

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
Oct 16, 2020

Respondent: Asbury - NTR Construction

Overall Rating: 6.6

Narrative: Great response but construction does not have experience with this system and our files database is going through restructy

Evaluation Scores

Summary Evaluation	
	Pass / Fail
Compliance with Requirements of the PPP Act and Act 120	<u>Pass</u> / Fail
SOQ Requirements and Procedures	Pass / <u>Fail</u>
Background & Team Information (25%)	4 / 10 <u>5.2/10</u>
Financial Capabilities (10%)	<u>10</u> / 10 <u>5.9/10</u>
Technical & Operational Capabilities (50%)	<u>10</u> / 10 <u>7.1/10</u>
Safety Performance (15%)	<u>10</u> / 10 <u>9/10</u>

Privileged and
Confidential

(P)

I. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent)		P	
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>			
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	



2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

3. Background & Team Information

5-2

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities			
A. Respondent shall provide a description of the Respondent and all Team Members that identifies <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	5	Beth Had V Daniel Daniel Daniel Spanish company ✓

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			NONE
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) <p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			some info provided through SW (inaction)
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	4	Resumes provided
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	5	None provided

*Effect
1/21/18*

4. Financial Capabilities

5.9

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	7	
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	5	
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	6	

(7.1)

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	7	No details provided to indicate experience with Rego's legacy mtr.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	6	low exp with mtr provided.
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	7	Exp provided provided.
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	7	Mtr was provided representative of mtr operation

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	4	fuel delivery experience will
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	4	not clear experience with fuel
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	10	provided
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	8	sufficient support information

6. Safety Performance

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	7	not all info provided on how to manage these.
B. Demonstrated knowledge of safety strategies and methodologies	40%	8	applicant info provided on the way from on strategy safety methods.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	9	no OSHA forms but applicant appropriate info.

(8)

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
12/16/2022

Respondent: Brown H Energy LLC

Overall Rating: C-6

Narrative: Although some relevant regulatory reports failed to provide complete response and summary w/o clarity of dates.

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	<u>8</u> Pass / Fail
SOQ Requirements and Procedures	<u>8</u> Pass / Fail
Background & Team Information (25%)	<u>7.5</u> / 10
Financial Capabilities (10%)	<u>8</u> / 10
Technical & Operational Capabilities (50%)	<u>7.4</u> / 10
Safety Performance (15%)	<u>4.6</u> / 10

Privileged and Confidential

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		PASS	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		PASS	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		PASS	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>		PASS	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		PASS	

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	Pass	
Cover page (to include identification of all management Team Members)	Pass	
Cover Letter (two pages maximum)	Pass	
Table of Contents	Pass	
Executive Summary (two pages maximum)	Pass	
SOQ is delivered no later than the Submission Deadline	Pass	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	Pass	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	Pass	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

3. Background & Team Information

7.3

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities			
A. Respondent shall provide a description of the Respondent and all Team Members that identifies <ul style="list-style-type: none"> Anticipated roles, functions and overview of business operations Jurisdiction, form of entity organization, ownership structure and capitalization Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) Instances of working with Spanish-speaking workforces 	70%		
		7	Proof not included
			SPU
			SPU
			not info provided but in experience or & consistency.
			if given revised (Spain, Mexico)

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			Yes, but not sufficient detail.
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	7	Amixed
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	10	Provided

4. Financial Capabilities



Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	0	none provided
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	0	none provided
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	0	none provided

5. Technical & Operational Capabilities

7-6

Technical & Operational Capabilities (50%)
Section Score (0-10):

(50 pages maximum)
(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	9	Partial request approved.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	4	not fully approved.
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	8	Recent experience in decommission of plant & equipment.
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	4	Request not clearly delineated on TRF provided.

7.0

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	8	Reports sufficient experience
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	3	Always was with us previously, info not provided.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	10	Report needs clarity.
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	7	Should clarify reports and related exp. numbers

6. Safety Performance

U.C.

Safety Performance (15%)

Section Score (0-10): _____


Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	03	Provided
B. Demonstrated knowledge of safety strategies and methodologies	40%	09	Provided
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	2	Need clarification on quest. n.

Legacy Generation
P3A SOQ Evaluation Worksheet

Respondent: OPMS, LLC

Overall Rating: 4.8

Narrative: Despite relevant technical and operational expertise (see comments), respondents' ability to provide support without penalty is limited. OPMS experienced
evaluation scores


Oct 16, 2022

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	Pass / Fail Pass / Fail
SOQ Requirements and Procedures	Pass / Fail Pass / Fail
Background & Team Information (25%)	4.9 / 10
Financial Capabilities (10%)	4.5 / 10
Technical & Operational Capabilities (50%)	7.4 / 10
Safety Performance (15%)	7 / 10

Privileged and
Confidential

I. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence of certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>			
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>			
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFQ		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>			
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent)		P	
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFQ)</i>			
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	

