

2025 ANNUAL REPORT

EVACUATION | RESETTLEMENT | ADVOCACY

Keeping our promise to our allies in Afghanistan, Iraq, and beyond

www.nooneleft.org

TABLE OF CONTENTS

Mission, Vision, and Core Beliefs 2

Letter from the Executive Director 3

The First 90 Days 4

2025 at a Glance 5

Evacuation 6

Resettlement 10

Advocacy 15

Media 18

Finances 19

Voices of Gratitude 20

Looking Forward 21

Our People 22

NO ONE LEFT BEHIND

Keeping the Promise

No One Left Behind is a veterans-founded nonprofit dedicated to Afghan and Iraqi allies who served alongside U.S. forces and who are eligible for the Special Immigrant Visa.

Our Mission

By providing thoughtful, professional, and aggressively non-partisan advocacy, No One Left Behind articulates the national security imperatives and provides the moral clarity that inspires the U.S. government to fulfill our national promise to wartime allies.



Where the U.S. government falls short in providing evacuation and resettlement support to wartime allies, No One Left Behind fills these gaps through holistic evacuation and resettlement programs that prioritize and focus on Special Immigrant Visa (SIV) program recipients and applicants, while advocating to keep our promise to other non-SIV wartime allies.



| Our Vision

The U.S. made promises to the allies who sacrificed their safety and stability on America's behalf; NOLB reflects the national conscience, and if the U.S. government falters in upholding its obligations, No One Left Behind keeps the promise to America's local national wartime allies.

| Core Beliefs

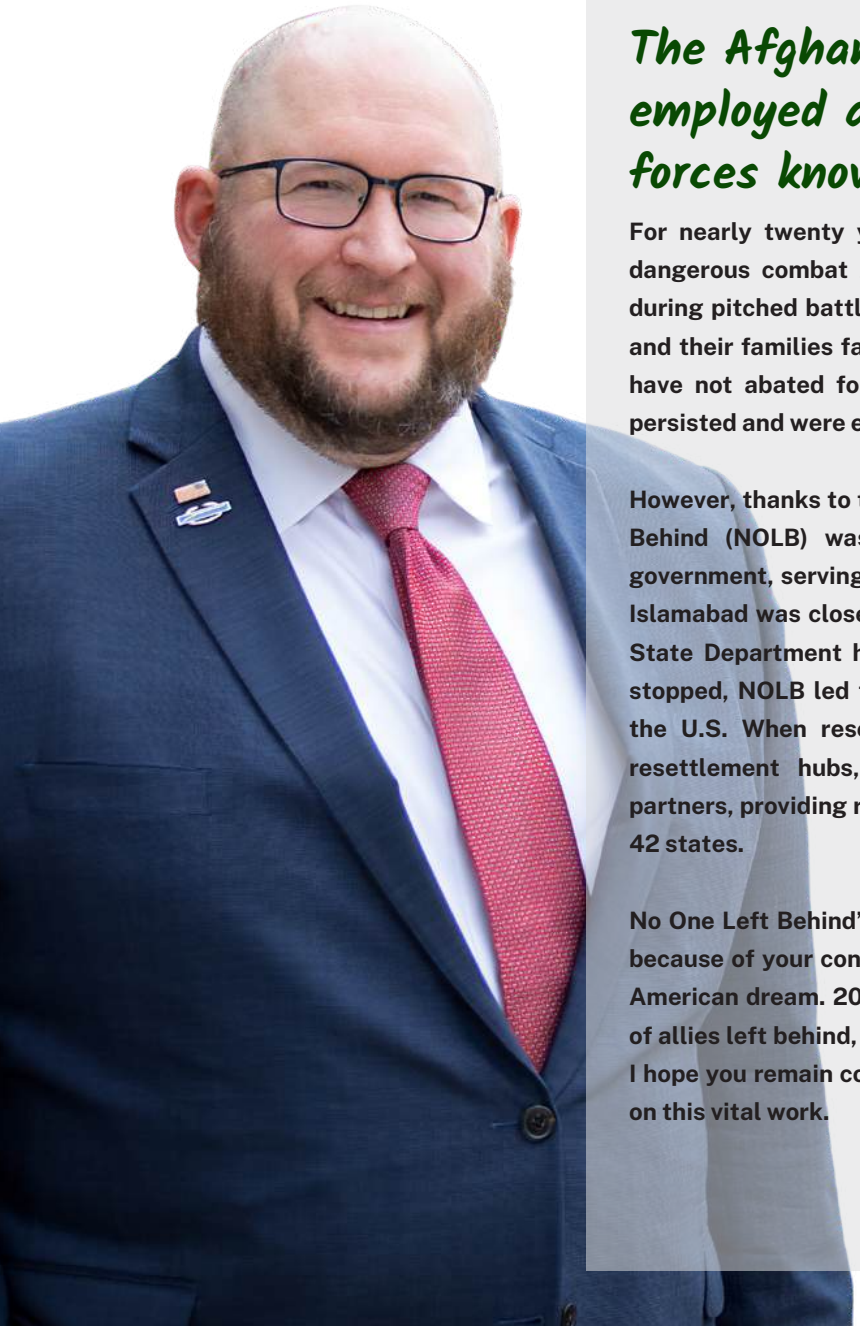
Any local national employed on behalf of the U.S. and who substantially and directly serves alongside U.S. military, diplomatic, or intelligence missions, at great risk of retribution to themselves and their family, deserves an immigration pathway to safety in the U.S.

