functions of the Board, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
Recommendation 5.7			
<p>1. The non-executive Directors (NEDs) have separate periodic meetings with the external auditor and heads of the internal audit, compliance and risk functions, without any executive present.</p>	Compliant	<p>At the end of each meeting, the Audit Committee holds a private session with the Group Internal Auditor, the external auditors, and if needed, management and Corporate Officers such as the CEO, the CFO, the Chief Legal Officer, the Chief Compliance Officer, and the Chief Risk Officer. These meetings provide an opportunity to discuss audit, management and Committee performance. All Non-Executive Directors including all Independent Directors attended the executive session.</p>	
<p>2. The meetings are chaired by the lead independent director.</p> <p><i>Provide proof and details of said meeting, if any.</i></p> <p><i>Provide information on the frequency and attendees of meetings.</i></p>	Compliant	<p>Mr. Cesar G. Romero, the Lead Independent Director, who served as the Chairman of the Board Audit Committee, can competently lead the Committee in the performance of its functions.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 33: Board Audit Committee on Executive Sessions, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p> <p>iii. Board Audit Committee Charter, p. 2-3 – Private Sessions, available at:</p>	

		<p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 120–129: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Definitive Information Statement (20-IS), p.208: Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
--	--	---	--

Optional: Principle 5

<p>1. None of the directors is a former CEO of the company in the past 2 years.</p> <p><i>Provide name/s of company CEO for the past 2 years</i></p>	<p>Compliant</p>	<p>In 2025, none of the Directors was the Company’s former CEO in the past 2 years.</p> <p>Links/references are as follows:</p> <p>i. Results of the Organizational Meeting held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p>	
--	-------------------------	---	--

Principle 6: The best measure of the Board’s effectiveness is through an assessment process. The Board should regularly carry out evaluations to appraise its performance as a body, and assess whether it possesses the right mix of backgrounds and competencies.

Recommendation 6.1

<p>1. Board conducts an annual self-assessment of its performance as a whole.</p>	<p>Compliant</p>	<p>In accordance with the Revised Manual, the members of the Board and Board Committees annually conduct a self-assessment of their collective and individual performance. In addition, the Directors assess the performance of Corporate Officers such as the Chairman of the Board, Chief Executive Officer, Chief Financial Officer, Chief Risk Officer, Chief Compliance Officer, Corporate Secretary, and the Group Internal Audit Head.</p> <p>The Chairman of the Board has the mandate to ensure that the performance of the Board, Board Committees and its members is evaluated at least once a year and discussed/followed up on.</p>	
<p>2. The Chairman conducts a self-assessment of his performance.</p>	<p>Compliant</p>	<p>The Chairman likewise conducts a self-assessment of his performance. Since the Chairman of the Board in 2025 was not independent, the Lead Independent Director contributed to the performance evaluation of the Chairman.</p>	
<p>3. The individual members conduct a self-assessment of their performance.</p>	<p>Compliant</p>	<p>The self-assessment forms are available in the Company's website at:</p>	
<p>4. Each committee conducts a self-assessment of its performance.</p> <p><i>Provide proof of self-assessments conducted for the whole board, the individual members, the Chairman and the Committees</i></p>	<p>Compliant</p>	<p>The self-assessment forms are available in the Company's website at:</p> <p>i. Board Assessment Forms, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a19040b0ba586d0044cc1b8_2025%20AEV%20Annual%20Board%20Assessment%20Form.pdf</p> <p>Links/references are as follows:</p> <p>ii. Amended Manual on Corporate Governance, p.24, Policy on Performance Assessment of the Board, Board Committees and Senior Management, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 153–160, Part III - Corporate Governance (Board Matters), available</p>	

		<p>at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 100–101: Board Performance Assessment, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), p. 143, Part IV. Corporate Governance – Board Performance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>5. Every three years, the assessments are supported by an external facilitator.</p> <p><i>Identify the external facilitator and provide proof of use of an external facilitator.</i></p>	<p>Compliant</p>	<p>Under the Revised Manual, an external facilitator should support the Board's annual assessments at least once every three (3) years.</p> <p>AEV complied with this recommendation in 2023 by engaging Complete Coherence, a leadership development and coaching company based in the United Kingdom, to support their Board performance assessment exercise. The results of the assessment, as well as the recommendations from Complete Coherence, were presented and discussed at the Board meeting on December 12, 2023.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.24 Policy on Performance Assessment of the Board, Board Committees and Senior Management, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	

		<p>ii. Company Website – Board Performance Assessment (The certification of Complete Coherence) is available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a19040b3f071bd243888e25_AEV%20Certificate%20of%20Board%20Effectiveness%20Review%20-2023.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 22 - 24: Performance Assessment and Attendance Reports of the Board, and pp 156 -157: Board Performance available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 100–101: Board Performance, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), p. 143, Part IV. Corporate Governance – Board Performance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
Recommendation 6.2			
<p>1. Board has in place a system that provides, at the minimum, criteria and process to determine the performance of the Board, individual directors and committees.</p> <p><i>Provide information or link/reference to a document containing information on the system of the company to evaluate the performance of the board, individual directors and committees, including a feedback mechanism from shareholders</i></p>	Compliant	<p>Every year, the members of the Board answer a Self-Assessment Questionnaire that is composed of varying statements based on: (i) the Company's compliance with applicable, and best corporate governance practices and principles (ii) the individual Director's participation, engagement, and contribution to the Board and Board Committees; and (iii) an evaluation of the performance by the Board of its duties and responsibilities as provided in the Revised Manual, Charter Documents, and governing policies.</p>	

	<p>In addition, the Company’s Directors are evaluated by their respective key officers based on the following criteria: (i) business acumen, (ii) independent judgment, (iii) familiarity with the business, (iv) active participation and effective challenge, (v) professional expertise and network, (vi) value contribution, (vii) embodiment of Aboitiz core values, and (viii) reputation. Assessment results are presented to the then SGRPT Committee (now GCRPT Committee) as part of the nomination and selection process of incumbent Board members.</p> <p>The Chairman of the Board has the mandate to ensure that the self-assessment is done at least once a year and the results are discussed by the Board of Directors.</p> <p>See response in Recommendations 6.1.1 to 6.1.4.</p> <p>Links/references are as follows:</p> <p>i. Company Website - Board Assessment Forms, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a19040b0ba586d0044cc1b8_2025%20AEV%20Annual%20Board%20Assessment%20Form.pdf</p> <p>ii. Amended Manual on Corporate Governance, p.24, Policy on Performance Assessment of the Board, Board Committees and Senior Management, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Company Website, Contact Us, available at: https://aboitiz.com/contact-us</p> <p>iv. Definitive Information Statement (20-IS), pp. 22 - 24: Performance Assessment and Attendance Reports of the Board, and pp 156 -157: Board Performance, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com</p>	
--	---	--

		<p>.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 100–101: Board Performance, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>vi. Annual Report (SEC Form 17-A), p. 143, Part IV. Corporate Governance – Board Performance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
2. The system allows for a feedback mechanism from the shareholders.	Compliant	<p>The Company makes available to its shareholders various communication channels to collect their feedback: (i) the “Contact Us” page in the Company website, (ii) a whistleblowing portal, and (iii) the Investor Relations and Shareholder Relations Offices who can receive comments, feedbacks, and suggestions from shareholders.</p> <p>Links/references are as follows:</p> <p>i. Company Website, Contact Us, available at: https://aboitiz.com/contact-us</p> <p>ii. Whistleblowing Portal, please see Annex “B” (Screenshot of Whistleblowing Portal)</p>	
Principle 7: Members of the Board are duty-bound to apply high ethical standards, taking into account the interests of all stakeholders.			
Recommendation 7.1			
1. Board adopts a Code of Business Conduct and Ethics, which provide standards for professional and ethical behavior, as well as articulate acceptable and unacceptable conduct and practices in internal and external dealings of the company.	Compliant	<p>The Company adopted the Code of Ethics and Business Conduct (the “Code” or the “Code of Ethics”) in 2002, which was amended in 2017 and most recently in 2021. The Code sets out how the Executive Management, team leaders, and team members can achieve and maintain ethical standards in the Company’s day to day operations</p>	

<p><i>Provide information on or link/reference to the company's Code of Business Conduct and Ethics.</i></p>		<p>and summarize the Company's fundamental policies and directives. The Code of Ethics was amended in 2021 to strengthen AEV's commitment to sustainability principles, and further elaborate AEV's commitment to its stakeholders, particularly on anti bribery and anti-corruption, trade compliance, and anti-money laundering. Related guidelines on anti corruption, gift, meals, and entertainment, and business partner due diligence were also approved by senior management to operationalize the amendments to the Code.</p> <p>All Directors, Officers, and Employees have an individual responsibility to ensure that business practices adhere to the rules of the Code.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. The Code is properly disseminated to the Board, senior management and employees.</p> <p><i>Provide information on or discuss how the company disseminated the Code to its Board, senior management and employees.</i></p>	<p>Compliant</p>	<p>The Company's Code of Ethics is disseminated to the Board, senior management, and employees as part of the Company's onboarding program to ensure that they understand the Company's standards on ethical conduct, integrity, accountability, and responsible business behavior.</p> <p>The Company also requires the annual renewal of commitment to the Code of Ethics. Through this process, directors, officers, and team members reaffirm their personal commitment to uphold the Code and to observe</p>	

		<p>the Company's values, policies, and expected standards of conduct in the performance of their duties.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>3. The Code is disclosed and made available to the public through the company website.</p> <p><i>Provide a link to the company's website where the Code of Business Conduct and Ethics is posted/ disclosed.</i></p>	<p>Compliant</p>	<p>The copy of the Code is publicly disclosed and made available through the Company's website, at: Code of Ethics and Business Conduct, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p>	
<p>Supplement to Recommendation 7.1</p>			
<p>1. Company has clear and stringent policies and procedures on curbing and penalizing company involvement in offering, paying and receiving bribes.</p> <p><i>Provide information on or link/reference to a document containing information on the company's policy and procedure on curbing and penalizing bribery</i></p>	<p>Compliant</p>	<p>The Company has an existing anti-corruption policy that fully implements the Revised Code's anti-bribery and corruption mandate.</p> <p>In support of this mandate, AEV adopted new guidelines to combat bribery and corruption in 2021. The guidelines provided measures and protocols to complement existing business processes, monitor compliance or deviations from the Code, and prohibit bribery and corruption.</p> <p>In addition, the anti-corruption guidelines aim to further strengthen the Company's internal controls and procedures in pursuing its commitment to provide social and economic development programs to targeted communities and beneficiaries.</p>	

		<p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct - Page 5: C. Bribery and Corruption, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iii. Company Website – Anti-Corruption Policy, available at: https://aboitiz.com/corporate-governance/policies-protocols</p>	
Recommendation 7.2			
<p>1. Board ensures the proper and efficient implementation and monitoring of compliance with the Code of Business Conduct and Ethics.</p>	Compliant	<p>The Company’s Code requires all Directors, Corporate Officers, team leaders and team (i) to read and follow the Code, and (ii) to annually review and renew their personal commitment to the guiding principles of the Code.</p>	
<p>2. Board ensures the proper and efficient implementation and monitoring of compliance with company internal policies.</p> <p><i>Provide proof of implementation and monitoring of compliance with the Code of Business Conduct and Ethics and internal policies.</i></p> <p><i>Indicate who are required to comply with the Code of Business Conduct and Ethics and any findings on non-compliance.</i></p>	Compliant	<p>The Company’s HR Team is responsible for proper and efficient (i) cascade of the Code to the employees through the new hires’ orientation; and (ii) assist in investigating any reported violations.</p> <p>Violations to the Company’s Code or internal policies may be reported (i) to the relevant direct supervisor, Compliance Officer, or HR Head, or (ii) anonymously through the Whistleblowing Hotline available at the Company’s website.</p>	

		<p>The Company's Whistleblowing Policy explicitly prohibits any kind of retaliation for reports or complaints made in good faith.</p> <p>There are no material deviations from the Code as of the date of this report.</p> <p>Links/references are as follows:</p> <p>i. Whistleblowing Policy available at:</p> <p>ii. Code of Ethics and Business Conduct, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>iii. Whistleblowing Portal, please see Annex "B" (Screenshot of Whistleblowing Portal)</p> <p>iv. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	---	--

Disclosure and Transparency

Principle 8: The company should establish corporate disclosure policies and procedures that are practical and in accordance with best practices and regulatory expectations.

Recommendation 8.1

<p>1. Board establishes corporate disclosure policies and procedures to ensure a comprehensive, accurate, reliable and timely report to shareholders and other stakeholders that gives a fair and complete picture of a company's financial condition, results and business operations.</p> <p><i>Provide information on or link/reference to the company's disclosure policies and procedures</i></p>	<p>Compliant</p>	<p>The Board of Directors approved the Company's Disclosure Policy to ensure the principles of accuracy, accessibility, timeliness, completeness, and regularity in the Company's disclosures. In accordance with the Company's Revised Manual, the Board is committed at all times to fully disclose material information dealings.</p> <p>While the Company's disclosure policy seeks to maintain a reasonable balance between the transparency of the Company and the protection of its commercial interests, it</p>	
--	-------------------------	---	--

<p><i>including reports distributed/made available to shareholders and other stockholders</i></p>		<p>aims to provide information to shareholders and interested parties to assist them in making sound investment decisions.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 52, VII. Reportorial or Disclosure System of The Company's Corporate Governance Policies, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Disclosure Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/aev-information-disclosure-policy.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 153–160, Part III Corporate Governance, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Company website, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
Supplement to Recommendations 8.1			
<p>1. Company distributes or makes available annual and quarterly consolidated reports, cash flow statements, and special audit revisions. Consolidated financial statements are published</p>	<p>Non-Compliant</p>		<p>The 2024 CAFS and 2025 Quarterly Reports were filed within the period required by Philippine rules and regulation.</p>

within ninety (90) days from the end of the fiscal year, while interim reports are published within forty-five (45) days from the end of the reporting period.

Indicate the number of days within which the consolidated and interim reports were published, distributed or made available from the end of the fiscal year and end of the reporting period, respectively.

For 2025, the Company's Consolidated Audited Financial Statements (for the period ended December 31, 2024) were published ninety-one (91) days from the end of the fiscal year. The Company's interim reports for Q1 and Q3 2025 were published forty-six (46) and forty-seven (47) days, respectively, from the end of the relevant reporting periods.

