



LUMINARY
ANALYTICS

BERMUDA

Lead Scoring System

12.10.25

Summary

- Business Situation
- The Profit Equation
- BERMUDA System – Version 1
- BERMUDA System – Version 2
- BERMUDA System – Version 3 and Beyond
- Evaluating Impacts
- Q&A

Business Situation



**Close rates have declined for months.
We need a solution to optimize our call center operations.**

The Profit Equation


\$ = REVENUE - COSTS

$$\Pi_{\text{day}} = \sum_{i=1}^N \left[\underbrace{(\lambda_i \cdot \alpha_i \cdot \beta_i \cdot \kappa_i \cdot \pi_i)}_{\text{Net Realized Revenue}} - \underbrace{\left(\begin{cases} \sigma_T & \text{if Tenured}_i \\ \sigma_R & \text{if Training}_i \end{cases} + \left[(\lambda_i \cdot \alpha_i \cdot \beta_i \cdot \kappa_i) \cdot \begin{cases} 0.20 & \text{if Tenured}_i \\ 0.05 & \text{if Training}_i \end{cases} \right] + \sum_{n=1}^{\lambda_i} \omega_{i,n} + \frac{\Omega}{N} \right)}_{\text{Total Cost Allocation}} \right]$$

$\pi_i = \frac{1}{T} \sum_{t=1}^T P(\text{pay}_{i,t})$

$\kappa_i = \begin{cases} 1.525 & \text{if Class}_i \in \{\text{Preferred, Standard}\} \\ 1.200 & \text{if Class}_i = \text{Graded} \\ 0.975 & \text{if Class}_i = \text{GI} \end{cases}$

Labels for the equation components:
 - **number of leads**: points to λ_i
 - **close rate**: points to α_i
 - **annual premium**: points to β_i
 - **commission factor**: points to κ_i
 - **placement & retention**: points to π_i
 - **salary**: points to σ_T and σ_R
 - **agent commissions**: points to the bracketed cost term $(\lambda_i \cdot \alpha_i \cdot \beta_i \cdot \kappa_i) \cdot \dots$
 - **marketing cost & cost per call**: points to $\sum_{n=1}^{\lambda_i} \omega_{i,n}$
 - **overhead**: points to $\frac{\Omega}{N}$

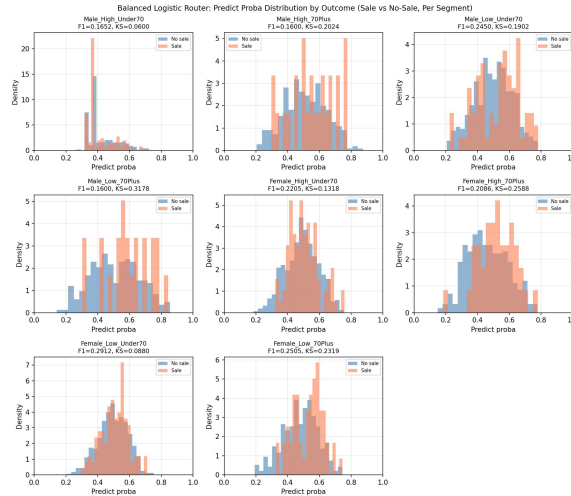
 focus for today (Lead Scoring System)

Version 1 - Clustering, Routing and Lessons Learned

ALL SEGMENTS USE SAME FEATURES:

Segment: Male_High_Under70
Number of features: 21

1. URBANICITY
2. LANGUAGE
3. RELIGION
4. RACE_V2
5. MARITAL_STATUS
6. VETERAN_IN_HOUSEHOLD
7. HOMEOWNER_RENTER
8. LIFE_INS_LOYALTY_HIGH_PROPENSITY
9. LIFE_INS_LOYALTY_LOW_PROPENSITY
10. NUMBER_OF_CHILDREN_V2
11. OCCUPATION_GROUP
12. EDUCATION
13. PERSON_TYPE
14. OPEN_PERSONAL_LOAN
15. OPEN_STUDENT_LOAN
16. MORTGAGE_OPEN_LIEN
17. CREDIT_BEHAVIOR_ESTABLISHED
18. CREDIT_BEHAVIOR_UP_AND_COMING
19. CREDIT_BEHAVIOR_THRIVING
20. TV
21. WEB