These wartime allies need durable legal structures allowing them to immigrate in an efficient and orderly process; they deserve to be safeguarded, sustained, and supported as they evacuate to the U.S., and they are owed a robust resettlement process and safety net as they rebuild their lives in the U.S.

U.S. national security, prosperity, soft power, and moral standing are improved when the U.S. government, in partnership with American civil society, fulfills these obligations.

THANK YOU

Letter from the Executive Director



Andrew Sullivan

Executive Director

The Afghan and Iraqi allies employed alongside American forces know hardship.

For nearly twenty years, our allies served alongside Americans in the most dangerous combat zones. They routinely risked their lives on the battlefield during pitched battles, and when not operating alongside Americans, our allies and their families faced targeted reprisal killings. The hardships our allies face have not abated following American withdrawals; in 2025, these challenges persisted and were exacerbated by reduced U.S. government support.

However, thanks to the incredible generosity of supporters like you, No One Left Behind (NOLB) was able to step into roles previously filled by the U.S. government, serving over 4,500 allies. When the State Department's housing in Islamabad was closed, NOLB stepped in, and we moved the Afghans residing in State Department housing into ours. When U.S. government-supported travel stopped, NOLB led the evacuation effort, evacuating 3,321 people to safety in the U.S. When resettlement services for SIVs were cut, NOLB established resettlement hubs, provided direct cash assistance, and cultivated local partners, providing resettlement support to over 1,300 allies who made homes in 42 states.

No One Left Behind's successes were only made possible due to your support – because of your continued generosity, 4,500 allies are well on their path to the American dream. 2026 will bring continued hardships for the tens of thousands of allies left behind, but we remain as committed as ever to keeping our promise. I hope you remain committed to the mission and will continue to partner with us on this vital work.



THE FIRST 90 DAYS

DC. Albania. Qatar.

From January 20 to March 31, 2025, NOLB coordinated flights across five continents, operating wherever allies were stranded.

January

1/20 11:47 ET

The order was 14 pages long. Somewhere in its architecture of policy language was a sentence that ended government-funded evacuation flights for Afghan and Iraqi allies.

In Tirana, 209 people waited. Approved. Vetted through a process that had consumed, on average, four years of their lives.

February

ALBANIA

Four NOLB staff arrived in Albania and began booking tickets. A browser, a flight, a credit card number, and a confirmation to a family whose children had been sleeping in temporary housing for months. 34 families, 209 individuals. All travel-ready SIV holders reached safety.

When the last family landed, the State Department called and asked if NOLB could do it again in Doha, and NOLB sent three people to Qatar.

March

DOHA

NOLB deployed a 3-person team to Doha, Qatar, where hundreds of SIV holders waited. By March 31, 80 families, 358 individuals, had reached their destinations. NOLB had been key in moving every eligible traveler with a U.S. visa.

The organization that had started February booking individual tickets was now running evacuation across Albania, Qatar, Pakistan, and a dozen third countries, at a cost of roughly $1,354 per person, and a pace not seen since August 2021.



"If we don't know what's going to happen with immigration policy, we're not going to sit idly by. We're going to come and support them."

— Andrew Sullivan, Executive Director, to the New York Times, March 2025

2025 AT A GLANCE

Major events and NOLB actions in 2025

What NOLB was up against

Jan. 20 — *Executive Order 14169 halts government-funded flights for SIV holders, announce. USRAP suspended.*

Jan. 24 — *Stop-work orders issued to resettlement agencies. Services cut to recently-arrived allies.*

Jan. 29 — *Pakistan orders Afghan nationals out of Islamabad and Rawalpindi or face deportation.*

Apr. 1 — *Pakistan implements Phase 2 of deportation plan targeting refugees and undocumented Afghans.*

Apr. 11 — *DHS confirms Afghan Temporary Protected Status termination.*

May 20 — *Afghan TPS terminated. ~14,000 Afghans lose status.*

May 31 — *SIV processing data stops being published for remainder of 2025.*

June 4 — *U. S. travel ban imposed on Afghan nationals. SIV exemption initially absent.*

June 12 — *U.S. Mission in Iraq temporarily suspends SIV processing.*

June 30 — *Pakistan issues order directing deportation of PoR holders following expiry of validity.*

Sept. 1 — *Pakistan's deadline for Proof of Registration card holders to leave. Deportations begin.*

Oct. 31 — *FY2026 refugee cap set at 7,500, a historic low. SNAP food assistance ends for newly arrived allies.*

Nov. 28 — *USCIS halts all asylum decisions indefinitely.*

Dec. 2 — *Formal policy memo: hold on all asylum applications for 19-country nationals.*

Dec. 16 — *Administration announces suspension of Afghan SIV visa issuance effective January 1, 2026.*

Dec. 31 — *SIV program closes to new applications. COM approval deadline passes.*

What NOLB accomplished

Feb. 14 — As government-funded flights stop, NOLB launches flight operations.