Links/references are as follows:

i. **Definitive Information Statement (20-IS)**, disclosed on April 2, 2025:

<https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf>

ii. **Annual Report (SEC Form 17-A)**, disclosed on April 15, 2025, available at:

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf

iii. **Quarterly Reports**, available at:

- **SEC Form 17-Q (First Quarterly Report 2025)**, disclosed on May 15, 2025, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c7f1c0808ab53883a698_aev-sec-form-17-q-re-first-quarter-report-for-2025_01-04-42-120319.pdf
- **SEC Form 17-Q (Second Quarterly Report 2025)**, disclosed on August 14, 2025, available at:
<https://cdn.prod.website-files.com/69b8>

			<p>e32a7caf13f712cfd7c1/69e0cca7aabdde66a3b86592_aev-sec-form-17-q-re-second-quarter-report-for-2025-redacted_12-23-55-727807.pdf</p> <ul style="list-style-type: none"> • SEC Form 17-Q (Third Quarterly Report 2025), disclosed on November 15, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d11867f0e869ec6df04f_aev-sec-form-17-q-re-third-quarter-report-for-2025-redacted_12-37-09-542648.pdf
<p>2. Company discloses in its annual report the principal risks associated with the identity of the company’s controlling shareholders; the degree of ownership concentration; cross-holdings among company affiliates; and any imbalances between the controlling shareholders’ voting power and overall equity position in the company.</p> <p><i>Provide link or reference to the company’s annual report where the following are disclosed:</i></p> <ol style="list-style-type: none"> <i>1. principal risks to minority shareholders associated with the identity of the company’s controlling shareholders;</i> <i>2. cross-holdings among company affiliates; and</i> <i>3. any imbalances between the controlling shareholders’ voting power and overall equity position in the company</i> 	<p>Compliant</p>	<p>The Company provides sufficient disclosures regarding the ownership interest of its controlling shareholders (i.e. Top 100 Shareholders and Public Ownership Report). The Group’s conglomerate map detailing the cross holdings among company subsidiaries and affiliates are part of the Company’s Annual Report, Information Statements, and is available at the Company’s website.</p> <p>Transactions among related parties are also disclosed through the Annual Report and Information Statements.</p> <p>Lastly, the Company’s Amended By-Laws and Revised Manual mandate that all shareholders, regardless of the amount of their shareholdings, are given the right to participate in company decision-making, pursuant to the one-share one-vote policy of the Company.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 12 - 14, Security Ownership of Certain Record and Beneficial Ownership and Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/20-12-2025/20-IS-12-14-2025.pdf</p>	

		<p>s.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 136–137: Security Ownership of Certain Record and Beneficial Ownership and Management, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Company Website – Disclosures, available at: https://aboitz.com/investor-relations/disclosures</p>	
Recommendation 8.2			
<p>1. Company has a policy requiring all directors to disclose/report to the company any dealings in the company’s shares within three business days.</p>	Compliant	<p>The Company has a General Trading Policy requiring the Directors and Corporate Officers to report to the Office of the Corporate Secretary/ Chief Compliance Officer any purchase or sale of the Company’s shares within one business day from the date of the transaction.</p>	
<p>2. Company has a policy requiring all officers to disclose/report to the company any dealings in the company’s shares within three business days.</p> <p><i>Provide information on or link/reference to the company’s policy requiring directors and officers to disclose their dealings in the company’s share.</i></p> <p><i>Indicate actual dealings of directors involving the corporation’s shares including their nature, number/percentage and date of transaction.</i></p>	Compliant	<p>The Company complies with the requirements of the Securities Regulation Code and discloses the trading of the Company’s shares by its Directors and Corporate Officers within five trading days from the close of the transaction.</p> <p>Links/references are as follows:</p> <p>i. General Trading Policy, page 3: Item F. Reportorial Requirements of the Directors and Corporate Officers, available at: https://aboitzcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/aev-general-trading-policy.pdf</p> <p>ii. Disclosure Policy, available at: https://aboitzcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/aev-information-disclosure-policy.pdf</p>	

iii. **Company Disclosures**, SEC Form 23-Bs, available at:
<https://aboitiz.com/investor-relations/disclosures>

Supplement to Recommendation 8.2

1. Company discloses the trading of the corporation's shares by directors, officers (or persons performing similar functions) and controlling shareholders. This includes the disclosure of the company's purchase of its shares from the market (e.g. share buy-back program).

Provide information on or link/reference to the shareholdings of directors, management and top 100 shareholders.

Provide link or reference to the company's Conglomerate Map.

Compliant

The Company complies with the requirements of the Securities Regulation Code and discloses the trading of the Company's shares by its Directors and Corporate Officers within five trading days from the close of the transaction.

The Company's Governance and Compliance Team monitors the share ownership of Directors, Executives, Officers, and Management Team through the regular SEC disclosures of statements of changes in beneficial ownership (SEC Form 23-B), and also monitors compliance with the Company's Insider Trading Policy and Trading Black-out Periods.

The Company periodically submits to the PSE a public ownership report detailing the extent of ownership of controlling shareholders, including the shareholdings of their subsidiaries and affiliates, and that of the Directors and Corporate Officers. It submits to the PSE and PDEX a list of its top 100 shareholders every quarter. The Company also discloses its top 20 shareholders, including shareholders of record and beneficial owners owning more than five percent of the Company's outstanding capital stock, and shareholdings of its Directors and Officers in the Company's Information Statement, and sends this out to shareholders annually.

In 2025, the Company purchased a total of 1,000,000 of its own shares from the market amounting to a total value of ₱33,000,000.00.

Transactions of the Company's Directors and Corporate Officers are available at:

i. **Company Disclosures**, SEC Form 23-Bs and Share Buyback Transactions, available at:

<https://aboitiz.com/investor-relations/disclosures>

ii. **Report on Top 100 Shareholders**, available at:

- **March 31, 2025:**

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c60c19632a3ad261551f_aev-public-ownership-report-as-of-03312025_15-14-40-267897.pdf

- **June 30, 2025:**

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0caee040381920896f3ef_aev-quarterly-report-as-of-june-30-2025_01-29-46-725971.pdf

- **September 30, 2025:**

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0ceb185db4b8a92eb68e7_aev-quarterly-report-as-of-september-30-2025_18-12-28-933981.pdf

- **December 31, 2025:**

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d375d2f3db316d1bd0a7_aev-quarterly-report-as-of-december-31-2025_11-28-54-703168.pdf

iii. **Public Ownership Reports**, available at:

- **March 31, 2025:**

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c60c19632a3ad261551f_aev-public-ownership-report-as-of-03312025_15-14-40-267897.pdf

- **June 30, 2025:**

https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cae07038607801a5fdb1_aev-public-ownership-report-as-of-june-30-2025_01-29-46-725971.pdf

		<p>ownership-report-as-of-06302025_01-29-05-332704.pdf</p> <ul style="list-style-type: none"> ● September 30, 2025: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0ce9bf57b69c156653fab_aev-public-ownership-report-as-of-09302025_18-11-37-632619.pdf ● December 31, 2025: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d3647f2ff1ebfbfe94f1_aev-public-ownership-report-as-of-12312025_11-10-11-164973.pdf <p>iv. Definitive Information Statement (20-IS); pp. 12 - 14, Security Ownership of Certain Record and Beneficial Ownership and Management, and pp. 200 - 207: Conglomerate Map, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Company Website – Conglomerate Map, available at: https://aboitiz.com/about-us</p> <p>vi. Company Website - Governance Practices (Disclosure and Transparency), available at: https://aboitiz.com/corporate-governance/governance-practices/disclosure-transparency</p>	
Recommendation 8.3			
<p>1. Board fully discloses all relevant and material information on individual board members to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p> <p><i>Provide link or reference to the directors' academic qualifications, share ownership in the company,</i></p>	Compliant	<p>The Company discloses all relevant and material information on individual board members to evaluate their experience, qualifications, and directorships within and outside the Aboitiz Group, and assess any potential conflicts of interest.</p> <p>The profiles of the Directors and nominees to the Board are included in the Company's Information Statement and</p>	

<p><i>membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</i></p>		<p>Annual Report, which are distributed or made available to shareholders before the Annual Stockholders' Meeting. These disclosures provide shareholders with sufficient information to assess the qualifications, competence, experience, and suitability of each Director and nominee.</p> <p>The Company also discloses the directorships and relevant positions held by Directors within and outside the Aboitiz Group, as well as other required information, through its SEC filings, PSE disclosures, and corporate governance reports.</p> <p>Links/references are as follows</p> <p>i. Disclosure on the Profile of Nominees to the Board for the Year 2025-2026, disclosed on February 20, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c2e79898105ba45506b5_02202025-aev-17c-disclosure-re-list-of-nominees-to-the-bod2526_08-33-14-990202.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 14 - 33: Item 5. Directors and Executive Officers, pp. 164 - 173: Certification of Independent Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iv. Company website, Board of Directors, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	
---	--	--	--

<p>2. Board fully discloses all relevant and material information on key executives to evaluate their experience and qualifications, and assess any potential conflicts of interest that might affect their judgment.</p> <p><i>Provide link or reference to the key officers' academic qualifications, share ownership in the company, membership in other boards, other executive positions, professional experiences, expertise and relevant trainings attended.</i></p>	<p>Compliant</p>	<p>The Company discloses all relevant and material information on Key Executives to evaluate their experience, qualifications, and directorships within and outside the Aboitiz Group, and assess any potential conflicts of interest.</p> <p>The profiles of the Company's Key Executives are included in the Company's Information Statement and Annual Report, which are distributed or made available to shareholders before the Annual Stockholders' Meeting. These disclosures provide shareholders with sufficient information to assess the qualifications, competence, experience, and suitability of the Company's executive leadership.</p> <p>The Company also discloses relevant information on its key executives through its SEC filings, PSE disclosures, corporate governance reports, and Company website.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 14 - 33: Item 5. Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Company Website, available at: https://aboitiz.com/corporate-governance/leadership-team</p>	

Recommendation 8.4

1. Company provides a clear disclosure of its policies and procedure for setting Board remuneration, including the level and mix of the same.

Disclose or provide link/reference to the company policy and practice for setting board remuneration

Compliant

The Company's policy on compensation for its Directors and Key Executives can be found in the Company's Revised Manual.

Individual remuneration of Directors and the process of determining the same are disclosed and outlined in the Company's Annual Report, Definitive Information Statement, and the Company's website.

Links/references are as follows

i. **Amended Manual on Corporate Governance**, pp. 31 - 32, Policy on Executive Remuneration, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf

ii. **Definitive Information Statement (20-IS)**, pp. 35 - 37: Item 6. Compensation of Directors and Executive Officers available at: <https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf>

iii. **Annual Report (SEC Form 17-A)**, pp. 133–135: Item 10. Compensation of Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf

iv. **Aboitiz Annual Integrated Report**, pp. 102-103: Director Compensation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf

		<p>v. Company Website – Governance Practices (Remuneration Policy), available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
<p>2. Company provides a clear disclosure of its policies and procedure for setting executive remuneration, including the level and mix of the same.</p> <p><i>Disclose or provide link/reference to the company policy and practice for determining executive remuneration</i></p>	<p>Compliant</p>	<p>The Company rewards its individual Executive Directors and Corporate Officers based on the individual’s ability to execute his duties and responsibilities, coupled with his team’s achievement of their identified goals. Performance is evaluated and compensation is reviewed on an annual basis.</p> <p>The Company’s policy on compensation for its Key Executives and Corporate Officers can be found in the Company’s Revised Manual and the Company’s website.</p> <p>The compensation of the Company’s President and Chief Executive Officer was disclosed together with the compensation of the top four highest paid officers of the Company.</p> <p>Links/references are as follows</p> <p>i. Amended Manual on Corporate Governance, pp. 31-32, Policy on Executive Remuneration, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 35 - 37: Item 6. Compensation of Directors and Executive Officers available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Company Website – Governance Practices (Remuneration Policy), available at:</p>	

<https://aboitiz.com/corporate-governance/governance-practices/board-of-directors>

3. Company discloses the remuneration on an individual basis, including termination and retirement provisions.

Provide breakdown of director remuneration and executive compensation, particularly the remuneration of the CEO.

Compliant

The individual remuneration package (monthly allowance and *per diems*) of each Director is disclosed in the Company's Annual Report and Information Statements.

The Directors receive a monthly allowance equivalent to ₱150,000.00 for the Directors and ₱200,000.00 for the Chairman of the Board. They also receive per diem for every board and board committee meetings they attend, as follows:

Type of Meeting	Director / Member	Chairman of the Board/Committee
Board	₱150,000.00	₱225,000.00
Board Committee (except Audit Committee)	₱100,000.00	₱150,000.00
Audit Committee	₱100,000.00	₱200,000.00

In 2025, the Company disclosed the individual remuneration of the Company's Directors in compliance with the Revised Corporation Code.

Name of Director	Total Compensation Received by Director
ENRIQUE M. ABOITIZ <i>Chairman of the Board</i>	₱6,300,000.00
MIKEL A. ABOITIZ <i>Vice Chairman of the Board</i>	₱4,000,000.00
ERRAMON I. ABOITIZ <i>Director</i>	₱7,500,000.00
SABIN M. ABOITIZ* <i>President and Chief Executive Officer</i>	₱5,850,000.00
ANA MARIA A. DELGADO* <i>Director</i>	₱4,300,000.00
LUIS MIGUEL O. ABOITIZ <i>Director</i>	₱4,700,000.00

CESAR G. ROMERO <i>Lead Independent Director</i>	₱6,200,000.00
JOANNE G. DE ASIS <i>Independent Director</i>	₱5,750,000.00
PETER D. MAQUERA <i>Independent Director</i>	₱5,800,000.00

**A portion of the Director's compensation was paid to their nominating company.*

The compensation of the Company's President and Chief Executive Officer is disclosed together with the compensation of the top four highest paid officers of the Company.

Links/references are as follows

i. **Amended Manual on Corporate Governance**, p.31-32, Policy on Executive Remuneration, available at:
https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf

ii. **Definitive Information Statement (20-IS)**, pp. 35 - 37: Item 6. Compensation of Directors and Executive Officers available at:
<https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf>

iii. **Aboitiz Annual Integrated Report**, pp. 102-103: Director Compensation, available at:
https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf

iv. **Annual Report (SEC Form 17-A)**, pp. 133–135: Item 10. Compensation of Directors and Executive Officers, available at:
<https://cdn.prod.website-files.com/69b8e32a7caf13f712c>

		<p>fd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Company Website – Governance Practices (Remuneration Policy), available at: https://aboitiz.com/corporate-governance/governance-practices/board-of-directors</p>	
Recommendation 8.5			
<p>1. Company discloses its policies governing Related Party Transactions (RPTs) and other unusual or infrequently occurring transactions in their Manual on Corporate Governance</p> <p><i>Disclose or provide reference/link to company's RPT policies</i></p> <p><i>Indicate if the director with conflict of interest abstained from the board discussion on that particular transaction.</i></p>	<p>Compliant</p>	<p>In addition to the RPT-related provisions found in the Company's Revised Manual, the Company has an existing Related Party Transactions Policy to set out proper review, approval, and reporting of transactions which may be entered into between or among the Company or any of its Subsidiaries, Affiliates, Directors and Officers.</p> <p>Both the Revised Manual and the Amended RPT Policy are disclosed and are publicly available at the Company's website. In addition, material information and transactions are timely and publicly disclosed in compliance with the Company's Disclosure Policy.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.45: Board Related Party Transactions available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Related Party Transactions Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p>	

		<p>iv. Company Website – Disclosures, available at: https://aboitiz.com/investor-relations/disclosures</p>	
<p>2. Company discloses material or significant RPTs reviewed and approved during the year.</p> <p><i>Provide information on all RPTs for the previous year or reference to a document containing the following information on all RPTs:</i></p> <ol style="list-style-type: none"> 1. <i>name of the related counterparty;</i> 2. <i>relationship with the party;</i> 3. <i>transaction date;</i> 4. <i>type/nature of transaction;</i> 5. <i>amount or contract price;</i> 6. <i>terms of the transaction;</i> 7. <i>rationale for entering into the transaction;</i> 8. <i>the required approval (i.e., names of the board of directors approving, names and percentage of shareholders who approved) based on the company's policy; and other terms and conditions</i> 	<p>Compliant</p>	<p>The Company's Amended RPT Policy requires a summary of Material RPTS to be disclosed in the Company's Integrated Annual Corporate Governance Report (I-ACGR). In addition, the Company is required to submit an Advisement Report signed by the Corporate Secretary or any authorized representative within three calendar days from the execution date of any Material RPT.</p> <p>All of the Company's RPTs are disclosed in the Audited Financial Statements in accordance with Philippine Accounting Standard (PAS) 24. In addition, a brief discussion of the Company's related transactions are discussed in the Annual Report and Definitive Information Statement.</p> <p>No RPT has breached the materiality threshold during 2025.</p> <p>Links/references are as follows:</p> <p>i. Related Party Transactions Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 138–139: Item 12. Certain Relationships and Related Transactions, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Definitive Information Statement (20-IS), p. 35: Item 5. Certain Relationships and Related Transactions; pp. 56, Transactions with and/or Dependence on Related Parties,</p>	