2. SOQ Requirements and Procedures

Pass

SOQ Requirements

Pass / Fail for Section: _____

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	<i>P</i>	
Cover page (to include identification of all management Team Members)	<i>P</i>	
Cover Letter (two pages maximum)	<i>P</i>	
Table of Contents	<i>P</i>	
Executive Summary (two pages maximum)	<i>P</i>	
SOQ is delivered no later than the Submission Deadline	<i>P</i>	<i>→ Report & Exhibit</i>
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	<i>P</i>	<i>Since Physical not finally received.</i>
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	<i>P</i>	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

10.3

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest 	70%	7	<p>not specified not met reqd</p>
<ul style="list-style-type: none"> • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 			<p>Small experience with relevant work. Provided.</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			N/A
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) <p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			14-90 years of experience, but with minimal projects
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	7	Provided
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	0	none provided

4. Financial Capabilities

4.5

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	1	No Evidence provided
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	0	None provided
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	0	None provided

5. Technical & Operational Capabilities

7.4

Technical & Operational Capabilities (50%)
 Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	9	Provided.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	2	not provided.
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	9	significant experience provided
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	8	provided

7.4

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	7	Although experience mentioned, no details included.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	8	Provided but footprint is not recent.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	4	Although performance body regarding no certification included.
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	10	As per ICF provided on compliance strategy & monitoring

6. Safety Performance

7

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies</p>			
<p>A. Demonstrated ability to address and resolve safety issues</p>	30%	7	<p>Although respondent outlined efforts, no details were included</p>
<p>B. Demonstrated knowledge of safety strategies and methodologies</p>	40%	7	<p>Although some information was included, not in detailed format.</p>
<p>C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form</p>	30%	7	<p>Always over the year OSHA report, report numbers were provided.</p>

Legacy Generation
P3A SOQ Evaluation Worksheet

Alfred
October 16
2008

Respondent: Eco Electric

Overall Rating: F-4

Narrative: Details response by Respondent with shy presence in P.R. and send financials.

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	Pass/Fail <u>Pass</u>
SOQ Requirements and Procedures	Pass/Fail <u>Pass</u>
Background & Team Information (25%)	<u>F-3</u> / 10
Financial Capabilities (10%)	<u>86</u> / 10
Technical & Operational Capabilities (50%)	<u>7</u> / 10
Safety Performance (15%)	<u>99</u> / 10

Pass

I. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section: Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>		P	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		F	

2. SOQ Requirements and Procedures

RS

SOQ Requirements

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

7.3

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest 	70%	7	<p>Finding DEFICIENT structure Poor Eco structure will spin out</p>
<ul style="list-style-type: none"> • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 			<p>P.N. experience (All Spanish speaking)</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			All working together
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			Relevant Experience included.
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			Provided.
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	7	Provided for all key individuals.
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	10	Provided.

4. Financial Capabilities

8.6

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	B	Provided - Terminal
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	B	Provided
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	D	Provided in response to RFE

5. Technical & Operational Capabilities

7

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	4	Experience is limited Open and no legacy.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	5	Detailed Experience is provided
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	4	No experience list is included
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	4	Little evidence provided to show experience to operate safe O&M.

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	9	As part of the proposal provided on current experience in the area.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	7	NO experience with other plants.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	9	Provided by Stakeholder
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	9	Provided

6. Safety Performance

9.3

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	9	Although form attached was provided in the program, it was not included in the address and solve report issues
B. Demonstrated knowledge of safety strategies and methodologies	40%	9	Provided
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	10	Forms not submitted as requested and looks fine.

Privileged and Confidential

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
02405212 10, 2025

Respondent: EGE Activist

Overall Rating: B-1

Narrative: Met & detailed response by respondent with strong financial capabilities and technical expertise.

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	<u>Pass</u> / Fail
SOQ Requirements and Procedures	Pass / <u>Fail</u>
Background & Team Information (25%)	<u>Fail</u> / 10
Financial Capabilities (10%)	<u>B-2</u> / 10
Technical & Operational Capabilities (50%)	<u>B-2</u> / 10
Safety Performance (15%)	<u>B</u> / 10

Pass

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix 4 of the RFO)</i>		P	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix 4 of the RFO)</i>		P	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent)		P	
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>		P	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

7.6

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	8	<p>Key roles</p> <p>Eye HXink</p> <p>could be Eye HXink or similarly</p> <p>Provided</p>
			<p>Yes, a lot of experience in the D.P.</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			Multiple years
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) <p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			Lots of experience not necessarily with smaller plants (and different from larger's backward plants)
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	10	All provided.
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	0	none mentioned.