Feb. 19 — NOLB travels to Albania, every eligible SIV on the platform is booked and moved.

March 4 — State Dept. requests NOLB support in Doha. NOLB sends 3-person team to support.

June 4 — NOLB secures exemption to the travel ban for Afghan SIV program.

June 9 — First post-travel ban SIV flight. NOLB will fly 1,462 additional allies through 2025.

July 18 — One month after Iraq SIV suspends, NOLB-led advocacy forces resumption.

Sept. 15 — CARE housing closes. NOLB moves all SIVs and all travel-eligible Afghans into housing

Oct. 14 — After months of NOLB advocacy, the U.S. resumes SIV flight support through IOM.

Dec. 31 — In a year when every policy door closed, NOLB moved 3,321 allies to the U.S.

EVACUATION

Flying Allies to Safety

In January 2025, an executive order halted government-funded flights for Afghan allies holding approved SIVs. The path to safety closed overnight. No One Left Behind stepped in.

3,321
People evacuated throughout 2025.

731
Families brought to safety via NOLB flights.

20
Countries across 5 continents engaged.

>52%
Of all SIV flights facilitated by NOLB.*

NOLB Stepped In

WHAT STOPPED

JANUARY 20, 2025
EO 14169 halts government flights for SIV holders.

JANUARY 27, 2025
United States Refugee Admissions Program formally suspended.

JUNE 4, 2025
Travel ban imposed on Afghan nationals, SIV recipients exempt after NOLB-led advocacy.



MAJOR EVACUATION OPERATIONS

ISLAMABAD
1,838 individuals flown to safety as Pakistan escalated mass deportations of Afghan nationals.

DOHA
525 individuals flown through Qatar's transit corridor to the United States.

ALBANIA
209 individuals received through a dedicated European reception corridor.

IRAQ
35 individuals flown to the United States, keeping the promise.

16 THIRD COUNTRIES
716 individuals flown to safety from **16 third countries** around the world.

Afghanistan to Pakistan to the United States

"As a solo female applicant during a difficult time, No One Left Behind responded with compassion and assistance, providing various services and accommodations to support me through the SIV process until my safe arrival in the United States."

- Zohra Neda, SIV Recipient and NOLB Client

* *According to available data and best estimates for Q3 2025 as of February 26, 2026*

WHILE THEY WAITED

Supporting allies in Pakistan*

NOLB kept 1,667 SIV-approved allies in Pakistan alive and departure-ready during the 2025 deportations by providing housing, life support and assisting with Pakistani immigration documentation.

LEGAL STATUS

Allies must maintain valid Pakistani visas while waiting for their U.S. SIV or face deportation. NOLB provided financial assistance and expertise to ensure SIV applicants remained in status.

HOUSING

Without stable housing, allies risk exposure to authorities and arrest. NOLB provided guest houses and financial assistance for independent living.

EXIT PERMITS

An ally with an approved visa can still be stopped at the airport without an exit permit or humanitarian safe passage. NOLB fought for each one.

SUPPORT

With legal status, housing, and exit permit secured, NOLB facilitated departure and connected allies to support upon arrival to the U.S.

Breakdown

1,667
acts of support provided to allies in Pakistan.

908
allies received aid for housing, food, or medical care.

459
allies received exit permit and document assistance.

300
allies moved from NOLB guest houses to the U.S. or independent housing

The Scale of the Crisis

1.1 Million
returned to Afghanistan from Pakistan.

150,000+
Afghans arrested in Pakistan.

95%
left Pakistan fearing arrest.

Data extracted from UNHCR-IOM Flash Update #77., Jan. 15, 2026.

> *"The work we do at NOLB is difficult and often complex. We operate in uncertain environments, navigate shifting policies, and solve problems that rarely have easy answers.*
>
> *But the reward is knowing that our impact is not temporary. Every family we help reach safety changes the course of generations. The stability, opportunity, and security created for one ally multiplies across children, families, and communities for years to come."*
>
> — *Noor Trumbull, Chief Operating Officer*

1,667 *Allies*

For each of these individuals, NOLB stood between them and forced return to Taliban-controlled Afghanistan. NOLB helped through legal support, housing, and exit permit assistance while they waited for a flight that the U.S. government was no longer providing.

Aman’s Story

In his own words

I want to talk about my past in Afghanistan.



In Afghanistan, the guys who worked with American soldiers or with other foreign groups, the Taliban, do not have good behavior with them. If they really understand that this person works with the Americans, without killing, they will not let them go.

One time, I was in a far village, in my village, and they found me. They captured me, and they put me in jail for about six or seven days, torturing me during these days. They didn't give me water, and they didn't give me food.