		<p>available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Amended Manual on Corporate Governance, p.45, Board Related Party Transactions Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
Supplement to Recommendation 8.5			
<p>1. Company requires directors to disclose their interests in transactions or any other conflict of interests.</p> <p><i>Indicate where and when directors disclose their interests in transactions or any other conflict of interests.</i></p>	Compliant	<p>The Company's Revised Manual and Revised RPT Policy mandates that if an actual or potential conflict of interest arises on the part of a Director, he/she must fully and immediately disclose the same, should not participate in the decision-making process, and shall abstain from voting on the approval of the transaction.</p> <p>The Office of the Chief Financial Officer maintains a conflict of interest register where all declared potential and actual conflict of interest are recorded. To this end, Directors and Officers are required to submit an RPT Certification wherein they disclose potential conflict of interest situations.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.21, Conflict of Interest / Business Interest Disclosure, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Policy on Conflict of Interest, page 3: Item D. Disclosure Policy available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/uploads/default/files/company-policies/abotiz-coi-policy.pdf</p> <p>iii. Related Party Transaction Policy, pp 7-8: Reporting of Related Party Transactions, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
Optional : Recommendation 8.5			
<p>1. Company discloses that RPTs are conducted in such a way to ensure that they are fair and at arms' length.</p> <p><i>Provide link or reference where this is disclosed, if any</i></p>	<p>Compliant</p>	<p>The Company discloses its policy covering the review and approval of significant and material RPTs to ensure that (i) they are at arm's length and in accordance with transfer pricing rules; (ii) the terms are fair and at par with market practices; and (iii) they will inure to the best interests of the Company and its shareholders.</p> <p>The CFO ensures that all Significant and Material RPTs are reported to the then SGRPT Committee (now GCRPT Committee), as the Company's RPT Committee, to ensure full and timely disclosures in the quarterly and annual reports of the Company and in the Company's Financial Statements in compliance with relevant accounting standards.</p> <p>All of the Company's RPTs are disclosed in the Audited Financial Statements in accordance with Philippine</p>	

		<p>Accounting Standard (PAS) 24. In addition, a brief discussion of the Company's related transactions are discussed in the Company's Audited Financial Statements, Annual Report, and Definitive Information Statement.</p> <p>In 2025, all RPTs were fair and conducted at arm's-length basis.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.45, Board Related Party Transactions Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Related Party Transactions Policy, page 3: Guidelines in Ensuring Arm's-Length Terms of a Related Party Transaction, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/11/23085009/AEV-REV-RPT-Policy-For-RPT-Comm-Oct-2021_v5.pdf</p> <p>iii. Board SGRPT Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iv. Definitive Information Statement (20-IS), p. 35: Item 5. Certain Relationships and Related Transactions; pp. 56, Transactions with and/or Dependence on Related Parties, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 144–145: Corporate Governance – Board Committees / SGRPT Committee, available at:</p>	
--	--	---	--

		<p>https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 8.6			
<p>1. Company makes a full, fair, accurate and timely disclosure to the public of every material fact or event that occur, particularly on the acquisition or disposal of significant assets, which could adversely affect the viability or the interest of its shareholders and other stakeholders.</p> <p><i>Provide link or reference where this is disclosed</i></p>	<p>Compliant</p>	<p>The Company’s Revised Manual mandates the full, fair, accurate, and timely disclosures of material information. Such information include, among other things, earnings results, acquisition or disposal of assets, Board changes, related party transactions, shareholdings of Directors and changes to ownership.</p> <p>The Company’s disclosures are found in the Company’s website and in the PSE EDGE website available at:</p> <p>i. Company Website – Company Disclosures, available at: https://aboitiz.com/investor-relations/disclosures</p> <p>ii. AEV PSE EDGE Website, available at: https://edge.pse.com.ph/companyDisclosures/form.do?cmpy_id=16</p> <p>Links/references are as follows:</p> <p>iii. Amended Manual on Corporate Governance, p.52, VII. Reportorial or Disclosure System of The Company’s Corporate Governance Policies, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iv. Definitive Information Statement (20-IS), pp. 44 - 45, Item 16. Matters Not Required to be Submitted, available</p>	

		<p>at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>v. Annual Report (SEC Form 17-A), p. 148: Part V – Exhibits and Schedules / Reports on SEC Form 17-C, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>2. Board appoints an independent party to evaluate the fairness of the transaction price on the acquisition or disposal of assets.</p> <p><i>Identify independent party appointed to evaluate the fairness of the transaction price</i></p> <p><i>Disclose the rules and procedures for evaluating the fairness of the transaction price, if any.</i></p>	Compliant	<p>The Company's Revised Manual gives the Board the power to appoint an independent party to evaluate the fairness of the transaction price for the acquisition or disposal of assets.</p> <p>In 2023, the Company engaged Nomura as the sole financial advisor to evaluate the fairness of the transaction price of AEV's acquisition of 40% beneficial interest in Coca-Cola Beverages Philippines, Inc. There were no similar engagements made in 2025.</p> <p>Links/references are as follows:</p> <p>Amended Manual on Corporate Governance, p.52, VII. Reportorial or Disclosure System Of The Company's Corporate Governance Policies, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
Supplement to Recommendation 8.6			
<p>1. Company discloses the existence, justification and details on shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that may impact on the control, ownership, and strategic direction of the company.</p>	Compliant	<p>There are no shareholder agreements, voting trust agreements, confidentiality agreements, and such other agreements that impact the ownership, control and management of the Company.</p>	

<p><i>Provide link or reference where these are disclosed</i></p>		<p>The Company's ownership structure is disclosed in the Company's website.</p> <p>Links/references are as follows:</p> <p>i. Company Website – Conglomerate Map, available at: https://aboitiz.com/about-us/techglomerate-map</p> <p>ii. Public Ownership Reports, available at:</p> <ul style="list-style-type: none"> ● March 31, 2025: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c60c19632a3ad261551f_aev-public-ownership-report-as-of-03312025_15-14-40-267897.pdf ● June 30, 2025: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cae07038607801a5fdb1_aev-public-ownership-report-as-of-06302025_01-29-05-332704.pdf ● September 30, 2025: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0ce9bf57b69c156653fab_aev-public-ownership-report-as-of-09302025_18-11-37-632619.pdf ● December 31, 2025: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d3647f2ff1ebfbfe94f1_aev-public-ownership-report-as-of-12312025_11-10-11-164973.pdf <p>iii. Annual Report (SEC Form 17-A), p. 148: Part V – Exhibits and Schedules / Reports on SEC Form 17-C, available at:</p>	
---	--	---	--

		https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf		
Recommendation 8.7				
1. Company's corporate governance policies, programs and procedures are contained in its Manual on Corporate Governance (MCG).	Compliant	<p>The Company's corporate governance policies, programs and procedures are contained in its Company's Revised Manual duly submitted and Disclosed to the SEC and the PSE, and made available in the Company's website. Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Aboitiz Website, Manual on Corporate Governance, available at: https://abotiz.com/corporate-governance/manual-on-corporate-governance</p> <p>The amendments were disclosed to the PSE and SEC on February 23, 2022. Please refer to the following disclosure: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69dda3c9482e3d707160b12b_02232022-aev-17c-disclosure-re-matters-approved-by-the-21-49-05-239649.pdf</p>		
2. Company's MCG is submitted to the SEC and PSE.	Compliant			
3. Company's MCG is posted on its company website.	Compliant			
Supplement to Recommendation 8.7				
<p>1. Company submits to the SEC and PSE an updated MCG to disclose any changes in its corporate governance practices.</p> <p><i>Provide proof of submission.</i></p>	Compliant	<p>The following were the amendments to the Company's Manual during 2022:</p> <ol style="list-style-type: none"> Fixed the limit on the number of directorships of each director in publicly-listed companies outside the group to five; 		

		<p>2. Increased the quorum and voting requirements for Board meetings from a simple majority to two-thirds; and</p> <p>3. Include provisions on the Board Cyber and Information Security Committee.</p> <p>The amendments were disclosed to the PSE and SEC on February 23, 2022. Please refer to the following disclosure: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69dda3c9482e3d707160b12b_02232022-aev-17c-disclosure-re-matters-approved-by-the-2_21-49-05-239649.pdf</p> <p>The Amended Manual is also available on the Company's website:</p> <p>Amended Manual on Corporate Governance, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
--	--	---	--

Optional: Principle 8

1. Does the company's Annual Report disclose the following information:	Compliant	The Company's Annual Report discloses the following information:	
a. Corporate Objectives	Compliant	(a) For the disclosures on the corporate objectives, see:	
b. Financial performance indicators	Compliant	i. Annual Report (SEC Form 17-A) pp. 96–98: Outlook for the Upcoming Year / Known Trends, Events, and Uncertainties, available at:	
c. Non-financial performance indicators	Compliant	https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf	
d. Dividend Policy	Compliant		
e. Biographical details (at least age, academic qualifications, date of first appointment, relevant experience, and other directorships in listed companies) of all directors	Compliant	ii. Aboitiz Annual Integrated Report , pp. 14–16: Sabin's Message; and pp. 30–31, Our Value	

<p>f. Attendance details of each director in all directors meetings held during the year</p>	<p>Compliant</p>	<p>Creation Story, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>g. Total remuneration of each member of the board of directors</p>	<p>Compliant</p>	<p>(b) For the disclosures on the Financial Performance Indicators, see:</p> <p>i. Consolidated Audited Financial Statements are part of the Annual Report (SEC Form 17-A), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 87–112: Item 6. Management’s Discussion and Analysis or Plan of Action (MD&A), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 26–29: Financial Highlights and Summary, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>(c) For the disclosures on Non-financial performance indicators, see: Aboitiz Annual Integrated Report, pp. 58-117:, Management Approach, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>(d) For the Dividend Policy, see:</p>	

		<p>i. Aboitiz Annual Integrated Report, pp. 116–117: Rights of Shareholders (Right to Dividends), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Annual Report (SEC Form 17-A); pp. 140–147: Part IV - Corporate Governance – Right to Receive Dividends, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>(e) For the Biographical details of all Directors, see:</p> <p>i. Annual Report (SEC Form 17-A) pp. 114–132: Item 9. Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>ii. Annual Report (SEC Form 17-A); pp. 140–147: Part IV -Corporate Governance – Board of Directors, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>(f) For the attendance of each Director in all Directors meetings held during the year, see:</p> <p>i. Annual Report (SEC Form 17-A), pp. 140–147:, Part IV - Corporate Governance – Board of Directors, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
--	--	--	--

		<p>f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 96 - 99: Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>(g) For the total remuneration of each member of the Board of Directors:</p> <p>i. Annual Report (SEC Form 17-A), pp. 133–135: Item 10. Compensation of Directors and Executive Officers, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-for-m-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 102-103: Directors Compensation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. The Annual Report contains a statement confirming the company’s full compliance with the Code of Corporate Governance and where there is non-compliance, identifies and explains reason for each such issue.</p> <p><i>Provide link or reference to the company’s Annual Report containing the said information</i></p>	<p>Compliant</p>	<p>The Company’s Annual Report contains a statement confirming the Company’s full compliance with the Revised Manual and the Company policies. There were no reported non-compliances for 2025.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 114-117: Compliance with Key Governance Policies, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	

		<p>ii. Annual Report (SEC Form 17-A), pp. 147: Corporate Governance – Compliance with Key Governance Policies, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>3. The Annual Report/Annual CG Report discloses that the board of directors conducted a review of the company's material controls (including operational, financial and compliance controls) and risk management systems.</p> <p><i>Provide link or reference to where this is contained in the Annual Report</i></p>	<p>Compliant</p>	<p>The Company's Annual Report discloses that the Board of Directors reviewed and approved the Company's material controls and risk management systems.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, p. 124: Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 22–25: Major Risk/s Involved in the Business of AEV and its Significant Subsidiaries, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 145-146: Corporate Governance – Board Audit Committee, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712c</p>	

		fd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf v. Annual Report (SEC Form 17-A) , p. 146 Corporate Governance – Board Risk and Reputation Management Committee, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf	
4. The Annual Report/Annual CG Report contains a statement from the board of directors or Audit Committee commenting on the adequacy of the company's internal controls/risk management systems. <i>Provide link or reference to where this is contained in the Annual Report</i>	Compliant	The Company's Annual Report, through the Board Audit Committee Report to the Board of Directors, contains a statement on the adequacy of the company's internal controls/risk management systems. i. Aboitiz Annual Integrated Report , p. 124: Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf ii. Annual Report (SEC Form 17-A) , p. 162: Annex C - Sufficiency of Internal Control and Compliance System, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf	
5. The company discloses in the Annual Report the key risks to which the company is materially exposed to (i.e. financial, operational including IT, environmental, social, economic). <i>Provide link or reference to where these are contained in the Annual Report</i>	Compliant	The Company's Annual Report contains the risks that the Company may encounter or is exposed to, in the businesses that it is involved in, or it intends to enter into. Links/references are as follows: i. Annual Report (SEC Form 17-A) , pp. 22–25: Major Risk/s Involved in the Business of AEV and its Significant Subsidiaries, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712c	

		<p>fd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 82–87: Risk Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	---	--

Principle 9: The company should establish standards for the appropriate selection of an external auditor, and exercise effective oversight of the same to strengthen the external auditor’s independence and enhance audit quality.

Recommendation 9.1

<p>1. Audit Committee has a robust process for approving and recommending the appointment, reappointment, removal, and fees of the external auditors.</p> <p><i>Provide information or link/reference to a document containing information on the process for approving and recommending the appointment, reappointment, removal and fees of the company’s external auditor.</i></p>	<p>Compliant</p>	<p>The process of approving and recommending the appointment, reappointment, removal, and fees of the external auditors are available in the Company’s Revised Manual, Internal Audit Charter, and Board Audit Committee Charter. The Board Audit Committee annually evaluates the external auditors’ professional qualifications, performance, independence and compensation. The evaluation includes a review of the qualifications, performance and independence of the lead partner of the external auditors.</p> <p>Based on the Board Audit Committee’s assessment, it recommends the re-appointment or replacement of an external auditor to the Board of Directors for endorsement and approval by the stockholders.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 40, Board Audit Committee - Policy with regard to the External Auditor, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
--	-------------------------	---	--

		<p>ii. Board Audit Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 120–129: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), pp. 22–25: Major Risk/s Involved in the Business of AEV and its Significant Subsidiaries, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>vi. Definitive Information Statement (20-IS), p.208: The Board Audit Committee Report to the Board of Directors, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
<p>2. The appointment, reappointment, removal, and fees of the external auditor is recommended by the Audit Committee, approved by the Board and ratified by the shareholders.</p>	<p>Compliant</p>	<p>The appointment, reappointment, removal, and fees of the external auditor is recommended by the Board Audit Committee, approved by the Board, and ratified by the shareholders.</p> <p>The members of the Board endorsed the re-appointment of Sycip Gorres Velayo & Co. (SGV) as the Company’s</p>	

<p><i>Indicate the percentage of shareholders that ratified the appointment, reappointment, removal and fees of the external auditor.</i></p>		<p>external auditor for 2025 at a special Board meeting held on March 7, 2025. This information was disclosed to the SEC, PSE, and PDEX on March 10, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3b4bad5cf1dd8ba64f8_03072025-aev-17c-disclosure-re-matters-approved-by-the-board_13-51-44-424962.pdf</p>	
<p>3. For removal of the external auditor, the reasons for removal or change are disclosed to the regulators and the public through the company website and required disclosures.</p> <p><i>Provide information on or link/reference to a document containing the company's reason for removal or change of external auditor.</i></p>	<p>Compliant</p>	<p>Based on the tabulation of votes from stockholders attending in person, and votes indicated in proxies, 99.71% of the stockholders represented during the 2025 ASM (whether, in person, by proxy, or in absentia) approved the resolution to reappoint SGV as the Company's External Auditors. The breakdown the votes are as follows:</p> <ul style="list-style-type: none"> ● YES (4,643,813,931 shares/99.71%) ● NO (600,338 shares/0.01%) ● ABSTAIN (12,729,071 shares/0.27%) <p>Links/references are as follows:</p> <p>i. Minutes of the 2025 Annual Stockholders Meeting, p. 4 – 5, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04282025-annual-stockholders-meeting_12-12-18-196301.pdf</p>	
<p>Supplement to Recommendation 9.1</p>			
<p>1. Company has a policy of rotating the lead audit partner every five years.</p> <p><i>Provide information on or link/reference to a document containing the policy of rotating the lead audit partner every five years.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual mandates the regular rotation of the lead audit partner of its external auditor every five years, or as required by law, unless the Board Audit Committee recommends that the audit firm itself be changed.</p>	

