TIGLIN CHALLENGE

Reports and
Financial Statements
For the financial year ended
31 December 2019

Registered number: 220213

TIGLIN CHALLENGE

REPORTS AND FINANCIAL STATEMENTS

Contents

DIRECTORS AND OTHER INFORMATION AT DATE OF APPROVAL OF FINANCIAL STATEMENTS

Directors	Aubrey McCarthy (Chairman) Keith Flynn Jerry Conlan Emmanuel Eguare Gerald Farrell Susan Philips
Secretary	Aidan Nevin
Auditors	Ruddell & Co. Chartered Accountants & Registered Auditors 16 Church Street Dungannon Co Tyrone
Bankers	Allied Irish Bank 7/12 Dame Street Dublin 2
Business Address	Tiglin Ashford Co Wicklow
Registered office	Apartment 1 109 Cork Street Dublin 8
Company Registered Number	220213
Charity Number	CHY11596

CHAIRMAN'S STATEMENT

CHAIRMAN'S STATEMENT

Overview

Once again it is encouraging for me to report another successful year for Tiglin Challenge. It was a year where we began our second decade as an organisation, and Tiglin looks forward to furthering growth in the next ten years.

State bodies such as the HSE, Department of Social Protection Wicklow County Council and many individual and corporate donors provide both financial and practical support which ensures that the work of Tiglin continues to reach lives trapped in addiction and homelessness.

We continued to grow our internal resources and deepened relationships with valuable support of external agencies so we can continue to provide wrap-around care services that introduce individuals to addiction free living, self-development, educational opportunities, jobs skills, housing and family support. Through these our residents and students set goals to reach their potential and our dedicated staff team empower them to make the best decisions for their future while providing a continuum of care.

Residential centres

As ever, and sadly in many ways, we see continued demand for both our women's and men's residential services with a total of 92 people residing in both our men's and women's centres in 2019. Our ladies centre has thrived under an excellent management team who exhibit the skills and abilities to guide and mould the Centre to cater for everyone's needs in a truly personal and professional manner.

Tiglin Men's Centre continues to be a hive of activity. Each day is packed with fantastic opportunities for the men to discover some of the 'whys' and 'how's' of what led them to, and held them in, the stronghold of addiction. Residents continue to explore and embrace education, health & fitness and many other services we provide to witness the rebirth of their new selves as they journey a new road of faith that can hold their recovery together.

Community Employment Schemes

Tiglin is a Community Employment Sponsor and we deliver Community Employment in three separate locations; our day service aftercare programme, our inhouse residential at Tiglin and our No Bucks Café in Dublin city. These services are supported by the Department of Social Protection, which is funded by the Irish Government under the National Development Plan 2007 – 2013.

The aim of the Tiglin Day Service is to provide a supportive and progressive rehabilitation programme through education, training and personal development within a community setting. This programme continues to thrive with 7 students completing Level 6 QQI certificates with IT Carlow.

Of those who have come through the Tiglin Inhouse Residential programme 7 students are now in full or part-time education with a 5 in employment.

TIGLIN CHALLENGE

Our No Bucks Café moved to its new home in The Lighthouse on Pearse St. and has seen an unprecedented need for the service. Service users now continue to exceed 250 per day. I thank all our dedicated volunteers without whom this service would greatly suffer. This Community Employment Scheme with 12 participants is now fully functional and is a tremendous asset in our effort to tackle homelessness.

Housing
The refurbishment of Carraig Eden for male graduates who have completed our residential programme started in summer of 2019 and is making great progress. We are excited to see the 34 accommodation units being made available and to provide much needed housing to those who have committed to a new way of living. We anticipate that work on Carraig Eden will be complete by the end of 2020.

This opportunity is a great example of Wicklow County Council's partnership with Tiglin and their willingness to see that the investment into Tiglin is an investment into people, and it is people who build community.

Finance
The organisation is very grateful to the South Inner City & East Coast Drug Task Forces, and Dublin City & County HSE for their continuing support in providing funding for the operation of our student centres. In the rapidly changing world around regulation and compliance we maintain a close relationship with the Drug Task Forces and work together to ensure that the organisation operates best practices both in the delivery of services and compliance with HSE rules and regulations. Our relationship with the Department of Social Protection in the operation of Community Employment Schemes continues to grow.

These State funds are vital to our ongoing success, but we always face an annual shortfall of funds. I wish to acknowledge the much needed financial support of trusts, corporations, small business and local & national churches throughout 2019. Additionally, a special thank you do all individuals who support Tiglin either by way of monthly contributions or one-off payments.