> *“No One Left Behind came over and just helped us and booked the flight. You guys understand, I'm really happy here. I'm really happy.”*

And after that, when I was in jail, the old men [elders] in other villages gathered together and came to the Taliban, and they told them that Aman does not work with foreign countries; Aman does not work with the American military.

For that reason, they let me leave. I went back to that village, then skipped it and went to Kabul, where I found shelter and just remained until evacuation. When I evacuated from Kabul, the CARE team booked my flight [to a processing center in Albania]. I really was, I was really happy.

When I arrived in Albania, I faced that problem again, when the flights were canceled, and we were just worried. What should we do next? And what will happen? Will we have to return back to Afghanistan?

At that time, No One Left Behind came over and just helped us and booked the flight. You guys understand, I'm really happy here. I'm really happy.

To Mr. Sullivan, who helped me and got my help to arrive here in Portland. Right now, I have a job here, and I'm so glad to have a secure life.

I will never forget the helpful stuff that you do for me. I really appreciate you, and I love you.

A Reunion

Nearly four years in the making



It has now been over four years since the fall of Kabul and the evacuation of Afghanistan, a day that changed everything for tens of thousands of Afghan allies who risked their lives to serve the U.S. Images and stories from that day are hard to forget - people scrambling on airplanes and fleeing through the city to get on a flight out of Afghanistan.

Among the crowd was B, his pregnant wife, and his 5 kids, trying to get to safety.

B was a liaison officer who led collaborations between Afghan Special Forces and U.S. Special Operations Forces. He was trusted at the highest level.

A flight to safety was in reach, but B's wife went into labor and the family faced an impossible decision. B was already under threat of execution, and if he remained in Afghanistan and was caught, his family would be in danger alongside him. B and his family decided that he should escape and find a way to bring his family to him separately.

Fast forward to 2025. B's wife and children finally got their Special Immigrant Visas and were waiting for their flight to the United States when an executive order threw another wrench in their plans. All flights were suspended; B's wife and kids were left in limbo once again.

Thankfully, No One Left Behind's Executive Director, Andrew Sullivan, was in Qatar, coordinating emergency flights for our allies, when we learned about B and his family. We were able to book flights for B's wife and kids and reunite the family after nearly four years apart. You made these smiles and this sweet reunion possible.

As we look back upon the years since the Fall of Kabul, we are reminded of how much more there is to do to keep our promise for our allies.

RESETTLEMENT

Helping Allies Thrive

When government services stopped, communities stepped up. NOLB ensured no family arrived without support, serving as the connective tissue for allies and those waiting to receive them.

1,318

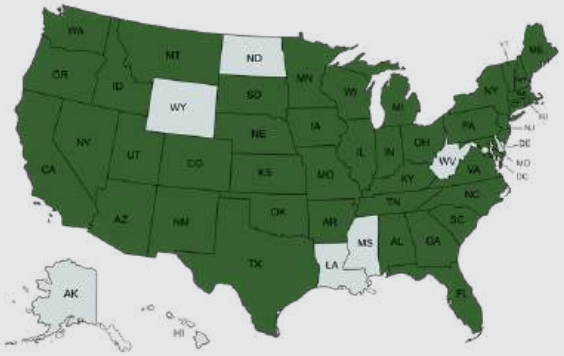
Allies from 195 families were resettled in 2025 through NOLB coordination.

50+
Private Sponsor Groups recruited in 2025.

45+
Resettlement partners across 42 states.

67
Sponsor families matched directly with arriving allies.

42 States who welcomed NOLB clients in 2025.



104
Allies resettled through NOLB Hubs.



7.9%
Nearly 1 in 13 NOLB-resettled individuals came through our direct community hubs.

> *"For 1,318 of our allies, we're grateful to play a small part in a new beginning that signals hope, opportunity, and safety, whether it's a fully furnished apartment or a down payment on their first car."*
>
> – *Mack Slaughter, Resettlement Coordinator*

