

The premier global
community for pension
and investment
professionals.



Establishing trusted, long-lasting relationships



Our Community

*"PPI is much like a family...
It's a very distinct culture: friendship,
peer-ship, collaboration, dialogue, and
mutual understanding among peers
from literally all over the world."*

PPI Membership

The Pacific Pension & Investment Institute (PPI) stands at the nexus of global institutional investment leadership, uniting visionary executives from the world's premier pension funds, sovereign wealth funds, endowments, foundations, and asset management organizations. Our distinguished community shapes the future of institutional investment through meaningful dialogue and collaboration.

Representing trillions in assets under management, our membership embodies unprecedented influence in the global financial landscape. We distinguish ourselves through carefully curated, high-impact content that delivers actionable insights and fosters a nuanced understanding of evolving market dynamics. While our roots and unique expertise in the Asia-Pacific region remain central to our identity, our reach and influence extend across the global investment landscape.

The hallmark of PPI's culture is our commitment to frank, confidential dialogue within a trusted peer network. We maintain a strictly commercial-free environment where authentic dialogue flourishes. All programs operate under the Chatham House Rule, ensuring participants can share perspectives and insights with complete candor in an off-the-record setting.

Membership in the PPI Community is extended through invitation from our board of directors. Our tiered membership structure aligns dues with organizational type and assets under management, with annual renewal on the anniversary of joining.

Asset Owners and Administrators

Abu Dhabi Investment Council
Alaska Permanent Fund
Alberta Teachers' Retirement Fund
Australian Retirement Trust
AustralianSuper
BCI
Bimcor
British Columbia Pension Corporation
CAAT Pension Plan
California Public Employees' Retirement System
California State Teachers' Retirement System
Carnegie Corporation of New York
Cascade Asset Management Company
Cbus
CN Investment Division
Columbia Investment Management Company, LLC
Cook Islands National Superannuation Fund
CPP Investments
DBJ Americas
Employees Provident Fund
Florida State Board of Administration
FM
Future Fund
General Organization for Social Insurance, Saudi Arabia
GIC Private Limited
Government Pension Investment Fund, Japan
Healthcare of Ontario Pension Plan
Hong Kong Monetary Authority
Local Authorities Pension Plan
Los Angeles County Employees Retirement Association
MS&AD Insurance Group Holdings, Inc.
Municipal Employees' Retirement System of Michigan
National Council for Social Security Fund, People's Republic of China
National Investment and Infrastructure Fund Limited
New Zealand Super Fund
Ontario Municipal Employees Retirement System
Ontario Pension Board
OPTrust
Orange County Employees Retirement System
Oregon State Treasury
Provident 10
Public Employee Retirement System of Idaho
QIC
San Francisco Employees' Retirement System
Seattle City Employees' Retirement System
South Dakota Investment Council
Standard Life
State of Wisconsin Investment Board
Teachers' Retirement System of the State of Illinois
Third Swedish National Pension Fund – AP3
University of Florida Investment Corporation
Utah Retirement Systems
Virginia Retirement System
Washington State Investment Board
West Virginia Investment Management Board
Wisayah Global Investment Company

Asset Managers and Advisors

17Capital
Aberdeen Investments
Advent
Antler
Apax Partners
Ara Partners
Ascendent Capital Partners
Asia Alternatives Management
B Capital Group
BDT & MSD
Bridge Investment Group
Bridgewater Associates
Brookfield Asset Management
Campbell Lutyens & Co.
Capital Group
Carbon Direct
Carlyle
Collective Global
Coller EQT
Copenhagen Infrastructure Partners
Creagis
DigitalBridge
Everstone
Federated Hermes
FountainVest
General Atlantic
Global Infrastructure Partners
Goldman Sachs Asset Management
Hamilton Lane Advisors
Hines
I Squared Capital
IDG Capital
IFM Investors
Jefferies Credit Partners
JP Morgan Asset Management
KPS Capital
Manulife
Meridiam
Mitsubishi Corporation
Mitsubishi Heavy Industries
Momentum Global Ventures
Morgan Stanley
Morrison
Neuberger Berman
Ortec Finance
Pine Grove Venture Partners
Prologis
Providence Equity Partners
QuadReal
Quantum Advisors
Sagard Holdings
Siguler Guff & Company
Star Capital
Sumitomo Mitsui Trust Asset Management
Synergy Fund Management Group
T. Rowe Price