Careful management of finances is essential particularly so in the charitable sector which relies entirely on the confidence of the public sector. Our Finance Committee which includes qualified Accountants and industry experts endeavours to ensure best practices are applied across the organisation.

The year ahead will see financial strain on society as a whole and in turn the charity sector will have constraints. Tiglin sees increased demand throughout the Covid pandemic as our services are deemed essential and have been operating at full capacity throughout, we appeal to all supporters both new and old to continue to help us reach out to those who unfortunately are being left behind during this unprecedent time.

TIGLIN CHALLENGE

Governance
Corporate governance is an important focus of the Board. To ensure the confidence of all our stakeholders the Board endeavours to ensure that the organisation is up to date with developments in governance. Steps already taken include compliance with the Governance Code. Our focus now turns to learning and preparation for the Charities Governance Code as compliance will be mandatory from 2020.

The Board audit ensures that the appropriate skillsets are in place which includes medical, educational and pharmaceutical representation. The Board of Tiglin is passionate about continuing to position Tiglin as a professional provider of services within the rehabilitation sector.

Other highlights for the year 2019 were:
• Throughout 2019 a documentary called 'Life at Tiglin' was produced by World2000 & Ardmore studios. The documentary follows the life of students and staff on the Tiglin programme and also features the huge involvement of our patron Judge Gillian Hussey.
• Salesforce has continued their amazing support for Tiglin during 2019. Their annual football match where the Salesforce staff compete with Tiglin Students for the Tiglin Salesforce Cup is always a spectacle. The Salesforce crew once again did their annual sleepout which raised much need funds for our work.
• Paul McKenna and his company mac group continue to excel at CSR in their support of Tiglin. Throughout the year amongst other endeavours they held a staff team building day in Tiglin and the surrounding forests, they also launched a book 'The PlayBook' which featured the work they do with Tiglin. Huge appreciation to all the mac gang.
• Throughout the year Tiglin has featured in various TV radio and press publications. Some highlights were graduate Trevor O'Neill being featured on RTE's Life & Soul & RTE's Sean O'Rourke show interviewed Patron of Tiglin Judge Gillian Hussey with two of our graduate students. The response to both was phenomenal.
• President Michael D. Higgins and his family invited myself and students of Tiglin and their families to celebrate the start of Christmas by lighting the tree at Áras an Uachtaráin.

2019 certainly was a very busy year with new services, new managers, new facilities, and a constant flow of challenges. As most of you know Tiglin was founded to provide a safe environment for individuals who had life controlling substance abuse problems. Now, as then, our aim is to provide care in as close to a home environment as possible for as long as necessary.

Aubrey McCarthy, Chairman
30 October 2020

DIRECTORS' REPORT

The directors present their annual report and audited financial statements of the company for the financial year ended 31 December 2019.

Objectives and activities

The objectives of the charity are to run, own and manage rehabilitation centres for adults seeking recovery from substance abuse, a scheme to provide food and clothing for homeless people and outreach work with those recovering from addiction.

The main objectives for the year continue to be the promotion and fostering of rehabilitation services and homeless outreach work.

Companies Act 2014

The Companies Act 2014 was commenced on 1 June 2015. The company converted to a company limited by guarantee under Parts 1 to 15 of that Act on 17 May 2016.

Principal Activities and Review of the Business

Principal Activities

The principal activity of the company is the operation of two rehabilitation centres for adults seeking recovery from substance abuse. The men's and women's centres are located at Tiglin, Ashford and Brittas Bay, Co. Wicklow respectively. The company operates a "No Bucks" café scheme which provides food and clothing to homeless people in Dublin.

Tiglin is a Community Employment Sponsor and we deliver Community Employment in three separate locations. There are now more than 60 CE participants between the Arklow and Tiglin schemes.

Review of business and future developments

In 2019, Tiglin Challenge built on its reputation as a recognised and respected provider of rehabilitation services.

Further details are provided in the Chairman's statement.

Results

The surplus for the year and the appropriation thereof is set out in the income and expenditure account on page 13.

DIRECTORS' REPORT (continued)

Principal risks and uncertainties
The principal risk continues to be our reliance on funding from three Drugs Task Forces and corporate and personal donations as more fully explained in the going concern note on page 21.

The company operates solely in the Republic of Ireland. Therefore, it is not subject to significant currency risks. The company does rely on borrowings, the majority of which are fixed rate, and therefore does have exposure to interest rate risk. The company's policy is to ensure that sufficient resources are available from cash balances and cash flows to ensure all obligations can be met when they fall due.

A formal policy on reserves is in effect. The Board agreed that reserves should be maintained at a level which ensures that Tiglin Challenge could operate the rehabilitation program during a period of unforeseen difficulty and that a substantial proportion of reserves should be maintained in a readily realisable form. The board agreed that the current level of reserves is appropriate.