THE AASP

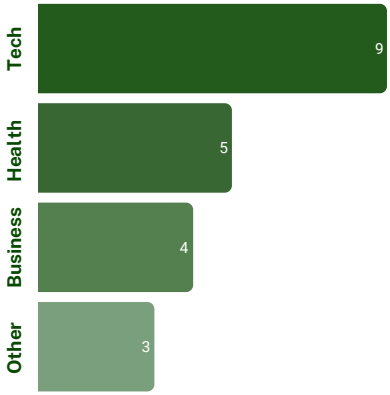
America's Allies Scholarship Program

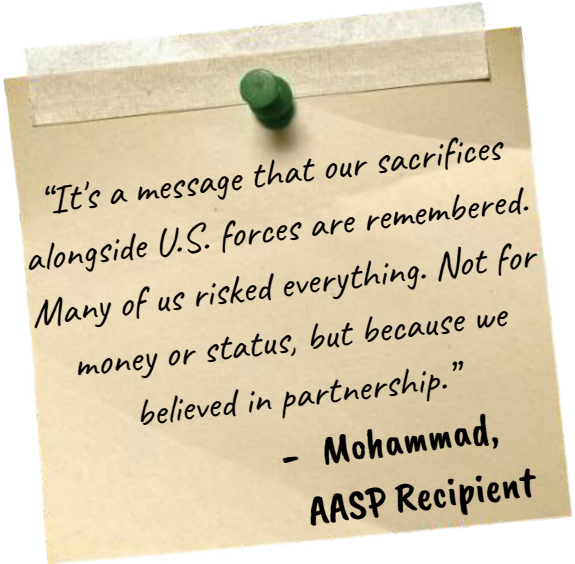
In April 2025, No One Left Behind and the Afghan Future Fund launched the AASP, the first scholarship designed exclusively for Afghan and Iraqi SIV holders.

800+ Applications | 21 Awardees | $110,000 Invested

Up to $15,000 per recipient

STUDENT DISCIPLINES





The America's Allies Scholarship Program is a partnership between the Afghan Future Fund and No One Left Behind.

Waheedullah Elham's mother was illiterate, but brilliant at math.

During the first Taliban era, she taught her ten-year-old son how to make 2,000 Afghani last two months. He walked four hours a day to school through winter snow because the family couldn't afford the 20-Afghani car fare.

Those lessons carried him through years managing budgets for the Afghan Ministry of Defense alongside U.S. forces. Then he arrived in Sacramento in December 2024 with a wife, a two-year-old daughter, and $100.

"We went back to Qarabagh mathematics," he says. They bought only bread and counted days like pennies.

The AASP scholarship changed the calculation entirely. Today Wahid studies accounting at American River College, on his way to a CPA.

His Afghan neighbors call him the Tax Professor, he teaches U.S. tax law to immigrants who can't parse the language, let alone the concepts.

"This journey of becoming a CPA," he says, "was impossible without your assistance."

ENSURING SUCCESS

Emergency Aid and Loans

When allies arrived in America, they had virtually no safety nets. NOLB filled them with emergency grants, zero-interest loans, and the tools to build a life.

LOAN PROGRAM

Now active in 36 states. Zero interest.

$1,400,000

196 active loans across entire program.

$174,300

invested in our allies and their families throughout 2025.

23 LOANS

23 new loans were disbursed to allies in 2025.

For allies without U.S. credit, capital is the barrier to stability. NOLB provides no-interest loans so our clients can secure vehicles, pursue education, and build a sustainable future.

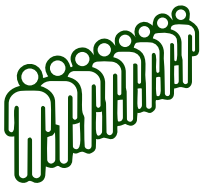
EMERGENCY GRANTS

Covering housing, medical care, and food security



$255,878

Total disbursed in emergency grants.



400

Allies supported.



$639

Average grant per family.

BEYOND DOLLARS

Not every need fits a grant application.

500



Lyft ride codes - $10k value.

17



Lyft drivers supported by NOLB.

35



LinkedIn Premium codes.



1 vehicle donated to ally family.



7 laptops

2 tablets,
2 projectors,
2 IT cable toolkits
donated by DAI.

Our Clients

Stories of resilience



Sharifi Family

When Zalmai Sharifi's family landed in Seattle, his wife was weeks from giving birth and they had no housing, no benefits, and no car.

NOLB met them at the airport, walked them through Washington State Department of Social and Health Services, secured a lease, and brought them to a NOLB-leased apartment that was already furnished with beds and supplies. What could have been a crisis became stability in under a week.

"Thanks to NOLB," Zalmai said, "my family is not only safe, but supported and valued. We have a home."

Karimi Family

When the Karimi family landed at Dulles Airport, U.S. resettlement services had already been suspended. They arrived with five young children and no infrastructure waiting for them.

A NOLB volunteer met them at the gate. Within days, the resettlement team identified a sponsor family in Minneapolis willing to provide housing and support. NOLB secured temporary housing, purchased connecting flights, and handed off the family to a sponsor who was ready.

The Karimis are now in Minneapolis housed, supported, and beginning again.



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ADVOCACY

Fighting for the promise

No One Left Behind's nonpartisan, strategic advocacy was put to the test in 2025 as the political context shifted significantly. Our commitment to America's wartime allies remained steadfast, and we secured victories despite the challenges presented.

The threat of a visa ban suspending the Afghan and Iraqi SIV programs shaped our 2025 strategy.

1,462 SIV Holders

In June, when the Administration enacted the travel ban, including Afghan nationals NOLB led efforts that secured an exemption for the Afghan SIV program.

This allowed the program to continue vetting applications and issuing visas so that eligible Afghan allies could finish their journey to safety in the U.S., and allowed **NOLB to fly 1,462 Afghan SIV holders to the U.S. from the start of the travel ban on June 9th** through the end of the year.



NOLB Founder, Janis Shinwari and Sen. Jeanne Shaheen (D-NH)



Rep. Seth Moulton (D-MA)

12,000 Visas

That outcome was made possible by the **12,000 visas NOLB secured for the Afghan SIV program in 2024**, the largest addition of visas to the program in its history.