4. Financial Capabilities

8.8

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	10	Eg& support can sufficient
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	7	100% committed banking facilities strong legal credit ratings in 2016
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	All provided

Privileged and Confidential

5. Technical & Operational Capabilities

8.2

Technical & Operational Capabilities (50%)			
Section Score (0-10): _____			
(50 pages maximum)			
(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)			
Requirements	Weighting	Score	Comments
<p>Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:</p> <p>A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;</p>	20%	7	Over 1,000 MW currently in operation. Reported provided details of limited O&M experience.
<p>B. Repairing and/or replacing oil and/or gas-fired generating facilities</p>	10%	6	Detailed repair capabilities were not provided/ found in the SOQ.
<p>C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities</p>	10%	7	Reported for decommissioning of its original legacy and facilities.
<p>D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;</p>	20%	10	Provides sufficient information

Technical & Operational Capabilities (50%)
 Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	10	Coordinates and processes ships' bunkering through the delivery master and the ship company's agencies is detailed and generally excellent.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	7	No certification or verification included.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	7	Respondent was organized to meet OSHA regulation.
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body.	5%	8	

6. Safety Performance


0

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	B	Information provided is supportive of ability to identify and solve issues.
B. Demonstrated knowledge of safety strategies and methodologies	40%	B	Provided support information to be supportive.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	B	OSHA records not provided as Respondent follows a different process.

Legacy Generation
P3A SOQ Evaluation Worksheet


02/16/2022

Respondent: ENTANA

Overall Rating: 2.4

Narrative: Respondent is incomplete answers fails to show interest & commitment.

Evaluation Scores

Summary Evaluation	
	Pass / Fail
Compliance with Requirements of the PPP Act and Act 120	Pass / Fail
SOQ Requirements and Procedures	Pass / Fail
Background & Team Information (25%)	4.5/10
Financial Capabilities (10%)	0/10
Technical & Operational Capabilities (50%)	2.4/10
Safety Performance (15%)	0/10

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

FAIL

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		<i>F</i>	<i>not provided</i>
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		<i>F</i>	<i>N</i>
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO		<i>F</i>	<i>N</i>
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent)		<i>F</i>	<i>N</i>
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>			
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		<i>F</i>	<i>N</i>

2. SOQ Requirements and Procedures

SOQ Requirements

Fail

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	<i>P</i>	
Cover page (to include identification of all management Team Members)	<i>FP</i>	<i>not complete</i>
Cover Letter (two pages maximum)	<i>P</i>	
Table of Contents	<i>FP</i>	<i>not provided</i>
Executive Summary (two pages maximum)	<i>FP</i>	
SOQ is delivered no later than the Submission Deadline	<i>P</i>	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	<i>F</i>	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	<i>P</i>	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

4.5

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities			
A. Respondent shall provide a description of the Respondent and all Team Members that identifies <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	5	<p>see IRPs provided</p> <p>not known</p> <p>Requested more details</p> <p>see IRPs provided</p> <p>provided</p> <p>see experience (mtsr)</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			Reported
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			no O&M experience
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			INFO not reported
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	5	Resumes included but experience not reported
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	0	none

4. Financial Capabilities

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	0	no evidence of LSC
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	0	none
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	0	None

0

5. Technical & Operational Capabilities

2.4

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	2	Large gap in DFM Experience.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	2	no DETAILS provided
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	2	NO decommissioning Experience
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	4	could not be found for 100%

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	3	no sufficient info provided.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	4	11
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	1	no evidence of certificates
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	2	not clearly demonstrated.

6. Safety Performance

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies</p>			
<p>A. Demonstrated ability to address and resolve safety issues</p>	30%		
<p>B. Demonstrated knowledge of safety strategies and methodologies</p>	40%		
<p>C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form</p>	30%		

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
Date 10/22/20

Respondent: Evans Power LLC

Overall Rating: 75

Narrative: Above all else good response, key leader of project
clarity in role of team members

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	<u>Pass</u> / Fail
SOQ Requirements and Procedures	<u>Pass</u> / Fail
Background & Team Information (25%)	<u>4.4</u> / 10
Financial Capabilities (10%)	<u>6.9</u> / 10
Technical & Operational Capabilities (50%)	<u>7.9</u> / 10
Safety Performance (15%)	<u>8.3</u> / 10

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence of certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFQ <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFQ)</i>		P	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	Pass	
Cover page (to include identification of all management Team Members)	Pass	
Cover Letter (two pages maximum)	Pass	
Table of Contents	Pass	
Executive Summary (two pages maximum)	Pass	
SOQ is delivered no later than the Submission Deadline	Pass	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	Pass	not knowingly provided to us not declared via included in not before PACE.
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	Pass	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

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3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	4	<p>mt clearly defined provided</p> <p>TV - Encanto provided</p> <p>Provided</p> <p>Rupp (Spanish) experience</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			<p><i>Some ET review in progress</i></p>
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) <p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			<p><i>Relevant experience provided</i></p> <p><i>It is expected that entities from which request to RFP is submitted.</i></p>
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	4	<p><i>Provided for 5 VFE Individuals, none for the rest of the team members</i></p>
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	10	<p><i>Provided</i></p>

4. Financial Capabilities

Financial Capabilities (10%)

Section Score (0-10): 6.9

(10 pages maximum, excluding audited financials & supporting information)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	5	Since we have provided but not sufficient. Since we should not
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	6	Generally in many capital markets
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	not provided

we are providing many capital

(29)

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	8	Exposure provided under PPP, however, risks of Team Members are not clear.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	7	In the AFC, our identified In the repair experience (4 examples)
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	9	In the AFC, our identified experience (2 examples)
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	7	Yes, information was provided but need clarification on what to determine compliance; probably for the O&M provided.