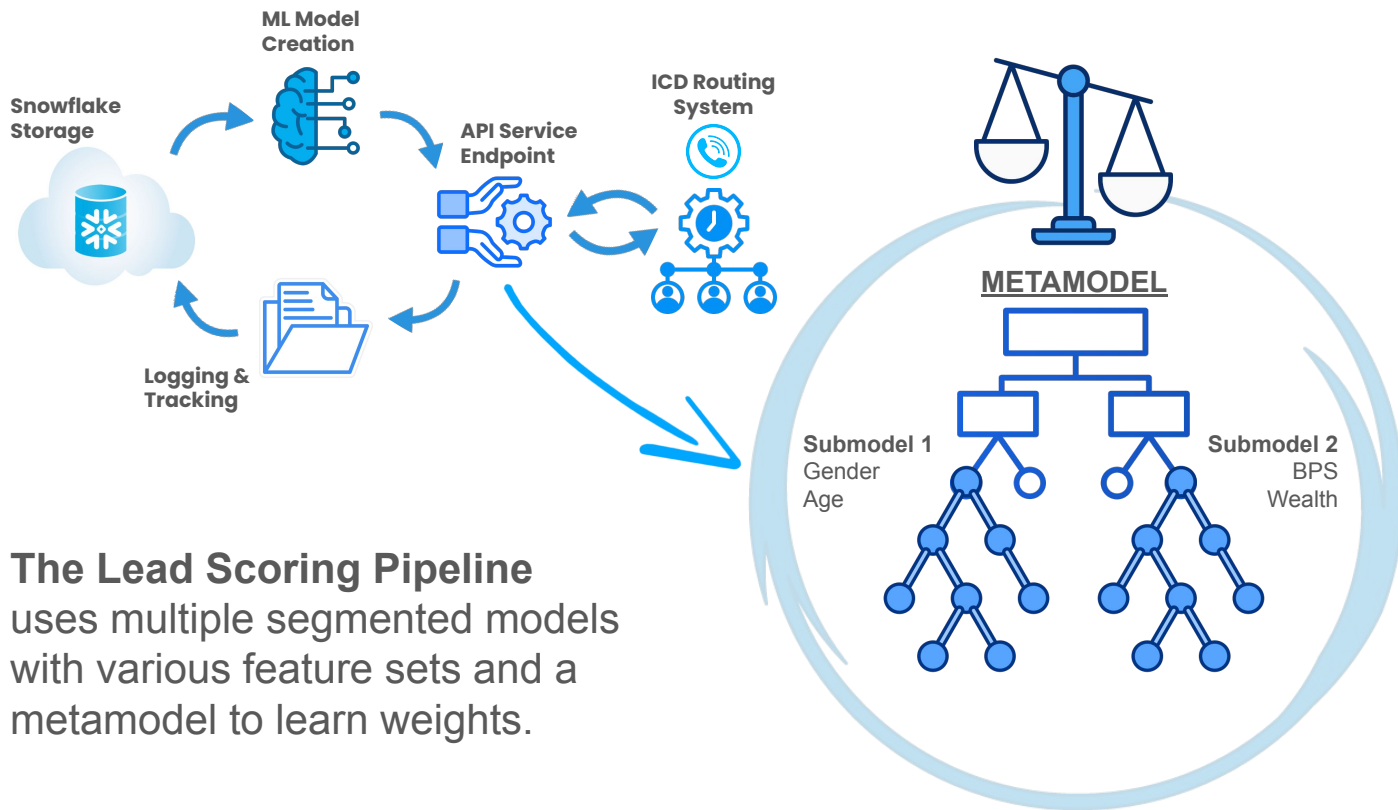


Meta Model (Routed Overall)
Confusion Matrix

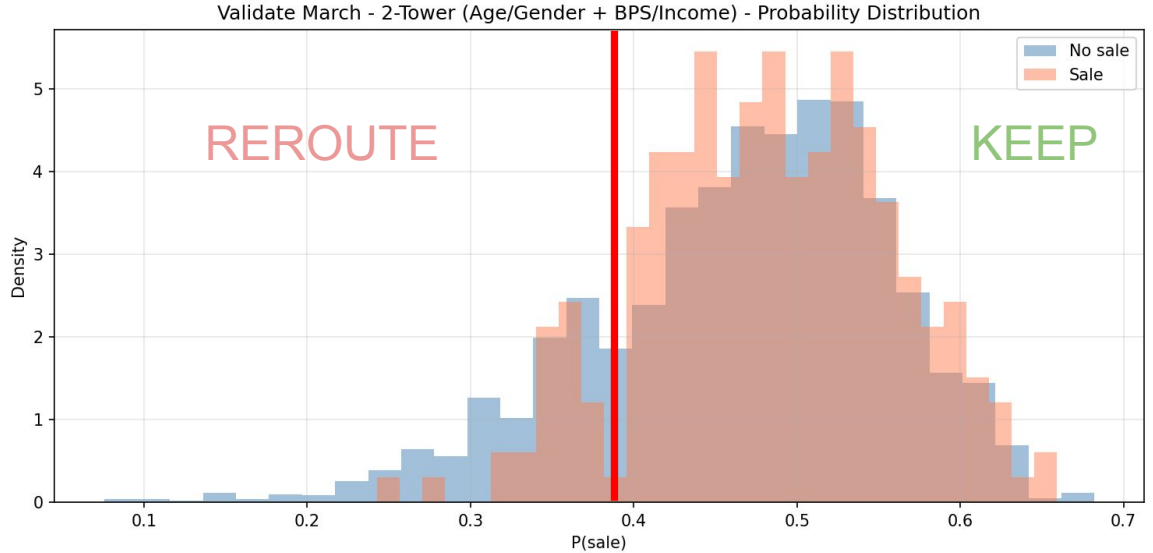
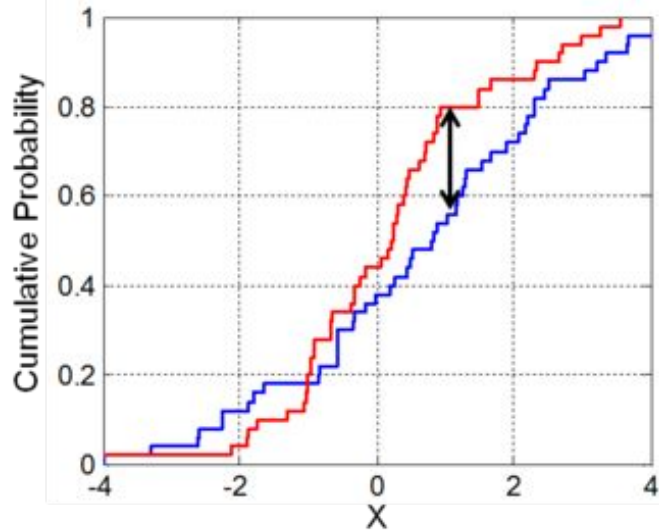