This allowed the Department of State to continue issuing visas to eligible, vetted allies without disruption as the new Administration took office.

< One Month

When the U.S. Mission in Iraq suspended SIV processing on June 12, 2025, NOLB led prominent veteran service organizations, resettlement organizations, and partners across civil society in urging its resumption.

We secured the resumption of SIV processing in Iraq within one month, which remained open for the rest of 2025. The resumption of visa issuance allowed dozens more Iraqis to be granted visas, including 37 in just July and August.



Rep. Michael Baumgartner (R-WA)

BIPARTISAN ACTION

Congressional Leadership

Across historic policy shifts, we kept Congress, our allies, and the public informed about developments, providing updates that shaped direct services decisions and bipartisan action.

Our partnerships and leadership in Congress remained strong throughout 2025.

Our flagship appropriations effort received a 33% increase in Republican signatures and a 25% increase in signatures overall, reaching 106 bipartisan Members of Congress calling for 20,000 additional visas for the Afghan SIV program.

106

Members of Congress signed NOLB's flagship appropriations letter.

+33%

increase in Republican support and signatures, year over year.

+25%

signatures for NOLB flagship appropriations effort, year over year.

20,000

Number of visas that were called for by NOLB's appropriations efforts.

"We kept the SIV pathway open for months into the otherwise complete travel ban on Afghan nationals thanks to relationships we have built over years.

We meet government staff where they are to help form their engagement on Afghan allies policy together.

That's the work. It is not glamorous and it does not stop."

– *Sonia Norton, Director of Advocacy*



At the committee's invitation, No One Left Behind submitted written testimony to the House Committee on Appropriations.

This put our mission and the data behind it directly into the congressional record.

BIPARTISAN SUCCESS

Successes across advocacy

NOLB achieved significant successes in the face of rapid policy shifts.

Reintroduction of Legislations

We facilitated the strong bipartisan, bicameral reintroduction of the **Fulfilling Promises to Afghan Allies Act** and **the Afghan Adjustment Act**. This legislation would allow specific Afghan allies injured in the line of duty, as well as the families of U.S. servicemembers, to access the Afghan SIV program. It would also standardize vetting and establish a clear pathway to legal permanent status for eligible evacuees who were unable to secure an SIV given the failures of the 2021 withdrawal from Afghanistan.





Iraqi SIV Visa Correction

Following a discussion with No One Left Behind in December 2024, the Department of State conducted a review of the remaining visas for the **1244 Iraqi SIV program** and corrected the count (170 visas). While this does not reopen the program to new applications, it ensures remaining eligible families with applications submitted prior to the program's sunset can still be issued SIVs.

Partners in the Promise

Across all of these efforts, our public advocacy program, **Partners in the Promise**, continued to grow. Our fellow supporters, allies, and advocates in Partners in the Promise called and wrote to their Members of Congress and the White House, published letters to the editor, and shared their powerful stories of connection with our wartime allies.



MEDIA

Keeping the public aware

In 2025, No One Left Behind's public profile grew in step with the urgency of our mission. Exposure through earned media, owned media, and social media grew to ensure that stakeholders and clients were informed and aware of NOLB priorities.

NOLB'S MEDIA OVERVIEW

As the policy environment shifted rapidly, journalists and media outlets turned to No One Left Behind as a primary source on the evacuation crisis, the SIV program, and the human cost of America's broken promise to its wartime allies.

Traditional Media

Feature stories in the **New York Times and the Associated Press** covered NOLB's emergency evacuation services in direct response to the Administration's executive orders, bringing the stories of our allies and the scale of our operations to national audiences. Likewise, national and regional outlets published feature stories celebrating our newly-arrived allies as they integrated into their communities.

Owned Media

Through our own channels, No One Left Behind spoke directly and empowered others to do the same. We published over **33 official statements** across our website and social media in 2025, responding in real time to executive orders, policy suspensions, and public narratives that misrepresented our allies and our mission. Alongside those organizational statements, we published dozens of first-person accounts submitted by veterans, allies, and their families, giving those with the most at stake an unfiltered platform to tell their own stories.

"Our allies are not a political issue. Our communications exist to make that case, every day, to every audience, and to make it impossible to look away."

– *Matthew Marcellus, Director of Communications and Marketing*

NOLB IN THE NEWS

The New York Times

Veterans Race to Bring Afghan Allies to U.S. Before Trump Travel Ban

AP

After Trump halted funding for Afghans who helped the US, this group stepped in to help

Chicago Tribune

'I think it's here': Uprooted Afghan family settles in Chicago after being rescued ahead of refugee program suspension

STARS AND STRIPES

'A matter of national honor': Translator support group works to get Afghan interpreters to US amid changing immigration policies

FINANCIALS

2025 in Dollars and Cents

No One Left Behind's preliminary financials offer more insight into an extraordinary year. We look forward to sharing audited results with our audience.