The TCW Group
Tokio Marine Asset Management Co.
TPG Angelo Gordon
Unison Capital
Wasatch Global Investors
Wellington Management Company

Lifetime Members

Christopher Ailman
Ronald E. Bornstein
John Campbell
Margaret Carpenter
Ambassador Chas W. Freeman Jr.
Takeshi Kadota
Robert Maynard
Doug Pearce
Shelley I. Smith
Garrett Walls
Theresa J. Whitmarsh
Ambassador Linda Tsao Yang

Friends of PPI

Oliver Bolitho
Kevin Bong
Ajit Dayal
Barry Gonder
Sandra Haas
Howard L. Hull III
Adiba Ighodaro
Shigeki Kimura
Wayne Kozun
William Lee
David Loevinger
Marlene Puffer
Catherine Savage
Peter H. Sullivan
James Timmins, Sr.
Yuelin T. Yang

The pioneering spirit of the PPI Community

In the 1990s, PPI was created out of a pioneering spirit to explore investment opportunities in Asia. During the following decade, PPI's value proposition was forged by the Global Financial Crisis of 2007-2008, as PPI roundtables became a platform for sharing critical insights to face the challenges of the time. In 2020, the world was engulfed by the COVID-19 pandemic and travel was suspended. We shifted to virtual convenings early and successfully, capturing the spirit of PPI in a digital format. We were determined to find a way to convene the PPI Community even in the midst of a global crisis.

Highlights of our pivot to virtual included our roundtables in July and October, which were supplemented by monthly salon gatherings. Discussions throughout the year focused largely on the pandemic's impact on economies, portfolios, organizations, investment themes, and pension funding.

While virtual convenings are not a perfect substitute for in-person gatherings, they have afforded us the opportunity to raise the caliber of our content and speakers and be creative in the use of technology. We also provided customized virtual venues and meeting spaces for our members to gather and converse with their peers in a way that few other organizations have provided.



Navigating the global investment landscape



Our Programs

In today's complex environment for long-term investment, PPI helps its members explore geopolitical and economic issues and derive tangible insights alongside trusted, industry-leading peers and external experts.

Member Programs

ROUNDTABLES

Members gather three times annually for dialogue around macro and micro topics that are relevant to institutional investors.

SALONS

Special programs (between roundtables) on timely investor issues, special briefings, and leadership development opportunities.

SEMINARS

Periodic deep-dive seminars into the economy of a country/region and its place in the global economy.

"What keeps me feeling good about being part of PPI is that they really provide that opportunity to connect. It's the connectedness that gives us the opportunities to invest in areas where we might not otherwise do it."



2026 PPI Roundtables

PPI La Jolla
California USA
February 25-27, 2026

PPI Toronto
Ontario CANADA
July 22-24, 2026

PPI Mumbai
Maharashtra INDIA
October 21-23, 2026

For more information on PPI's programming line-up, visit www.ppi.institute.

PPI Leaders

Board of Directors

Gordon Bajnai
Kevin Bong
Arvind Chari
Ted Eliopoulos
Kristian Fok
Marcie Frost
Praneet Garg
Geraldine
Jimenez
Hamza Khushaim
Leon Meng
Laura Nashman
Catherine Savage
Richelle Sugiyama
Allyson Tucker
Ton van Welie
Lincoln Webb

Officers

CHAIR
Allyson Tucker

VICE CHAIR
Kevin Bong

SECRETARY
Kristian Fok

TREASURER
Lincoln Webb

PRESIDENT
Lionel C. Johnson

Management Team

PRESIDENT
Lionel C. Johnson

VICE PRESIDENT & CHIEF OPERATING OFFICER
James F. Apostol

EXECUTIVE ASSISTANT
Thomas Johnson

CHIEF FINANCIAL OFFICER
Jing Carter

SENIOR PROGRAM DIRECTOR
Piin-Fen Kok

PROGRAM DIRECTOR
Shu Li

PROGRAM MANAGER
Evie Fong

CHIEF OF STAFF
Mark Conrad Mancao

Our Mission

Convening global pension and investment thought leaders for in-depth dialogue and knowledge sharing on issues facing long-term institutional investors in Asia and the Pacific Rim.



Pacific Pension & Investment Institute
95 Third Street, 2nd Floor
San Francisco, California 94103

www.ppi.institute / info@ppi.institute

Phone: +1 415 576 1187