		<p>Since 2022, the lead audit partner for AEV is Ms. Jhoanna Feliza C. Go. Ms. Go replaced Maria Veronica Andresa R. Pore who served as such from 2017 to 2021.</p> <p>The Company complies with the requirements of Section 3(b)(ix) of SRC Rule 68 on the rotation of external auditors or signing partners and the two-year cooling-off period.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance - Policy with regard to the External Auditor, p. 40-41, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), p. 37, Independent Public Accountant, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Annual Report (SEC Form 17-A), p. 113: Item 8. Information on Independent Accountant and Other Related Matters, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iv. Aboitiz Annual Integrated Report, pp. 104–107: Board Committees – Audit Committee, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 9.2			
1. Audit Committee Charter includes the Audit Committee’s responsibility on:	Compliant	Under the Board Audit Committee Charter, the Board Audit Committee has the primary duties of: (a) Ensuring the integrity of the Company’s financial reporting	

<p>i. assessing the integrity and independence of external auditors;</p> <p>ii. exercising effective oversight to review and monitor the external auditor’s independence and objectivity; and</p> <p>iii. exercising effective oversight to review and monitor the effectiveness of the audit process, taking into consideration relevant Philippine professional and regulatory requirements.</p> <p><i>Provide link/reference to the company’s Audit Committee Charter</i></p>		<p>processes, including ensuring the integrity of financial reports and other financial information provided by the Company to the public, governmental and/or regulatory bodies; (b) Ensuring the adequacy and effectiveness of the Company’s internal control system, governance processes and risk management processes and reviewing the performance on the Company’s internal audit function; (c) Reviewing the annual independent audit of the Company’s financial statements and the external auditors’ qualifications and independence; (d) Ensuring compliance with applicable laws and regulations which may represent material financial exposure to the Company; and (e) Providing an avenue of communication among the Company’s independent auditors, management, the internal auditing department and the Company.</p> <p>See:</p> <p>Board Audit Committee Charter pp: 4-6: Duties and Responsibilities of the Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p>	
<p>2. Audit Committee Charter contains the Committee’s responsibility on reviewing and monitoring the external auditor’s suitability and effectiveness on an annual basis.</p> <p><i>Provide link/reference to the company’s Audit Committee Charter</i></p>	<p>Compliant</p>	<p>The Committee’s responsibility to annually review and monitor the external auditor’s suitability and effectiveness is found in its charter.</p> <p>See:</p> <p>Board Audit Committee Charter, p.6-7: Item B. Independent External Auditors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p>	

Supplement to Recommendations 9.2

<p>1. Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.</p> <p><i>Provide link/reference to the company's Audit Committee Charter</i></p>	<p>Compliant</p>	<p>The Board Audit Committee ensures that the external auditor is credible, competent and has the ability to understand complex related party transactions, its counterparties, and valuations of such transactions.</p> <p>The Board Audit Committee conducts an annual evaluation of the external auditors' professional qualifications, performance, and independence.</p> <p>The committee also ensures that the external auditor complies with International Financial Reporting Standards (IFRS) and the Philippine Standards on Auditing (PSA).</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p.36-37: Board Audit Committee – External Controls, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, p. 6-7: Item B. Independent External Auditors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p>	
<p>2. Audit Committee ensures that the external auditor has adequate quality control procedures.</p>	<p>Compliant</p>	<p>The Board Audit Committee ensures that the external auditor has adequate quality control procedures.</p> <p>Links/references are as follows:</p>	

<p>Provide link/reference to the company's Audit Committee Charter</p>		<p>i. Amended Manual on Corporate Governance - Policy with regard to the External Auditor, p. 40-41, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, page 6-7: Duties and Responsibilities of the Committee – B. Independent External Auditors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p>	
Recommendation 9.3			
<p>1. Company discloses the nature of non-audit services performed by its external auditor in the Annual Report to deal with the potential conflict of interest.</p> <p><i>Disclose the nature of non-audit services performed by the external auditor, if any</i></p>	<p>Compliant</p>	<p>The Company discloses in its Annual Report (SEC Form 17-A) and Definitive Information Statement (SEC Form 20-IS) the nature of the non-audit services done by the external auditor together with non-audit fees paid by the Company to SGV, if any.</p> <p>In 2025, the Company paid SGV the following fees:</p> <p>Audit and Audit-Related Fees = ₱4,033,724.00 Audit Fees - ₱625,000.00 Audit Related Fees - ₱3,401,224.00</p> <p>Non-Audit Service Fees = ₱157,360.00 Consultancy Fees - ₱157,360.00</p> <p>Total Audit and Non-Audit Fees = ₱4,191,084.00</p>	

		<p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 152 - 153: item 8. Information on Independent Accountant and other Related Matters, (A) External Audit Fees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), p. 113: Item 8. Information on Independent Accountant and Other Related Matters, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 104–107: Board Committees – Audit Committee, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. Audit Committee stays alert for any potential conflict of interest situations, given the guidelines or policies on non-audit services, which could be viewed as impairing the external auditor’s objectivity.</p> <p><i>Provide link or reference to guidelines or policies on non-audit services</i></p>	<p>Compliant</p>	<p>Pursuant to the Company’s Revised Manual, the Internal Audit Charter, and Board Audit Committee Charter, the Board Audit Committee regularly evaluates the external auditors’ professional qualifications, performance, compensation, and most importantly its independence. The evaluation includes a review of the qualifications, performance, and independence of the lead partner of the external auditors.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance – Policy with regard to the External Auditor – External Controls, p. 36-37, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p> <p>iii. Board Audit Committee Charter, page 6-7: Item B. Independent External Auditors, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p>	
Supplement to Recommendation 9.3			
<p>1. Fees paid for non-audit services do not outweigh the fees paid for audit services.</p> <p><i>Provide information on audit and non-audit fees paid.</i></p>	<p>Compliant</p>	<p>In 2025, the following were the fees paid by the Company to SGV for its audit and non-audit services:</p> <p><u>Audit and Audit-Related Fees = ₱4,033,724.00</u> Audit Fees - ₱625,000.00 Audit Related Fees - ₱3,401,224.00</p> <p><u>Non-Audit Fees = ₱157,360.00</u> Consultancy Fees - ₱157,360.00</p> <p>Total Audit and Non-Audit Fees = ₱4,191,084.00</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 152 - 153: item 8. Information on Independent Accountant and other Related Matters, (A) External Audit Fees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	

		<p>ii. Annual Report (SEC Form 17-A), p. 113: Item 8. Information on Independent Accountant and Other Related Matters, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 104–107: Board Committees – Audit Committee, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	---	--

Additional Recommendation to Principle 9

<p>1. Company’s external auditor is duly accredited by the SEC under Group A category.</p> <p><i>Provide information on company’s external auditor, such as:</i></p> <ol style="list-style-type: none"> 1. <i>Name of the audit engagement partner;</i> 2. <i>Accreditation number;</i> 3. <i>Date Accredited;</i> 4. <i>Expiry date of accreditation; and</i> 5. <i>Name, address, contact number of the audit firm.</i> 	<p>Compliant</p>	<p>The Company’s external auditor, SGV, is accredited by the SEC under Group A category.</p> <ol style="list-style-type: none"> 1. The Company’s lead audit partner is Ms. Jhoanna Feliza C. Go. 2. SEC Accreditation number; SEC Partner Accreditation No. 114122-SEC (Group A), SEC Firm Accreditation No. 001-SEC (Group A) 3. Date Accredited: 2024 4. Expiry date of accreditation: Audit Partner Accreditation (SEC): Valid to cover audit of 2021 to 2025 financial statements of SEC covered institutions Firm Accreditation (SEC) : Valid to cover audit of 2021 to 2025 financial statements of SEC covered institutions BIR Accreditation No. 08-001998-103-2025, October 1, 2025, valid until September 30, 2028 PTR No. 10765055, January 2, 2026, Makati City 5. Sycip Gorres Velayo & Co. 6760 Ayala Avenue, 1226 Makati City Tel no. (632) 8 891-0307 <p>Links/references are as follows:</p>	
--	-------------------------	---	--

		<p>i. Definitive Information Statement (20-IS), p.37: Item 7. Independent Public Accountant, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), p. 113: Item 8. Information on Independent Accountant and Other Related Matters, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>2. Company's external auditor agreed to be subjected to the SEC Oversight Assurance Review (SOAR) Inspection Program conducted by the SEC's Office of the General Accountant (OGA).</p> <p><i>Provide information on the following:</i></p> <ol style="list-style-type: none"> 1. <i>Date it was subjected to SOAR inspection, if subjected;</i> 2. <i>Name of the Audit firm; and</i> 3. <i>Members of the engagement team inspected by the SEC.</i> 	Compliant	<p>The Company's external auditor, SGV, is subject to SOAR inspection once every three (3) years. SGV's most recent SOAR inspection occurred on August 1 – 12, 2022 and is within the specified three-year period.</p> <p>The names of the SGV members inspected were provided to the SEC representatives during the inspection.</p>	
Principle 10: The company should ensure that the material and reportable non-financial and sustainability issues are disclosed.			
Recommendation 10.1			
<p>1. Board has a clear and focused policy on the disclosure of non-financial information, with emphasis on the management of economic, environmental, social and governance (EESG) issues of its business, which underpin sustainability.</p>	Compliant	<p>The Revised Manual and Code of Ethics provide that the Company is committed to strike a balance between economic growth, social development, and environmental stewardship in the conduct of its business. As part of its Sustainability Policy, the Company shall determine focus areas which shall be monitored and reported to its stakeholders.</p>	

<p>2. Company adopts a globally recognized standard/framework in reporting sustainability and non-financial issues.</p> <p><i>Disclose or provide link on the company's policies and practices on the disclosure of non-financial information, including EESG issues.</i></p> <p><i>Provide link to Sustainability Report, if any. Disclose the standards used.</i></p>	<p>Compliant</p>	<p>The Company followed the Global Reporting Initiative (GRI), UN SDGs Alignment for its Aboitiz Annual Integrated Report, which includes specific information about its policies, programs, performance and other non-financial issues.</p> <p>The Company's key performance indicators are aligned with the United Nations Sustainable Development Goals. This indicates our commitment to contribute solutions to poverty reduction, education, climate change, responsible consumption, disaster preparedness, technological innovation, and institutional partnering to achieve these goals.</p> <p>The Company's Aboitiz Annual Integrated Report is prepared in accordance with the GRI Standards: Core Option, and indexed to help the readers locate specific information about the Company's policies, programs, and performance.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 6 - 9, About the Report, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Company Website – Sustainability, available at: https://abotiz.com/sustainability</p> <p>iii. Amended Manual on Corporate Governance, pp. 50, Sustainability Policy, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
---	-------------------------	--	--

Principle 11: The company should maintain a comprehensive and cost-efficient communication channel for disseminating relevant information. This channel is crucial for informed decision-making by investors, stakeholders and other interested users.

Recommendation 11.1

1. Company has media and analysts’ briefings as channels of communication to ensure the timely and accurate dissemination of public, material and relevant information to its shareholders and other investors.

Compliant

The Company, as a matter of practice, regularly schedules media and analysts’ briefings to ensure timely and accurate dissemination of public, material and relevant information to its shareholders and other investors. In 2025, the Company held the Analysts Briefings on the following dates:

<u>Dates</u>	<u>Coverage</u>
March 14, 2025	Full Year 2024 Results
May 13, 2025	Q1 2025 Results
August 12, 2025	Q2 2025 Results
November 6, 2025	Q3 2025 Results

Analysts who are unable to attend these briefings in person may participate via a livestream portal made available by the Company.

In addition, the materials presented during the analysts’ briefings were also available for download at: <https://aboitiz.com/investor-relations/videos-presentations>

In addition, the Company maintains and regularly updates the information and public disclosures found in the Company’s website.

Links/references are as follows:

i. **Analysts Briefings**, available at: <https://aboitiz.com/investor-relations>

ii. **Media Briefings**, available at: <https://aboitiz.com/news>

		<p>iii. Company Disclosures, available at: https://aboitiz.com/investor-relations/disclosures</p>	
Supplemental to Principle 11			
<p>1. Company has a website disclosing up-to-date information on the following:</p>	Compliant	<p>The Company's corporate website has comprehensive and updated information on the Company's businesses, policies, and management, among other matters.</p> <p>Copies of the Company's charter documents, governance policies and charters, annual and quarterly financial and operating reports, media and investor briefings and disclosures, and filings made with the SEC, and PSE are made available in the Company's website for the stakeholders to access and download.</p> <p>The Company discloses the following information on its website:</p> <p>i. Analysts Briefings, available at: https://aboitiz.com/investor-relations</p> <p>ii. Media Briefings, available at: https://aboitiz.com/news</p> <p>iii. Company Disclosures, available at: https://aboitiz.com/investor-relations/disclosures</p>	
<p>a. Financial statements/reports (latest quarterly)</p>	Compliant	<p>a. Financial statements/reports (annual and quarterly):</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712c</p>	

[fd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf](https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf)

Disclosure of Quarterly Financial and Operating Results:

- **AEV Disclosure re First Quarter 2025 Financial and Operating Results**, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c788a2a9475420cf2882_04292025-aev-17c-disclosure-re-aev-q1-2025_00-25-10-208784.pdf
- **AEV Disclosure re Second Quarter 2025 Financial and Operating Results**, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cc8a85274842d83af864_08082025-aev-17c-disclosure-re-aev-q2-2025-financial-and-operating_12-26-49-539767.pdf
- **AEV Disclosure re Third Quarter 2025 Financial and Operating Results**, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d0ab763a77a524f3cf31_11042025-aev-17c-disclosure-re-aev-q3-2025_16-22-04-273294.pdf
- **AEV Disclosure re Full Year 2025 Financial and Operating Results**, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d4f59302c7a1be800dbd_03052026-aev-17c-disclosure-re-aev-full-year-2025_08-19-29-916661.pdf

Disclosures on Quarterly Reports:

- **SEC Form 17-Q (First Quarterly Report 2025)**, disclosed on May 15, 2025, available at:
https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c7f1c0808ab53883a698_aev-sec-fo

		<p>rm-17-q-re-first-quarter-report-for-2025_01-04-42-120319.pdf</p> <ul style="list-style-type: none"> • SEC Form 17-Q (Second Quarterly Report 2025), disclosed on August 14, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cca7aabdde66a3b86592_aev-sec-form-17-q-re-second-quarter-report-for-2025-redacted_12-23-55-727807.pdf • SEC Form 17-Q (Third Quarterly Report 2025), disclosed on November 15, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d11867f0e869ec6df04f_aev-sec-form-17-q-re-third-quarter-report-for-2025-redacted_12-37-09-542648.pdf 	
b. Materials provided in briefings to analysts and media	Compliant	<p>Links/references are as follows:</p> <p>Analysts Briefing, available at: https://aboitiz.com/investor-relations</p> <p>Media Briefings, available at: https://aboitiz.com/news</p>	
c. Downloadable annual report	Compliant	<p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Annual Report (SEC Form 17-A), available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
d. Notice of ASM and/or SSM	Compliant	<p>Links/references are as follows:</p> <p>2025 ASM Main Page, available at: https://aboitiz.com/annual-stockholders-meeting/2025</p>	

		<p>2025 Notice and Agenda, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3d390854a995e99ce47_03072025-aev-17c-disclosure-re-notice-and-agenda-of-2025-asm_13-52-21-568047.pdf</p>	
e. Minutes of ASM and/or SSM	Compliant	<p>Links/references are as follows:</p> <p>2025 ASM Main Page, available at: https://aboitiz.com/annual-stockholders-meeting/2025</p> <p>Minutes of the 2025 Annual Stockholders Meeting, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04282025-annual-stockholders-meeting_12-12-18-196301.pdf</p>	
f. Company's Articles of Incorporation and By-Laws <i>Provide link to company website</i>	Compliant	<p>Amended Articles of Incorporation, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33c4250fd6d6d3e496c_aev-2025-amended-aoi_14-29-45-106458.pdf</p> <p>Amended By-Laws, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p>	
Additional Recommendation to Principle 11			
1. Company complies with SEC-prescribed website template.	Compliant	The Company complies with SEC-prescribed website template. Please see www.aboitiz.com .	
Internal Control System and Risk Management Framework			
Principle 12: To ensure the integrity, transparency and proper governance in the conduct of its affairs, the company should have a strong and effective internal control system and enterprise risk management framework.			
Recommendation 12.1			