The directors are aware of the major risks to which the company is exposed and are satisfied that systems are in place to mitigate exposure to major risks.

Events after the end of the financial year
Since this financial end of year the Covid pandemic has hit globally. This has influenced fundraising activities and reduction in donations from corporate bodies and individuals which go direct to operational revenue. These reductions have been somewhat offset by accessing the Government Covid wage subsidy. Please refer to further comments by our Chairman in the Finance section in Chairman's Report.

Directors
The names of the persons who were directors at any time during the year ended 31 December 2019 are set out below. Unless indicated otherwise they served as directors for the entire year.

Aubrey McCarthy (Chairman)
Keith Flynn
Mr Jerry Conlan
Mr Emmanuel Eguare
Gerald Farrell
Susan Philips

Company secretary
The company secretary throughout the financial year was Mr Aidan Nevin.

Directors and secretary and their interests
The company is limited by guarantee and does not have any share capital. Therefore the directors and secretary who served during the year did not have a beneficial interest in the company.

All directors serve in a voluntary capacity.

DIRECTORS' REPORT (continued)

Political donations
The company made no political donations in either the current or preceding financial year.

Accounting Records
The measures taken by the directors to secure compliance with the requirements of sections 281 to 285 of the Companies Act 2014 with regard to the keeping of accounting records are the implementation of necessary policies and procedures for recording transactions, the employment of competent accounting personnel with appropriate expertise and the provision of adequate resources to the financial function. The accounting records of the company are maintained at the premises of the Tiglin, Ashford, Co. Wicklow.

Audit Committee
The company's Financial Committee completed a review of the financial statements and have recommended the approval to the board of directors.

Statement on relevant audit information
In the case of each of the persons who are directors at the time this report is approved in accordance with section 332 of Companies Act 2014:

(a) so far as each director is aware, there is no relevant audit information of which the company's statutory auditors are unaware, and
(b) each director has taken all the steps that he or she ought to have taken as a director in order to make himself or herself aware of any relevant audit information and to establish that the company's statutory auditors are aware of that information.

Auditors
In accordance with section 383(2) of the Companies Act, 2014, the auditors, Ruddell & Co., Chartered Accountants, will continue in office.

Approved by the board of directors and signed on its behalf by

Aubrey McCarthy
Chairman

Keith Flynn
Director

30 October 2020

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the Directors' Report and the financial statements in accordance with Irish law and regulations.

Irish company law requires the directors to prepare financial statements for each financial year. Under the law, the directors have elected to prepare the financial statements in accordance with Companies Act 2014 and FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" issued by the Financial Reporting Council, and promulgated by the Institute of Chartered Accountants in Ireland ("relevant financial reporting framework"). Under company law, the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the assets, liabilities and financial position of the company as at the financial year end date and of the surplus or deficit of the company for the financial year and otherwise comply with the Companies Act 2014.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether the financial statements have been prepared in accordance with applicable accounting standards, identify those standards, and note the effect and the reasons for any material departure from those standards; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for ensuring that the company keeps or causes to be kept adequate accounting records which correctly explain and record the transactions of the company, enable at any time the assets, liabilities, financial position and surplus or deficit of the company to be determined with reasonable accuracy, enable them to ensure that the financial statements and directors' report comply with the Companies Act 2014 and enable the financial statements to be audited. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for the maintenance and integrity of the corporate and financial information included on the company's website. Legislation in Ireland governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

RUDDELL
& COMPANY

Chartered Accountants & Registered Auditors

16 Church Street, Dungannon, Co. Tyrone, BT71 6AB
Tel: (028) 8772 2043

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TIGLIN CHALLENGE

Report on the audit of the financial statements

Opinion

We have audited the financial statements of Tiglin Challenge ('the Company') for the year ended 31 December 2019, which comprise the income and expenditure account, balance sheet and statement of cash flows and notes to the financial statements, including the summary of significant accounting policies set out on pages 16 to 21. The financial reporting framework that has been applied in their preparation is Irish Law and FRS 102.

In our opinion the financial statements:

• give a true and fair view of the assets, liabilities and financial position of the Company as at 31 December 2019 and of its deficit for the year then ended;

• have been properly prepared in accordance with FRS 102; and

• have been properly prepared in accordance with the requirements of the Companies Act 2014.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (Ireland) (ISAs (Ireland)) and applicable law. Our responsibilities under those standards are further described below in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with ethical requirements that are relevant to our audit of financial statements in Ireland, including the Ethical Standard issued by the Irish Auditing and Accounting Supervisory Authority (IAASA) and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Material Uncertainty Related to Going Concern

We draw attention to page 21 in the financial statements, which indicates that subsequent to the year end the Company experienced a negative effect on its business as a result of the COVID-19 virus and that the Company is dependent on Drugs Task Force funding. As stated on page 21, these events or conditions, along with other matters as set forth in the going concern note on page 21, indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern and, therefore, that it may be unable to realise its assets and discharge its liabilities in the normal course of business. Our opinion is not modified in respect of this matter.

