

CURRICULUM VITA
ROBERT S. MONTJOY
2006

I. CURRENT POSITION

Professor and MPA Coordinator
Department of Political Science
University of New Orleans
2000 Lakeshore Drive
New Orleans, LA 70148

II. BACKGROUND

Born: September 20, 1944, New Orleans, Louisiana

Family: married to Karen C. Montjoy; children- Robert, Jr., & Clifford

Education:

B.A., University of Mississippi, 1966

Southern Regional Training Program in Public Administration, Universities of Alabama,
Kentucky and Tennessee, 1966-67

M.A., University of Alabama, 1973

Ph.D., Indiana University, 1977

Military service: U.S. Navy, active duty 1967-70; active reserve 1970-1993

III. ACADEMIC EMPLOYMENT HISTORY

University of New Orleans, 2004 –

Professor and MPA Coordinator, Department of Political Science, 2006--

Professor and MPA Coordinator, College of Urban and Public Affairs, 2004-2006

Auburn University, 1979- 2004

Assistant Vice President for University Outreach, 1999 – 2004

Director, Economic Development Institute, 1994-2001

Founding director, Master of Public Administration (MPA) program, 1985-1997

Acting head of Political Science Dept., 1987-1988

Director, Research Liaison Office, 1984-85

Assistant Director, Office of Public Service and Research, 1979-1984

Associate Professor/Professor, Department of Political Science, 1979 –2004.

University of Virginia, 1975-1979

Assistant Professor, Department of Government and Foreign Affairs

Research Associate, Institute of Government

IV. ACADEMIC ADMINISTRATION

MPA Coordinator, UNO, 2004-. Led a program of six faculty and a number of adjunct professors preparing the MPA program for its initial NASPAA accreditation before Hurricane Katrina struck New Orleans. Now working to maintain and realign program during university restructuring. Major accomplishments include:

- A complete revision of the curriculum during 2004-2005.
- A 35% increase in enrollment by the spring of 2005 as compared with the spring of 2004.
- All but one course originally scheduled for the fall of 2005 was completed during that term either online or at a remote site.
- Enrollment in the spring of 2006 (50 students) is 93% of the previous spring.

Assistant Vice President for Outreach, AU, 1999-2004. Served as university-wide advocate for faculty involvement in outreach. Developed and implemented policies and procedures in support of Auburn University's outreach mission. Assisted departments and individual faculty in designing and obtaining funding for outreach projects. Oversaw goal setting and assessment for units reporting directly to this office: Center for Governmental Services, Distance Learning and Outreach Technology, Economic Development Institute, Outreach Information and Management, and Outreach Program Office. Major accomplishments include:

- § Revision of standards and procedures for promotion and tenure to provide a means of assessing and, when appropriate, rewarding outreach scholarship. This was a three-year effort involving extensive consultation with key stakeholders throughout the university. The resulting proposal was unanimously adopted by the University Senate and the Board of Trustees.
- § Implementation of the new promotion and tenure policy by briefing and holding discussions with all deans, members of the university promotion and tenure committee, new faculty and candidates for promotion and/or tenure, and 62 academic departments.
- § Implementation within Outreach of the university planning and assessment systems.
- § Representing Outreach in the self-study process for re-accreditation by SACS.
- § Designing and leading the implementation of a competitive grant program to support outreach scholarship among Auburn faculty.

Director, Economic Development Institute (EDI), 1994-2001. EDI had university-wide responsibility for linking the resources of Auburn to economic and community development throughout Alabama. The job of director involves working with public and private leaders in the state to identify needs and opportunities, recruiting faculty to conduct applied research and outreach projects, often finding third party funding for projects for needy clients, managing projects, and supervising a small in-house staff (four professionals, two clerical, and varying numbers of student). For most of my tenure I reported to the Provost. Upon his retirement EDI was transferred to University Outreach. Major accomplishments include the following. (See Sections VII and VIII of this vita for details.)

- § Creation of the Alabama Technology Network.
- § Obtaining over \$4 million in external funding.
- § Developing proposals and projects with faculty and/or students from eight of Auburn's twelve colleges and schools.

- § Creating a graduate minor in economic development in partnership with the Master of Business Administration, Master of Community Planning, and Master of Public Administration programs.
- § Partnering with the Alabama Cooperative Extension System to jointly offer the Economic Development Intensive Course (two weeks, non-credit) annually.