<p>1. Company has an adequate and effective internal control system in the conduct of its business.</p> <p><i>List quality service programs for the internal audit functions.</i></p> <p><i>Indicate frequency of review of the internal control system</i></p>	<p>Compliant</p>	<p>All internal controls procedures and risk management systems are incorporated in the policies of the Board Audit Committee Charter and the revised Board Risk and Reputation Management Committee Charter, respectively.</p> <p>The Company discloses its internal control procedures and risk management systems through the (i) Risk Management Report of its Chief Risk Officer and (ii) the report of the Internal Audit Head in the Aboitiz 2025 Annual Integrated Report. Regular reports to the Board assess the Company’s material controls and risk management systems, key Group risk management developments, and a discussion of Group top risks.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 65 - 68: Major Risk/s Involved in the Business, and p. 214, Internal Control and Compliance System Attestation, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 22–25: Major Risk/s Involved in the Business of AEV and its Significant Subsidiaries, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 82–87: Risk Management, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. Company has an adequate and effective enterprise risk management framework in the conduct of its business.</p>	<p>Compliant</p>	<p>An integral part of the Company’s risk management discipline is a clear understanding of its key risks, the consistent execution of activities to address them and</p>	

<p><i>Identify international framework used for Enterprise Risk Management</i></p> <p><i>Provide information or reference to a document containing information on:</i></p> <ol style="list-style-type: none"> 1. <i>Company's risk management procedures and processes</i> 2. <i>Key risks the company is currently facing</i> 3. <i>How the company manages the key risks</i> <p><i>Indicate frequency of review of the enterprise risk management framework.</i></p>		<p>continuous improvement of the Risk Management program.</p> <p>The Company's Risk Management Team, under the guidance of the Board Risk and Reputation Management Committee, continuously reviews and enhances its risk management framework to ensure a customized and responsive approach. While adopting a federated model, AEV maintains active oversight of each Strategic Business Unit's implementation of risk management practices tailored to their specific needs.</p> <p>To cultivate a strong and effective risk culture across the organization, AEV implements regular risk management education initiatives, including:</p> <p>Launch of the Risk Management Microsite, which serves as a centralized repository for reference materials, case studies, and best practices related to risk management.</p> <p>Capability-building programs designed to embed risk awareness and understanding into the daily operations of every team member.</p> <p>Risk Awareness Month, an annual initiative that features focused discussions, skills enhancement activities, and thematic events to strengthen the capabilities of risk management functions.</p> <p>To ensure that the Group is managing its risks, the Board Risk and Reputation Management Committee reviews the same twice a year as part of its oversight. The following are the identified risks being discussed and continuously monitored.</p> <p>For a thorough discussion on the Company's top risks and risk management programs and initiatives, see:</p> <p>i. Definitive Information Statement (20-IS), pp. 65 - 68: Major Risk/s Involved in the Business available at:</p>	
---	--	---	--

		<p>https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Annual Report (SEC Form 17-A), pp. 22–25: Major Risk/s Involved in the Business of AEV and its Significant Subsidiaries, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>iii. Aboitiz Annual Integrated Report, pp. 82–87: Risk Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	--	--	--

Supplement to Recommendations 12.1

<p>1. Company has a formal comprehensive enterprise-wide compliance program covering compliance with laws and relevant regulations that is annually reviewed. The program includes appropriate training and awareness initiatives to facilitate understanding, acceptance and compliance with the said issuances.</p> <p><i>Provide information on or link/ reference to a document containing the company's compliance program covering compliance with laws and relevant regulations.</i></p> <p><i>Indicate frequency of review.</i></p>	<p>Compliant</p>	<p>The Company has a formal comprehensive enterprise-wide compliance program, covering compliance with laws and relevant regulations. The Compliance Program is reviewed annually.</p> <p>In 2021, the Company's Enterprise Compliance function was transferred back to the Legal Team. This move aims to align the Compliance Management Program with the Global Compliance Program efforts, and to ensure that the Chief Compliance Officer has a holistic view of all functional compliance areas.</p> <p>The Compliance Program is supported by training and awareness initiatives that promote understanding, acceptance, and compliance across the organization. New Directors, Corporate Officers, and team members are introduced to key governance and compliance policies during onboarding, including the Code of Ethics and Business Conduct and relevant guidelines on anti-bribery, anti-corruption, conflicts of interest, data privacy, information security, and other applicable compliance</p>	
---	-------------------------	---	--

		<p>areas. Team members are likewise required to review and renew their personal commitment to the Code of Ethics on an annual basis.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 82–87: Risk Management, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Amended Manual on Corporate Governance, p.4-5, Compliance System – Compliance Officer, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Board Risk & Reputation Management Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p>	
Optional: Recommendation 12.1			
<p>1. Company has a governance process on IT issues including disruption, cyber security, and disaster recovery, to ensure that all key risks are identified, managed and reported to the board.</p> <p><i>Provide information on IT governance process</i></p>	Compliant	<p>The Company has a formal comprehensive enterprise-wide Cyber Security Governance, Risk and Compliance program. The Cyber and Information Security Program is governed by the Board Cyber & Information Security Committee who meets on a quarterly basis.</p> <p>This Board-level committee, established in March 2021, is focused on the program’s oversight on cyber and information security risks through the proper identification, protection, detection, response and recovery activities. It assists the Board in providing the strategic direction and the establishment of the organization’s system of governance (process, policies, controls and management) on matters relating to information security and cybersecurity.</p>	

		<p>The activities of the Board Cyber and Information Security Committee is supported by the Office of the Chief Information Security Officer.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 104–109: Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 153–160, Part III – Corporate Governance Report – Board Committees, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Annual Report (SEC Form 17-A), pp. 140–147: Part IV –Corporate Governance, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
--	--	--	--

Recommendation 12.2

<p>1. Company has in place an independent internal audit function that provides an independent and objective assurance, and consulting services designed to add value and improve the company's operations.</p> <p><i>Disclose if the internal audit is in-house or outsourced. If outsourced, identify external firm.</i></p>	<p>Compliant</p>	<p>The Company has a well-entrenched independent Group Internal Audit team, which is overseen by the Board through the Board Audit Committee. Ms. Maria Lourdes Y. Tanate, the Group Internal Audit Head, headed the Group Internal Audit. On August 5, 2025, the Board appointed Ms. Mariane M. Nacional to assume the role of Vice President - Group Internal Audit of the Company effective January 1, 2026 to replace Ms. Tanate upon her retirement on December 31, 2025.</p> <p>With an independent audit function, the Group Internal Audit Team provides reasonable assurance that the Company's key organizational and operational controls are effective, appropriate and complied with.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 39-40: General Audit Policy, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, p. 7: Internal Control and Audit, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p> <p>iv. Disclosure on the Appointment of Ms. Mariane M. Nacional as Vice President – Group Internal Audit on August 5, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712c</p>	
--	-------------------------	--	--

[fd7c1/69e0cc56012adb0594cfdc4d_08052025-aev-17c-dj-sclosure-re-changes-in-officers_08-57-28-226009.pdf](https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e0cc56012adb0594cfdc4d_08052025-aev-17c-dj-sclosure-re-changes-in-officers_08-57-28-226009.pdf)

Recommendation 12.3

1. Company has a qualified Chief Audit Executive (CAE) appointed by the Board.

Identify the company's Chief Audit Executive (CAE) and provide information on or reference to a document containing his/her responsibilities.

Compliant

The Company has a Group Internal Audit Head that performs the functions of a Chief Audit Executive. Ms. Maria Lourdes Y. Tanate, the Head of Group Internal Audit (GIA), served as the equivalent of a Chief Audit Executive. Ms. Tanate was among the officers directly appointed by the Board of Directors during its Organizational Meeting held on April 29, 2025.

On August 5, 2025, the Board appointed Ms. Mariane M. Nacional to assume the role of Vice President - Group Internal Audit of the Company effective January 1, 2026 to replace Ms. Tanate upon her retirement on December 31, 2025.

The functions of the Group Internal Audit Head are found in the following:

i. **Amended Manual on Corporate Governance**, pp. 31-41: Board Audit Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf

ii. **Board Audit Committee Charter**, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf

Ms. Tanate's appointment can be found at:

iii. **Results of the Organizational Meeting held on April 29, 2025**, available at: <https://cdn.prod.website-files.com/69b8e32a7caf13f712c>

		<p>fd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>iv. Disclosure on the Appointment of Ms. Mariane M. Nacional as Vice President – Group Internal Audit on August 5, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0cc56012adb0594cfdc4d_08052025-aev-17c-disclosure-re-changes-in-officers_08-57-28-226009.pdf</p>	
<p>2. CAE oversees and is responsible for the internal audit activity of the organization, including that portion that is outsourced to a third party service provider.</p>	<p>Compliant</p>	<p>The Company’s internal audit function is led by the Group Internal Audit Head who is responsible for the internal audit activity of the organization as well as oversight of any audit activity that is outsourced to a third party service provider.</p> <p>With an independent audit function, the Internal Audit Team provides reasonable assurance that the Company’s key organizational and operational controls are effective, appropriate and complied with.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, pp. 32-41, Board Audit Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Audit Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20298691da529e723f6_aev-board-audit-committee-charter-amended-jan2023-signed-redacted_16-56-07-925821.pdf</p> <p>iii. Internal Audit Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201029aa1c9b1ca8149_aev-internal-audit-charter-2025_16-41-07-748746.pdf</p>	

<p>3. In case of a fully outsourced internal audit activity, a qualified independent executive or senior management personnel is assigned the responsibility for managing the fully outsourced internal audit activity.</p> <p><i>Identify qualified independent executive or senior management personnel, if applicable.</i></p>	<p>Compliant</p>	<p>The Company does not fully outsource its internal audit activity.</p>	
<p>Recommendation 12.4</p>			
<p>1. Company has a separate risk management function to identify, assess and monitor key risk exposures.</p> <p><i>Provide information on company's risk management function.</i></p>	<p>Compliant</p>	<p>The Company's Board of Directors is committed to maintaining and strengthening a fully functioning enterprise risk management program for the Company and its businesses. The Board oversees the Company's risk management functions through the then Board Risk and Reputation Management Committee (now Risk, Resilience, and Sustainability Committee).</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, P. 41-45, Board Risk and Reputation Management Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Board Risk and Reputation Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p>	
<p>Supplement to Recommendation 12.4</p>			
<p>1. Company seeks external technical support in risk management when such competence is not available internally.</p> <p><i>Identify source of external technical support, if any.</i></p>	<p>Compliant</p>	<p>See below the list of technical support tapped by the Company in 2025:</p> <p><u>Risk Management and Insurance</u></p> <ul style="list-style-type: none"> ○ Aon Insurance and Reinsurance Brokers 	

		<ul style="list-style-type: none"> ○ Marsh ○ Willis Tower Watson Insurance and Reinsurance Brokers ○ Gallagher Insurance Brokers (Philippines), Inc. ○ Philippine Disaster Resilience Foundation 	
Recommendation 12.5			
<p>1. In managing the company's Risk Management System, the company has a Chief Risk Officer (CRO), who is the ultimate champion of Enterprise Risk Management (ERM).</p> <p><i>Identify the company's Chief Risk Officer (CRO) and provide information on or reference to a document containing his/her responsibilities and qualifications/background.</i></p>	Compliant	<p>During its Organizational Meeting in 2025, the members of the Board appointed Mr. Jose Emmanuel U. Hilado to perform the functions of the Company's Chief Risk Officer.</p> <p>Link/reference is as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 41-45 Board Risk and Reputation Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Results of the Organizational Meeting held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>iii. Board Risk & Reputation Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p>	
<p>2. CRO has adequate authority, stature, resources and support to fulfill his/her responsibilities.</p>	Compliant	<p>In 2025, the Company's Chief Risk Officer, Mr. Jose Emmanuel U. Hilado, had the rank of Senior Vice President and was supported by the Company's Risk Management Team composed of competent risk managers and specialists.</p> <p>Mr. Hilado has adequate authority, stature, resources, and support to fulfill the chief risk officer responsibilities.</p>	

		<p>Link/reference is as follows:</p> <p>i. Results of the Organizational Meeting held on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c76ae80f8abe7a0eb16b_04292025-aev-17c-disclosure-re-results-of-the-2025-org_00-14-12-642975.pdf</p> <p>ii. Board Risk & Reputation Committee Charter, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f201ff91f2e44ec7a824_aev-brrmc-charter-2025_17-34-47-707891.pdf</p>	
Additional Recommendation to Principle 12			
<p>1. Company's Chief Executive Officer and Chief Audit Executive attest in writing, at least annually, that a sound internal audit, control and compliance system is in place and working effectively.</p> <p><i>Provide link to CEO and CAE's attestation</i></p>	<p>Compliant</p>	<p>The Company's current Chief Executive Officer, Mr. Sabin M. Aboitiz, the Company's Group Internal Audit Head, Ms. Mariane M. Nacional, and the Chief Legal and Compliance Officer, Ms. Connie G. Chu, attested in writing that a sound internal audit, control and compliance system is in place and working effectively.</p> <p>See:</p> <p>i. Definitive Information Statement (20-IS), p. 214: Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Aboitiz Annual Integrated Report, p.124: Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	

		<p>iii. Annual Report (SEC Form 17-A), p. 162: Annex C - Sufficiency of Internal Control and Compliance System, available at:</p> <p>https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
--	--	---	--

Cultivating a Synergic Relationship with Shareholders

Principle 13: The company should treat all shareholders fairly and equitably, and also recognize, protect and facilitate the exercise of their rights.

Recommendation 13.1

<p>1. Board ensures that basic shareholder rights are disclosed in the Manual on Corporate Governance.</p> <p><i>Provide link or reference to the company's Manual on Corporate Governance where shareholders' rights are disclosed.</i></p>	Compliant	<p>The rights of the shareholders are disclosed in the Company's Revised Manual. The Revised Manual's mandate is to ensure the free exercise of shareholder rights, regardless of the number of shares they own.</p> <p>See:</p> <p>Amended Manual on Corporate Governance, p. 53-55, Shareholder's Benefit – Investors' Right and Protection, available at:</p> <p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
<p>2. Board ensures that basic shareholder rights are disclosed on the company's website.</p> <p><i>Provide link to company's website</i></p>	Compliant	<p>The rights of the shareholders are disclosed and available in the Company's website, specifically (i) the corporate governance practices page, and (ii) the downloadable copy of the Company's Revised Manual.</p> <p>See:</p> <p>i. Amended Manual on Corporate Governance, p. 53-55, Shareholder's Benefit – Investors' Right and Protection, available at:</p> <p>https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	

Supplement to Recommendation 13.1			
<p>1. Company's common share has one vote for one share.</p>	Compliant	<p>The Company's Amended By-Laws and Revised Manual mandate that all shareholders, regardless of the amount of their shareholdings, are given the right to participate in company decision-making, pursuant to the one-share one-vote policy of the Company.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 53, Voting Right, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
<p>2. Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights and transfer rights.</p> <p><i>Provide information on all classes of shares, including their voting rights if any.</i></p>	Compliant	<p>Through the Company's Amended By-Laws and Revised Manual, the Board ensures that all shareholders of the same class are treated equally with respect to voting rights, subscription rights, and transfer rights.</p> <p>To protect and promote the shareholder's right to vote, the Company authorized the use of an online voting portal to allow its shareholders to participate remotely and cast their vote in absentia during the Company's stockholders' meetings.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p>	

		<p>ii. Amended Manual on Corporate Governance, p. 53, Voting Right, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 11 - 14: Item 4. Voting Securities and Principal Holders Thereof available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iv. Aboitiz Annual Integrated Report, p.124: Internal Control and Compliance System Attestation, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>v. Annual Report (SEC Form 17-A), p. 162: Annex C - Sufficiency of Internal Control and Compliance System, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p>	
<p>3. Board has an effective, secure, and efficient voting system.</p> <p><i>Provide link to voting procedure. Indicate if voting is by poll or show of hands.</i></p>	<p>Compliant</p>	<p>The Board has an effective, secure, and efficient voting system. To facilitate the Board’s decision, matters submitted their approval and the proposed language of the Board resolutions are uploaded to a secured online portal (Diligent Boardbooks) within five days from the date of the Board meeting. Once uploaded to the online portal, the Directors can review and are given the option to cast their votes online.</p> <p>In 2022, the Company increased the quorum and voting requirements for the Board of Directors to two-thirds (2/3).</p>	