83%
Program-Expense Ratio for 2025.

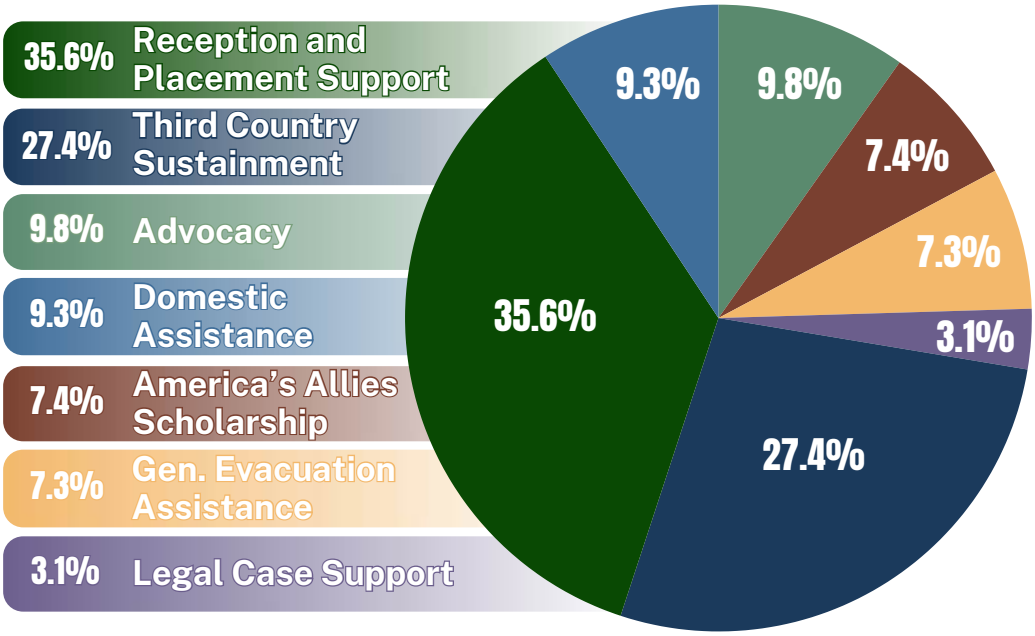
$8M
Total deployed in response to crisis.

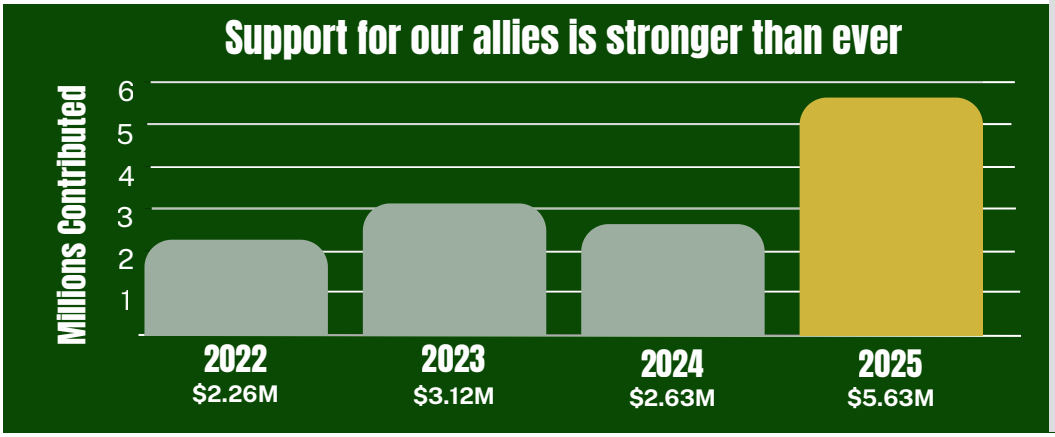
$4.5M
Deployed on evacuation flights.

$430K
Disbursed in no-interest loans and emergency grants.

$0.10
Cost to raise each dollar.

Program Expense Breakdown, Minus Flights





Where the Money Went

The scale of our response matched the immense scale of the crises in 2025.

Evacuation
$5.4M

Advocacy and Operations
$1.4M

Resettlement
$1.1M

Voices of Gratitude

Directly from our clients and supporters

I would like to express my heartfelt gratitude to you and your colleagues for your unwavering support of the Afghan people and individuals under the SIV program.

Your efforts in Congress and internationally to assist Afghans in crisis situations are invaluable, and we are deeply appreciative of your work. You have consistently been our voice and have given us hope.

With my best regards,

A.R.

Thanks in advance for your great aid and support

-M.A

No One Left Behind Team.

Keep up the good work. Thanks for staying in this fight in spite of how horrible this year has been WRT the treatment of our allies.

- A.M.

Dear No One Left Behind team,

I would like to extend my deepest gratitude for your exceptional support throughout my journey. Your guidance and assistance played a significant role in ensuring my safe and successful arrival in the United States, and I am sincerely appreciative of your efforts.