Founding Director, Master of Public Administration (MPA) Program, 1985-1997. The MPA program was a semi-autonomous unit within the Department of Political Science. It had its own budget, a secretary, and a core of eight faculty, all of whom held appointments within political science. The MPA director was appointed by the Dean of Liberal Arts. Because Auburn is not located in a metropolitan area, the program was designed to be small with about thirty with mostly pre-service students. As the first director I recruited students, made contacts with public agencies for internships and jobs, scheduled classes, chaired meetings of the core faculty to establish policies, wrote the first self-study report for NASPAA accreditation, and obtained external resources. Major accomplishments include:

- § Achieving NASPAA accreditation within six years of the program's founding.
- § Obtaining seven Patricia Roberts Harris and three Community Development Work Study Fellowships, all of which went to pre-service minority students.
- § Helping two students obtain Presidential Management Internships.
- § Creating a dual-degree program with the Master of Community Planning, located in the College of Architecture, Design, and Construction.
- § Creating a faculty/student exchange with Twente University in the Netherlands.
- § Starting the Gordon Sherman lecture series.

Director, Research Liaison Office, 1984-85. This office was established under the Vice President for Research based on a grant from the Alabama Department of Economic and Community Affairs (ADECA). I represented AU to ADECA, directed projects and helped other faculty obtain funding. The grant lasted one year; the office served as a precursor to the Economic Development Institute.

V. PUBLICATIONS

A. Books

Clark, Cal, and Robert S. Montjoy, eds. 2001. *Globalization's Impact on State-Local Economic Development Policy*. Huntington, NY: Nova.

Watson, Douglas J., John G. Heilman, and Robert S. Montjoy. 1994. *The Politics of Redistributing Urban Aid*. Westport, Conn.: Praeger.

O'Toole, Laurence J., Jr., and Robert S. Montjoy. 1984. *Regulatory Decision Making: The State Corporation Commission of Virginia*. Charlottesville: University Press of Virginia.

B. Published Reports

National Commission on Election Standards and Reform. 2001. *Report and Recommendations to Improve America's Election System*. Washington, D.C.: National Association of Counties.

Montjoy, Robert S. 1994. *Mail Registration Programs*. Washington, D.C.: Federal Election Commission, *Innovations in Election Administration*, ed. William C. Kimberling.

Montjoy, Robert S., Benjamin J. Jones, Rick Masters, Ed Packard, and Brent Dean. 1994. *The National Voter Registration Act of 1993 (NVRA) Manual*. Houston: The Election Center.

Montjoy, Robert S. 1992. *Motor Voter Registration Programs*. Washington, D.C.: Federal Election Commission, *Innovations in Election Administration*, ed. William C. Kimberling.

Montjoy, Robert S. 1983. *A Model Ordinance for Establishing Nonexclusive Franchises for Community Antenna Television Systems for Alabama Counties*. Montgomery: Association of County Commissions of Alabama.

Montjoy, Robert S. 1982. *Alabama Election Officials' Handbook*. Montgomery, AL: Secretary of State of Alabama.

Hume, Rex D., Robert S. Montjoy, James A. Palmer, and Ronald E. Weber. 1978. *An Analysis of Laws and Procedures Governing Contested Elections and Recounts*. Washington, D.C.: Federal Election Commission.

C. Articles and Chapters

Montjoy, Robert S. and Douglas M. Chapin. (2005) "The U.S. Election Assistance Commission: What role in the Administration of Elections?" *Publius* 35 (Fall): 617-634.
Montjoy, Robert S. (2005). "HAVA and the States." In Dan Palazzolo and Jim Caesar, eds. *Election Reform: Politics and Policy*. Lexington.

Bernstein, Robert A., Anita Chadha, and Robert Montjoy. (2003). "Cross-State Bias in Voting and Registration Overreporting in the Current Population Surveys." *State Politics and Policy Quarterly* 3 (Winter): 367-386.

Montjoy, Robert S. 2002. "Election Issues." In *Alabama Issues 2002*, eds. Jim Seroka and Thomas Vocino. Auburn University: Center for Governmental Services.

Montjoy, Robert S. and Christa Daryl Slaton. 2002. "Interdependence and Ethics in Election Administration: The Case of the Butterfly Ballot." *Public Integrity* 4 (Summer): 195-210.

