

+ 2026 Edition

Corporate Engagement

A cross-border strategist, structuring partner, and operator for serious organizations.

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+ № 01 · How it works

How We Work Together

On your terms, at the depth you choose.



You do not hire a soulless high rise firm. You bring in a specialist who already works across borders every day, and you decide how deeply.

Three ways to engage, and the terms of each are set to fit you.

PROJECT

A defined piece of work with a clear scope and a clear end. Minimum engagement of six months.

CONTRACT / RETAINED

Your external structuring and strategy function for a set period. On call for the work as it arises, retained so the knowledge compounds rather than resetting with every brief.

ONGOING ADVISORY

A standing relationship, at whatever depth serves you:

+ On-call counsel for the strategic questions as they come.
+ A fractional strategic role, a set share of my time each month.
+ Strategic advisor to your leadership, working directly with the founder, CEO, or CFO.
+ Board advisor or non-executive seat.

ACROSS ANY ENGAGEMENT

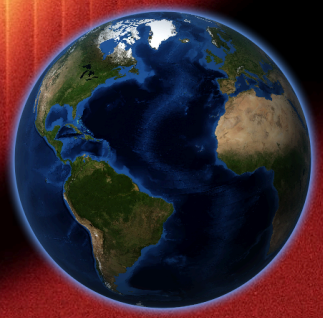
Market strategy and macro read. I follow and interpret global markets closely, and advise on direction, themes, and positioning at the market level. I do not pick specific investment products.

The fee, hours, and role are all bespoke to you. You set the depth and the commitment, and we build the arrangement around it. Light-touch or embedded, bounded or perpetual, the terms are yours to shape.

+ № 02 · Across every border you operate

International Companies

Cross-border strategy and structuring, embedded in your team.



Operating across borders is not the same as operating at home with more locations. Every jurisdiction you touch has its own tax, its own rules, its own traps, and the connections between them decide what your business actually keeps. Whether you are entering new markets or holding ground you already took, the structure underneath is either working for you or quietly costing you.

I work as the cross-border function most companies do not have in-house. The structure of your entities across countries, where profit lands and how it moves, the tax exposure at every border, and the compliance that keeps it all clean.

WHAT I DO HERE

+ Entity and group structuring across every market you operate in, designed to protect the business and keep its earnings.
+ Cross-border tax strategy and restructuring, so the same profit is never taxed twice and the overall burden is legally minimised.
+ Market entry, including the structure, the jurisdiction choice, and the route in.
+ Business travel managed at scale, end to end, for teams moving across borders.
+ Broader geopolitical and economic read on the markets you are in or entering, with Hispanic markets a particular strength.

+ № 03 · The cross-border depth you lack in-house

Family Offices

The global structuring brain, on your side of the table.



A family office holds wealth that is almost always more international than the team running it. Assets, entities, and interests spread across jurisdictions, and the cross-border structuring expertise to manage them properly is rarely sitting in-house. That gap is where value leaks: in tax, in exposure, in succession, in structures built for a world that has since moved.

I work alongside family offices as the global structuring specialist they would otherwise have to build or buy. Not to replace what you have, but to bring the cross-border depth that the generalist model cannot.

WHAT I DO HERE

- Multi-jurisdictional structuring of the family's holdings, designed as one coherent architecture.
- Trusts, foundations, and succession structures that carry wealth across borders and generations cleanly.
- Cross-border tax strategy across the whole position.
- Asset protection, ring-fencing the family's wealth from litigation, creditors, and political risk.
- Market strategy and macro read, advising on direction, themes, and positioning at the market level.
- Bitcoin management and strategy as part of the wider position.
- Travel planned and managed for the family and the principals, business or private, to any depth.
- Latin American investment sourcing, negotiation, execution & management.

+ № 04 · Structure as return

Private Equity & Investment

Deal and portfolio structuring, across every border a deal crosses.



The structure of a deal decides a large part of its return. Where the holding entity sits, how the acquisition is financed and held, the tax exposure on the way in and on exit, and the jurisdiction logic across a portfolio of companies in different countries. These are not back-office details. They are basis points on every deal you do.

I work with investment firms on the structuring that sits underneath the investing, so the structure adds to the return rather than leaking it.

WHAT I DO HERE

- Cross-border acquisition structuring, built for the cleanest tax and legal outcome on both sides.
- Holding structures for portfolio companies across multiple jurisdictions.
- Tax-efficient structuring through to exit.
- Jurisdiction selection and the structural logic across the portfolio.
- Emerging-markets operations and investment, with Latin America a home field.
- Market strategy and macro read, advising on direction, themes, and positioning at the market level. I do not pick specific investment products.
- For regulated firms, regulated advice to your clients or your board under your firm's authorisation. I hold the qualification and the licence; where your regulation permits it, I operate under your licence.
- Latin American investment sourcing, negotiation, execution & management.

+ № 05 · Cross-border property, done right

Real Estate Firms & Funds

A global structuring and strategy operator for cross-border property.



Property across borders carries a specific set of problems most domestic operators never meet. Foreign-ownership rules that vary by country, tax on international acquisitions, fund structures that have to work across jurisdictions, and holding structures that decide what the asset actually nets. Get the structure wrong and a good building becomes a tax bill and a legal problem.

I work with real estate firms and funds on the cross-border structuring and the on-the-ground reality, particularly across Latin America, where I operate directly.