RUDDELL
& COMPANY

Chartered Accountants & Registered Auditors

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Tel: (028) 8772 2043

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TIGLIN CHALLENGE (continued)

Other information

The directors are responsible for the other information in the annual report. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2014

Based solely on the work undertaken in the course of the audit, we report that:

- in our opinion, the information given in the directors' report is consistent with the financial statements; and

- in our opinion, the directors' report has been prepared in accordance with the Companies Act 2014. We have obtained all the information and explanations which we consider necessary for the purposes of our audit.

In our opinion the accounting records of the Company were sufficient to permit the financial statements to be readily and properly audited, and financial statements are in agreement with the accounting records.

Matters on which we are required to report by exception

Based on the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified any material misstatements in the directors' report. The Companies Act 2014 requires us to report to you if, in our opinion, the disclosures of directors' remuneration and transactions required by sections 305 to 312 of the Act are not made. We have nothing to report in this regard.

RUDDELL & COMPANY

Chartered Accountants & Registered Auditors

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Tel: (028) 8772 2043

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF TIGLIN CHALLENGE (continued)

Respective responsibilities

Responsibilities of directors for the financial statements

As explained more fully in the directors' responsibilities statement set on page 9, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the Company's ability to continue as going concerns, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (Ireland) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The purpose of our audit work and to whom we owe our responsibilities

Our report is made solely to the Company's members, as a body, in accordance with section 391 of the Companies Act 2014. Our audit work has been undertaken so that we might state to the Company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Company and the Company's members, as a body, for our audit work, for this report, or for the opinions we have formed.

Jonathan Ruddell

Jonathan Ruddell
for and on behalf of
Ruddell & Company
Chartered Accountants & Registered Auditors
16 Church Street
Dungannon
Co. Tyrone

30 October 2020

Ruddell & Company is the trading name of JDMR Limited. Registered in NI.
Registration No. NI 606398. Registered office: 47 Derryanville Road, Portadown, Co. Armagh, BT62 1PF

INCOME AND EXPENDITURE ACCOUNT

FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

	Notes	2019 Restricted income €	2019 Unrestricted income €	2019 Total €	2018 Total €
Turnover	3	1,033,314	758,157	1,791,471	1,549,452
Net operating expenses		(1,035,917)	(792,674)	(1,828,591)	(1,550,196)
Other operating income				-	-
Operating deficit		(2,603)	(34,517)	(37,120)	(744)
Interest payable and similar charges	4	-	(353)	(353)	(1,006)
Interest receivable				-	-
Deficit on ordinary activities before taxation	5	(2,603)	(34,870)	(37,473)	(1,750)
Tax on surplus on ordinary activities	9	-	-	-	-
Deficit for the financial year		(2,603)	(34,870)	(37,473)	(1,750)
Reserves balance carried forward		28,603	1,129,490	1,158,093	1,159,843
Reserves closing balance		26,000	1,094,620	1,120,620	1,158,093

BALANCE SHEET AS AT 31 DECEMBER 2019

	Notes	2019		2018	
		€	€	€	€
Fixed Assets					
Tangible assets	10		831,306		802,904
Current Assets					
Debtors	11	43,966		72,584	
Cash at bank and in hand – unrestricted		343,177		480,091	
Cash at bank and in hand – restricted		-		-	
			387,143		552,675
Creditors: Amounts falling due within one year	12		(97,829)		(197,486)
Net current assets			289,314		355,189
Total assets less current liabilities			1,120,620		1,158,093
Creditors: Amounts falling due after more than one year	13	-		-	
Provisions for liabilities		-		-	
			-		-
Net assets			1,120,620		1,158,093
Reserves					
Income and Expenditure account			1,102,620		1,140,093
Designated Repair Reserve	17		18,000		18,000
Reserves			1,120,620		1,158,093