Clark, Cal and Robert S. Montjoy. 2001. "Globalization's Impact on State-Local Economic Development Policy." *Policy Studies Review* 18 (Autumn): 5-12. This is the introductory essay to a symposium by the same title edited by Clark and Montjoy. It received the Don Hadwiger award for the best symposium in Volume 18 of the *Policy Studies Review*.

Montjoy, Robert S. 2001. "Considering a National Concentration in Election Administration." *Journal of Public Affairs Education* 7 (January): 53-55.

Clark, Cal and Robert S. Montjoy, eds.. 2001. "The Implications of Globalization for State-Local Economic Development Strategy." In *Globalization's Impact on State-Local Economic Development Policy*. Huntington, NY: Nova.

Watson, Douglas J; Edwin I. Gardner, Jr., and Robert S. Montjoy. 2001. "Moving into Global Competition: A Case Study of Alabama's Recruitment of Mercedes-Benz." *Policy Studies Review* 18(Autumn): 80-93. Expanded version printed in Cal Clark and Robert S. Montjoy, 2001. *Globalization's Impact on State-Local Economic Development Policy*. Huntington, NY: Nova.

Robert Bernstein, Anita Chadha, and Robert Montjoy. 2001. "Overreporting Voting: Why It Happens and Why It Matters." *Public Opinion Quarterly* 65 (Spring): 22-44.

Clark, Cal and Robert Montjoy. 1998. "Globalization and the Revitalization of U.S. Economic Competitiveness: Implications for Economic Development Policy." In *Handbook of Economic Development*, ed. Tom Liou, 151-182. New York: Marcel Dekker.

Montjoy, Robert S. 1996. "Developing the Field of Economic Development: A Response to Visser and Wright." *Economic Development Quarterly* 10 (February): 28-32.

Montjoy, Robert S. and Douglas J. Watson. 1995. "A Case for a Reinterpreted Dichotomy of Politics and Administration in Council-Manager Government." *Public Administration Review*. 55 (May/June): 231-239.

Montjoy, Robert S. and Douglas J. Watson. 1994. "Within-Region Variation in Acceptance of Council-Manager Government: Alabama and the Southeast." *State and Local Government Review* 25 (Winter): 19-27.

Montjoy, Robert S. 1994. "The National Voter Registration Act of 1993." *The South Carolina Policy Forum* 5 (Spring): 5-13. Institute of Public Affairs. University of South Carolina.

Montjoy, Robert S. and Jeffrey L. Brudney. 1991. "Volunteers in the Delivery of Public Services: Hidden Costs. . . and Benefits." *American Review of Public Administration* 21 (December): 327-343.

Watson, Douglas J. and Robert S. Montjoy. 1991. "Research on Local Government in *Public Administration Review*." *Public Administration Review*. 51 (March/April): 166-170.

Montjoy, Robert S. and Laurence J. O'Toole, Jr. 1991. "Policy Instruments and Politics: Multiple Regression and Intergovernmental Aid." *State and Local Government Review* 23 (Spring): 51-59.

Latimer, Margaret K. and Robert S. Montjoy. 1987. "Overcoming the Politics of Polarization in Birmingham." In *Strategies for Mobilizing Black Voters: Four Case Studies*, ed. Thomas E. Cavanagh, 61-99. Washington: Joint Center for Political Studies.

Montjoy, Robert S. 1985. "Systems of County Road Administration in Alabama." *Public Sector*, Office of Public Service and Research, Auburn University 8 (Fall).

Montjoy, Robert S. and William I. Sauser, Jr. 1984. "Will the Guardians Be Happy?" *The Bureaucrat*, Vol. 13 (Fall): 48-52.

O'Toole, Laurence J., Jr. and Robert S. Montjoy. 1984. "Interorganizational Policy Implementation: A Theoretical Perspective." *Public Administration Review* 44 (November/December): 491-503.

O'Toole, Laurence J., Jr. and Robert S. Montjoy. 1982. "Utility Regulation." In *Alabama Issues*, ed. Keith J Ward, 61-74. Auburn University, AL: Office of Public Service and Research.

Montjoy, Robert S., William R. Shaffer, and Ronald E. Weber. 1980. "Policy Preferences of Party Elites and Masses: Conflict or Consensus?" *American Politics Quarterly* 8 (July): 319-43.