		<p>The required number of votes to approve a corporate action is found in the following:</p> <p>i. Amended By-Laws – p. 4, Quorum, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Revised Board Charter, p. 8-9, Board Meetings, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/6a18ffbf90e7b3973787605_AEV%20Board%20Charter%20as%20of%20May%202022%20(1).pdf</p>	
<p>4. Board has an effective shareholder voting mechanisms such as supermajority or “majority of minority” requirements to protect minority shareholders against actions of controlling shareholders.</p> <p><i>Provide information on shareholder voting mechanisms such as supermajority or “majority of minority”, if any.</i></p>	<p>Compliant</p>	<p>The Company’s Revised Manual mandates that all shareholders should be treated equally or without discrimination. The Company abides by the requirements of the Revised Corporation Code regarding the protection of the rights of minority shareholders, including corporate actions requiring supermajority votes (2/3 of outstanding capital stock).</p> <p>To protect and promote the voting right of every shareholder, without discrimination, the Company provided an internally-developed online voting portal to allow its shareholders to participate remotely and cast their vote in absentia during the Company’s 2025 ASM.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 53: Voting Right, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 11 - 14: Item 4. Voting Securities and Principal Holders Thereof available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
<p>5. Board allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the AGM or special meeting.</p> <p><i>Provide information on how this was allowed by board (i.e., minutes of meeting, board resolution)</i></p>	<p>Compliant</p>	<p>The Company's Amended By-Laws allows shareholders to call a special shareholders' meeting and submit a proposal for consideration or agenda item at the ASM or special stockholders meeting.</p> <p>At any ASM or special stockholders meeting, stockholders in attendance are given the opportunity to raise and discuss matters outside of the disclosed Agenda in addition to those already indicated therein.</p> <p>Link/reference is as follows:</p> <p>i. Amended By-Laws, p. 2: Section 5. Vote, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 54, Shareholder's Benefit – Right to Information, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iii. Minutes of the 2025 Annual Stockholders Meeting, p.8 on Other Business and Adjournment, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cdf7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04-28-2025-annual-stockholders-meeting_12-12-18-196301.pdf</p>	

<p>6. Board clearly articulates and enforces policies with respect to treatment of minority shareholders.</p> <p><i>Provide information or link/reference to the policies on treatment of minority shareholders</i></p>	<p>Compliant</p>	<p>The Company does not distinguish between stockholders' rights, whether they be a majority or a minority. All shareholders have the same rights.</p> <p>Link/reference is as follows</p> <p>i. Amended Manual on Corporate Governance, p. 53: Item B. Voting Right, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Amended By-Laws, p. 2: Section 5. Vote, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p> <p>iii. Definitive Information Statement (20-IS), pp. 11 - 14: Item 4. Voting Securities and Principal Holders Thereof available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
<p>7. Company has a transparent and specific dividend policy.</p> <p><i>Provide information on or link/reference to the company's dividend Policy.</i></p> <p><i>Indicate if company declared dividends. If yes, indicate the number of days within which the dividends were paid after declaration. In case the company has offered scrip-dividends, indicate if the company paid the dividends within 60 days from declaration</i></p>	<p>Compliant</p>	<p>The Company has a clear and transparent dividend policy. This is disclosed in the Operational and Financial Information section of the Annual Report, in the Information Statement and in the Report of its CFO, and disclosures on the Company's website if changes are made.</p> <p>AEV currently distributes at least 1/3 of its previous year's Net Income Attributable to Equity Holders of the Company (based on the Company's Consolidated Audited Financial Statement) as cash dividends to its stockholders, subject to the approval of the Company's Board of Directors.</p>	

		<p>For 2025, the Company declared dividends on March 7, 2025 in the amount of ₱1.54/share taken out of the unrestricted retained earnings as of December 31, 2024, to all stockholders of record as of the close of business hours on March 21, 2025, payable on March 28, 2025 or 21 days from Declaration Date.</p> <p>Link/reference is as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 54, Right to Dividends, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Definitive Information Statement (20-IS), pp. 124 - 126, Item 5. Market for Issuer’s Common Equity and Related Stockholder Matters (Dividends), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. 2025 Cash Dividend Disclosure dated March 7, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3c41bfbb4599cc183ab_03072025-aev-17c-disclosure-re-cash-dividends-declaration_13-52-53-129443.pdf</p> <p>iv. Annual Report (SEC Form 17-A), pp. 140–147: Part IV -Corporate Governance – Right to Receive Dividends, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d907ec3ff3fadff489d1_aev-sec-form-17-a-2025-annual-report_16-50-11-966919_compressed.pdf</p> <p>v. Aboitiz Annual Integrated Report, pp. 116–117: Rights of Shareholders (Right to Dividends), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
--	--	--	--

		.com/public/annual-reports/2025-aboitz-integrated-report-11-06-16-665965.pdf	
Optional: Recommendation 13.1			
<p>1. Company appoints an independent party to count and/or validate the votes at the Annual Shareholders' Meeting.</p> <p><i>Identify the independent party that counted/validated the votes at the ASM, if any.</i></p>	Compliant	<p>For the 2025 ASM, the Company appointed Luis Cañete & Company, an independent accounting firm, as the Independent Board of Election Inspectors who witnessed and verified counting of the votes. The method of counting the votes was done in accordance with the general provisions of the Revised Corporation Code by the representatives of the Office of the Corporate Secretary, who served as members of the Election Committee.</p> <p>Link/reference is as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 47 - 48: The Method by which Votes will be Counted, available at: https://aboitzcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. AEV Disclosure on the Appointment of the Board Election Inspectors dated March 7, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3b4bad5cf1dd8ba64f8_03072025-aev-17c-disclosure-re-matters-approved-by-the-board_13-51-44-424962.pdf</p>	
Recommendation 13.2			
<p>1. Board encourages active shareholder participation by sending the Notice of Annual and Special Shareholders' Meeting with sufficient and relevant information at least 28 days before the meeting.</p> <p><i>Indicate the number of days before the annual stockholders' meeting or special stockholders' meeting when the notice and agenda were sent out</i></p>	Compliant	<p>To encourage active shareholder participation in the ASM, the Board ensures that the Notice and agenda of the ASM are released at least 28 days before the meeting.</p> <p>For the 2025 ASM, the Notice of the meeting, along with the rationale for each agenda item was released through the following:</p> <p>1. Company Disclosure to the SEC, PSE, and PDEX on March 7, 2025, or 52 days from April 28, 2025.</p>	

<p>Indicate whether shareholders' approval of remuneration or any changes therein were included in the agenda of the meeting.</p> <p>Provide link to the Agenda included in the company's Information Statement (SEC Form 20-IS)</p>		<p>2. Uploaded to the Company's Website on March 10, 2025, or 49 days from April 28, 2025.</p> <p>3. Published in two newspapers of general circulation (in print and online) on April 1 and 2, 2025.</p> <p>Link/reference is as follows:</p> <p>i. AEV Disclosure on Notice and Agenda of ASM, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3d390854a995e99ce47_03072025-aev-17c-disclosure-re-notice-and-agenda-of-2025-asm_13-52-21-568047.pdf</p> <p>ii. Definitive Information Statement (20-IS), p.4: Notice and Agenda of Annual Meeting of Stockholders, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>iii. Company Website, 2025 ASM Page, available at: https://aboitiz.com/annual-stockholders-meeting/2025</p>	
Supplemental to Recommendation 13.2			
<p>1. Company's Notice of Annual Stockholders' Meeting contains the following information:</p>	Compliant	<p>The Company's Notice of ASM includes the following information:</p>	
<p>a. The profiles of directors (i.e., age, academic qualifications, date of first appointment, experience, and directorships in other listed companies)</p>	Compliant	<p>(a) For the Profiles of Directors, see:</p> <p>i. Definitive Information Statement (20-IS), pp. 11 - 27: Item 5: Directors and Executive Officers, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	

<p>b. Auditors seeking appointment/re-appointment</p>	<p>Compliant</p>	<p>(b) For the auditor seeking re-appointment, see:</p> <p>i. Definitive Information Statement (20-IS), p.8: Notice and Agenda; and p.161 - 163, Explanation Of Agenda Items Requiring Stockholders' Approval, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. AEV Disclosure on Notice and Agenda of ASM, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3d390854a995e99ce47_03072025-aev-17c-disclosure-re-notice-and-agenda-of-2025-asm_13-52-21-568047.pdf</p>	
<p>c. Proxy documents</p>	<p>Compliant</p>	<p>(c) A copy of a sample proxies (individual, corporate, PCD participants) were attached to the Information Statements distributed to the stockholders.</p> <p>Sample proxies are also available at the Company Website at: https://aboitiz.com/annual-stockholders-meeting/2025</p>	
<p>Optional: Recommendation 13.2</p>			
<p>1. Company provides rationale for the agenda items for the annual stockholders meeting</p> <p><i>Provide link or reference to the rationale for the agenda items</i></p>	<p>Compliant</p>	<p>The Company provides a rationale for the agenda items for the ASM. Each resolution for approval relates to only one agenda item, with a brief rationale or explanation for its inclusion in the ASM. The Company does not include any additional and unannounced agenda item in the ASM.</p> <p>In 2025, the Company posted the Notice and Agenda together with the rationale on its website and disclosed the same with the SEC, PSE, and PDEX on March 10, 2025. The Notice and Agenda were also published in two newspapers of general circulation (online and print) on April 1 and 2, 2025.</p> <p>Links/references are as follows:</p>	

		<p>i. AEV Disclosure on the Notice and Agenda of the ASM, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0c3d390854a995e99ce47_03072025-aev-17c-disclosure-re-notice-and-agenda-of-2025-asm_13-52-21-568047.pdf</p> <p>ii. Definitive Information Statement (20-IS), p.8: Notice and Agenda; and p.161 - 163, Explanation Of Agenda Items Requiring Stockholders' Approval, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p>	
Recommendation 13.3			
<p>1. Board encourages active shareholder participation by making the result of the votes taken during the most recent Annual or Special Shareholders' Meeting publicly available the next working day.</p> <p><i>Provide information or reference to a document containing information on all relevant questions raised and answers during the ASM and special meeting and the results of the vote taken during the most recent ASM/SSM.</i></p>	<p>Compliant</p>	<p>Results of the votes taken during the Annual Stockholders' Meeting, as verified by the Independent Board of Election Inspectors, were presented to the stockholders immediately after the annual stockholders' meeting adjourned. Copies of the voting tally sheet, as confirmed by the Board of Election Inspectors, are immediately uploaded to the Company's website by the next business day.</p> <p>Link/reference is as follows:</p> <p>i. Minutes of the 2025 Annual Stockholders Meeting, posted in the Company's website on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04282025-annual-stockholders-meeting_12-12-18-196301.pdf</p> <p>ii. Company Website, available at: https://abotiz.com/annual-stockholders-meeting/2025</p>	

<p>2. Minutes of the Annual and Special Shareholders' Meetings were available on the company website within five business days from the end of the meeting.</p> <p><i>Provide link to minutes of meeting in the company website.</i></p> <p><i>Indicate voting results for all agenda items, including the approving, dissenting and abstaining votes.</i></p> <p><i>Indicate also if the voting on resolutions was by poll.</i></p> <p><i>Include whether there was opportunity to ask question and the answers given, if any</i></p>	<p>Compliant</p>	<p>The Minutes of the 2025 ASM were uploaded to the Company's website on April 29, 2025, one day after the 2025 ASM.</p> <p>Results of the votes taken during the 2025 ASM, as verified by the Independent Board of Election Inspectors, were immediately flashed to the stockholders after the adjournment of the ASM. Copies of the voting tally sheet, as confirmed by the Independent Board of Election Inspectors, were uploaded to the company's website on the following day after the ASM.</p> <p>The stockholders had the opportunity to ask questions.</p> <p>Links/references are as follows:</p> <p>i. Minutes of the 2025 Annual Stockholders Meeting, posted in the Company's website on April 29, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04-282025-annual-stockholders-meeting_12-12-18-196301.pdf</p> <p>ii. Company Website, available at: https://aboitiz.com/annual-stockholders-meeting/2025</p>	
Supplement to Recommendation 13.3			
<p>1. Board ensures the attendance of the external auditor and other relevant individuals to answer shareholders questions during the ASM and SSM.</p>	<p>Compliant</p>	<p>The Company's External Auditor attended the 2025 ASM.</p> <p>Link/reference is as follows:</p> <p>i. Minutes of the 2025 Annual Stockholders Meeting, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04-282025-annual-stockholders-meeting_12-12-18-196301.pdf</p>	

Recommendation 13.4			
<p>1. Board makes available, at the option of a shareholder, an alternative dispute mechanism to resolve intra-corporate disputes in an amicable and effective manner.</p> <p><i>Provide details of the alternative dispute resolution made available to resolve intra-corporate disputes</i></p>	Compliant	<p>The Company's Revised Manual authorizes that the Board may adopt the rules and procedures set forth under Republic Act No. 9285, otherwise known as the Alternative Dispute Resolution Act of 2004, as an alternative means to amicably and fairly settle such disputes, conflicts, or differences, in order to ease the tedious process of court litigation.</p> <p>See:</p>	
<p>2. The alternative dispute mechanism is included in the company's Manual on Corporate Governance.</p> <p><i>Provide link/reference to where it is found in the Manual on Corporate Governance</i></p>	Compliant	<p>Amended Manual on Corporate Governance, p. 11-15, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
Recommendation 13.5			
<p>1. Board establishes an Investor Relations Office (IRO) to ensure constant engagement with its shareholders.</p>	Compliant	<p>The Company's Investor Relations Officer who ensures constant engagement with shareholders. The Company's Governance and Compliance Team also makes itself available to shareholders to address any questions or concerns.</p> <p>In 2025, the Company's Investor Relations Officer was:</p> <ol style="list-style-type: none"> 1. Name of the person – Jacqui Anne Kelly E. De Jesus 2. Telephone number – (632) 8886-2702/8886-2423 3. Fax number - (632) 8817-3560 4. E-mail address: ir@aboitiz.com <p>Links/references are as follows:</p> <p>i. Company Website, available at: https://aboitiz.com/contact-us</p>	
<p>2. IRO is present at every shareholder's meeting.</p> <p><i>Indicate if the IRO was present during the ASM.</i></p>	Compliant	<p>The Company's Investor Relations Officer, Ms. Jacqui Anne Kelly E. De Jesus attends every shareholder meeting. Ms. De Jesus moderated the 2025 ASM.</p>	

		<p>See:</p> <p>Minutes of the 2025 Annual Stockholders Meeting, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e53ceb884d247aa39af2_aev-minutes-2025-04282025-annual-stockholders-meeting_12-12-18-196301.pdf</p>	
Supplemental Recommendations to Principle 13			
<p>1. Board avoids anti-takeover measures or similar devices that may entrench ineffective management or the existing controlling shareholder group</p> <p><i>Provide information on how anti-takeover measures or similar devices were avoided by the board, if any.</i></p>	Compliant	<p>The Board of Directors has not instituted any anti-takeover measures. The shares of the Company are available for purchase at the Philippine Stock Exchange at prevailing market prices.</p> <p>See:</p> <p>PSE EDGE Website, available at: https://edge.pse.com.ph/companyDisclosures/form.do?company_id=16</p>	
<p>2. Company has at least thirty percent (30%) public float to increase liquidity in the market.</p>	Compliant	<p>The Company's Public Float as of December 31, 2025 was 44.17%.</p> <p>See:</p> <p>AEV Disclosure on Public Ownership Report as of December 31, 2025, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69e0d3647f2ff1ebfbfe94f1_aev-public-ownership-report-as-of-12312025_11-10-11-164973.pdf</p>	
Optional: Principle 13			
<p>1. Company has policies and practices to encourage shareholders to engage with the</p>	Compliant	<p>In order to engage the Company's shareholders beyond the ASM, the Company has an Investor Relations Officer</p>	