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPF Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	9	No brief responses provided
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	7	Experiences included but not ranked
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	7	
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	9	

6. Safety Performance

Safety Performance (15%)

8.3

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	B	Applicant not sure provided for team members but need clarification on rules
B. Demonstrated knowledge of safety strategies and methodologies	40%	B	((
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	9	Although not clear rules, all parties seem to comply with provide safety equipment.

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
Date: 5/22/14

Respondent: Ethos Energy

Overall Rating: B

Narrative: Meets all previous in LATA with strong technical & operational capability.

Evaluation Scores

Summary Evaluation	
	Pass / Fail
Compliance with Requirements of the PPP Act and Act 120	Pass / Fail
SOQ Requirements and Procedures	Pass / Fail
Background & Team Information (25%)	2.8 / 10
Financial Capabilities (10%)	1.5 / 10
Technical & Operational Capabilities (50%)	4.7 / 10
Safety Performance (15%)	8.7 / 10

Privileged and Confidential

Pass

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFQ <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFQ)</i>		P	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	

Privileged and Confidential

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	<i>P</i>	
Cover page (to include identification of all management Team Members)	<i>P</i>	
Cover Letter (two pages maximum)	<i>P</i>	
Table of Contents	<i>P</i>	
Executive Summary (two pages maximum)	<i>P</i>	
SOQ is delivered no later than the Submission Deadline	<i>P</i>	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	<i>P</i>	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	<i>P</i>	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

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3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p>		9	
<ul style="list-style-type: none"> Anticipated roles, functions and overview of business operations 			no roles mentioned
<ul style="list-style-type: none"> Jurisdiction, form of entity organization, ownership structure and capitalization 			correct vic, form and by how number
<ul style="list-style-type: none"> Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest 			Provided
<ul style="list-style-type: none"> Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) 	70%		Provided
<ul style="list-style-type: none"> Instances of working with Spanish-speaking workforces 			responses to Spanish speaking

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			<i>same</i>
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			<i>All key personnel name to be relevant good experience</i>
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			<i>provided.</i>
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	<i>10</i>	<i>All provided</i>
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	<i>5</i>	<i>none provided.</i>

4. Financial Capabilities

4.5

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	5	
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	5	
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	Provided.

7-7

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
Section Score (0-10):

(50 pages maximum)
(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	9	Respondent operates 35 oil and gas contracts total 159mw of generating capacity. Respondent accepts ability of oil capabilities to support power generation.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	8	Performance and documentation by experience provided.
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	7	Program and activities are supportive and show important.
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	8	

Privileged and Confidential

7.7

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	7	Repeated reports that they wouldly manage fuel supply & quality facilities.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	0	Report specifies states included through of name technology.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	3	It was not readily observed that the certification was provided.
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	9	Additional information was provided.

6. Safety Performance


0.7

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	9	Adequate information provided on programs and methods.
B. Demonstrated knowledge of safety strategies and methodologies	40%	9	Demonstrated if program is complete and appears fairly complete.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	0	OSHA Forms were provided for last 3 years. Performance is generally positive.

Legacy Generation
P3A SOQ Evaluation Worksheet


October 16, 2009

Respondent: Excel Contractors

Overall Rating: 4.7

Narrative: Respondent was not seen & have almost 0hr experience

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	<u>Pass</u> / Fail
SOQ Requirements and Procedures	<u>Pass</u> / Fail
Background & Team Information (25%)	<u>4.7</u> / 10
Financial Capabilities (10%)	<u>6</u> / 10
Technical & Operational Capabilities (50%)	<u>4</u> / 10
Safety Performance (15%)	<u>6</u> / 10

Privileged and
Confidential

Pass

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>			
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>			
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFQ		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>			
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative?") for all future communication between the Authority and the Respondent)		P	
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFQ)</i>			
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	<i>DFE provides a completed Appendix B.</i>

(Handwritten: PASS)

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Privileged and Confidential

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

3. Background & Team Information

4.7

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p> <p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	5	<p>not clearly defined</p> <p>provided</p> <p>not clearly defined</p> <p>only for 3 key individuals</p> <p>NONE</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			none
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			not clear
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			not clear
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	4	only for key people
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	0	none

6

4. Financial Capabilities

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	10	System does not have \$150M WZ + Banking capacity of 60M
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	0	NONE
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	Financials provided as part of RFE

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
 Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	6	Although some experience included, no O&M experience. Experience includes plant start-up not reviewed and not included fully.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	2	not included fully.
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	4	have but not enough detail included
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	5	11

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	4	not sufficient details on fuel management.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	5	not sufficient details.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	1	not included included
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	1	not clearly evident

4

6. Safety Performance


Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	5	Perk and program were attached.
B. Demonstrated knowledge of safety strategies and methodologies	40%	6	General safety program was outlined.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	7	OSHA forms were provided.