Montjoy, Robert S. 1980. "Contested Elections in Alabama." *Public Sector*, Office of Public Service and Research, Auburn University 3 (Summer).

O'Toole, Laurence J., and Robert S. Montjoy. 1980. "Virginia's State Corporation Commission, II: Decision Making Today." *University of Virginia Newsletter* 56 (January): 17-20.

Montjoy, Robert S. and Laurence J. O'Toole, Jr. 1979. "Virginia's State Corporation Commission, I: Historical Perspective," *University of Virginia Newsletter* 56 (December): 13-16.

Montjoy, Robert S. and Laurence J. O'Toole, Jr. 1979. "Toward a Theory of Policy Implementation: An Organizational Perspective." *Public Administration Review* 38 (September/October): 465-76.

Montjoy, Robert S. and James O. Glanville. 1978. "The 1977 Election: A New Equilibrium?" *University of Virginia Newsletter* 54 (February): 21-24.

Montjoy, Robert S. 1977. "Citizen Participation in Land Use Governance." *Land: Issues and Problems*, Virginia Polytechnic Institute and State University 27 (March).

Montjoy, Robert S. 1976. "Suffrage Requirements and Voter Turnout in Virginia: 1776 and 1976." *University of Virginia Newsletter* 53 (November): 9-12.

Montjoy, Robert S. 1976. "The Swing Vote and Party Stability in Virginia." *University of Virginia Newsletter* 52 (June): 37-40.

D. Conference Papers.

Montjoy, Robert S. 2005. "Implementing Federal Election reform: Tools, Networks, and Intergovernmental Relationships." Presented at the annual meeting of the Southern Political Science Association.

Montjoy, Robert S. and Christa Slaton. 2002, "Interdependence and Ethics in Election Administration: The Case of the Butterfly Ballot." Presented at the annual meeting of the American Society for Public Administration in Phoenix.

Bernstein, Robert, Anita Chadha, and Robert Montjoy. 1998. "Overreporting Voting: Why People Lie." Presented at the annual meeting of the American Political Science Association in Boston.

Montjoy, Robert S., Anita Chadha, and Robert Bernstein. 1997. "State Turnout Estimates: Patterns of Overreporting." Presented at the annual meeting of the Southern Political Science Association, Norfolk.

Montjoy, Robert S. 1993. "Implementation and Impact of Voter Registration Systems in the United States." Presented at the annual meeting of the Southern Political Science Association, Savannah.

Montjoy, Robert S. 1992. "Implementing Motor Voter Systems in the United States." Presented at the annual meeting of the American Political Science Association, Chicago.

Montjoy, Robert S., and Jeffrey L Brudney. 1990. "Volunteers in the Delivery of Public Services: Hidden Costs and Benefits." Presented at the annual meeting of the Southeastern Conference on Public Administration, Clearwater, Florida.

Barrow, Deborah J., Gerald W. Johnson and Robert S. Montjoy. 1988. "The Politics and Economics of State Court Reform: Alabama and the National State Court Reform Movement." Presented at the annual meeting of the Southern Political Science Association, Atlanta.

Montjoy, Robert S. 1984. "Politics and Analysis of Formula Funding." Presented at the annual meeting of the Southern Political Science Association, Savannah.

Montjoy, Robert S. 1984. "Analyzing Human Resources: Comparing Job Satisfaction Between Military and Civilian Personnel." Presented at the annual meeting of the American Society for Public Administration, Denver.

Montjoy, Robert S. 1981. "Reducing Court Delay in Alabama: Implementation Problems and Solutions." Presented at the Southeastern Regional Conference on Public Administration, Jackson, Mississippi.

Montjoy, Robert S. and Laurence J. O'Toole, Jr. 1979. "Decision Making in a Complex Regulatory Organization: The Virginia State Corporation Commission." Presented at the annual meeting of the Southern Political Science Association, Gatlinburg, Tennessee.

Montjoy, Robert S. 1979. "A Review of Formula Funding Problems and Solutions: The Case of State Aid for Law Enforcement." Presented at the annual meeting of the Virginia Economics Association, Williamsburg, Virginia.

Montjoy, Robert S. and Laurence J. O'Toole, Jr. 1978. "Citizen Participation: Functions, Techniques, Consequences." Presented at the annual meeting of the American Society for Public Administration, Phoenix, Arizona.