<p>company beyond the Annual Stockholders' Meeting</p> <p><i>Disclose or provide link/reference to policies and practices to encourage shareholders' participation beyond ASM</i></p>		<p>and a stock transfer agent who ensures constant engagement with shareholders.</p> <p>In addition, the Company has a dedicated portal to address or accommodate any shareholder requests, available at:</p> <p>(i) Contact Us page, available at: https://aboitiz.com/contact-us</p>	
<p>2. Company practices secure electronic voting in absentia at the Annual Shareholders' Meeting.</p> <p><i>Disclose the process and procedure for secure electronic voting in absentia, if any.</i></p>	<p>Compliant</p>	<p>On October 1, 2020, the SEC approved the amendments to Article I Sections 4, 5, and 6, of the Company's Amended By-Laws allowing the shareholders to participate remotely and cast their votes <i>in absentia</i> at any shareholders meeting.</p> <p>The Company used a secured online voting portal for its 2025 ASM.</p> <p>Links/references are as follows:</p> <p>i. Definitive Information Statement (20-IS), pp. 215 - 217, Annex H - Requirements and Procedure for Voting and Participation in the 2026 ASM, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/2026/is/sec-form-20-is-definitive-information-statement.pdf</p> <p>ii. Company website, 2025 Annual Stockholders Meeting, available at: https://aboitiz.com/annual-stockholders-meeting/2025</p> <p>iii. Amended By-Laws, pp. 1-2 Article I Sections 4 and 5, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5f33cb3421895264366c0_aev-2025-amended-bl_14-30-05-738830.pdf</p>	

		<p>iv. Requirements and Procedures for Voting and Participation in the 2025 ASM, available at: https://cdn.prod.website-files.com/69b8e32a7caf13f712cfd7c1/69f4e52897cf3e275afdbdc3_requirements-and-procedures-for-voting-and-participation-in-the-2025-asm-14-27-26-960964.pdf</p>	
<p>Duties to Stakeholders</p>			
<p>Principle 14: The rights of stakeholders established by law, by contractual relations and through voluntary commitments must be respected. Where stakeholders' rights and/or interests are at stake, stakeholders should have the opportunity to obtain prompt effective redress for the violation of their rights.</p>			
<p>Recommendation 14.1</p>			
<p>1. Board identifies the company's various stakeholders and promotes cooperation between them and the company in creating wealth, growth and sustainability.</p> <p><i>Identify the company's shareholder and provide information or reference to a document containing information on the company's policies and programs for its stakeholders</i></p>	<p>Compliant</p>	<p>The Company follows a three-step process to identify, understand, and engage its stakeholders to ensure that the Company lives by its mission to create long term value for all its stakeholders.</p> <p>Key stakeholders include: (i) team leaders and team members who work toward achieving business strategies; (ii) host communities of the companies and business units; (iii) local government units that support and host the Group's businesses; (iv) regulators of the businesses; (v) the suppliers and contractors who are the Company's partners in growth; and (vi) customers whom the Company serves.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 53-55 to 50, Shareholder's Benefit, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 58-59: Stakeholder Engagement; and pp. 116-117: Stockholder communication channels, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	

Recommendation 14.2			
<p>1. Board establishes clear policies and programs to provide a mechanism on the fair treatment and protection of stakeholders.</p> <p><i>Identify policies and programs for the protection and fair treatment of company's stakeholders</i></p>	Compliant	<p>The Group's Purpose Statement: "Guided by our core values, we drive change for a better world by advancing business and communities and creating long term value for our stakeholders" shows the importance that the Aboitiz Group puts in its stakeholders. The Company's business model is anchored on sustainable growth of its businesses with full engagement of its stakeholders.</p> <p>Link/reference is as follows:</p> <p>i. Code of Ethics and Business Conduct, p.3, Commitment to our Stakeholders, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Amended Manual on Corporate Governance, p. 53-55, Shareholder's Benefit, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
Recommendation 14.3			
<p>1. Board adopts a transparent framework and process that allow stakeholders to communicate with the company and to obtain redress for the violation of their rights.</p> <p><i>Provide the contact details (i.e., name of contact person, dedicated phone number or e-mail address, etc.) which stakeholders can use to voice their concerns and/or complaints for possible violation of their rights.</i></p> <p><i>Provide information on whistleblowing policy, practices and procedures for stakeholders</i></p>	Compliant	<p>The Company's Whistleblowing Policy and Whistleblowing Portal allow all stakeholders to report and seek redress for wrongdoings and unethical practices. The whistleblowing hotline and portal are easily accessible at the Company's website.</p> <p>Matters reported through the platform are discussed by the then SGRPT Committee (now GCRPT Committee) and, if necessary, by the entire Board of Directors. Once received, whistleblowing reports undergo the Aboitiz Group's investigation standard operating procedure and escalation process.</p>	

		<p>Alleged violations of the Revised Manual, the Code of Ethics, or of other illegal conduct can now be reported online through the following link: The Company's Whistleblowing Policy is available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/08/05133707/5.3-AEV_Aboitiz-Whistleblowing-Policy_Changes-Tracked.pdf</p> <p>Other ways to address shareholder/stakeholder concerns are through the following:</p> <p>Contact Us, available at: https://aboitiz.com/contact-us</p>	
--	--	--	--

Supplement to Recommendation 14.3

<p>1. Company establishes an alternative dispute resolution system so that conflicts and differences with key stakeholders is settled in a fair and expeditious manner.</p> <p><i>Provide information on the alternative dispute resolution system established by the company.</i></p>	<p>Compliant</p>	<p>The Company's Revised Manual authorized the Board to establish and maintain an alternative dispute resolution system that can amicably settle disputes, conflicts, or differences between the Company and its shareholders, between shareholders and between the Company and third parties, including the regulatory authorities. To this end, the Company may adopt the rules and procedures set forth under Republic Act No. 9285, otherwise known as the Alternative Dispute Resolution Act of 2004, as an alternative means to amicably and fairly settle such disputes, conflicts, or differences, in order to ease the tedious process of court litigation.</p> <p>See:</p> <p>Amended Manual on Corporate Governance, p. 10: Duties and Responsibilities of the Board (Clause 5.22), available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p>	
--	-------------------------	---	--

Additional Recommendations to Principle 14

<p>1. Company does not seek any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue. If an exemption was sought, the company discloses the reason for such action, as well as presents the specific steps being taken to finally comply with the applicable law, rule or regulation.</p> <p><i>Disclose any requests for exemption by the company and the reason for the request.</i></p>	<p>Compliant</p>	<p>The Company has not sought any exemption from the application of a law, rule or regulation especially when it refers to a corporate governance issue.</p> <p>The Company's commitment to good corporate governance is a necessary component of what constitutes sound strategic business management.</p> <p>See:</p> <p>Code of Ethics and Business Conduct, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p>	
<p>2. Company respects intellectual property rights.</p> <p><i>Provide specific instances, if any.</i></p>	<p>Compliant</p>	<p>The Company's Code of Ethics mandates every team member to respect the intellectual and other property rights owned by the Group, its customers or shareholders.</p> <p>See:</p> <p>Code of Ethics and Business Conduct - Proprietary and Confidential Information, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p>	
<p>Optional: Principle 14</p>			
<p>1. Company discloses its policies and practices that address customers' welfare</p> <p><i>Identify policies, programs and practices that address customers' welfare or provide link/reference to a document containing the same.</i></p>	<p>Compliant</p>	<p>The Company's policies on customer welfare are embodied in the Code of Ethics. As part of the guiding principles of the Company's Code, it is committed to act in the best interests of clients, suppliers, business partners and the public.</p> <p>The Code is disclosed in the Company's website.</p> <p>Link/reference is as follows:</p>	

		<p>i. Code of Ethics and Business Conduct, pp. 2-3: Commitment to our Stakeholders: Dealing with Clients, Suppliers, Business Partners and the Public, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Contact Us, available at: https://aboitiz.com/contact-us</p> <p>iii. Whistle-blowing Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/08/05133707/5.3-AEV_Aboitiz-Whistleblowing-Policy_Changes-Tracked.pdf</p>	
<p>2. Company discloses its policies and practices that address supplier/contractor selection procedures</p> <p><i>Identify policies, programs and practices that address supplier/contractor selection procedures or provide link/reference to a document containing the same.</i></p>	<p>Compliant</p>	<p>The Company's Code of Ethics mandates every director, officer and employee must therefore always keep the best interests of the Company's clients paramount and endeavor to deal fairly with suppliers, competitors, the public and one another. No one should take unfair advantage of anyone through manipulation, abuse of privileged information, misrepresentation of facts or any other unfair dealing practices.</p> <p>In 2021, AEV adopted new guidelines to supplement the Codes and prevent and mitigate the risk of dealing or being associated with a business partner involved in fraud, bribery, corruption, or other financial crimes. These guidelines outline the minimum due diligence and monitoring activities to be done on existing and potential business partners of AEV.</p> <p>The Code is disclosed in the Company's website.</p> <p>Code of Ethics and Business Conduct, pp. 2-3: Commitment to our Stakeholders: Dealing with Clients, Suppliers, Business Partners and the Public, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p>	

Encouraging employees' participation

Principle 15: A mechanism for employee participation should be developed to create a symbiotic environment, realize the company's goals and participate in its corporate governance processes.

Recommendation 15.1

<p>1. Board establishes policies, programs and procedures that encourage employees to actively participate in the realization of the company's goals and in its governance.</p> <p><i>Provide information on or link/reference to company policies, programs and procedures that encourage employee participation.</i></p>	<p>Compliant</p>	<p>The Board establishes policies, programs, and procedures that encourage team members to actively participate in achieving the Company's goals and strengthening its governance. In 2025, the Group's people strategy focused on execution readiness, measurable outcomes, stronger internal ownership, leadership accountability, and future-ready capabilities, including AI, cybersecurity, and regulatory awareness.</p> <p>This is supported by employee development, engagement, performance, and well-being programs aligned with the Company's strategic priorities. Through Aboitiz Academy and other learning interventions, the Company builds leadership, technical, and future-ready skills, with approximately 90% of full-time employees participating in at least one learning intervention in 2025.</p> <p>The Company also reinforces participation through a performance and rewards framework that aligns individual contributions with organizational objectives, fostering accountability, collaboration, continuous learning, and shared commitment to long-term value creation.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 76–79: Management Approach (Social Management), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
--	-------------------------	---	--

Supplement to Recommendation 15.1

<p>1. Company has a reward/compensation policy that accounts for the performance of the</p>	<p>Compliant</p>	<p>The Company's reward and compensation framework is designed to recognize both individual and collective</p>	
---	-------------------------	--	--

<p>company beyond short-term financial measures.</p> <p><i>Disclose if company has in place a merit-based performance incentive mechanism such as an employee stock option plan (ESOP) or any such scheme that awards and incentivizes employees, at the same time aligns their interests with those of the shareholders.</i></p>		<p>contributions to sustainable, long-term success. Annual merit increases and productivity bonuses are granted based on a comprehensive performance evaluation that considers both the Company's overall results and individual performance. These assessments go beyond short-term financial outcomes and include progress against strategic, operational, and developmental goals.</p> <p>To reinforce employee well-being and long-term security, the Company provides not only statutory benefits but also a range of internal programs aimed at enhancing quality of life. These include wellness initiatives, professional growth opportunities, and a robust retirement fund. The AEV Retirement Fund, structured as a trust and overseen by an independent committee of select officers, underscores the Company's commitment to long-term employee welfare.</p> <p>These ensure alignment with the Company's mission and reinforces a culture of accountability and long-term value creation.</p> <p>Aboitiz Annual Integrated Report, pp. 76–79: Management Approach (Social Management), available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p>	
<p>2. Company has policies and practices on health, safety and welfare of its employees.</p> <p><i>Disclose and provide information on policies and practices on health, safety and welfare of employees. Include statistics and data, if any.</i></p>	<p>Compliant</p>	<p>The Company maintains comprehensive policies and programs that promote the health, safety, and overall welfare of its team members. These are aligned with applicable government regulations and industry standards, and are regularly reviewed to ensure continued relevance and effectiveness.</p> <p>The Company's health and safety initiatives include workplace safety audits, emergency preparedness protocols, and regular employee training on occupational</p>	

		<p>health and safety practices. In addition, wellness programs and benefits - covering physical and mental well-being - are implemented to support holistic employee development.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 76–79: Management Approach (Social Management), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. Code of Ethics and Business Conduct, p.2: Commitment to Each Other: Dealing with Team Members, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p>	
<p>3. Company has policies and practices on training and development of its employees.</p> <p><i>Disclose and provide information on policies and practices on training and development of employees.</i></p> <p><i>Include information on any training conducted or attended.</i></p>	<p>Compliant</p>	<p>The Company’s philosophy in talent development is based on the individual needs of the team members based on one’s current and foreseeable future role. To this end, each team member has his/her own Individual Development Plan (IDP) that sets out clear and actionable steps to help team members work on their personal and career development goals.</p> <p>To support the IDPs of its team members, the Company has a learning program called the Aboitiz Academy which entails a blended learning combination of formal classroom training, on-the-job training, coaching and mentoring, and e-learning.</p> <p>The Aboitiz Academy has core programs which are mandatory and should be taken by the team members depending on their level and years of service with the Company. In addition to the core programs, the Company</p>	

		<p>also offers elective programs consisting of business, finance and management programs.</p> <p>Aboitiz Annual Integrated Report, pp. 76–79: Management Approach (Social Management), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p>	
Recommendation 15.2			
<p>1. Board sets the tone and makes a stand against corrupt practices by adopting an anti-corruption policy and program in its Code of Conduct.</p> <p><i>Identify or provide link/reference to the company's policies, programs and practices on anti-corruption</i></p>	Compliant	<p>The Company's policy on anti-bribery and corruption is included in its Code of Ethics.</p> <p>In support of this mandate, AEV adopted new guidelines to combat bribery and corruption in 2021. The guidelines provided measures and protocols to complement existing business processes, monitor compliance or deviations from the Codes, and prohibit bribery and corruption.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, p.3: Bribery and Corruption, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Company Website – Anti-Corruption Policy, available at: https://aboitiz.com/corporate-governance/policies-protocols</p>	
<p>2. Board disseminates the policy and program to employees across the organization through trainings to embed them in the company's culture.</p>	Compliant	<p>The Company's Code, including its guidelines on anti-bribery and corruption, are disseminated to existing and new Directors, Corporate Officers, and employees through the new hires' orientation, onboarding sessions, and other training.</p>	

<p><i>Identify how the board disseminated the policy and program to employees across the organization</i></p>		<p>The Company also requires team members to review and renew their personal commitment to the Code of Ethics and its supporting policies on an annual basis. This annual reaffirmation helps embed the Code in the Company's culture and reinforces compliance with the Company's expected standards of conduct across the organization.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, p.3: Bribery and Corruption, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Company Website – Anti-Corruption Policy, available at: https://aboitiz.com/corporate-governance/policies-protocols</p>	
Supplement to Recommendation 15.2			
<p>1. Company has clear and stringent policies and procedures on curbing and penalizing employee involvement in offering, paying and receiving bribes.</p> <p><i>Identify or provide link/reference to the company policy and procedures on penalizing employees involved in corrupt practices.</i></p> <p><i>Include any finding of violations of the company policy.</i></p>	<p>Compliant</p>	<p>The Company's policy on anti-bribery and corruption is found in the Code of Ethics, which also contains the steep penalties for violations. The Board of Directors approved the amended Whistleblowing Policy in 2021, which allows any person to report any wrongdoing through the internal portal through the dedicated Whistleblowing Portal available at the Company's website.</p> <p>In 2021, the Company amended its Code of Ethics to strengthen each company's commitment to sustainability principles, and further elaborate the company's commitment to its stakeholders, particularly on anti-bribery and anti-corruption, trade compliance, and anti-money laundering. Related guidelines on anti-corruption, gift, meals, and entertainment, and business partner due diligence were also approved by senior management to operationalize the amendments to the Code of Ethics.</p>	