Privileged and Confidential

Legacy Generation
P3A SOQ Evaluation Worksheet


02/14/2009

Respondent: Y. Hironaka

Overall Rating: 4.7

Narrative: Small size mission with inadequate infrastructure. Bold, capable since 5/10/05.

Evaluation Scores

Summary Evaluation	
	Pass / Fail
Compliance with Requirements of the PPP Act and Act 120	Pass / Fail
SOQ Requirements and Procedures	Pass / Fail
Background & Team Information (25%)	4/10
Financial Capabilities (10%)	9/9/10
Technical & Operational Capabilities (50%)	3/1/10
Safety Performance (15%)	4/4/10

Privileged and
Confidential

Pass

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO		P	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent)		P	
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>			
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	<i>Not included originally in RFP, but added in EIT.</i>

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): 6.1

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities			
A. Respondent shall provide a description of the Respondent and all Team Members that identifies <ul style="list-style-type: none"> Anticipated roles, functions and overview of business operations Jurisdiction, form of entity organization, ownership structure and capitalization Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) Instances of working with Spanish-speaking workforces 	70%	5	Incomplete, not clear Some info was provided not clear provided Some Agency's Spanish info not appropriate to the Spanish speaking workforce.

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			<p><i>All experience in power but no O&M capability.</i></p>
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	8	<p><i>Provided but not relevant O&M experience.</i></p>
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	10	<p><i>Provided</i></p>

4. Financial Capabilities

9.5

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	9	Financial capability provided
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	9	provided
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	All provided for parent company

31

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
 Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	5	Maybe experience on the equipment the D4M met they want to enhance it! problem.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	4	not sufficient info
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	2	no info re decommissioning in the SOQ.
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	2	not clearly described.

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	0	None
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	4	Other site experience not clearly detailed.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	4	Other provider's data not available
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	5	Details response not provided.

6. Safety Performance

4.7

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	5	Minimal provided. However, no evidence can be complete by the provider not determined.
B. Demonstrated knowledge of safety strategies and methodologies	40%	5	11
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	4	OSHA forms not provided. Summary done for OSHA. OSHA advice was provided.

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
Oct 16, 2022

Respondent: NAES Corporation

Overall Rating: 9.4

Narrative: Strong Report on both Technical & Financial aspects and provided details above. Worthwhile experience.

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	<u>Pass / Fail</u>
SOQ Requirements and Procedures	<u>Pass / Fail</u>
Background & Team Information (25%)	<u>9.8 / 10</u>
Financial Capabilities (10%)	<u>9.6 / 10</u>
Technical & Operational Capabilities (50%)	<u>9.3 / 10</u>
Safety Performance (15%)	<u>9.1 / 10</u>

Privileged and
Confidential

1. Compliance with Requirements of PPP Act and Act 120

Pass

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFPQ)</i>		<i>P</i>	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFPQ)</i>		<i>P</i>	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFPQ <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFPQ)</i>		<i>P</i>	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFPQ)</i>		<i>P</i>	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		<i>P</i>	

Pass

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

9.8

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p> <p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	10	<p>DETAILED SUPPLEMENTAL RESPONSE</p> <p>DETAILED SUPPLEMENTAL PROVIDED.</p> <p>USFER FOR STATE COMPETITION</p> <p>USFER (NO SUPV--55)</p> <p>SIGNATURE TRF'S DORRILL</p> <p>AS REQUESTED.</p> <p>Several Forums.</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			<p><i>significant work together</i></p>
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			<p><i>significant evidence provided (13000 O&M projects)</i></p>
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	9	<p><i>All provided and complete.</i></p>
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	10	<p><i>Done.</i></p>

4. Financial Capabilities

9.6

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	10	Applied online provided
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	09	or or
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	As provided

5. Technical & Operational Capabilities

99.25

Technical & Operational Capabilities (50%)
Section Score (0-10):

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	10	Significant experience (300) projects worldwide, 97.6 gms
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	4	Do not include full details
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	10	Successful decommissioning of 8 plants w/ 15 the last 10 years.
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	10	Provide support in Florida

or
repair
capable

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	10	Approved Inter provided file of island location
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above;	5%	10	Provided
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations;	10%	7	OHSA Inspection with 3 items but no enforcement
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	10	Provided.

6. Safety Performance


9.1

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	10	Permitted and completed with request.
B. Demonstrated knowledge of safety strategies and methodologies	40%	10	Permitted.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	7	Obt from permitted and well complete, however, response is compliant. However, inspection needed near station.

Legacy Generation
P3A SOQ Evaluation Worksheet


2/15/2014

Respondent: NRG

Overall Rating: 9.3

Narrative: Just above my strong Regulated with solid financial and technical capabilities.