Montjoy, Robert S. and Laurence J. O'Toole, Jr. 1977. "The Implementability of Legislative Mandates." Presented at the annual meeting of the Southern Political Science Association, New Orleans.

Hume, Rex, Robert S. Montjoy, Jim Palmer, and Ronald E. Weber. 1977. "What Happens After the Polls Close? Contests, Recounts, and the Integrity of the Electoral Process." Presented at the annual meeting of the Southern Political Science Association, New Orleans.

V. INSTRUCTION

University of New Orleans

PADM 6901

PADM 6020

URBN 6001

Capstone I

Bureaucracy and Democracy

Research Methods

PADM 4800

Nonprofit Leadership

Auburn University:

PO 210	State and Local Government
PO 331	Legislative Process
PO 327	Policy and Administration
PO 326	Theory of Public Organizations
PO 590	Seminar in Political Science Methodologies
PO 613	Seminar in State and Local Government
PO 614	Financial Administration
PO 637	Readings in Public Administration
PO 636	Seminar in Policy and Administration
PO 617	Readings in American Government
PO 635	MPA Seminar in Public Administration
PO 700	Doctoral Seminar in Public Administration

Received Pi Sigma Alpha Award for Outstanding Political Science Professor in 1982 and the Pi Alpha Alpha Award for Outstanding Achievement in 2002.

University of Virginia:

GFAG	341	State and Local Government
GFAG	361	Introduction to Public Administration
GFAG	509-510	Quantitative Methods
GFAG	562	Organization Theory and Administrative Behavior
GFAG	831	Seminar in Political Behavior Research
GFAG	841	Seminar in State and Local Government
GFAG	868	Urban Administration and Policy Analysis

Indiana University:

Y	103	American Politics
Y	200	Ideology, Public Opinion, and Public Policy

VII. OUTREACH

A. Election Administration.

Assisted LA Secretary of State's office by working through nonprofit and neighborhood organizations to distribute over 10,000 information sheets on polling place changes for the April 2006 elections in New Orleans following Hurricane Katrina. Served as an election commissioner for absentee voting.

Facilitator for Delaware's state plan under the Help America Vote Act of 2002.

Speaker at national workshops of state election directors on implementation of the Help America Vote Act, 2002 and 2003.

Member, National Advisory Board, Election Information and Reform Project (electionline.org) funded by the Pew Charitable Trusts, 2001-

Member, National Commission on Election Standards and Reform sponsored by the National Association of Counties and the National Association of County Recorders, Election Officials, and Clerks, 2001.

Led the development of the Certified Election/Registration Administrator (CERA) program, a national training program in election administration offered by Auburn University and the Election Center, a national organization of state and local election officials. This program received the outstanding new non-credit program award from the National University Continuing Education Association in 1996. Taught numerous courses in the program, 1994 - .

Board of Directors, The Election Center, 1994-1998, 2006-.

Principal investigator on a study of mail registration systems for the Federal Election Commission, 1994.

Plenary speaker at statewide meetings of state and local election officials in Maryland, Oklahoma, Florida, California, Illinois, Mississippi, and Alabama, 1984-2002.

Served on Federal Election Commission resource panel for regional workshops to explain the National Voter Registration Act of 1993 to state and local officials. Made presentations and answered questions in Seattle, Dallas, Chicago, and Atlanta, all in 1993.

Principal investigator on a study of motor voter programs for the Federal Election Commission, 1992.

Directed the State of Alabama's implementation of the U.S. District Court order in Harris v. Seigelman, which required changes in voting procedures and the recruitment and training of poll workers in 65 of 67 counties, 1988. (See Montjoy and Brudney, 1991.)

Special Assistant for Election Administration, Alabama Secretary of State 1988-1989.

Consultant to the Secretary of State of Alabama for the development of training aids on electronic voting, 1984

Project director for the implementation of electronic voting law, Alabama Committee on Electronic Voting, 1983-1984.

Drafted the first rules and procedures for the use of electronic voting equipment throughout Alabama, adopted by the Electronic Voting Commission in 1984 under authority of the Electronic Voting Act of 1983.

Drafted a bill for the Alabama legislature to adjust election procedures in order to accommodate delays in legislative redistricting, 1982.