Approved by the board of directors and signed on its behalf by

Aubrey McCarthy
Director

Keith Flynn
Director

30 October 2020

STATEMENT OF CASH FLOWS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

	Notes	2019 €	2018 €
Net cash flows from operating activities	15	34,880	86,310
Cash flows from investing activities			
Proceeds from sale of tangible fixed assets		-	600
Payments for tangible fixed assets		(115,653)	(47,043)
Capital fundraising		-	-
Net cash flows from investing activities		(115,653)	(46,443)
Cash flows from financing activities			
Repayment of borrowings		(55,788)	(62,756)
Interest paid		(353)	(1,006)
Repayment of capital element of finance leases and hire purchase contracts		-	-
Net cash flows from financing activities		(56,141)	(63,762)
Net (decrease)/increase in cash and cash equivalents		(136,914)	(23,895)
Cash and cash equivalents at beginning of financial year		480,091	503,986
Cash and cash equivalents at end of financial year	16	343,177	480,091

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

1. General Information

These financial statements comprising the Income and Expenditure Account, the Balance Sheet, the Statement of Cash Flows and the related notes 1 to 24 constitute the individual financial statements of Tiglin Challenge for the financial year ended 31 December 2019.

Tiglin Challenge is a Company Limited by Guarantee (registered under Part 2 of Companies Act 2014), incorporated in the Republic of Ireland. The Registered Office is Apartment 1, 109 Cork Street, Dublin 8. The principal place of business of the company is at Tiglin, Ashford. The nature of the company's operations and its principal activities are set out in the Director's Report on pages 6 to 8.

The company transitioned from previously extant Irish GAAP to FRS 102 as at 1 January 2015.

Statement of Compliance
The financial statements have been prepared in accordance with FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (FRS 102) and with the Charities SORP.

Currency
The financial statements have been presented in Euro (€) which is also the functional currency of the company. In instances where amounts have been rounded to the nearest Euro, this is indicated by the symbol €.

2. Accounting Policies

The following accounting policies have been applied consistently in dealing with items which are considered material in relation to the company's financial statements.

Basis of preparation

The financial statements have been prepared on the going concern basis and in accordance with the historical cost convention modified to include certain items at fair value. The financial reporting framework that has been applied in their preparation is the Companies Act 2014 and FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland issued by the Financial Reporting Council and promulgated by the Institute of Chartered Accountants in Ireland and the Charities SORP.

Tangible fixed assets

All tangible fixed assets are initially recorded at historic cost. This includes legal fees, stamp duty and other non-refundable purchase taxes, and also any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management, which can include the costs of site preparation, initial delivery and handling, installation and assembly, and testing of functionality.

Depreciation

Depreciation is provided on all tangible fixed assets at rates calculated to write off the cost or valuation, less estimated residual value, of each asset systematically over its expected useful life, on a straight line basis, as follows:

Land and buildings	-	2% straight line
Fixtures, fittings and equipment	-	15% straight line
Motor Vehicles	-	25% straight line

The residual value and useful lives of tangible assets are considered annually for indicators that these may have changed. Where such indicators are present, a review will be carried out of the residual value, depreciation method and useful lives, and these will be amended if necessary. Changes in depreciation rates arising from this review are accounted for prospectively over the remaining useful lives of the assets.

Turnover

All categories of income are included in the financial statements in the year in which they are receivable. Income is treated as being general unless otherwise specified by the donor, in which case it will be restricted income. The directors review the restricted funds on an annual basis.

Restricted funds represent grants and donations which can only be used for a particular purpose specified by the donors.

Government grants

Grants are recognised using the accruals model when there is reasonable assurance that the grant will be received and all attaching conditions will be complied with. Grants are recognised as income in the income and expenditure account when there is evidence of entitlement to the grant, receipt is probable and its amount can be measured reliably.

Retirement benefit costs

The company operates a defined contribution scheme. Retirement benefit contributions in respect of the scheme for employees are charged to the income and expenditure account as they become payable in accordance with the rules of the scheme. The assets are held separately from those of the company in an independently administered fund. Differences between the amounts charged in the income and expenditure account and payments made to the retirement benefit scheme are treated as assets or liabilities.

Once-off termination payments that are not required by contract, legislation, or other obligations or commitments, are recognised in the financial year in which they become payable.

Foreign currencies

Transactions in foreign currencies are recorded at the rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the rate of exchange ruling at the financial year end date. Non monetary items that are measured at historical cost are translated at the foreign exchange rate ruling at the date of the transaction. Non-monetary items measured at fair value are translated at the rate of exchange at the date of the valuation. All foreign exchange differences are taken to the income and expenditure account.

Financial Instruments

Share Capital of the Company

The company is a company limited by guarantee and therefore does not have an ordinary share capital.

Cash and cash equivalents

Cash consists of cash on hand and demand deposits. Cash equivalents consist of short term highly liquid investments that are readily convertible to known amounts of cash that are subject to an insignificant risk of change in value.