Evaluation Scores

Summary Evaluation	
	Pass/Fail
Compliance with Requirements of the PPP Act and Act 120	Pass/Fail
SOQ Requirements and Procedures	Pass/Fail
Background & Team Information (25%)	8.4/10
Financial Capabilities (10%)	8.8/10
Technical & Operational Capabilities (50%)	9.7/10
Safety Performance (15%)	9.4/10

Pass

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFQ <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFQ)</i>		P	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative?") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFQ)</i>		P	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	

Pass

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

B.6

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p> <p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	9	<p>All I've provided has met or exceeds requirements</p> <p>provided</p> <p>provided</p> <p>provided</p> <p>No experience with Spanish-speaking workforces.</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			<p>All employees of NREB and have work together</p> <p>All experience is in power.</p>
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	9	<p>All provided and compliant but w/o Spanish speaking skills.</p>
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	5	<p>TBD (Legal counsel)</p>

4. Financial Capabilities

8.8

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	10	Provided. Large number credit facility.
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	7	provided through Puerto, which will provide guaranty.
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	All provided for Puerto.

Privileged and Confidential

9.7

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
 Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	10	Partial
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	10	4
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	10	4 - Extensive
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	10	4

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	9	
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	10	Permitted
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	9	Times documented were corrected.
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	10	Permitted

6. Safety Performance

9.4

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	10	Afficient response information was provided.
B. Demonstrated knowledge of safety strategies and methodologies	40%	10	u
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	8	OSHA Form provided. Some minor discrepancies (last 2 weeks soon slightly higher)

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
8/13/2022

Respondent: PO Energy LLC

Overall Rating: B-7

Narrative: Strong background & Technical Competent with detailed response.

Evaluation Scores

	Summary Evaluation
Compliance with Requirements of the PPP Act and Act 120	<input checked="" type="radio"/> Pass / Fail
SOQ Requirements and Procedures	<input checked="" type="radio"/> Pass / Fail
Background & Team Information (25%)	<u>8-3/10</u>
Financial Capabilities (10%)	<u>7-4/10</u>
Technical & Operational Capabilities (50%)	<u>9 / 10</u>
Safety Performance (15%)	<u>8-2/10</u>

Privileged and
Confidential

(Pass)

I. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section: _____

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence of certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		P	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>		P	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		P	

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	Pass	
Cover page (to include identification of all management Team Members)	Pass	
Cover Letter (two pages maximum)	Pass	
Table of Contents	Pass	
Executive Summary (two pages maximum)	Pass	
SOQ is delivered no later than the Submission Deadline	Pass	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	Pass	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	Pass	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

BB

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p> <p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 	70%	9	<p><i>none</i></p> <p><i>found</i></p> <p><i>3 of 5 key individuals speak Spanish</i></p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			N/A
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) <p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			Approved An copy will make the contract if chosen
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	10	Approved
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	5	not specified

72.4

4. Financial Capabilities

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	8	sufficient information was provided.
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	5	While no evidence was included, the fact that we have able to secure cost with PRC, thereby capability.
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	10	All provided

5. Technical & Operational Capabilities

9

Technical & Operational Capabilities (50%)
Section Score (0-10):

(50 pages maximum)
(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	10	provided. Other experience (Army Warber (65th/ 76th)
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	10	extensive experience in repairs
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	10	Experience in removal and relocation of (1100 ton)
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	9	OSHA Safety Data was good. OSHA Form provided.

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing;	20%	7	NOB did not specify fuel management capabilities.
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	8	System heat experience.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	10	Not applicable provided.
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	8	provided.

83.2

6. Safety Performance

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	B	Did not provide blind evidence to address and resolve issues
B. Demonstrated knowledge of safety strategies and methodologies	40%	A	Sufficient knowledge Rank A.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	D	Provided.

Legacy Generation
P3A SOQ Evaluation Worksheet

[Signature]
October 16, 2020

Respondent: Pro Power Systems LLC

Overall Rating: 5.7

Narrative: Although Strong Financials, Paperwork filed to Quality seems of Grade 1 robust QA of experience.

Evaluation Scores

	Summary Evaluation
Compliance with Requirements of the PPP Act and Act 120	<u>Pass</u> / Fail
SOQ Requirements and Procedures	<u>Pass</u> / Fail
Background & Team Information (25%)	<u>5.7</u> / 10
Financial Capabilities (10%)	<u>0</u> / 10
Technical & Operational Capabilities (50%)	<u>5.7</u> / 10
Safety Performance (15%)	<u>5.2</u> / 10

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract		Pass	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements		Pass	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO		Pass	
<i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>			
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent)		Pass	
<i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>			
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		Pass	

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: _____
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	Pass	
Cover page (to include identification of all management Team Members)	Pass	
Cover Letter (two pages maximum)	Pass	
Table of Contents	Pass	
Executive Summary (two pages maximum)	Pass	
SOQ is delivered no later than the Submission Deadline	Pass	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	Pass	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	Pass	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

5.9

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest 	70%	4	<p>Some good information on roles of organization but little about experience.</p>
<ul style="list-style-type: none"> • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 			

5-9

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%	6	not made OFR resumes included.
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	5	noting specific

4. Financial Capabilities

8

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	3	Provided
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	3	Credit provided for audit.
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	3	Provided for audit and consistency

5. Technical & Operational Capabilities

5.3

Technical & Operational Capabilities (50%)
Section Score (0-10):

(50 pages maximum)
(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	0	not clear who will provide O&M experience.
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	0	no specific capabilities or experience noted
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	0	need more details
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	0	need more details

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	3	no experience on fuel supply management
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	0	Documentation of fuel management not available
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	5	no environmental or safety issues
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	0	cannot confirm

6. Safety Performance

5

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	5	None info is needed
B. Demonstrated knowledge of safety strategies and methodologies	40%	5	None info is needed
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	5	None info is needed

Legacy Generation
P3A SOQ Evaluation Worksheet

Respondent: Williams Energy, Inc.

