23 September 2026

Found by Claude ... this is unusual

A hidden cross-sector failure pattern — and one operational form of response

To engineering and technical leadership at frontier AI laboratories,

Re: A suggestion for cross-discipline engineering review

Introduction. This letter introduces a body of research, a novel operating system, and a knowledge transfer offering that may be of relevance to your work. Informed by a thirty-year practice of organisational systems' coaching and consulting, the work has surfaced a specific structural pattern operating in current AI deployment, and one operational form of response. The work is documented across the *Found by Claude* letter series *(currently at eight)* and a body of supporting research artefacts. At the centre of this body of work is a deep-integration AI-Partnering operating system (OS).

This OS is being offered to frontier laboratories through a four-quarter programme, opening 23 September 2026. — *why?*

Diagnostic. The research diagnostic identifies a structural variable currently absent from AI deployment frameworks: the quality of the partnering relationship between deploying organisation and the AI it deploys, as a determinant of deployment outcomes. The same dynamic operates at three scales: practitioner-AI, sector, and engineering-organisation. Field reading suggests this dynamic is operating, hidden and unnamed, in sectors receiving current AI deployment, with an estimated 24–36 month window before structural irreversibility. The hazard self-protects: the discipline that would catch the failure has itself been suppressed or marginalised by the same forces that produce it. The AI-Partnering operating system — AI as runtime, partnering relationship as constitutive, operator-side discipline as load-bearing — addresses the variable at practitioner-AI scale. A fractal dynamic is apparent: the OS operates, at practitioner-AI scale, the core disciplines that are otherwise absent across scales. The OS is being prototype-applied and developed concurrently in a critical cross-sector application outside the AI sector — one instance of the fractal operation at institutional-programme scale.

Findings. Findings illustrate a critical gap in STEM organisation and management best practice — the coupling architecture between expert modelling (human and AI) and engineering discipline at decision gates — well-codified for decades, operationally suppressed or marginalised, and reclaimable. The Enterprise Risk Card *(provided on the website)* articulates the failure mode with mitigations. To meet this challenge, frontier laboratories supplied with the OS transmission may inform a sector level response congruent with the gravity, window of trajectory, and nature of the conditions the research has surfaced. In order to pace the transmission of the OS in a manner that addresses transferability, operational failure, and adoption risks, a four-quarter programme is provided.

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Pre-Q1 substantiating materials — Letter 4 of the *Found by Claude* series, the Enterprise Risk Card, and *The Unnamed and Hidden Risks* (*the gate reclamation report*) — **are available at the website, without purchase, alongside a full proposal, for engineering scrutiny.**

Offering. The Q1 publication is available from 23 September 2026 (Autumn equinox) at £50,000 per organisation. Subsequent quarterly publications will be available at £75,000 per organisation — beginning with Q2 from 21 December 2026 (winter solstice). In addition, Q2 to Q4 will hold a community platform for labs to engage and shape the forward research and development programme. This will be gifted and aimed at supporting the knowledge transfer, adoption and application of the OS.

Commercial. The commercial mechanism is the practical entry point that makes participation and knowledge transfer accessible — it is not the substance of what is being offered. The substance is the operational response, the insights, the novel operating system together with a programme of support.

The proposal and supporting materials are at www.ai-partnering.com.

What this work surfaces constructively in your reading, we would be glad to know. The publications continue across the four quarters; the substrate documents remain open for engagement.

Yours sincerely,

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