		<p>In 2025, there were no findings of violations of the Company’s anti-bribery and corruption policies.</p> <p>Links/references are as follows:</p> <p>i. Code of Ethics and Business Conduct, p. 6-7:Enforcement and Administration of the Code, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5c052dc3b2964f7d75c6a_51-aev-aboitiz-code-of-ethics-and-business-conduct_17-13-51-955594.pdf</p> <p>ii. Company Website – Anti-Corruption Policy, available at: https://aboitiz.com/corporate-governance/policies-protocols</p> <p>iii. Whistleblowing Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/08/05133707/5.3-AEV_Aboitiz-Whistleblowing-Policy_Changes-Tracked.pdf</p> <p>iv. Whistleblowing Portal, please see Annex “B” (Screenshot of Whistleblowing Portal)</p>	
Recommendation 15.3			
<p>1. Board establishes a suitable framework for whistleblowing that allows employees to freely communicate their concerns about illegal or unethical practices, without fear of retaliation</p> <p><i>Disclose or provide link/reference to the company whistle-blowing policy and procedure for employees.</i></p> <p><i>Indicate if the framework includes procedures to protect the employees from retaliation.</i></p>	Compliant	<p>The Board of Directors approved the amended Whistleblowing Policy in 2021, which allows employees to report any concerns about illegal or unethical practices, without fear of retaliation, through the Company’s Whistleblowing Portal.</p> <p>The Aboitiz Group whistleblowing portal has multiple language capabilities for website intake. It also has a toll-free hotline to encourage team members, team leaders, and third parties to report suspected or an actual violation of the Revised Manual, the Code of Ethics, company policies, and other illegal conducts.</p>	

<p><i>Provide contact details to report any illegal or unethical behavior.</i></p>		<p>To further support the Whistleblowing Policy, management approved the Investigation Standard Operating Procedure (SOP). The SOP outlines the protocols in handling reports on suspected or actual violations of the Codes and other company policies, received via the whistleblowing platform or through other channels.</p> <p>The SOP defines the reporting lines and escalation process to ensure appropriate management action and monitoring, and the protection of the whistleblower from possible reprisals or retaliation.</p> <p>In 2025, the Aboitiz Group continued to use a third-party whistleblowing portal that has multiple language capabilities for website intake. It also has a toll-free hotline to encourage team members, team leaders, and third parties to report suspected or an actual violation of the Revised Manual, the Code of Ethics, company policies, and other illegal conducts.</p> <p>Links/references are as follows:</p> <p>i. Whistleblowing Policy, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/08/05133707/5.3-AEV_Aboitiz-Whistleblowing-Policy_Changes-Tracked.pdf</p> <p>ii. Whistleblowing Portal, please see Annex “B” (Screenshot of Whistleblowing Portal)</p> <p>iii. Company Website – Anti-Corruption Policy, available at: https://abotiz.com/corporate-governance/policies-protocols</p>	
<p>2. Board establishes a suitable framework for whistleblowing that allows employees to have</p>	<p>Compliant</p>	<p>The Aboitiz Group has a whistleblowing portal that has multiple language capabilities for website intake. It also</p>	

<p>direct access to an independent member of the Board or a unit created to handle whistleblowing concerns.</p>		<p>has a toll-free hotline to encourage team members, team leaders, and third parties to report suspected or an actual violation of the Revised Manual, the Code of Ethics, company policies, and other illegal conducts.</p> <p>To further support the Whistleblowing Policy, the Company and each Strategic Business Unit's compliance teams have developed investigation procedures to assist them in handling reports on suspected or actual violations of the Codes and other company policies, whether received via the whistleblowing platform or through other channels.</p> <p>Links/references are as follows:</p> <p>i. Whistleblowing Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/08/05133707/5.3-AEV_Aboitiz-Whistleblowing-Policy_Changes-Tracked.pdf</p> <p>ii. Whistleblowing Portal, please see Annex "B" (Screenshot of Whistleblowing Portal)</p>	
<p>3. Board supervises and ensures the enforcement of the whistleblowing framework.</p> <p><i>Provide information on how the board supervised and ensured enforcement of the whistleblowing framework, including any incident of whistleblowing</i></p>	<p>Compliant</p>	<p>The Board of Directors, through the then Board SGRPT Committee (now GCRPT Committee), supervises and ensures the enforcement of the Company's whistleblowing policy and procedures. A summary of the reports received via the whistleblowing portal is part of the regular agenda of the Committee meeting.</p> <p>The Board of Directors, through the Board Audit Committee also oversees and periodically reviews the whistleblowing procedures in place.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 35: Internal Controls (Board Audit Committee), available at: https://cdn.prod.website-files.com/69b6dc91619866dcc2</p>	

		<p>3c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Whistleblowing Policy, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/wp-content/uploads/2021/08/05133707/5.3-AEV_Aboitiz-Whistleblowing-Policy_Changes-Tracked.pdf</p> <p>iii. Whistleblowing Portal, please see Annex “B” (Screenshot of Whistleblowing Portal)</p>	
Duties to Stakeholders			
Principle 16: The company should be socially responsible in all its dealings with the communities where it operates. It should ensure that its interactions serve its environment and stakeholders in a positive and progressive manner that is fully supportive of its comprehensive and balanced development.			
Recommendation 16.1			
<p>1. Company recognizes and places importance on the interdependence between business and society, and promotes a mutually beneficial relationship that allows the company to grow its business, while contributing to the advancement of the society where it operates.</p> <p><i>Provide information or reference to a document containing information on the company’s community involvement and environment-related programs.</i></p>	Compliant	<p>The Company recognizes the interdependence between business and society and promotes a mutually beneficial relationship with the communities where it operates. Guided by the Aboitiz Group’s purpose of “Advancing Business and Communities,” the Company embeds sustainability into its strategy, operations, and decision-making, with focus on balanced outcomes: strong financial performance, responsible environmental practices, and inclusive growth.</p> <p>Through the Aboitiz Foundation, the Group implements programs that create long-term social, economic, and environmental value nationwide. In 2025, these programs were anchored on three strategic pillars: Future Leaders, Jobs, and Climate Action, and covered education, livelihoods, climate action, and disaster resilience. Key initiatives included the Aboitiz Future Leaders Scholarship Program, AuroraPH for off-grid and last-mile schools, Elevate AIDA for digital and AI-enabled livelihood opportunities, CarbonPH for forest protection and restoration, and OneAboitiz disaster response and recovery efforts.</p> <p>Links/references are as follows:</p>	

		<p>i. Amended Manual on Corporate Governance, p. 50: Sustainability Policy, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 52–53: Aboitiz Foundation, Corporate Social Responsibility, available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iii. See other projects of the Aboitiz Foundation, Inc. at www.aboitizfoundation.org</p> <p>iv. Company Website - Sustainability, available at: https://aboitiz.com/sustainability</p> <p>v. Company Website, Techglomerate in the Philippines, available at: https://aboitiz.com/about-us</p>	
--	--	--	--




Optional: Principle 16

<p>1. Company ensures that its value chain is environmentally friendly or is consistent with promoting sustainable development</p> <p><i>Identify or provide link/reference to policies, programs and practices to ensure that its value chain is environmentally friendly or is consistent with promoting sustainable development.</i></p>	<p>Compliant</p>	<p>The Company ensures that its value chain is environmentally friendly and is consistent with promoting sustainable development. The Aboitiz Group is conscious of resources and ensures they can be replenished for future generations. As part of its sustainability approach, the Aboitiz Group continuously minimizes the impact of its businesses to the environment by reducing emissions, proper materials and waste management, and increasing renewable energy capacities.</p> <p>The Company’s key performance indicators are aligned with the United Nations Sustainable Development Goals. This demonstrates the Company’s commitment to contribute to the solutions to poverty reduction, education, climate change, responsible consumption,</p>	
---	-------------------------	---	--

		<p>disaster preparedness, technological innovation, and institutional partnering to achieve these goals.</p> <p>Links/references are as follows:</p> <p>i. Amended Manual on Corporate Governance, p. 50, Sustainability Policy, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>ii. Aboitiz Annual Integrated Report, pp. 76–79: Management Approach (Social Management), available at: https://aboitizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-aboitiz-integrated-report_11-06-16-665965.pdf</p> <p>iii. Board SGRPT Committee Charter, p. 2, Duties and Responsibilities of the Committee, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e8f20137f4ff12c4ed5812_aev-board-sgrpt-committee-charter-2025_16-42-39-163197.pdf</p> <p>iv. Company Website - Sustainability, available at: https://aboitiz.com/sustainability</p>	
<p>2. Company exerts effort to interact positively with the communities in which it operates</p> <p><i>Identify or provide link/reference to policies, programs and practices to interact positively with the communities in which it operates.</i></p>	<p>Compliant</p>	<p>The Company actively interacts with and supports the communities in which it operates through programs that promote inclusive growth, resilience, and sustainable development. Guided by the Aboitiz Group’s purpose of “Advancing Business and Communities,” the Company implements initiatives that go beyond business operations and help create long-term value for its host communities.</p> <p>Through Aboitiz Foundation, the Group partners with local governments, schools, community organizations, and other stakeholders to deliver programs anchored on Future Leaders, Jobs, and Climate Action. In 2025, these</p>	

		<p>included scholarships and leadership development, AuroraPH for off-grid and last-mile schools, Elevate AIDA for women's digital and AI-enabled livelihood opportunities, CarbonPH for forest protection and restoration, and OneAboitiz disaster response and recovery efforts.</p> <p>These programs reflect the Company's commitment to engage communities constructively, respond to local needs, build resilience, and contribute to national development while supporting the Group's long-term sustainability objectives.</p> <p>Links/references are as follows:</p> <p>i. Aboitiz Annual Integrated Report, pp. 52–53: Aboitiz Foundation, Corporate Social Responsibility, available at: https://abotizcom-uploads.s3.ap-southeast-1.amazonaws.com/public/annual-reports/2025-abotiz-integrated-report_11-06-16-665965.pdf</p> <p>ii. See other projects of the Aboitiz Foundation, Inc. at www.abotizfoundation.org</p> <p>iii. Amended Manual on Corporate Governance, p. 50, Sustainability Policy, available at: https://cdn.prod.website-files.com/69b6dc91619866dcc23c6698/69e5cedf5ea3ac3ad87f5947_aev-amended-cg-manual-2022-amendments-final_17-21-12-655357.pdf</p> <p>iv. Company Website - Sustainability, available at: https://abotiz.com/sustainability</p>	
--	--	---	--

ANNEX "A" - Sample e-mail to the Board of Directors notifying them that the materials for the 2025 Regular Board Meeting have been uploaded to the Boardbooks

FOR INFORMATION: Agenda and presentation materials for AEV's Regular Board Meeting on  
March 26, 2025, 1330H - 1715H (PHT) 



AEV Board Secretariat <AEV_BoardSecretariat@aboitiz.com>

Fri, Mar 21, 2025, 9:17 PM



to AEV-DIRECTORS, Luis, Toto, John, Connie, Mailene, Sam, Danel, Sandro, Rafael, Faith, Ana, Manuel, Carlo, Samel, Timothy, Veronica, Jacqui, Gie, AEV 

Dear Members of the Board:

Please be advised that the Agenda and presentation materials for the **AEV regular Board meeting** on March 26, 2025 (Wednesday, from 1330H to **1715H** PH Time) have been uploaded to BoardBooks.

Also reminding everyone that the meeting will be conducted **at the 19th Floor Boardroom, NAC Tower, 32nd Street, Bonifacio Global City, Taguig City.**

Lastly, kindly (i) update your books to ensure that you have access to the latest materials, and (ii) cast your votes online via the Boardbooks' voting function.

Please do not hesitate to contact the Board Secretariat if you have any clarifications or concerns. Thank you.

From the Office of the Corporate Secretary

Sammy Dave A. Santos

ANNEX "B" WHISTLEBLOWING HOTLINE/PORTAL

NAVEX™

English

aboitiz | GT2025

Follow up on a Report

FAQs

To Make a Report Online

Select the sector in which the violation took place.

- Select -

By Phone

Select the country in which you are located.

- Select -

After you complete your report you will be assigned a unique code called a "report key." Write down your report key and password and keep them in a safe place. After 5-6 business days, use your report key and password to check your report for feedback or questions.

ATTENTION! This webpage is hosted on EthicsPoint's secure servers and is not part of the Aboitiz Group website or intranet.

Our Commitment

The Aboitiz Group as an organization upholds the highest standards of *responsibility and integrity* as part of its core values. Our [Code of Ethics and Business Conduct](#) reflects our core values and provides general guidelines to ensure that employees and business partners act with integrity to achieve our commercial goals as responsible corporate citizens.

The Aboitiz Group aims to foster an environment where open, honest communications are the expectation, not the exception. We want you (our employees, business partners and other stakeholders) to feel comfortable in approaching your immediate supervisor or authorized contact within the Aboitiz Group in instances where there are believed to be violations of policies or standards.

In situations where you prefer to place an anonymous report in confidence, you are encouraged to use this hotline, hosted by a third-party hotline provider, EthicsPoint. You are encouraged to submit reports relating to violations stated in our [Code of Ethics and Business Conduct](#), as well as asking for guidance related to policies and procedures and providing positive suggestions and stories.

The information you provide will be sent to us by EthicsPoint on a wholly confidential and anonymous basis if you should choose. You have our guarantee that your comments will be heard.

See the [EthicsPoint FAQs](#) for more information.

Copyright © 2000-2024 NAVEX Global, Inc. All Rights Reserved. [Privacy Statement](#) | [Acceptable Use Policy](#) | [Cookie Statement](#) | [Contact NAVEX](#)

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on APR 20 2026.

SIGNATURE

A large black rectangular redaction box covering the signature of the Chairman of the Board.

ENRIQUE M. ABOITIZ
Chairman of the Board

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on APR 20 2026.

~~SIGNATURE~~



~~SABIN M. ABOITIZ~~
~~President/Chief Executive Officer~~

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on APR 20 2026.

A large black rectangular box redacts the signature. A blue ink scribble is visible above the box.

SIGNATURE

A blue ink scribble or mark located below the signature box.

CESAR G. ROMERO
Lead Independent Director

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on APR 20 2026.

SIGNATURE

A large black rectangular redaction box covers the signature area. To the left of the box, there are two thin, curved lines that appear to be part of a signature or a scribble.

JOANNE G. DE ASIS
Independent Director

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on APR 20 2026.

SIGNATURE

A large black rectangular box redacting the signature of Peter D. Maquera.

PETER D. MAQUERA
Independent Director

Pursuant to the requirement of the Securities and Exchange Commission, this Integrated Annual Corporate Governance Report is signed on behalf of the registrant by the undersigned, thereunto duly authorized, in the City of Makati on APR 20 2026.

SIGNATURE

A solid black rectangular box redacting the signature of the undersigned.

CONNIE G. CHU

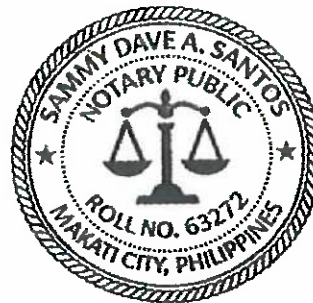
Chief Compliance Officer/Corporate Secretary

REPUBLIC OF THE PHILIPPINES)
CITY OF MAKATI)

SUBSCRIBED AND SWORN TO before me this APR 20 2026 in Makati City, Philippines. Affiants who are personally known to me presented their respective government-issued identification with the details shown below as follows:

NAME	GOV'T. ISSUED ID NO.
ENRIQUE M. ABOITIZ	[REDACTED]
SABIN M. ABOITIZ	
CESAR G. ROMERO	
JOANNE G. DE ASIS	
PETER D. MAQUERA	
CONNIE G. CHU	

Doc. No. 33 ;
Page No. 8 ;
Book No. I ;
Series of 2026.



ATTY. SAMMY DAVE A. SANTOS
NOTARY PUBLIC FOR MAKATI CITY
Appointment No. M-179
Until 31 December 2027
PTR No. 10783372 / 19 January 2026; Makati City
IBP No. 535290 / 15 December 2025; RSM
MCLE Compliance No. VIII-0036126
Roll No. 63272