Supervised the first comprehensive statewide election training program for Alabama, which received the Southeastern Consortium of Public Service Organization's Public Service Award for 1982. Prepared a reference manual, job aids, and sound-and-slide shows.

Co-principal investigator on a study of contested elections and recounts for the Federal Election Commission, 1978.

B. Economic and Community Development.

Intergovernmental aid. Worked with legislative committees and representatives of cities and counties in Virginia, 1978-79, to develop a formula for the distribution of \$100 million annually in state aid for localities. My contribution was the development and explanation of a multiple regression formula that improved the targeting of aid while providing a rational basis for resisting some particularistic (pork) distributions. See Montjoy and O'Toole (1991) for an analysis of this case. See also Watson, Heilman, and Montjoy (1994), *The Politics of Intergovernmental Aid*, for an analysis of the Urban Development Action Grant Program.

Technical Assistance to Industry. Represented Auburn in the creation of the Alabama Technology Network (ATN) in 1996. The ATN is a partnership of Auburn, the University of Alabama, the Economic Development Partnership of Alabama, and seven community colleges to provide technical assistance to existing industry in Alabama. It has a \$7 - 8 million annual budget based on state and local funds, the Manufacturing Extension Partnership program of the National Institute of Standards and Technology, and client fees. I negotiated the initial partnership agreements with the community college presidents, served as president of the ATN from 1998 through 2001, served on the nine-member National Advisory Board for the Manufacturing Extension Partnership from 2001 - 2004.

Organization and practices of state and local economic development offices. Served as director and co-principal investigator on a project to study the organization of state economic development offices and make recommendations regarding a public-private partnership for economic development in Alabama, funded by the Economic Development Partnership of Alabama, 1998.

Community Development.

New Orleans, Louisiana. Served on the Government Effectiveness Committee of the Bring New Orleans Back Commission appointed by Mayor Ray Nagin after Hurricane Katrina, 2005-2006.

Uniontown, Alabama. Recruited institutional partners (the Alabama Cooperative Extension System, Design Corps, Tuskegee University, and the University of Alabama), drafted the proposal, and served as the first principal investigator on a Community Outreach Partnership Center (COPC) grant from the U.S. Department of Housing and Urban Development to conduct a sustained development program in Uniontown, a poor community in Alabama's Black Belt. I was also able to secure the first of a series of research grants from the Kettering Foundation to study out impact on this community. Total resources, including match from Auburn and partner institutions, exceed \$1,000,000.

Service on community development boards:

The Dauphin Island Foundation, which is intended to guide development of this historic barrier island community by coordinating and bridging gaps among the various public and private authorities on the island, 1994-2002.

Sowing Seeds of Hope, a faith based organization supported by the Cooperative Baptist Fellowship and working in Perry County, where Uniontown is located, 1999-2004.

The Tuskegee-Macon County Community Development Corporation, 1998-2002.

Utilities and regulation

Project director for a study of the impact of retail electricity deregulation, funded by the Alabama Rural Electric Association of Cooperatives, 1998.

Co-director of a project for the Alabama Department of Community and Economic Affairs to develop a telecommunications plan for the state of Alabama, funded by the Appalachian Regional Commission, 1996-98.

Member of the Rate Stabilization and Equalization Oversight Committee for, Telecommunications, Alabama Public Service Commission, 1987-1988.

Co-chairman of a study team from five Alabama universities that investigated and made organizational recommendations for the Alabama Public Service Commission, 1983-1984.

Drafted a model ordinance, with commentary, for establishing nonexclusive franchises for community antenna television systems for Alabama counties, 1983-1984.

See O'Toole and Montjoy (1984), *Decision Making in a Complex Regulatory Agency Commission*, for a study of the Virginia State Corporation Commission.

Workforce Development. Member Alabama Workforce Investment Board, 1999-2004.

B. Other outreach

Editorial Board, *Journal of Higher Education Outreach and Engagement*, 2002 -

Project director and principal investigator for an evaluation of the state management information system for Alabama Juvenile Courts, Administrative Office of Courts, 1990-1991.

Project director and principal investigator of a study of river ports on the newly completed Tennessee-Tombigbee Waterway, 1984-85.

Assisted Escambia (1981) and Russell (1984) Counties in the purchase of central computer systems.

Project director and principal investigator on contracted studies of Montgomery and Baldwin County (AL) Engineering Departments, 1981-1984.