Other financial assets

Other financial assets including debtors for services provided on short-term credit, are initially measured at the undiscounted amount of cash receivable from that funder, which is normally the invoice price, and are subsequently measured at amortised cost less impairment, where there is objective evidence of an impairment.

Loans and borrowings

All loans and borrowings, both assets and liabilities are initially recorded at the present value of cash payable to the lender in settlement of the liability discounted at the market interest rate. Subsequently loans and borrowings are stated at amortised cost using the effective interest rate method. The computation of amortised cost includes any issue costs, transaction costs and fees, and any discount or premium on settlement, and the effect of this is to amortise these amounts over the expected borrowing period. Loans with no stated interest rate and repayable within one year or on demand are not amortised. Loans and borrowings are classified as current assets or liabilities unless the borrower has an unconditional right to defer settlement of the liability for at least twelve months after the financial year end date.

Other financial liabilities

Trade creditors are measured at invoice price, unless payment is deferred beyond normal business terms or is financed at a rate of interest that is not a market rate. In this case the arrangement constitutes a financing transaction, and the financial liability is measured at the present value of the future payments discounted at a market rate of interest for a similar debt instrument.

Impairment of financial assets

At the end of each reporting period, the company assesses whether there is objective evidence of impairment of any financial assets that are measured at cost or amortised cost, including loans, trade debtors and cash. If there is objective evidence of impairment, impairment losses are recognised in the income and expenditure account in that financial year.

Judgements and key sources of estimation uncertainty

The directors consider the accounting estimates and assumptions below to be its critical accounting estimates and judgements:

Going Concern
The company is dependent on Drugs Task Force funding and funding from private individuals. The funding position of Tiglin has become increasingly difficult subsequent to the year end as a result of the adverse effect the COVID-19 virus has had on the ability of the company to fund raise and hence the financial position of the company. On this basis, a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern and, therefore, that it may be unable to realise its assets and discharge its liabilities in the normal course of business. The directors have had discussions with both the East Coast, South Inner City and North Inner City Drugs Task Forces and are of the opinion that funding will continue for the foreseeable future and the company has been able to access Government COVID-19 support funding in order to offset the drop in fund raising income. On this basis, the directors consider it appropriate to prepare the financial statements on the going concern basis. The financial statements do not include any adjustments that would result from the discontinuance of Drugs Task Force or private funding, or its reduction to an inadequate level.

Useful Lives of Tangible and Intangible Fixed Assets
Long-lived assets comprising primarily of property, fixtures and equipment represent a significant portion of total assets. The annual depreciation and amortisation charge depends primarily on the estimated lives of each type of asset and, in certain circumstances, estimates of residual values. The directors regularly review these useful lives and change them if necessary to reflect current conditions. In determining these useful lives management consider technological change, patterns of consumption, physical condition and expected economic utilisation of the assets. Changes in the useful lives can have a significant impact on the depreciation and amortisation charge for the financial year. The net book value of Tangible Fixed Assets subject to depreciation at the financial year end date was €831,306 (2018: €802,904).

3. Turnover

	2019	2018
	€	€
Geographic analysis of turnover:		
Ireland	1,791,471	1,549,452
United Kingdom	-	-
Total	1,791,471	1,549,452
Classes of turnover:		
Gifts & Donations	214,291	132,253
Student Donations	417,694	357,381
Health Board Funding	326,930	326,930
Deposit Interest	-	18
Gifts in kind	-	1,798
Day Care Scheme Funding	730,384	532,426
Fundraising	5,469	22,752
Corporate donations	96,703	175,894
Total	1,791,471	1,549,452

Funding from government sources represents 59.0% of all income received by Tiglin Challenge.

The Health Service Executive provided funds of €326,930 to be used for wages and running costs in the provision of residential care by Tiglin Challenge. The Department of Social Protection provided funds of €730,384 to be used for wages, materials and staff training in the provision of day care facilities by Tiglin Challenge.

4. Interest payable and similar charges

	2019	2018
	€	€
On bank loans and overdrafts made to the company	353	1,006
On all other loans made to the company		
Finance lease interest in respect of finance leases and hire purchase contracts	-	-
	353	1,006

5. Surplus on ordinary activities before taxation

Surplus on ordinary activities before taxation is stated after charging/(crediting):

	2019	2018
	€	€
Depreciation and amounts written off fixed assets:		
Depreciation of tangible fixed assets owned	87,251	70,384
Operating lease rentals	-	-
Government grants amortised	-	-
Realised gain on foreign currency transactions	-	-

6. Directors' remuneration and transactions

6a. Directors' remuneration

Included in staff costs are the following in respect of directors of the company:

	2019	2018
	€	€
Salary	-	-
Other remuneration (touring, fees & expenses)	-	-
Employer's PRSI	-	-
Company contributions in respect of qualifying services to Pension Scheme Fund, a defined contribution retirement benefit scheme	-	-
Compensation for loss of office of director of the company, paid by the company	-	-
	-	-

The number of directors to whom retirement benefits are accruing under Pension Scheme Fund in respect of qualifying services is - (2018: -).