WHAT I DO HERE

- + Cross-border holding structures for international property.
- + Fund structuring that works across the jurisdictions you invest in.
- + Tax strategy on international acquisitions and holdings.
- + Foreign-ownership navigation, with deep ground knowledge of Latin American markets.
- + Direct on-the-ground experience acquiring property and land in the region.
- + Gold holding and storage as a hard-asset complement to the property book.
- + Market entry and the structural route into new property markets.
- + Latin American investment sourcing, negotiation, execution & management.

+ № 06 · Built for businesses that live across borders

Trading & Commodities

Multi-jurisdiction structuring for operations that span the world.



A trading or commodities business is cross-border by nature. Counterparties, flows, and entities spread across jurisdictions, each with its own tax and regulatory weight, and the structure over the top decides how much friction and tax the operation carries. This is a business where structural inefficiency compounds fast.

I work on the structural and tax architecture that lets a multi-jurisdiction operation run lean and clean.

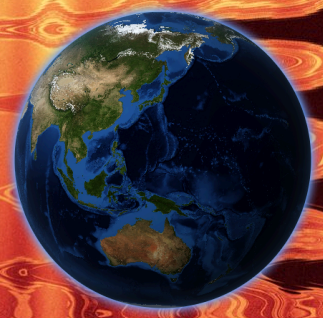
WHAT I DO HERE

- + Multi-jurisdictional entity and group structuring built for the way the business actually flows.
- + Cross-border tax strategy across the operation.
- + Jurisdiction selection for trading entities and holding structures.
- + Compliance across the jurisdictions you touch.
- + Gold investment, holding, and storage, as a commodity position or a treasury asset.
- + Market strategy and macro read, advising on direction, themes, and positioning at the market level.
- + Geopolitical and economic read on the markets and regions in play.
- + Business travel managed at scale across the operation.

+ № 07 · Native territory

Digital Asset Companies

Jurisdiction and structure for businesses built to be borderless.



Digital asset companies are global from day one and chronically underserved on the structural side. Jurisdiction choice is existential, the structure determines everything from tax to viability, and most firms are navigating it with advisors who do not genuinely understand either the assets or the cross-border reality. This is native territory for how I think.

I work with digital asset companies on jurisdiction, structure, and the sovereignty-minded architecture the space actually needs.

WHAT I DO HERE

- + Jurisdiction strategy and selection, the foundational decision for any digital asset business.
- + Corporate and holding structures built for a borderless operation.
- + Cross-border tax strategy.
- + Asset protection and structural resilience.
- + Bitcoin treasury management and strategy.
- + Bitcoin mining facilities planned, built, and managed end to end.

+ № 08 · Built right from the start

Venture & Scaling Startups

Structure built right while it still costs nothing to get it right.



Most of the expensive structural mistakes a company makes are made early, before anyone was thinking about tax, jurisdiction, or where the IP should live. A startup scaling internationally, or one that intends to from the start, has a narrow window to build the right structure before unwinding it becomes costly and painful. The companies that get this right from the beginning keep options the others have already lost.

I work with venture-backed and scaling companies at the stage where structure starts to matter, to build it correctly the first time.

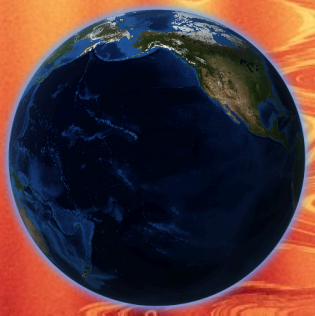
WHAT I DO HERE

- + International corporate structure, designed for where the company is going.
- + Jurisdiction strategy, including where to incorporate and how to hold.
- + IP placement in the right structure and the right jurisdiction.
- + Cross-border tax strategy as the company scales across markets.
- + Market entry into new regions, with Latin America a home field.

+ № 09 · The specialist your firm does not keep in-house

Advisory, Law & Accounting

The cross-border capability your clients need, delivered under your name.



Every serious advisory, law, and accounting firm meets cross-border structuring work it is not built to handle. International trusts, multi-jurisdiction corporate structures, emerging-markets operations, the pieces that sit outside the domestic expertise the firm is built on. The usual options are to turn the work away or to send the client elsewhere and risk losing them.

I work as a white-label specialist partner: the cross-border structuring capability your firm can offer without building it, delivered under your relationship with the client.

WHAT I DO HERE

- Cross-border corporate and trust structuring, delivered as your firm's capability.
- Emerging-markets operation and investment expertise, particularly Latin America.
- Tax structuring across jurisdictions, alongside your domestic work.
- A discreet, reliable partner who strengthens your client relationship rather than competing for it.
- Depth across the structures and jurisdictions most firms never need to learn.

+ № 10 · Both halves of your wealth, one mind

HNW Entrepreneurs

One mind across the business and everything around it.



An entrepreneur with a serious operating business has a structuring problem most advisors split in two. The company sits with one set of people, the personal wealth with another, and nobody holds both at once, even though they are the same story: the business feeds the wealth, the wealth is exposed to the business, and the tax and structure of each move the other. You need someone who sees the whole board.

I work with entrepreneurs across both halves at once, the operating business and the personal wealth, structured as one architecture.

WHAT I DO HERE

- Corporate structure for the operating business, across every market it touches.
- Personal wealth architecture, tax, and asset protection, designed with the business, not separately.
- Trusts, foundations, and succession across the whole position.
- Alternative holdings, including gold and Bitcoin strategy.
- Market strategy and macro read, advising on direction, themes, and positioning at the market level.
- Mobility and residency strategy where it serves you and the business.
- Travel managed end to end, business and private.
- Latin American investment sourcing, negotiation, execution & management.