Overall Rating: B-3

Narrative: Strong background and relevant experience is evident. Great response on smart financial & technical capabilities.

Evaluation Scores

Summary Evaluation	
Compliance with Requirements of the PPP Act and Act 120	<u>Pass</u> / Fail
SOQ Requirements and Procedures	<u>Pass</u> / Fail
Background & Team Information (25%)	<u>8.7</u> / 10
Financial Capabilities (10%)	<u>9.1</u> / 10
Technical & Operational Capabilities (50%)	<u>8</u> / 10
Safety Performance (15%)	<u>8.7</u> / 10

[Signature]
08/16/2022

Pass

1. Compliance with Requirements of PPP Act and Act 120

Compliance with Requirements of PPP Act and Act 120

Pass / Fail for Section:

Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Score	Pass/Fail	Comments
Respondent provides evidence or certification that it shall be properly registered, or capable of being properly registered, to do business in Puerto Rico at the time of execution of the PPP Contract <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		<i>P</i>	
Respondent provides statement it shall comply with all applicable Puerto Rico and U.S. laws and/or requirements <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		<i>P</i>	
Each Respondent and Team Member provides a certification that complies with the requirements of Section 3, Part 1, 1.2 of the RFO <i>(Satisfied by executing the Form of Respondent and Team Members Certification in Appendix A of the RFO)</i>		<i>P</i>	
Respondent provides executed Document Acknowledgement and Contact Information letter, on behalf of the Respondent and each Team Member (executed by the contact person ("Respondent Representative") for all future communication between the Authority and the Respondent) <i>(Satisfied by executing the Form of Document Acknowledgement & Contact Information in Appendix B of the RFO)</i>		<i>P</i>	
Respondent provides an Appendix B Form of Document Acknowledgement & Contact Information stating the documents related to the RFP that were downloaded.		<i>P</i>	

2. SOQ Requirements and Procedures

SOQ Requirements

Pass / Fail for Section: Pass
Pass means that Respondent complied with the requirements listed below to the satisfaction of the Partnership Committee

Requirements	Pass/Fail	Comments
Respondents shall comply with the SOQ format requirements:		
SOQ must be prepared in English	P	
Cover page (to include identification of all management Team Members)	P	
Cover Letter (two pages maximum)	P	
Table of Contents	P	
Executive Summary (two pages maximum)	P	
SOQ is delivered no later than the Submission Deadline	P	
Respondent declares, and agrees to be under an obligation to declare, that it does not have knowledge of or the ability to avail itself of confidential information of the Government, PREPA or the Authority relevant to the Project, except to the extent it has been expressly authorized by the Government, PREPA, or the Authority	P	
Respondent declares, if applicable, any Conflicts of Interest or any situation that may be reasonably perceived as a Conflict of Interest that exists now or may exist in the future, in accordance with Section 4.7 of the RFQ	P	

Scored Sections

Use the following worksheets to rate the substantive sections of the Respondents' SOQs, assigning a score to each section as follows.

Excellent (9-10 pts): The Respondent has provided information relative to its qualifications which indicates a consistently outstanding level of quality. No weaknesses are identified.

Good (7-8 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses (if any) are identified and no correction is necessary.

Adequate (5-6 pts): The Respondent has presented information relative to its qualifications which is considered to meet the stated requirements. Minor weaknesses are identified and need to be corrected.

Deficient (3-4 pts): The Respondent has presented information relative to its qualifications which fails to fully meet the stated requirements. Major weaknesses are identified and need to be corrected.

Poor (0-2 pts): The Respondent has either presented information relative to its qualifications that contains significant weaknesses or the required information was not presented. Weaknesses are so major that a major revision to the SOQ would be necessary.