Other than as shown above any further required disclosures in sections 305 and 306 of the Companies Act 2014 are nil for both financial years.

6b. Transactions with directors and officers

Loans to directors

None of the directors had a loan from the company at the end of either the current or preceding financial period.

6c. Material interests of directors in contracts with the company.

The following information relates to transactions and balances between the company and companies in which Aubrey McCarthy is considered to have a controlling interest:
The Elms supplied services to the value of €450 (2018 - €228) of which €nil (2018 - €nil) was outstanding at the financial year end.

All transactions were made at arms-length and on this company's normal commercial terms, which include a requirement to settle debts within 30 days.

7. Staff costs

The average monthly number of persons employed by the company (including executive directors) during the financial year analysed by category, was as follows:

	2019 Number	2018 Number
Management	4	4
Administration	2	2
Service Provider	92	60
	98	66

Their aggregate remuneration comprised:

	2019 €	2018 €
Wages and salaries	1,172,251	982,678
Social insurance costs	80,032	73,458
Other retirement benefit costs (see note 8)	11,667	5,725
Other compensation costs – termination benefits	-	-
	1,263,950	1,061,861

No employee of the company received remuneration in excess of €60,000 during either the current or prior financial period. The gross salary of the CEO of Tiglin Challenge amounted to €57,000.

All the amounts stated above were treated as an expense of the company in the financial year. No amount was capitalised into assets.

8. Retirement benefit information

Retirement benefit costs

	2019	2018
	€	€
Retirement benefit charge	11,667	5,807

Defined contribution scheme

The company operates a defined contribution scheme, 'Pension Scheme Fund', for its employees. The scheme is externally financed in that the assets of the scheme are held separately from those of the company in an independently administered fund.

9. Tax

The company was granted charitable status (Charities Number: CHY11596) and therefore no corporation tax charge is applicable in relation to its charitable activities, which encompass all activities of the company.

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

10. Tangible fixed assets
Current financial year

	Land & Buildings Freehold	Fixtures, Fittings & Equipment	Motor Vehicles	Total
	€	€	€	€
Cost or valuation:				
At 1 January 2019	1,424,929	368,586	86,144	1,879,659
Additions	-	115,653	-	115,653
Disposals	-	-	-	-
At 31 December 2019	**1,424,929**	**484,239**	**86,144**	**1,995,312**
Depreciation:				
At 1 January 2019	760,925	264,462	51,368	1,076,755
Charge for financial year	28,499	46,321	12,431	87,251
Disposals	-	-	-	-
At 31 December 2019	**789,424**	**310,783**	**63,799**	**1,164,006**
Net book value				
At 31 December 2019	**635,505**	**173,456**	**22,345**	**831,306**
At 1 January 2019	664,004	104,124	34,776	802,904

NOTES TO THE FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2019

Prior financial year

	Land & Buildings Freehold	Fixtures, Fittings & Equipment	Motor Vehicles	Total
	€	€	€	€
Cost or valuation:				
At 1 January 2018	1,424,929	361,212	63,225	1,849,366
Additions	-	7,374	39,669	47,043
Disposals	-	-	(16,750)	(16,750)
At 31 December 2018	**1,424,929**	**368,586**	**86,144**	**1,879,659**
Depreciation:				
At 1 January 2018	732,426	235,007	55,313	1,022,746
Charge for financial year	28,499	29,455	12,430	70,384
Disposals	-	-	(16,375)	(16,375)
At 31 December 2018	**760,925**	**264,462**	**51,368**	**1,076,755**
Net book value				
At 31 December 2018	**664,004**	**104,124**	**34,776**	**802,904**
At 1 January 2018	692,503	126,205	7,912	826,620

11. Debtors

	2019	2018
	€	€
Prepayments and sundry debtors	43,966	72,584

All debtors are due within one year. All trade debtors are due within the company's normal terms, which is thirty days. Trade debtors are shown net of impairment in respect of doubtful debts.

12. Creditors: amounts falling due within one year

	2019	2018
	€	€
Bank loans and overdrafts (note 14)	-	55,788
Obligations under finance leases and hire purchase contracts (note 14)	-	-
Trade creditors	22,074	23,465
Other creditors including tax and social insurance:		
Tax and social insurance		
LPT	105	-
PAYE	5,788	6,411
USC	1,230	1,277
PRSI	8,487	8,467
Amount due to director and accrued director's emoluments		
Accruals	15,145	86,752
Deferred Income		
Other deferred income	45,000	15,326
Contributions to retirement benefit scheme (note 8)	-	-
	97,829	197,486

The repayment terms of trade creditors vary between on demand and ninety days. No interest is payable on trade creditors.