F1 is the wrong metric for this problem!

Version 2 - Metamodeling and MLOps

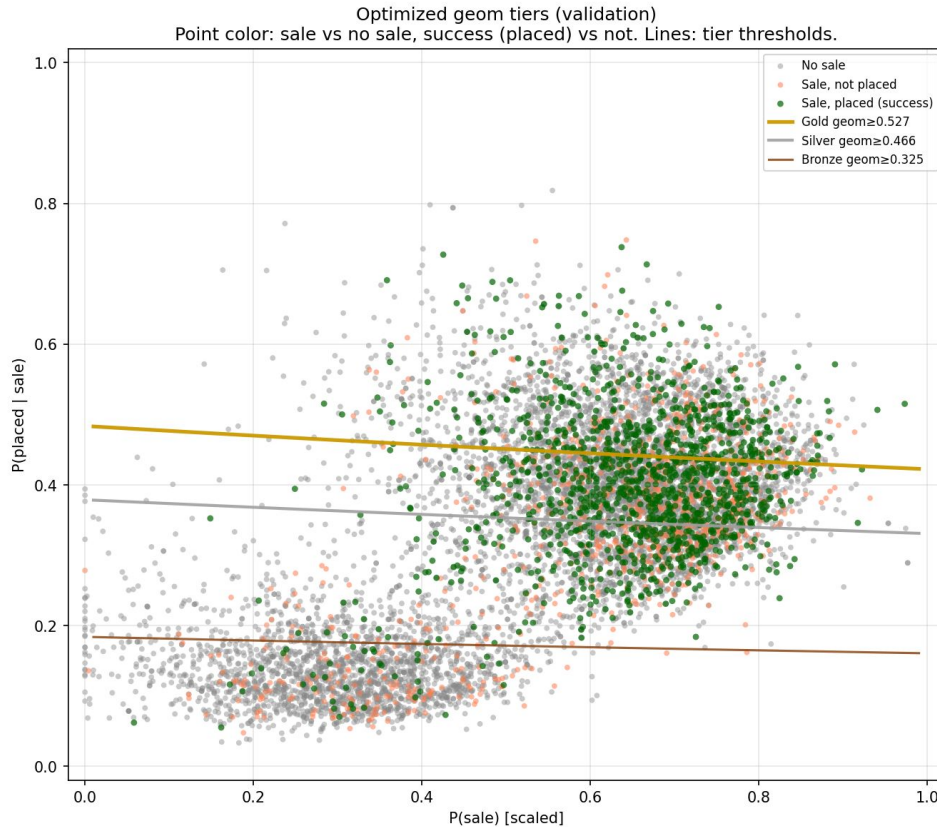


Version 2 – Maximizing KS on Validation for Selecting Out ‘TIN’



Maximizing stratification between the ‘sales’ and ‘non-sales’ reveals a population of likely non-buyers to discriminate out of the leads pool via our meta-model’s predict_probab .

Future Versions – Geometric Mean Tiering of Multiple Condition Successes



Features correlated with one condition of success (sales) are often inversely correlated with other conditions of success (placement).

Final expense insurance is most appealing to low earners, often on fixed incomes.

Paradoxically, customers most inclined to buy are least equipped to pay.

Bayesian methods let us model the probability of success as the joint probabilities of multiple conditions of success (i.e. buying and 'sticking')

Tiering becomes a multidimensional optimization problem.

Impact Analysis – Modeling Flow and Close Rate Deltas



Lead Scoring removes low probability sales from the mix.
8 additional sales per day is worth over \$3mil in gross revenue annually.



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