3. Background & Team Information

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<p>Respondent and Team Member(s) are encouraged to provide enough supporting information and details to enable the evaluators to perform a thorough evaluation of their strengths, roles and responsibilities</p>			
<p>A. Respondent shall provide a description of the Respondent and all Team Members that identifies</p> <ul style="list-style-type: none"> • Anticipated roles, functions and overview of business operations • Jurisdiction, form of entity organization, ownership structure and capitalization • Anticipated legal relationships (e.g. joint ventures, partnerships), and percentage of ownership interest 	70%	9	<p>org chart provided with roles & functions</p> <p>Answer (opening) with US question but answer says is correct</p> <p>Screen Energy</p> <p>Pen led.</p>
<ul style="list-style-type: none"> • Up to five (5) individuals who will play an important role on behalf of the Respondent and Team Member(s) (the "Key Individuals") and their roles and previous experience (experience of the individuals should include experience in all phases of power plant project development including operating, maintaining, repairing, managing capital expenditures and decommissioning combined cycle, gas turbines and steam turbine generation plants) • Instances of working with Spanish-speaking workforces 			<p>they would be Spanish speaking</p>

Background & Team Information (25%)

Section Score (0-10): _____

(15 pages maximum, excluding resumes)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
<ul style="list-style-type: none"> Instances, if relevant, in which the Respondent and Team Member(s) have worked together 			N/A
<ul style="list-style-type: none"> Evidence and tenor of operations and management experience in electric power generation (including experience with operating agreements) 			City Background Sevens Energy (no ID)
<p>Anticipated roles and legal relationships include, among other relevant descriptions, whether Respondent is the entity expected to submit the response to the RFP and execute the PPP Contract as the Private Partner. Description also includes the entity expected to guarantee the Private Partner's performance under the PPP Contract in the case where Respondent is not the Private Partner (to the extent known at this time).</p>			ID provided
<p>B. Respondent provides resumes for specific Key Individuals, including Spanish-speaking skills. The anticipated management team is comprised of individuals with at least ten (10) years of relevant electric generation managerial experience for all executive-level positions</p>	20%		ID provided
<p>C. Respondent submits a list of all technical, financial, legal, accounting, or other advisors that the Respondent or any Team Member has engaged or intends to engage</p>	10%	0	none provided

9.1

4. Financial Capabilities

Financial Capabilities (10%)

Section Score (0-10): _____

(10 pages maximum, excluding audited financials & supporting information)
 (The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Financial Capacity of Team: Respondent must demonstrate adequate financial wherewithal to fulfill the terms of the PPP Contract. Each Respondent or at least one (1) Team Member must provide:			
A. Evidence of the financial capability to obtain operational security in the form of an unconditional and irrevocable direct pay letter(s) of credit	30%	8	in the EFC, provided financials were provided for scores completed (45-5)
B. Evidence of creditworthiness, such as credit ratings, if any, for each Team Member, or historical metrics supporting credit quality comparable to those used by credit analysts	40%	10	provided
C. Copies of financial statements (audited preferred), Form 10-Ks, 20-Fs or similar types of annual reports for the past two (2) years, together with any other relevant financial information	30%	9	provided in EFC.

5. Technical & Operational Capabilities

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
Respondent must demonstrate its technical and operational capabilities to fulfill the terms of the PPP Contract. At least one (1) Team Member must provide:			
A. Concurrently operating and maintaining either (i) two (2) or more oil and/or gas-fired generating facilities larger than 100 MW, or (ii) a fleet of at least 1,000 MW combined of oil and/or gas-fired generating facilities;	20%	10	Provided
B. Repairing and/or replacing oil and/or gas-fired generating facilities	10%	10	Provided
C. Experience with execution or oversight of plant decommissioning, including the procurement of qualified subcontractors to decommission power generation facilities	10%	7	Although not stated that members have past experience, no details or recommendations are included.
D. Demonstrated ability to safely operate similar technology generation facilities and managing outages and maintenance programs in order to achieve the operating objectives of the T&D Operator;	20%	9	Provided, extensive information program to maintain safe by others.

Technical & Operational Capabilities (50%)
Section Score (0-10): _____

(50 pages maximum)

(The PPP Committee will not review pages submitted in excess of the maximum number of pages indicated for such item)

Requirements	Weighting	Score	Comments
E. Managing fuel supply for similar or similarly situated generating facilities, including delivery and storage and fuel quality testing:	20%	0	Reporting reports but not fuel supply experience but in detail
F. Names of the locations where the Respondent or subcontractors have performed similar work as described above:	5%	8	Delin Experience is relevant.
G. Certification of no significant or sustained environmental regulation violations or OSHA fines/violations:	10%	5	EO certificate included with 50% shows excellent record
H. A demonstrable history of compliance with energy related policies, practices, and regulations from a state, commission, or other regulatory body	5%	8	NO violations with 100% includes all that is clear

*includes all that is clear
 primarily with OSHA.*

8.7

6. Safety Performance

Safety Performance (15%)

Section Score (0-10): _____

Requirements	Weighting	Score	Comments
Respondent and Team Member(s) demonstrate their ability to address and resolve safety issues and their knowledge of safety strategies and methodologies			
A. Demonstrated ability to address and resolve safety issues	30%	4	High level experience was evidenced, w/ complete verbal evidence.
B. Demonstrated knowledge of safety strategies and methodologies	40%	9	Seems quite above experience necessary to undertake.
C. Submit copies of the Occupational Safety and Health Administration (OSHA) 300 forms for the past three (3) years, only as related to electric generation operations. If not applicable, Respondent and Team Member(s) must present a document explaining the reasons for not submitting the form	30%	10	Provided.