The terms of the accruals are based on the underlying contracts.

Other amounts included within creditors not covered by specific note disclosures are unsecured, interest free and repayable on demand.

13. Creditors: amounts falling due after more than one year

	2019	2018
	€	€
Bank loans (note 14)	-	-
Obligations under finance leases and hire purchase contracts	-	-

	-	-

14. Details of Borrowings

Bank loans and overdrafts

	2019	2018
Current	€	€
Overdraft	-	-
Fixed Rate Loan Balance – Tiglin Centre	-	55,788
	-	55,788
Non-current		
Fixed Rate Loan Balance – Tiglin Centre	-	-
	-	-
Total	-	55,788

Obligations under finance leases and hire purchase contracts

The company has no assets held under finance leases or hire purchase contracts.

14. **Details of Borrowings (continued)**

Current financial year

Maturity analysis	**Within one year**	**Between one & five years**	**After five years**	**Total**
	€	€	€	€
Indebtedness repayable other than by instalments:				
Bank overdraft	-	-	-	-
Indebtedness repayable by instalments:				
Bank loans	-	-	-	-
Finance Leases:				
Gross of finance charges	-	-	-	-
Finance charges and interest included in instalments	-	-	-	-
Net of finance charges	-	-	-	-
Total net indebtedness by instalments	-	-	-	-
Total	-	-	-	-

Prior financial year

Maturity analysis	**Within one year**	**Between one & five years**	**After five years**	**Total**
	€	€	€	€
Indebtedness repayable other than by instalments:				
Bank overdraft	-	-	-	-
Indebtedness repayable by instalments:				
Bank loans	55,788	-	-	55,788
Finance Leases:				
Gross of finance charges	-	-	-	-
Finance charges and interest included in instalments	-	-	-	-
Net of finance charges	-	-	-	-
Total net indebtedness by instalments	55,788	-	-	55,788
Total	55,788	-	-	55,788

15. **Net cash flows from operating activities**

	2019	**2018**
	€	€

Surplus for the financial year	(37,473)	(1,750)
Adjustments for:		
Depreciation of tangible fixed assets	87,251	70,383
(Profit)/loss on disposal of tangible fixed assets	-	(225)
Interest payable	353	1,006
(Increase)/decrease in debtors	28,618	(19,141)
Increase/(decrease) in creditors	(43,869)	36,037
Net cash flows from operating activities	34,880	86,310

16. Components of cash and cash equivalents

	2019	**2018**
	€	**€**
Cash at bank and in hand	343,177	480,091
Bank overdraft	-	-
	343,177	480,091

17. Designated Repair Reserve

As a certified Tier 1 Approved Housing Body the company has established a designated repair reserve to set aside a percentage of the annual rental income on a regular basis. The purpose of this reserve is ensure funding will be available to replace and repair major capital items as required. The transfer from the general reserve to the designated repair reserve in the current financial period of €18,000 represents approximately 30% of annual rental income.

18. Events after the end of the financial year

The global impact of the COVID-19 virus is a non-adjusting event after the financial year end. To date, the company has experienced an adverse impact on its ability to fund raise as a result of the COVID-19 virus. Further information has been provided in the Going Concern note on page 21.

19. Capital commitments

At the financial year end date the company had not entered into contracts for future capital expenditure.

20. Other financial commitments

At the financial year end date the company had not entered into contracts for future financial expenditure.

21. Contingent liability

The company has no contingent liabilities at either the end of the current or preceding financial periods.

22. Related party transactions and controlling party

Ultimate controlling party
The members of the company are considered by the directors to be the company's ultimate controlling party.

Key management personnel compensation
The directors' remuneration disclosed in note 6 represents the total compensation paid to key management personnel.

Other related party transactions
All other related party transactions are disclosed under Directors' remuneration and transactions, note 6.

23. Financial instruments

The analysis of the carrying amounts of the financial instruments of the company required under section 11 of FRS 102 is as follows:

	2019	2018
	€	€
Financial assets that are debt instruments measured at amortised cost		
Other debtors	43,966	72,584
Cash at bank and in hand	343,177	480,091
Financial liabilities measured at amortised cost		
Bank and other loans	-	55,788
Trade creditors	52,829	126,372

24. Approval of financial statements

The board of directors approved these financial statements and authorised them for issue on 30 October 2020.