I would also like to express my special appreciation to Mr. B and Mr. Mack Slaughter. Your dedicated support, professionalism, and genuine commitment made a remarkable difference. I am truly grateful for the time, care, and assistance you both provided.

Thank you once again for your outstanding cooperation. Your contributions will always be remembered with the highest respect.

Sincerely,

A.S.

Dear No One Left Behind Team,

My spouse and I, would like to express our deepest appreciation for the exceptional support NOLB organization has provided to us. Both of us proudly served the U.S. Mission in Afghanistan for many years with the highest level of faithfulness, dedication, and commitment, and your assistance during this difficult period has meant more than words can express.

Since the transfer of our SIV case to Pakistan, No One Left Behind has been a constant source of guidance and help. Your technical support, clear instructions, and timely advice have greatly assisted us in navigating complex challenges. We are especially grateful for the guesthouse accommodation, which has offered safety and stability to our family when it mattered most.

No One Left Behind has truly lived up to its name by standing beside us every step of the way. Thank you for your unwavering commitment, kindness, and support.

F.K. and M.S

I am writing this email with an overwhelming amount of gratitude. There are truly no words that can adequately express how much we appreciate your exceptional hard work.

Thank you so much. You worked tirelessly for us, and we are profoundly grateful for your advocacy. You made a difficult, dark time bearable and brought light back into our lives.

We appreciate you more than you know.

With deepest sincerity and endless thanks,

Best Regards,

A.A.

NOLB,

I am truly grateful and feel indebted to you.

R.H.

...ince your organization's name is NO ONE LEFT BEHIND, you have truly proven ...hat your name, motto, and work are all worthy of praise. Yesterday, my family ...and I arrived in the United States and now we feel very safe and happy here.

We give this privilege to all the members of the "No One Left Behind" team, especially to Mr. B. My family and I will never forget your cooperation and will always remain grateful to you. Once again, thank you for your valuable support during this difficult time.

- S.A.

LOOKING FORWARD

Keeping the promise in 2026

3,300 allies arrived in the United States last year. We brought them to safety. Now we build the rest of the promise.

The work ahead spans two fronts.

Overseas, we are keeping allies sustained, secured, and alive while the pathway to the U.S. remains blocked.

Here at home, we are ensuring that the allies who arrived in 2025 have the support they need, such as housing stability, transportation, credentials, and career opportunities to build lives that reflect what they earned through years of service to this country.

Restore the SIV Pipeline

The Afghan and Iraqi Special Immigrant Visa programs are paused. We are pressing Congress and the Administration to act, and we will not stop until the program is open again.

Keep Allies Safe Abroad

Hundreds of allies remain waiting for a pathway to safety. We are providing direct cash and housing assistance, keeping them stable and secure while we fight to bring them home.

Strengthen Allies' Foundation

We are providing emergency financial grants to keep the 3,300+ allies who arrived in 2025 on solid ground. NOLB will also invest in mental health resources built around the communities our allies have created.

Build a Future

Our no-interest loans open doors. In 2026, we'll move toward reporting our clients' repayments to the three major credit bureaus, to help them build a foundation of credit for the rest of their lives.

Our Staff

Providing daily and consistent support



ANDREW SULLIVAN
Executive Director



NOOR TRUMBULL
Chief Operating Officer



ALLISON HASSER
Chief Development Officer



SONIA NORTON
Director of Advocacy



JOSH EMERSON
Director of Resettlement



MATTHEW MARCELLUS
Director of Communications

H.F.
Director of Evacuations



MACK SLAUGHTER
Resettlement Coordinator



PETER BIRD
Sen. Assoc. Development

BRANDON B.
Case Support Manager

Board of Directors and Senior Advisors

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Jeff Phaneuf

Senior Advisors


Ambassador (Ret.)
Ryan Crocker


General, USA (Ret.)
David Petraeus


Ambassador (Ret.)
Paul Wolfowitz


Nell Cady-Cruse


NOLB Founder
Janis Shinwari


Brig. Gen., USAF (Ret.)
Allison Hickey


The Honorable
Owen West


Former Representative
Patrick J. Murphy


Michael Haley


Benjamin Cheatham


Beth Axelrod


Rep. (Ret.)
Scott Klug


General, USAF (Ret.)
David Goldfein


Rep. (Ret.)
Steve Israel


Christopher Swift

NOLB Ambassadors

Bridging the gap between arrival and belonging



Khalid Hamidi

Northern Virginia



Shafi Hadi

Northern Virginia



Elaha Rahman

Virginia



Qais Naib

Connecticut / New England



Najeeb Aminyar

Northern Texas



Azad Sleigher

Southern California



Ali Seena

Northern California



Ahmad Abid

Pacific Northwest



Mohammed K.

Rockies

Aqila

Florida

Sonia Nawrooz

Northern California

> "Our ambassadors, Afghan and Iraqi allies who have built lives in the U.S., serve as guides, advocates, and proof that promises can be kept."
>
> – Josh Emerson, Director of Resettlement



No One Left Behind

CONTACT

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