Project director and principal investigator for an evaluation of a state-wide, computer-based case management system by the Alabama Administrative Office of Courts to reduce court delay in Alabama, 1981-1982.

Project director for the evaluation of projects by the Alabama Law Enforcement Planning Agency, 1979-1980.

Project director and principal investigator for a study of the organization of base contracting offices for the U.S. Air Force, 1979-1980.

VIII. Summary of External Funding

Obtained funding and/or directed projects from the following agencies for a total to Auburn University of over \$5 million, most of which came when I was director of EDI.

Alabama Administrative Office of Courts
Alabama Department of Economic and Community Affairs
Alabama Department of Education
Alabama Rural Electric Association
Alabama Law Enforcement Planning Agency
Alabama Secretary of State
Alabama Technology Network
Baldwin County, Alabama
City of Auburn, Alabama
City of Huntsville, Alabama
Economic Development Partnership of Alabama
Escambia County, Alabama
Montgomery County, Alabama
Russell County, Alabama

U.S. Air Force
U.S. Appalachian Regional Commission
U.S. Department of Commerce
U.S. Department of Education
U.S. Department of Health and Human Services
U.S. Department of Housing and Urban Development
U.S. Federal Election Commission

IX. UNIVERSITY AND PROFESSIONAL SERVICE (Selected)

University of New Orleans

Policy Committee, 2005 - 2006.

Auburn University

Member, University Assessment Committee, 2002-2004.
Chair, committees to assess and report AU's impact on Alabama, 1995 and 2000.
Graduate Council, 1992-1995.
Chair, Curriculum Committee, Political Science Department, 1992-1994.
Selection Committee, Extension Award for Excellence, 1991-1994.
Advisory Council, Economic Development Institute, 1990-1994.
Internal Review Team, Manufacturing Engineering Program, 1989.
Coordinator, Sherman Lecture Series, 1988-1994.
AU Principal Representative to NASPAA 1985-1997.
Member, Water Resources Council, 1986-1989.

University of Virginia

Institutional representative for the Virginia Federation (U. Va. and William and Mary) to the Inter-University Consortium for Political and Social Research, 1978-1979.
Founder and first chairman of the University of Virginia Social Sciences Computer Users Group, 1977-1978.

Alabama Political Science Association

President, 1989-90

American Political Science Association

Ethics Committee, 1994-1996.
Treasurer, Organized Section on Public Administration, 1987-1993.
Chair, Kaufman Award Committee, 1987.

American Society for Public Administration

President, Auburn Chapter, 1997
National program committee for 1986, 1987, and 1992 conferences.
Vice-Chair, Section on National Security and Defense Administration, 1985-1987.
President, Montgomery Chapter, 1987-1988.

President, Montgomery Chapter, 1991-1992.
Executive Council, Montgomery Chapter, 1980-1989.
Executive Council, Central Virginia Chapter, 1978-1979.

National Association of Schools of Public Affairs and Administration
Standards Committee, 1987-1989.
Executive Committee, Section of Political Science Based Programs, 1991-1994.
Site visit teams: 1992, 1993, 1994, 1995, 1997, 1998, 2002.

Pi Alpha Alpha
National Council, 1997-2001

Southeastern Conference for Public Administration
Chair, 1992-1993.
Executive Council, 1989-1993.

Southern Political Science Association
Executive Council, 1986-1989.
Nominating Committee 1984, chair, 1985.
Program Committee, 1985.
Committee to select the best paper from the 1982 meeting.

X. PROFESSIONAL RECOGNITION

Election Center "Hall of Fame," 2003.
Alabama Technology Network President's Award, 2002.
Auburn University Chapter of Pi Alpha Alpha Charles Spindler Award for Outstanding Achievement, 2002.
Policy Studies Organization's Don Hadwiger Award for the best symposium to appear in Volume 18 of the *Review of Policy Research*, with Cal Clark, 2002.
National Outstanding Non-credit Program Award from the University Continuing Education Association, 1996.
Auburn University "Excellence in Extension" award for 1989.
Southeastern Consortium of Public Service Organizations' Public Service Award for 1982.
Auburn University Pi Sigma Alpha Award for Outstanding Political Science Professor, 1982.
Edwards Fellow, Indiana University, 1974-75.
Carrier Scholar, University of Mississippi, 1962-66.